

ORGANISATIONAL REPORT

JUNE 2020-21



PENRITH



PENRITH
CITY COUNCIL

[penrith.city](https://www.penrith.city)



STRATEGIC PLANNING FRAMEWORK

All local councils across the state are required to plan and report in line with the NSW Office of Local Government's Integrated Planning and Reporting Framework. This "recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for education and employment, and reliable infrastructure. The difference lies in how each community responds to these needs. It also recognises that council plans and policies should not exist in isolation and that they are inter-connected. This framework allows NSW councils to draw their various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically and sustainably for the future."

The following Penrith Council documents form our Strategic Planning Framework. They are available on our website and in hard copy by request.



Community Plan

Our *Community Plan* is a 'big picture' plan based around the seven Outcomes our community has told us will improve Penrith as a place to live, work in and visit. These are long term goals and Council cannot deliver them alone – we need to work with State and Federal government, businesses, other organisations and our community to achieve these Outcomes together. Our Community Plan not only sets out where we want to be, but also where we are now and how we'll know we're on the right track.



Delivery Program and Operational Plan

Our *Delivery Program*, which incorporates our Operational Plan, sets out Council's role in delivering the seven Outcomes over the four years from 2017-21. It's our commitment to our community, and includes the services, activities and projects we will deliver, our annual budget, our detailed works programs and how we will measure our performance to ensure we're delivering the right services, the best way we can.



Community Engagement Strategy with the Community Participation Plan

This document details Council's approach to engagement, identifies the various stakeholders in our City's future and sets out how Council plans to engage with each of these groups to develop and review our Community Plan, as well as identifying how the community can expect to be involved in land use planning decision processes.



Resourcing Strategy

We cannot deliver the services the community needs without properly managing our people, our assets and our money. The Resourcing Strategy looks at the key risks and opportunities we're likely to face over the next 10 years, and how they may impact our long term financial sustainability. It looks at how we will use our resources and what we need to do to ensure our assets and our workforce are best placed to deliver on our commitments over the next four years.



A MESSAGE FROM OUR GENERAL MANAGER

I'm pleased to present this report on Council's achievements and challenges during the second half of 2020-21. It tracks our progress towards achieving what we set out to do for our City and community in our annual Operational Plan.

Despite the challenges of COVID-19 and severe floods, it has been a productive six months and we continue to perform well, with 90% of projects completed or on track.

Council's agility and innovation have allowed us to forge ahead with plans to maximise the potential of Council-owned land and shape the future of our City. This includes our Soper Place project, now at Development Application (DA) stage, and the 131 Henry Street project to revitalise the old Council Chambers on the corner of Henry and Station streets. We recently announced the sustainable design for this project which features around 8,000sqm of flexible A-grade commercial space, ground floor retail, on-site parking, green spaces and a building façade that activates both street frontages.

During this reporting period we also received DA approval to restore and convert the riverside Emu Plains Police Cottage into a destinational café, and work started on the \$24 million revitalisation of Regatta Park. These upgrades will improve accessibility to the River, create community spaces, increase shade and enhance the useability of this popular destination.

In line with our Draft Employment Land Strategy, Council continues to look for ways to increase job diversity and create a resilient and thriving economy. This includes our recent purchase of the former Rocla site, 16 hectares of industrial land in Emu Plains. The project is expected to provide space for more than 40 businesses and inject \$36.4 million into our local economy each year.

We continue to collaborate and consult with our community. During the reporting period, residents have helped shape the organisation's 12-year Community Strategic Plan, Draft Penrith Green Grid Strategy, Draft Employment Lands Strategy and Draft Delivery Program and Operational Plan. We've also called for feedback and ideas for City Park and the proposed Gipps Street Recreational Precinct, and released our Youth Action Plan which was developed with help from young people living in Penrith.

Our Neighbourhood Renewal team has been active in our more established communities. We've been consulting with residents on the Love Llandilo Plan and delivered a range of events through the THINK BOLD Kingswood Place Plan.

We have also continued to deliver on the Penrith Rising Strong Recovery Plan. Actions include becoming an official Australian Made campaign supporter in March and reintroducing COVIDSafe city activation initiatives like Lunch Time Tunes and the very popular Penrith Producers event in Triangle Park.

This March event preceded the worst floods in Penrith since 1961. During the emergency Council staff worked tirelessly alongside the State Emergency Service (SES) to keep our community safe and informed. They placed signage on closed roads, prepared residents for evacuations, helped with traffic control and provided the SES with 46 tonnes of sand for sandbagging. They continued to work with the SES during the clean-up operations.

I'm pleased to report Council received a number of awards and accolades over the reporting period. Most recently, our Thursday Night Live Lockdown Series received the NSW Local Government Excellence Awards Connected Communities and Regions Award, and we received a highly commended in the Community Partnerships category for our Village Café pop up vaccination clinics program.

To find out more about Council's current and future projects, and how you can have your say in our City's future, visit **penrith.city** and **yoursaypenrith.com.au**, and follow us on Facebook and Twitter.



WARWICK WINN
GENERAL MANAGER

OUR MISSION

WE WILL...

- » Deliver the services, facilities and infrastructure that our community needs
- » Maintain our long term financial sustainability
- » Work with our community and partners to achieve more than we can alone
- » Provide an excellent customer experience to everyone who contacts us
- » Value and engage our staff

OUR VALUES

In addition to our Code of Conduct, Council has adopted Values to guide our behaviour in the workplace and how we relate to our work colleagues, our customers, our communities, and our stakeholders.

Our Values and Behaviours are:

- » We show respect
- » We are accountable
- » We encourage innovation

As an organisation, we strive to reflect these in our day to day work, making our workplace more enjoyable and productive.



OUR CUSTOMER PROMISE

We put customers at the heart of everything we do.
When we work with you and each other we will...



BE PROACTIVE

We will be friendly, professional and show initiative.



KEEP IT SIMPLE

We will offer clear, consistent and accurate information and services, which are easy for everyone to access.



BUILD RESPECTFUL RELATIONSHIPS

We value relationships and diversity.
We will respect your individual situation.



LISTEN AND RESPOND

We will listen to you and seek to understand your needs.
We will be honest, accountable and follow through, so you know what to expect and when.

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OUR PERFORMANCE



OUR PERFORMANCE SUMMARY

Our Projects

At the end of the June 2021 six monthly reporting period, almost 58% of reportable projects (Capital and Operational) were completed, 32% were on schedule for completion, 3% were experiencing some delay due to COVID-19, and a further 7% were experiencing other delays. Although we do our best to anticipate what needs to be done each year, unexpected challenges and opportunities inevitably arise. In some cases, this affects our ability to undertake the work we had planned, however, in others, we can respond without affecting our agreed program of works.

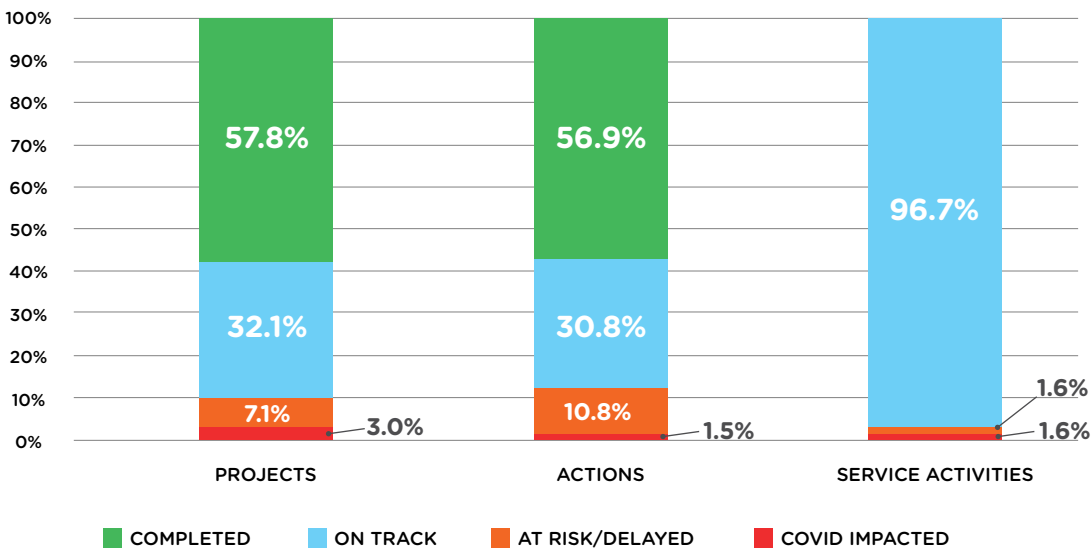
Our Operational Plan Actions

At the end of June, almost 57% of reportable 2020-21 Operational Plan actions were reported as completed, just under 31% identified as on schedule for completion, 1.5% were experiencing some delay due to COVID-19, and a further 10.8% were experiencing other delays.

Our Service Activities

As at the end of the reporting period almost 97% of Service Activities were on track, with just over 1.5% experiencing delays due to COVID-19, and a further 1.6% were experiencing other delays.

Service Activities



HOW DID WE DO

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

Below is a summary of our performance against the specific actions we committed to for 2020-21.

ACTION	DESCRIPTION	PROGRESS
OUTCOME 1 WE CAN WORK CLOSE TO HOME		
✓ 1.1.1a	Develop a concierge service to support people wanting to locate their business in Penrith	The Concierge Service has been implemented to service investment leads generated through The Quarter Prospectus Campaign.
✓ 1.1.1b	Advance the State Government's proposal to roll out a 5G pilot that includes Penrith	5G Heads of Agreement signed. Stakeholder engagement continues to identify a 5G pilot site for Penrith.
✓ 1.1.2a	Prepare a business case to examine ways to help manufacturing businesses in Penrith be ready for the opening of Western Sydney International Airport	Focus has been on strengthening the local manufacturing industry. An Export Capabilities Webinar was held in March 2021 with Regional Development Australia and Export Australia. The Webinar featured industry, trade, government, export and finance experts to support local manufacturing businesses considering exporting, or those who are exporting and are considering expanding or diversifying. Future focus on the manufacturing industry will continue through the broader economic development program.
✓ 1.1.2b	Progress the actions from the 2019-20 Mayoral Job Summit	A number of achievements have been made including delivery of Productivity Bootcamp, an Export Capabilities Webinar, active participation on the Advisory Committee for the Skilling and Employment Centre. Council has also presented at the Sydney Greater West Jobs and Skills Taskforce meeting in 2021 and has partnered with the Schools Industry Partnership (SIP) for the Inspiring the Future program.
✓ 1.1.4a	Coordinate a review of the Our River Masterplan and Plan of Management	An audit and review of the Our River Masterplan has been completed. Several priority projects continue to be designed and delivered to help create an active and vibrant river. A review of the Plan of Management is underway.
✓ 1.1.4b	Set a framework to transition the City Park project from concept design to delivery	Completed - The project was transitioned from planning phase to delivery with an agreed set of parameters in place to manage the project.
▶ 1.1.5a	Complete an audit of potential enterprises in key industry sectors and launch a targeted campaign to increase their awareness of Penrith as a place to invest	A specialist agency has been appointed to conduct an audit of potential enterprises in key industry sectors. Work is underway on the corporate brand refresh and marketing strategy project. This work is expected to be completed by December 2021. The New West Marketing Implementation Plan was presented to Council in February 2021 and will be updated based on the brand work.
✗ 1.1.5b	Conduct market research into the lifestyle offering required to attract new workers from key industry sectors	Quotes were sought from suitable agencies to conduct market research into key industry sectors. Responses were significantly higher than budget permits. Staff are currently considering a refinement of the project scope to meet budget.

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
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OUTCOME 2 WE PLAN FOR OUR FUTURE GROWTH

✓	2.1.1a	Adopt first review of Penrith Local Environmental Plan 2010 and start second review of Penrith Local Environmental Plan 2010	Council prepared an LEP Review Phase 1 Planning Proposal which aligned LEP 2010 with the planning priorities set in the Greater Sydney Commission's Greater Sydney Region Plan – A Metropolis of Three Cities and Western City District Plan. The LEP Review Phase 1 Planning Proposal was submitted to the Department of Planning, Industry and Environment on 31 August 2020 and was made on 31 March 2021. The second review of the LEP has now commenced.
▶	2.1.1b	Finalise a draft comprehensive review of the Penrith Development Control Plan (DCP)	A comprehensive review of the DCP has begun. This work will be completed in three stages. Stage 1 involved minor housekeeping amendments to the DCP and was endorsed by Council on 10 August 2020. Stage 2, which involves a comprehensive review of the DCP, has commenced. Work has included holding a large number of workshops with internal stakeholders and reviewing best practice controls. A Councillor Briefing was held on 8 March 2021 to introduce a number of proposed changes to the DCP. A draft DCP is expected by the end of the year.
▶	2.1.7a	Develop structure plans and subsequent strategies for the North South Rail Corridor and East West Economic Corridor	Following the endorsement of the Interim East West Corridor Strategy by Council in April 2020, work has progressed towards Places of Penrith which is our consolidated strategy including our centres, green corridors, housing, jobs and transport.
▶	2.1.7b	Work with government to release the Penrith Multi-User Depot site for sale to support jobs growth in Penrith City Centre	A tri-government working group was established to develop Strategic Objectives for the site to ensure its development supported jobs growth in the city centre. A project plan was developed to ensure that the City Deal commitment milestones were met. The Department of Defence has been working closely with Council to develop a Planning Proposal that meets the strategic objectives of the site.
▶	2.1.7c	Work with the NSW Government to develop a strategy to manage South Creek	Council continues to work with State Government and the Western Parkland City Authority to plan for South Creek. The recently exhibited draft Penrith Green Grid Strategy will contribute to further planning around South Creek. Consideration of work underway by Infrastructure NSW to plan the South Creek Corridor in the context of the Greater Penrith to Eastern Creek Corridor planning work.
▶	2.1.7d	Continue the preparation of the Centres Strategy	An Interim Centres Strategy was endorsed by Council on 27 April 2020 for the East West Corridor including a structure plan for East West Economic Corridor and draft structure plans for Penrith, Kingswood, Werrington and St Marys. Following announcement by State Government confirmation of station locations, work is now underway on a strategy for the North South Corridor.

OUR PERFORMANCE

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
✓ 2.2.1a	Facilitate the implementation of the short-term actions in the Local Strategic Planning Statement (LSPS)	Council endorsed the Final LSPS on 23 March 2020. Most of the short-term actions were implemented through the LEP Review Phase 1 Planning Proposal. The Planning Proposal was submitted to the Department of Planning, Industry and Environment on 31 August 2020 for plan making. The Plan was made on 31 March 2021. The remaining short-term actions (that need more work) and medium-term actions will be implemented through future LEP Reviews.
▶ 2.2.1b	Review and update the planning controls for Penrith City Centre	Council is undertaking a review of the Penrith City Centre including a comprehensive review of planning controls, preparation of a Transport Management Plan and Parking Strategy. Council completed an initial review of the city centre and this will be incorporated into the broader strategy work known as the Places of Penrith. A report on the Transport Management Plan based on a detailed traffic modelling was also completed. A draft Parking Strategy was prepared to determine future parking needs. The Parking Strategy will inform recommendations for the Penrith City Centre and DCP controls
▶ 2.3.1a	Continue to implement our Advocacy Strategy for the Greater West Metro and Castlereagh Connection infrastructure projects	Sydney Metro Western Sydney Airport Environmental Impact Statement was exhibited late 2020. Council made a submission and raised several matters including the location of stations along the rail corridor. Council continues to work with Sydney Metro in the delivery of the rail line which is set to open in 2026. A joint research project with Blacktown City Council on the Castlereagh Connection and staging benefits has been completed.
✓ 2.3.1b	Formalise an implementation framework for the advocacy program	A review has been undertaken which led to identifying emerging advocacy needs and the need for a more strategic and policy led approach. New position created and realigned to sit within the City Strategy department to better meet business needs at this time.
▶ 2.3.2a	Implement recommendations from the Development Contributions Review	Council has continued to work on a review of its contributions planning framework. The following actions from the project plan have been completed: Preparation of s7.11 Template; Preparation of s7.12 plan for Penrith LGA; Preparation of a Voluntary Planning Agreement Policy and updated Works in Kind Policy; community facilities review.
✓ 2.3.2b	Adopt a S7.12 contributions plan for non-residential development	Council endorsed a citywide s7.12 contributions plan for non-residential development in July 2020, after community consultation.
▶ 2.3.2c	Adopt a S7.12 contributions plan together with Liverpool Council for the Aerotropolis	Council, in conjunction with Liverpool Council, prepared a Development Contributions Plan for the Western Sydney Aerotropolis Precinct, in order to deliver local infrastructure to support the precinct. The plan was on public exhibition until January 2021. A number of submissions have been received to date and are currently being reviewed.
▶ 2.3.2d	Adopt a Voluntary Planning Agreement and Works in Kind Policy	As a result of the Development Contributions Review a policy to guide the negotiation of planning agreements and works in kind agreements was prepared, involving council staff and industry feedback. The policy was adopted by Council at its Ordinary Meeting of 30 November.

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
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OUTCOME 3 WE CAN GET AROUND THE CITY

✓	3.3.2a Put a process in place to make the most of the new parking sensor technology	1,529 parking bay sensors have been installed across the City, and a reporting framework for key parking indicators is now in place. Using the real-time data captured by the electronic parking sensors, we have been able to gain valuable information about turn over, usage, occupancy and compliance. This data allows evidence based decisions to be made about parking management and informs our parking strategy implementation. The data is used regularly by our traffic engineers and parking/compliance officers.
✗	3.3.3a Finalise detailed design for the Soper Place development	The design is currently under review to ensure consensus among stakeholders. Delays are expected due to the extended consultation process for the proposed design.
▶	3.3.3b Review and update the traffic and parking controls for Penrith City Centre	The Penrith Core Centre Transport Management Study and Plan is complete. This work has identified the road upgrade infrastructure works and the apportionment model for the road infrastructure based on future land use in the Penrith City Centre. The review/development of a Parking Policy and Strategy for Penrith City Centre to cater to future parking demands within the City based on projected growth is completed in technical report form. This policy has recommended future parking controls for Penrith City Centre and will be the subject of a future briefing.

OUTCOME 4 WE HAVE SAFE, VIBRANT PLACES

✓	4.1.4a Finalise Regatta Park Stage 1 design	Final tender package for road design was finalised and sent to TfNSW and Project Verifier for review and certification. Final tender package for the landscape design was finalised.
✓	4.1.5a Continue to deliver strategies identified within the Community Safety Plan	A number of strategies have been delivered under the Community Safety Plan 2018-21 this reporting period. This includes actions aligned with Public Space Safety, Domestic and Family Violence and Community Cohesion and Resilience. As we near the end of the current Plan, staff are scoping suitable community consultation and engagement approaches to help inform Council's community safety strategies for the next three years.
✓	4.2.1a Deliver targeted activation programs in both St Marys and Penrith City Centres	The Penrith Producers event was delivered on the 26 March in High Street to activate the city centre with live music, food and drink from 6-10pm. This was a successfully delivered to support local business and promote night time activity in Penrith with over 1,000 people attending. Harmony Day, Refugee Day and Make Music events had to be cancelled due to health restrictions and weather conditions.

OUR PERFORMANCE

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
OUTCOME 4 WE HAVE SAFE, VIBRANT PLACES		
✓ 4.2.2a	Finalise the Kingwood Place Plan and start delivery of priority actions	The Kingswood Place Plan was adopted by Council on 9 November 2020. Following adoption of the Plan a number of projects were delivered including the gateway arts project and creative lighting installation in Red Cross Park, Kingswood.
▶ 4.3.2a	Undertake Neighbourhood Renewal activities in Llandilo to develop an action plan	Council delivered the Love Llandilo community engagement project, with over 900 residents reached in a combination of both online and face to face engagement methods, including a suburb wide postal survey to 472 households, a Your Say Penrith webpage and online survey, engagement with residents at 5 Village Café events, engagement with residents through 8 Village Charm arts workshops, 2 Community Engagement events, meetings with community groups and social media engagement. Council received more than 150 survey responses. A community engagement report has been prepared and actions for the Llandilo Community Plan are currently being finalised. Once finished, a report will go to Council.
● 4.3.3a	Develop a project model to increase resilience across a range of Neighbourhood Renewal communities	Over the reporting period, progress was made in developing a place-based model for building community resilience. An online vulnerability mapping tool was created to assist with identifying areas of Penrith most vulnerable to shocks and stressors. The March 2021 flooding provided valuable information regarding the impact of these events and identifying vulnerability in the community. The timing of the pilot project delivery was changed in order to align with the endorsement of the Resilience Action Plan, and is now expected to be completed by 30 June 2022.
OUTCOME 5 WE CARE ABOUT OUR ENVIRONMENT		
▶ 5.2.3a	Implement a reduce, reuse and recycle waste communications strategy	In the past 6 months the following campaigns were successfully delivered: Never Waste a Chance Campaign, Ewaste drop off event, Chemical CleanOut drop off event, Children’s campaign, Rural FOGO campaign, Litter Prevention, Waste - let’s get it sorted Campaign. The most successful campaigns were the E-waste drop off event and the Chemical CleanOut event. Total attendees for the E-waste event was 976, collecting 24,239 kgs. Total attendees for the Chemical CleanOut was 1,255 over two days, collecting 46,923 kgs. This was due to the vast communications via Council’s channels, traditional media, paid media and the support of the community.
✓ 5.3.4a	Develop the Resilient Penrith Action Plan	The process to develop the Resilient Penrith Action Plan has been completed. The final document was endorsed by the Resilience Committee in May 2021, and the Resilient Penrith Action Plan adopted by Council on 28 June 2021. The Resilient Penrith Action Plan will now be embedded into the IP&R Framework and a Resource Plan and Evaluation Plan developed.

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
OUTCOME 6 WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT		
✓ 6.1.2a	Undertake a review of the Disability Inclusion Action Plan	COVID-19 restrictions have resulted in Council being asked to develop a bridging Disability Inclusion Action Plan (DIAP) for 2020-21. This was completed in partnership with the Access Committee. One of the deliverables of the bridging DIAP was developing a Penrith Disability Snapshot, which collates data from various sources to assist with development of the next Penrith Disability Inclusion Action Plan (DIAP). At the June Access Committee meeting, the committee received information about the planned community consultation process for the Disability Inclusion Action Plan.
✓ 6.1.3a	Start construction of fields and amenities at the western end of the Kingsway Sporting Complex	Action completed with works having commenced on the fields and amenities.
✓ 6.1.3b	Build a new amenity building in Mark Leece Oval, St Clair	Project was completed as per scope. The project involved the demolition of the existing site amenity block and the construction of a larger amenity block set out in the same location.
✗ 6.1.3c	Deliver two synthetic fields in Jamison Park	Works are proceeding with the installation of the shock pad and the synthetic turf, which are the remaining activities to complete the project. COVID-19 has caused delays in bringing expert installation staff from interstate.
✓ 6.1.5a	Undertake request for quote (RFQ) process for a new Library Management System and complete the implementation of the new system	The contract with Civica for the Spydus Library Management System (LMS) was reaching its end of contract period. A request for quote was developed and placed on Vendor Panel with a closing date of 11.00am 29th April 2021. Three submissions were received for investigation. Library and ICT staff thoroughly reviewed the submissions and Civica's Spydus LMS was selected and announced on 1 June 2021 as the preferred respondent for the next 5-year contract period. Two key aspects for the team were compatibility with Council systems/networks and the web catalogue design and accessibility.
✓ 6.1.6a	Finalise the five-year operational model for Council's nursery	A five-year operational model for the nursery was developed.
✓ 6.2.1a	Commence development of the City wide Community and Cultural Needs Study	The Community and Cultural Needs Study report has been finalised with feedback from internal stakeholders. This Study developed a suitable framework to identify the need for community and cultural facilities in Penrith City to 2036. The identified need provides a basis for community engagement in 2021-22 to develop a strategy for facility provision into the future.
▶ 6.2.2a	Undertake a review of the grants Council provides to the community	An analysis has been prepared of current funding grants and subsidies alongside an aggregation of evidence based best practice approaches to ensuring equitable access and transparent processes for determining and allocating grants and subsidies. Two reports have been provided to Councillor Briefing Meetings on 3 May and 7 June to outline and update on the review process.

OUR PERFORMANCE

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
OUTCOME 6 WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT		
▶ 6.2.3a	Facilitate the development of a new approach to referral pathways that support better outcomes for the community	This project is a requirement of funding from NSW Department of Communities and Justice. Progress has been made in securing support from 6 local organisations to work in partnership through a community of practice to improve service delivery and referrals in Penrith.
▶ 6.2.4a	Develop a 10-year plan for the delivery of the REAL Festival	A draft of the 10-Year Plan for Real Festival is complete and was presented to a Councillor Briefing on April 19th. Further briefings are scheduled for early in the next quarter. The 10-Year Plan will put in place a strategy to continue the development of the festival so it not only remains Penrith's flagship event but it grows significantly with our community over the coming decade.
▶ 6.3.1a	Review the international partnerships program	A consultant was engaged mid 2020 to conduct an international partnerships review. Consultation occurred with a number of stakeholders across Council, the Penrith International Friendship Committee and a variety of local community and business stakeholders. Benchmarking with other Councils also occurred. This element of the review is complete. A report is now being prepared that considers the benefits of our existing partnerships, identifies new opportunities to be explored with existing partners, highlights the potential for relationships with new partners and a governance framework. This will be reported to the new Council.
✓ 6.3.2a	Start development of a new Cultural Action Plan	The project plan has been developed, stakeholders identified with initial engagement underway, and an outline drafted.

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
OUTCOME 7 WE HAVE CONFIDENCE IN OUR COUNCIL		
✓	7.1.2a Undertake a Delegations Awareness Campaign	The delegations form was completed, updated and included in all Workforce forms to ensure delegations are captured at an early stage and before the fact. A new page on iConnect was developed which includes comprehensive information about delegations.
✓	7.1.2b Undertake a Fraud and Corruption Awareness Survey	Survey were completed and results reviewed. Results still need to be reported to the Leadership Team, but this task is now completed.
✓	7.1.14a Complete procurement process to engage a contractor for the digitisation of the applications archive (Building/Development)	Procurement process to engage a Contractor for the digitisation of Council's application records was completed. Reported to Council on 28 September 2020.
✓	7.1.14b Appraise for disposal 25% of the non-application records held at the archives	This was completed with 25% achieved.
▶	7.2.8a Complete procurement training sessions across the organisation	As at 30 June 2021, 50.3% of required staff had completed the training.
●	7.2.9a Update Asset Management Plans for all asset classes	Asset Management Plans have been prepared but areas of improvement have been identified. A consultant has been engaged to assist in all Asset Management Plans being updated by December 2021 to work in with Integrated Planning and Reporting requirements.
✗	7.2.9b Review key asset management processes, including acquisition and disposal	Council is seeking to engage a consultant to assist in delivering this action. This action relates to acquisition and disposal of major assets including development of several key sites across the Penrith Local Government area. It is anticipated that this work will be completed in the second half of 2021.
✓	7.2.9c Develop the 2021-22 asset renewal programs for the buildings, parks, drains, roads and pathways	The asset renewal programs were provided for inclusion in the 2021-22 Operational Plan which was adopted by Council in June 2021.
✓	7.2.9d Participate in the development of uniform engineering design standards	The Western Sydney Planning Partnership signed off on the Western Sydney Engineering Design Manual in March 2021.
✓	7.3.2a Start the End of Term Report	Work on the End of Term Report has commenced. The End of Term report will be presented to the final meeting of the outgoing Council.
✓	7.3.4a Deliver three initiatives to improve customer experience	Council has successfully implemented online services for a waste management portal, city presentation requests and bulky waste removal requests.

OUR PERFORMANCE

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
OUTCOME 7 WE HAVE CONFIDENCE IN OUR COUNCIL		
✓ 7.3.4b	Start development of a data strategy	The Data & Analytics Strategy was delivered in draft form and reviewed by the core Council team and a wider 'influencer' group of staff. Feedback from the reviews was incorporated into the document and the final was delivered to Council. The document contains a set of short, medium and long term priority actions to implement the Strategy within Council. These included actions to make Council data/information more accessible to the public As required by the contract, assistance was provided to Council staff to create a Business Case for the implementation of the recommended actions. Council Officers prepared a draft business case which was provided to Council's ICT Manager. The business case will be presented to senior management seeking authorisation to implement in the near future.
▶ 7.3.4c	Review the functionality and appearance of the corporate website (penrith.city)	We have started making improvements to the Online Services page and the user journey by reducing the number of steps needed to reach the service from 5 steps, to 2 steps. This improved user experience should result in more people finding what they need, more easily, with a flow-on effect of an increase in people self-servicing online, and a reduced need to contact the customer service centre for further assistance
✓ 7.3.4d	Finalise roll out of the field services mobility program and deliver initial training	Transition to 'Business as Usual' is now complete. The Field Services Mobility functionality is now operational across all crew members, co-ordinators and teams.
✓ 7.4.1a	Deliver a seasonal newsletter to all residents in the Penrith LGA	Council's Our Place (Community Newsletter) continues to be a popular means to share news from Council and about our City with the local community. Four editions for 2020/21 have been distributed (Spring 2020, Summer 2020, Autumn 2021 and Winter 2021). The community has responded well to the format and editorial style content.
✓ 7.4.2a	Finish talking to our community to understand the issues to be addressed by the new Community Plan	Engagement to inform the new Community Plan has been running in stages over the past 18 months. To build on information already received, we ran a 5 week social media campaign with a short survey each week, covering the topics identified as important to our community through previous engagement. These topics were "Managing Growth", "Assets", "Leadership", "Community" and "Environment". We received a total of 1,490 individual responses across the 5 weeks. This information, combined with what has been previously collected, will be presented to the new Council following the election and used to inform the development of the next suite of Integrated Planning and Reporting documents.
✗ 7.4.2b	Respond to the findings of the Integrated Planning and Reporting Audit	The recommendations of the Integrated Planning and Reporting Audit are being addressed as opportunity arises through the preparation of reports and documents. All reporting recommendations have been implemented with improved processes continuing to be tested. Implementing the recommendations around the Resourcing Strategy by 30 June 2022 are currently off track due to issues with preparation of the Asset Management Plans and Workforce Strategy, which in turn impact the long term financial plan.

✓ COMPLETED
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

ACTION	DESCRIPTION	PROGRESS
OUTCOME 7 WE HAVE CONFIDENCE IN OUR COUNCIL		
✓ 7.4.2c	Start preparation of the new suite of Integrated Planning and Reporting documents	We have commenced a review of the Community Plan in response to information gathered through community engagement. This will continue with the identification of new strategies and activities following the Council election in September.
✓ 7.4.3a	Review the use of indicators around community wellbeing and organisational performance and culture	New organisational performance indicators were adopted as part of the 2020-21 Operational Plan and tested during the year. Overall the indicators provided useful information, however 2 were modified slightly before inclusion in the 2021-22 plan which was adopted on 28 June. The process of preparing a complete new set of Integrated Planning and Reporting documents has started which will include ensuring indicators are developed to accurately measure our progress and performance.
✗ 7.4.3b	Integrate business planning with other relevant corporate processes and strategic goals	Initial works have started to develop a Business Planning Framework and integrating Business Plans into planning and reporting processes.

OUR PERFORMANCE

ORGANISATIONAL INDICATORS

Financial Indicators

Variation between actual budget and planned budget

Council's budgets are prepared annually and phased into quarters. Although planning can never be completely accurate in an organisation the size and complexity of Council, comparing actual vs planned budgetary spend will indicate how well budgets are being phased and managed.

Refer to pages 55-56 of this report for this indicator.

Cost of service delivery over time

The cost of service delivery per capita over time will indicate whether Council's operations are becoming more efficient. An increase in cost is not necessarily a problem – there are many reasons why costs may increase, including changing community priorities, increased costs of materials or an improvement in the quality of service being provided. Changes to organisational structure and priorities will impact cost of service delivery at a division level. Overall however, cost of service delivery across the organisation should trend downwards.

This indicator will be reported annually in Council's Annual Report.

Management Indicators

Completion rate / status of operational plan actions (progressing to schedule)

Each year Council commits to deliver specific actions, as part of preparing the Operational Plan. Actions are time-limited, beyond business as usual projects and activities that have a set start and finish date and an identified deliverable. Operational Plan actions are public commitments to our community, and it is important that we report on our progress, while recognising that occasionally priorities may need

to be reviewed to respond to unanticipated challenges or opportunities.

RESULT:

88%

As at the end of June 2021, 88% of Council's 65 2020-21 Operational Plan Actions were completed or progressing to schedule.

Annual Business Plan reviewed quarterly

Each year every department of Council prepares an internal business plan which establishes how the department will use the resources available to deliver services, what risks need to be accounted for and how success will be measured. These plans are reviewed quarterly to reflect changes in organisational or community priorities, resources, or the operating environment. All Business Plans were reviewed during 2020-21. The business planning and reporting framework will be reviewed during 2021-22 to help ensure that planning is contemporary and meets Council's needs moving forward.

RESULT:

100%

All Business Plans were reviewed during the 2020-21 financial year.

Employee leave levels meet organisational targets

Leave is an essential part of employee wellbeing and can also help indicate engagement levels. Council has targets for annual leave to ensure workloads are planned to allow staff to take reasonable leave and measuring of unplanned leave allows Council to identify possible areas of disengagement. This indicator will be reported six-monthly at organisational level.

Annual Leave

TARGET: 100% of employees to have less than 8 weeks of accrued annual leave

RESULT:

93.7%

of staff (temporary and permanent) have less than 8 weeks of accrued annual leave as at 30 June 2021

This figure represents the period 1 Jan – 30 Jun 2021. Tracking this indicator also helps identify leave patterns across the organisation. It is anticipated that leave targets will be reviewed as part of Council's 'Finding Balance' journey.

Unplanned Leave

TARGET: employees to have taken less than 9 days unplanned leave per financial year (4.5 days per 6 months)

RESULT:

7.9

days per employee

This figure indicates that Council is on track to meet this target. Tracking this indicator also helps identify leave patterns across the organisation.

Customer Experience Indicators

Customer experience measures developed and tested

This indicator will only be in place for 2020-21. This indicator will track the development and testing of Customer Experience measures across the organisation.

Customer experience measures have been developed and are being tested in 3 areas across Council.

It was intended for measures to be developed by 30 June 2021, but due to resourcing and the changing nature of customer expectation this may be delayed until 30 June 2022.

Customer experience performance meets agreed targets

This indicator will progressively apply to more departments across Council. This indicator will be reported quarterly at organisational level from 1 July 2021.



OUTCOME 1

WE CAN WORK CLOSE TO HOME



HELPING OUR COMMUNITY FIND A LOCAL JOB THAT SUITS THEM

How Have We Done Over The Past Six Months?

Performance Indicators

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

Number of Childcare Centres that meet national quality standards

The National Quality Standards for Childcare Centres include requirements around early childhood education. Compliance with these standards demonstrates that Council's Childcare Centres are delivering national standard educational programming.

RESULT:

100%

of Childcare Centres have met or exceeded National Quality Standards.

Number of attendees at library education programs

This helps Council understand the popularity of educational programs such as story time or HSC revision. Increased popularity over time will indicate sessions are valued by the community. A method to record participant feedback is currently being developed.

RESULT:

62

children's sessions were presented online with an average attendance of

14

children per session

RESULT:

7

adult sessions were presented online with an average attendance of

8

adults per session

STRATEGY 1.1 ATTRACT INVESTMENT TO GROW THE ECONOMY AND INCREASE THE RANGE OF BUSINESSES OPERATING IN THE REGION

The Service Activities that help deliver this strategy are:

- 1.1.1 Undertake actions to deliver on planning priorities 11 to 15 (Our Economy) within the Local Strategic Planning Statement
- 1.1.2 Facilitate and pursue investment leads based on industry sector research

- 1.1.3 Promote and market the New West investment brand to key industries
- 1.1.4 Facilitate transformational strategic land projects in the Penrith City Centre or other significant economic corridors of Penrith and the Nepean River
- 1.1.5 Promote Penrith as a place to live and work in through events and marketing

Highlights

- The draft Employment Lands Strategy is complete. Stakeholder and community engagement for the draft Employment Lands Strategy has commenced. Consultation is taking place regarding development of the broader Western Parkland City Employment Lands Study and Regional Economic Development Strategy.
- The Quarter Prospectus Campaign has generated 15 new investment leads. Council has continued to work closely with the Western Sydney Investment Attraction Office to attract investment into the City.
- The draft Penrith New West Marketing Implementation strategy was presented to Councillors in February 2021. The New West marketing strategy will be refreshed as part of the upcoming brand and marketing project.
- City Park and Regatta Park are two priority projects for Penrith. Significant progress has been made on both city shaping projects. Construction works have commenced at Regatta Park which is planned to be complete in late 2022, with construction works at City Park set to commence in late 2021.
- Council has continued to promote Penrith as a place to live and work in through events and marketing. Key campaigns that have been delivered include the Quarter Prospectus Campaign promoting Penrith as the ideal place for health and education investment and employment opportunities, the Visit Penrith brand to promote Penrith's diverse range of



experiences among locals and to nearby regions, and marketing via the New West marketing channels to promote Penrith as the ideal place to invest and work in.

STRATEGY 1.2 PROVIDE ACCESS TO LIFELONG LEARNING TO MAXIMISE OPPORTUNITIES FOR OUR COMMUNITY

The Service Activities that help deliver this strategy are:

- 1.2.1 *Deliver high quality children's services*
- 1.2.2 *Deliver quality library services that meet the community's changing needs*
- 1.2.3 *Deliver a work experience and traineeship program that adds value to the community*

Highlights

- All services have continued to remain open during the COVID-19 pandemic with Children's Services implementing several actions to ensure staff and children are supported and provided with continuity of care over the last 12 months. These included:

- ensuring unwell children are excluded from centres
 - temperature checks for children, staff, and visitors to the centre as well as the roll-out of masks to staff
 - cleaning of touch point surfaces throughout the day including daily and weekly cleaning of buses
 - QR codes for visitors and contractors.
- Long day care YTD utilisation rates is currently 3% lower than its target of 91%. All preschool services started the financial year strongly with the introduction of free preschool with year-to-date utilisation rates 1% higher than the targeted amount. Before and after school care services have also started the year strongly after a sluggish result in the last 6 months of 2020.
 - Early Childhood Educator Larissa Moore was awarded the 7 News Young Achiever Award at the 2021 NSW Department of Education's Early Childhood Educators Awards.
 - All of Council's Children's Centres are rated as exceeding or meeting the National Quality Standards (NQS), against 76%



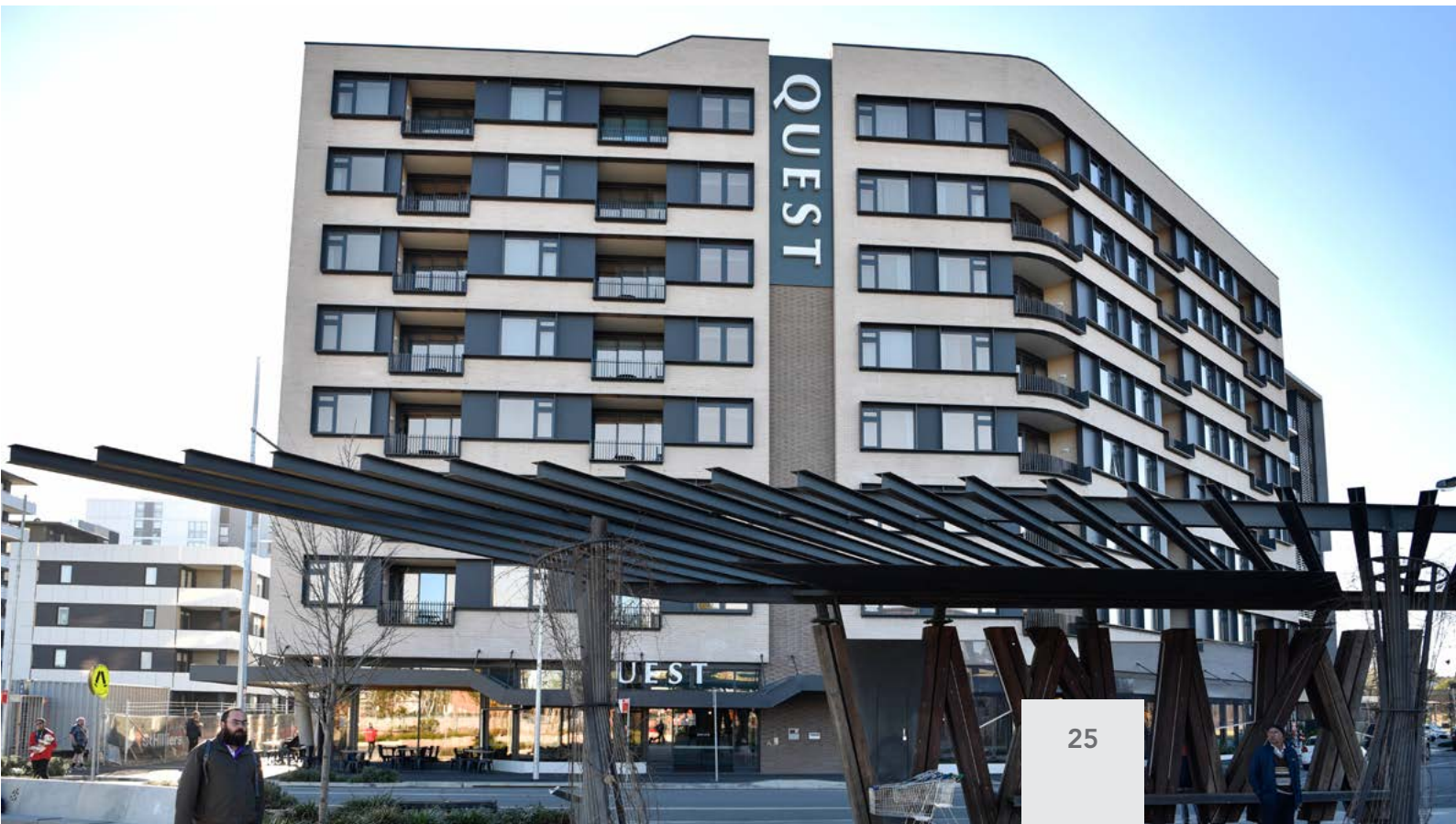
achieving this rating nationally. Cook Parade Children's Centre was the last service to undergo their assessment and rating (A&R) visit on 8 and 9 April 2021. They were successful in achieving an exceeds rating in all 7 standards. This is a fantastic outcome and is the second time one of our services have exceeded the standards in 7 areas.

- Support to improve access for children with ongoing high support needs has been provided by the Commonwealth funded Inclusion Development Fund and through the State Government Preschool Disability Inclusion Program over the last 6 months. These programs have built the capacity of services to include children with ongoing high support needs into mainstream services. During the past 6 months the services managed by the Cooperative enrolled over 84 children with diagnosed additional needs and disability.
- The six-month period has shown some increased use of the library branches with more visitors, and people joining the library. The number of active members increased by 825 over the previous six-month period.

- Work experience placements have occurred in the first half of 2021 with the second intake to open later in July 2021. The new process has been successful with some minor tweaks implemented to further enhance the experience. School Industry Partnerships have been engaged in this process and are using the system to submit Work Experience Requests.

Challenges from the reporting period

- COVID-19 has presented challenges in delivering face to face engagement with investment leads. Delays have been experienced due to the current uncertainty facing many businesses locally, regionally and globally.
- COVID-19 restrictions has limited the number of people who can come to the library for programs, computer use and study purposes. The library staff have made greater use of online methods and resources to stay connected to the community



OUTCOME 2

WE PLAN FOR FUTURE GROWTH



MAKING SURE SERVICES AND INFRASTRUCTURE KEEP UP AS PENRITH GROWS

How Have We Done Over The Past Six Months?

Performance Indicator

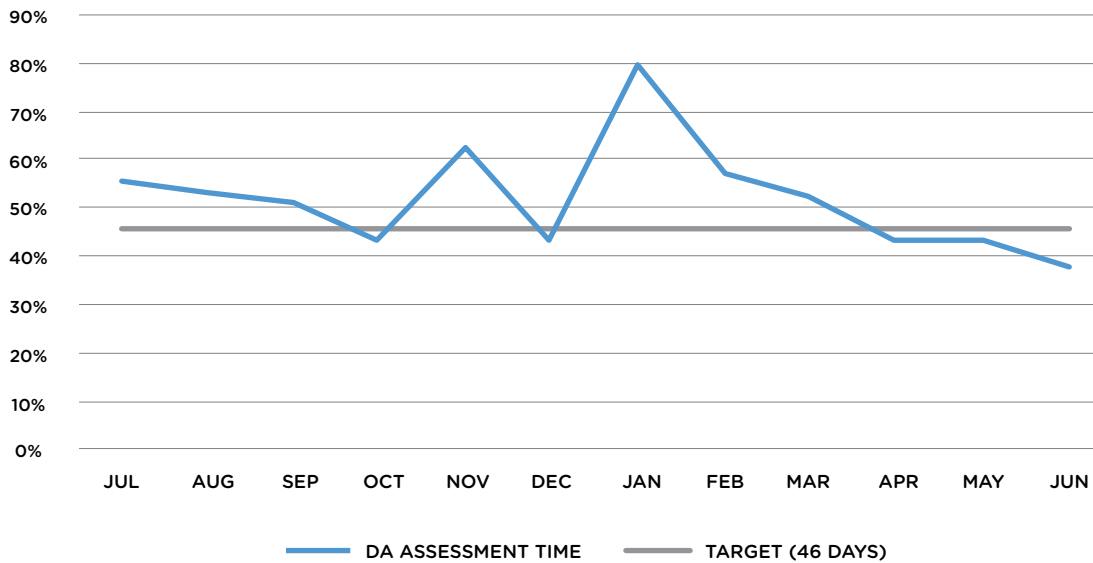
The following indicator helps to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

Assessment timeframes for development applications meet targets

Assessment of development applications and regulation of construction activity are key aspects of ensuring development can occur to meet the needs of our community.



Assessment timeframes for Development Applications



STRATEGY 2.1 FACILITATE QUALITY DEVELOPMENT IN THE CITY THAT CONSIDERS CURRENT AND FUTURE NEEDS OF OUR COMMUNITY

The Service Activities that help deliver this strategy are:

- 2.1.1 Plan for and facilitate development in the City
- 2.1.2 Provide engineering advice for development applications, strategic planning and policy development
- 2.1.3 Assess development proposals efficiently and make decisions that are open and fair
- 2.1.4 Improve development assessment services through continuous improvement and stakeholder input
- 2.1.5 Ensure buildings constructed are safe and healthy
- 2.1.6 Contribute to and influence changes in policy to ensure the best outcomes for our community
- 2.1.7 Support and influence tri-government strategic planning in the Western Parkland City by responding to City Deal opportunities

Highlights

- The LEP Review 1 Planning Proposal was submitted to the Department of Planning, Industry and Environment on 31 August 2020 and was made on 31 March 2021. The second review of the LEP has now commenced.
- The comprehensive review of the DCP has commenced. This work will be completed in three stages. Stage 1 involved minor housekeeping amendments to the DCP and was endorsed by Council on 10 August 2020. Stage 2, which involves a comprehensive review of the DCP, has started.
- Council provided engineering input into the future planning of Glenmore Park 3 and Orchard Hills North. We provided engineering input to the Department of Planning in the formulation of Precinct Plans and Development Control Plans for the Aerotropolis and Mamre Road Precincts.
- We assessed 874 referrals for engineering advice throughout 2020-21.
- During 2020-21, 916 development applications and modification applications were lodged with 906 applications determined (including withdrawals). When compared to the previous financial year, this equates to an 8.5% increase in lodgements.

- Council committed to and achieved the State Government's Public Spaces Legacy Program improvements for faster development assessment during the period.
- We reviewed and responded to over 83 development and infrastructure works proposals referred from the NSW State Government (being a significant increase from the 51 referrals in the previous financial year).
- We also reviewed 35 telecommunications proposals, processed 89 land title dealing applications, and 40 liquor license applications.
- Council also managed 11 new appeals filed with the NSW Land and Environment Court.
- Council has been instrumental in the lobbying of the State Government and NSW Land Registry Services (LRS) to enable electronic processing and lodgement of land title dealing forms and final plans of subdivision. This lobbying culminated in the progression of legislative changes to allow for digital processing with Penrith City Council selected for a trial pilot program to test the implementation of the digital processing framework.
- Over the last 12 months, a total of 123 Construction Certificate Applications were received with 103 being determined. Also, 633 critical stage inspections were undertaken, 121 Occupation Certificates issued, 2,871 Annual Fire Safety Statements (AFSS) were received and 34 Fire Safety Audits have been conducted.
- Council continued to input into policy development at the state and local level to ensure that the objectives of policy changes and the resulting controls created are reasonable, achievable and can be implemented in the progression of orderly development within the Local Government Area.

STRATEGY 2.2 PROTECT THE CITY'S NATURAL AREAS, HERITAGE AND CHARACTER

The Service Activities that help deliver this strategy are:

- 2.2.1: *Ensure our strategic planning responds to the requirements of the Greater Sydney Commission's District Plans*
- 2.2.2 *Undertake research and projects and participate in the Western Sydney Planning Partnership to respond to emerging issues and government initiatives*
- 2.2.3 *Guide quality development outcomes through provision of expert advice and quality customer service*

Highlights

- The background studies for the LSPS including the Local Housing Strategy, Rural Lands and Villages Study and Strategy, Scenic and Cultural Landscape Study and St Marys Economic



Development Strategy have been finalised to be incorporated into the broader strategy work. The St Marys Economic Development Strategy will feed into the broader St Marys work being undertaken. The Local Housing Strategy, Rural Land Study and Strategy, Scenic and Cultural Landscape Study studies are interdependent on State Government work such as population projections, Common Planning Assumptions, North-South Rail Link, corridors and other Council strategies in preparation such as the draft Employment Lands and Centres Strategies. These studies will be finalised as a part of the broader strategy work being undertaken through the Places of Penrith

- Council carried out studies in response to emerging issues and trends in collaboration with the Western Sydney Planning Partnership on the Common Planning Assumptions, Contributions and Uniform Engineering Design Guidelines (Street Design). The Street Design work will be incorporated in the future DCP review. Council provided

input to Aerotropolis Planning including the SEPP, DCP and Precinct Planning Process.

- Council facilitates a number of advisory forums for applicants and the general public. These forums are available through urban design and pre-lodgement panel meetings and a heritage advisory service. They provide early and pertinent technical advice to inform development proposals and facilitate quality development outcomes. Forty development proposals were the subject of review at Council's Urban Design Review Panel, which is a small reduction in the number items considered during the previous year. In addition, 93 proposals were considered through Council's pre-lodgement meetings, also representing a minor decrease in pre-lodgements when compared to the previous financial year.





STRATEGY 2.3 ENSURE SERVICES, FACILITIES AND INFRASTRUCTURE MEET THE CHANGING NEEDS OF OUR CITY

The Service Activities that help deliver this strategy are:

2.3.1: *Represent the changing needs of our growing community to other levels of government*

2.3.2 *Ensure our policies, strategies and plans provide for the services and infrastructure our City needs*

Highlights

- Council continues to work with various collaborative committees to support planning for the Western Parkland City. This includes working closely with State Government in the implementation of the City Deal generally, working with other local councils and collaborating when opportunities arise
- Council continues to work with Sydney Metro in the delivery of the rail line which is set to open in 2026. An Environmental Impact Statement was exhibited late 2020, which Council made a submission and raised several matters including the location of stations along the rail corridor.
- We have continued working on a review of our contributions planning framework with the following actions completed; preparation of the s7.11 Template; preparation of the s7.12 plan for Penrith LGA; preparation of a Voluntary Planning Agreement Policy and updated Works in Kind Policy; and the community facilities review.

Challenges from the reporting period

- Managing an increase in the number of minor applications received in the past 12 months, in part due to government stimulus grants associated with COVID-19 recovery.
- Managing necessary geotechnical investigations within a major release area and competing work priorities.

- The rapidly changing legislative framework and accelerated release area planning has continued to remain a major challenge for Council.
- Continued work from home arrangements due to COVID-19 presented challenges with limited access to systems delaying the determination of applications and execution of necessary paperwork.
- The inability for face to face contact required advocacy to facilitate legislative and processing change at the State Government.
- The lodgement of DA's and progressive mandatory inclusion of other application types in the NSW Planning Portal has not provided efficiencies internally due to the duplication of processing through their system and Council systems.
- COVID-19 has impacted on the ability for officers to proactively enter buildings and carry out audits and inspections.



OUTCOME 3

WE CAN GET AROUND THE CITY



MAKING SURE WE CAN GET FROM PLACE TO PLACE SAFELY AND EASILY, WHETHER WE DRIVE, WALK, CYCLE OR RIDE THE TRAIN OR BUS

How Have We Done Over The Past Six Months?

Performance Indicators

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

Average time to respond to notification of a defect on Council roads (potholes)

The safety of Council's road network is closely linked to the quality of the road pavement and how quickly defects can be fixed.

Total number of requests:

705

Total % of requests received responded to within 3 days:

65%

Total % of requests received responded to within 5 days:

75%



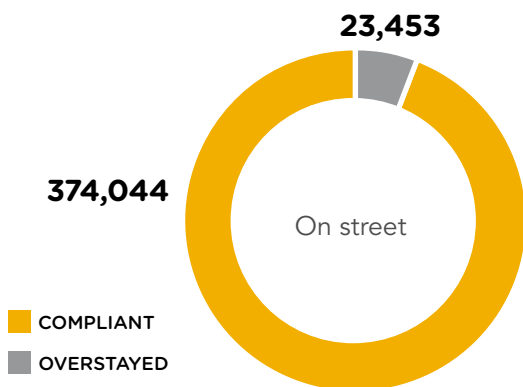
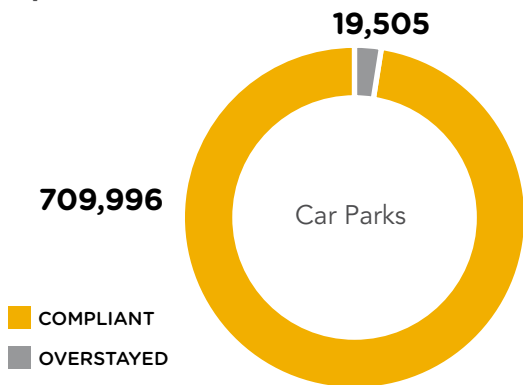
WE CAN GET AROUND THE CITY

Number of cars overstaying time limits during peak times

Council has introduced parking sensors in some parts of the Penrith CBD to better track the usage of parking spaces. This information will help inform a parking strategy. In the interim, data around overstays and peak time capacity of carparks will help inform whether parking is meeting demand. As the network of parking sensors increases, this indicator will be refined.

Peak times refers to 10am to 2pm

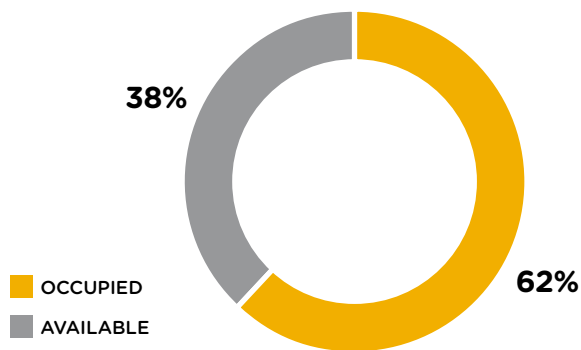
Number of cars overstaying in peak times



% of time carparks are at 95% capacity or above during peak times

At no time were any of Council's carparks at 95% capacity or above during peak times during the reporting period, with average capacity being 62%.

Data for period 1 Jan – 31 Mar 2021. Data for period 1 Apr – 30 Jun 2021 still being finalised.



Data for period 1 Jan – 31 Mar 2021. Data for period 1 Apr – 30 Jun 2021 still being finalised.

STRATEGY 3.1 WORK WITH PARTNERS TO IMPROVE PUBLIC TRANSPORT

The Service Activities that help deliver this strategy are:

- 3.1.1 *Implement the Bus Shelter Renewal Program*
- 3.1.2 *Work with providers to review existing services and plan for new public transport services*

Highlights

- Council installed four (4) Bus Shelters in St Marys, Cambridge Park and Penrith as part of the Council's annual Bus Shelter program. In addition to this, Council has constructed concrete pads at 60 Bus Stop boarding points as part of the Local Roads and Community Infrastructure Program (LRCIP) across the Penrith LGA.
- Continued to participate in a series workshops held by Transport for NSW (TfNSW) to develop a Draft Penrith Future Transport Strategy that considers Greater Penrith as a 'place'.
- Five Rapid Bus Routes were prioritised for detailed planning as part of the Rapid Bus Network.
- Continued work on the development of the East-West Corridor Transport Master Plan

STRATEGY 3.2 PROVIDE A SAFE AND EFFICIENT ROAD AND PATHWAY NETWORK

The Service Activities that help deliver this strategy are:

- 3.2.1: *Maintain the City's roads and pathways*
- 3.2.2 *Implement the Road Asset Renewal Program*
- 3.2.3 *Implement the Footpath and Shared Pathway Program*
- 3.2.4 *Manage the delivery of Council's major transport infrastructure projects*
- 3.2.5 *Certify future public assets being delivered as part of development*

- 3.2.6 *Provide technical advice on traffic issues and plan for the delivery of roads and shared pathways*
- 3.2.7 *Manage programs and initiatives that improve road safety and efficiency*
- 3.2.8 *Identify areas and causes of traffic congestion that affect main roads*

Highlights

- Council responded to 705 customer requests in relation to potholes and replaced 2,088 sqm of footpath.
- A total of 93,653 sqm. of road pavement has been resurfaced or over the last six months in Mount Vernon, South Penrith, Cranebrook, St Clair. In addition, a further 13,500 sqm. of road pavement has been reconstructed under the Roads to Recovery program from January to June in Penrith, Kingswood and Mulgoa.
- 625m of footpath has been delivered in the last six months at following locations: Copeland St, Kingswood; Gascoigne St, Penrith and River Rd, Leonay. Additionally, 175m of footpath has been widened outside the school in Evan St, South Penrith and 196m of shared path has been constructed on the Great Western Highway at Emu Heights.
- Council has progressed the following major transport infrastructure projects
 - Erskine Park Road upgrade which has reached practical completion
 - The Coreen Avenue corridor improvements which have been through detailed design in preparation for lodgement of an application for construction funding
 - The Jamison Rd/Woodriff St/York Rd intersection has been detailed in preparation for lodgement of an application for construction funding.
 - The Dunheved Road Upgrade has moved into detailed investigation and design phase.
- Council continued to provide engineering certification and advice to the development sector, ensuring that future public assets meet required standards and are fit for purpose.

- Local Traffic Committee meetings have progressed virtually via the ZOOM platform with multiple items receiving endorsement over the past 12 months. Planning for the delivery of shared pathways and traffic facilities has exceeded expectations with some \$3million delivered over the last 12 months,
- Continue to work with TfNSW in planning for the corridors at Elizabeth Drive, The Northern Road, and the Great Western Highway.

STRATEGY 3.3 PROVIDE PARKING TO MEET THE NEEDS OF THE CITY

The Service Activities that help deliver this strategy are:

- 3.3.1: *Maintain Councils car parks*
- 3.3.2: *Help ensure efficient and fair use of parking spaces across the City*
- 3.3.3: *Provide technical advice on parking issues and plan for the delivery of parking infrastructure*

Highlights

- Council carries out regular maintenance of carparks to ensure they are clean, safe and presentable. A percentage of Council car parks are on a scheduled maintenance program, they are being attended to as per schedule. Other Council car parks are attended to as required based on reactive maintenance requests. A new carpark sweeper was purchased in the last six months which should result in enhanced levels of service.
- There are now 1,683 parking sensors installed across six (6) Council car parks and busy CBD roads that provides real-time data of parking across the city. This data helps Council make evidence based decisions about parking needs across the city.

STRATEGY 3.4 IMPROVE PASSENGER AND FREIGHT TRANSPORT CONNECTIONS IN THE REGION

The Service Activities that help deliver this strategy are:

- 3.4.1: *Work with government to deliver regional transport infrastructure that meets the needs of our community*
- 3.4.2: *Support the work of the Federal and State Government in delivering Stage 1 of the Sydney Metro Greater West in time for the opening of Western Sydney Airport*

Highlights

- Council continued to advocate to the Department of Planning, Industry and Environment and TfNSW for the road infrastructure planning for the Mamre Road Precinct Structure Plan.
- Council continues to work alongside NSW Government and City Deal partners in planning for the North South Rail and ensuring the benefits are maximised.

Challenges from the reporting period

- Broader road network planning continues to be a challenge, including commitment to funding for the road infrastructure works program.
- Competing with the private sector for certification services of future public assets as well as providing adequate certification and inspection resources to cater for the increasing growth of the Aerotropolis Precinct and Mamre Road Precinct as well as servicing existing release areas and infill development.



OUTCOME 4

WE HAVE SAFE, VIBRANT PLACES



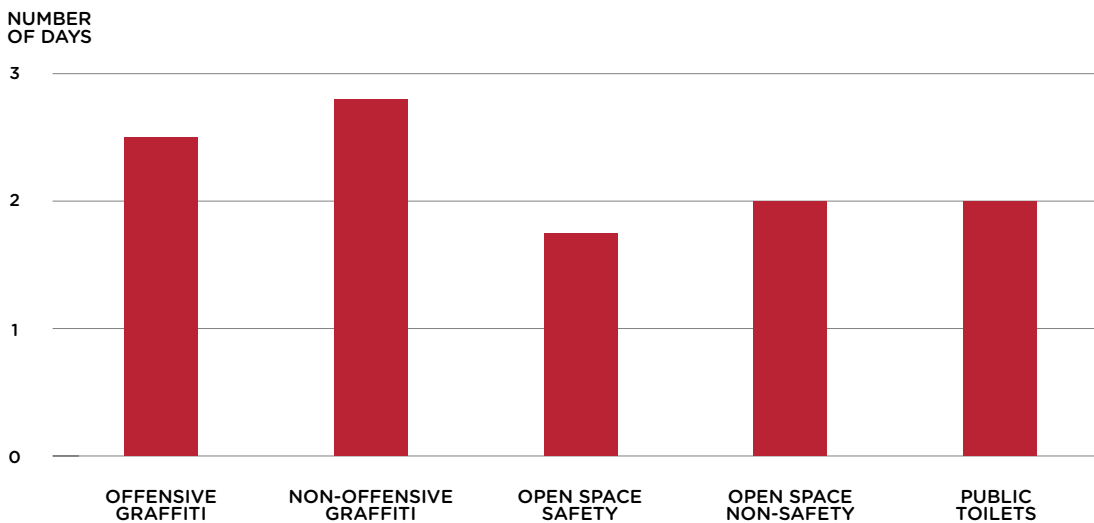
MAKING SURE OUR PUBLIC PLACES ARE SAFE, PLEASANT PLACES TO BE

How Have We Done Over The Past Six Months?

Performance Indicators

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

Average time to respond to requests related to public amenity



WE HAVE SAFE, VIBRANT PLACES

STRATEGY 4.1 MAKE OUR PUBLIC PLACES SAFE AND ATTRACTIVE

The Service Activities that help deliver this strategy are:

- 4.1.1 Maintain Council's public buildings
- 4.1.2 Implement the Public Amenity Replacement Program
- 4.1.3 Manage Council's cemeteries
- 4.1.4 Plan and deliver Council's major capital projects for public spaces
- 4.1.5 Maintain a Community Safety Plan for the City
- 4.1.6 Maintain Council's public spaces
- 4.1.7 Maintain public trees across the City
- 4.1.8 Help make our public spaces and community facilities safe and pleasant places to be
- 4.1.9 Provide security for Council property and public areas
- 4.1.10 Implement the Building Asset Renewal Program

Highlights

- Council continued to deliver reactive and scheduled building maintenance to meet customer and asset condition requirements.
- We completed 14 projects under the Building Asset Renewal Program.

- We continued to provide effective maintenance of our public space areas across the LGA. Services included grass mowing, high pressure cleaning, litter removal, graffiti removal, public tree maintenance and removal, nursery services, signage maintenance, and drainage maintenance.
- Council installed a memorial ashes wall in St Marys Cemetery, providing space for 140 ashes placements.
- The design for Regatta Park was finalised. The final tender package for road design was finalised and sent to TfNSW and project verifier for review and certification. The final tender package for the landscape design has been finalised.
- Completed the pedestrian lighting installation along busy commuter routes in the centre of Kingswood.
- The delivery of the Formation Young Women's Leadership Program was awarded Highly Commended at the 2021 Zest Awards hosted by the Western Sydney Community Forum.
- Successfully delivered the Walk With Me Project to share stories and raise awareness of domestic and family violence (in place of the annual Walk Against Domestic Violence).
- Council continued to help make our city safe and pleasant through regulatory functions to help manage issues with parking, littering, and illegal dumping

STRATEGY 4.2 HELP MAKE OUR MAJOR CENTRES AND IMPORTANT COMMUNITY PLACES SAFE AND ATTRACTIVE

The Service Activities that help deliver this strategy are:

4.2.1 *Support the revitalisation of Penrith City Centre and St Marys Town Centre*

4.2.2 *Help ensure our important community places meet the needs of the people that use them*

Highlights

- Despite challenging conditions for the delivery of programs and activities this year, there were a number of achievements including 32 hours of live music in St Marys Town Centre and Penrith City Centre as part of the Lunchtime Tunes program.
- Successfully delivered the Penrith Producers event to activate the city centre on 26th March, which involved live music performances along with food and drink providers
- Continued with the delivery of priority actions from the Kingswood Place Plan, which included the Live Work Play Grid which saw 15 small scale activations ranging from gardening workshops to live music and a launch event that 300 attended.

STRATEGY 4.3 WORK WITH OUR COMMUNITIES TO IMPROVE WELLBEING AND INFRASTRUCTURE IN THEIR NEIGHBOURHOODS

The Service Activities that help deliver this strategy are:

4.3.1: *Manage the use of community sport and recreation facilities*

4.3.2 *Work with local communities to identify priority issues in their area*

4.3.3 *Deliver projects that address local issues and improve the wellbeing of local communities*

Highlights

- Jordan Springs Village Oval is now operational (after a long handover period from LendLease). Regular sporting activities and casual use of the fields has been well received by the local community.
- Our community facilities saw an increase in usage with function hire up by 83% compared to the July-December 2020 period, and regular hire up by 11% compared to the July-December 2020 period. Overall usage of community facilities was up 17% with a total of 117,572 people attending functions.
- Council ensured activities are conducted in COVID safe environments with regular inspections and touch point cleaning continuing at 40 community facilities and 3 libraries, and cleaning packs being issued to new groups.
- Council ran 8 Village Charm outdoor art workshops in Wilson Park, Llandilo in response to mental health issues identified through Village Cafe Llandilo.
- Council hosted 17 sessions of Village Cafe in Kingswood, Llandilo and North St Marys, providing contact with over 500 residents.
- Council reached out to over 900 Llandilo residents during the Love Llandilo engagement program and received more than 150 survey responses.
- The 2021 Penrith Mayoral Challenge identified local public space needs at Spence Park play area and worked with local primary school students on design ideas.
- We delivered 8 Nations in Cultural Exchange (NICE) workshops in Kingswood Park, the project provided local children and their families with access to Indigenous knowledge and arts workshops to strengthen cultural identity and local connection.
- Council ran 17 'Waste Not, Want Not' workshops in Kingswood Park and North St Marys with 220 residents attending. The workshops provided residents of different ages with recycling and reusing skills designed to save them money and reduce their household waste output

Challenges from the reporting period

- COVID-19 related restrictions impacted Neighbourhood Renewal’s capacity to deliver face-to-face engagement events, activations and programming.
- COVID-19 continues to impact on the overall operation and use of community and sporting facilities. Whilst the challenges typically associated with supporting organised community and sporting activities continues, the challenges of managing expectations and demands of the general public regarding use of passive parks, dog parks, and open space areas has increased significantly.



WE HAVE SAFE, VIBRANT PLACES



OUTCOME 5

WE CARE FOR OUR ENVIRONMENT



PROTECTING OUR AIR AND WATER QUALITY, AND NATURAL AREAS

How Have We Done Over The Past Six Months?

Performance Indicators

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

Tonnes of litter collected from public areas (including street sweepers)

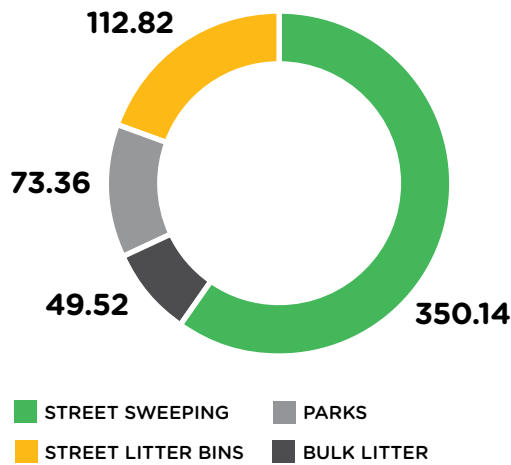
Preventing litter from getting into creeks and waterways is a key part of protecting water quality.

Total Tonnes collected:

585.84



Tonnes of litter collected



- Council’s website has been updated to provide useful recreational water quality information for the community. The recreational water quality webpage provides results from four sampling sites along the Nepean River including Tench Reserve (Jamisontown), Regatta Park (Emu Plains), the Rowing Club (Nepean River Weir) and Devlin Road (Castlereagh). Sampling is undertaken between October and March each year. The website will be further promoted through Council’s social media channels in September prior to the warmer weather when more people start using the river for water activities.
- We continued to investigate environmental and public health complaints, with 248 complaints investigated by the Environmental Health Team. These include complaints regarding air, noise and water pollution as well as other miscellaneous environmental health related matters.
- Council’s Environmental Health Team has modified its practices to respond to the COVID-19 pandemic to ensure the safety of Council Officers and the community. This included a temporary suspension of all routine inspections (during government mandated restriction periods), although the team has maintained our service level for priority and emergency matters. Where possible, alternative approaches have been taken to monitor compliance and assist customers to meet gathering and social distance requirements or limits to business practices. Council officers prioritised inspections of local food, skin penetration and public pools and splash park businesses, focusing primarily on the Minister’s Directions for COVID-19 related matters.
- We regularly sent emails to all local food, skin penetration and public swimming pool and splash park businesses providing the relevant COVID-19 Safety Plan templates and email links to register their business.
- Council continued to host the operations of the Western Sydney RID Squad on behalf of the other member Councils. Between January and June 2021, the RID Squad conducted 1,937 investigations, an increase of 13.1%. During the same period 55 penalty notices were issued with a value of \$78,200.00.

STRATEGY 5.1 PROTECT THE ENVIRONMENT OF OUR CITY

The Service Activities that help deliver this strategy are:

- 5.1.1 *Maintain Council’s drainage infrastructure*
- 5.1.2 *Deliver programs that help improve our City’s natural environment, including significant roadside vegetation*
- 5.1.3 *Provide advice on protection of the environment and community health*
- 5.1.4 *Maintain Council’s natural areas*
- 5.1.5 *Collaboratively manage illegal dumping across Western Sydney RID Squad*
- 5.1.6 *Help minimise impacts on the environment from unauthorised activities*
- 5.1.7 *Undertake activities associated with the management of asbestos and other waste environmental management chemical management and WHS practices within the Depot*

Highlights

- We completed drainage improvement works in Merinda St, St Marys; Memorial Ave and Belmore St, Penrith, as part of the Drainage Construction Program
- We removed a total of 800 tonnes of waste from stormwater Gross Pollutants Traps (GPTs) as part of the GPT maintenance program.

- For the reporting period, Council received 661 complaints relating to unauthorised activities. This is a 7% decrease on the previous 6 month period. The closure of matters for the current period increased in comparison to previous reporting period. There were 579 matters closed during this reporting period compared with 532 in the July- Dec 2020 period. The number of on-hand matters as of 30 June 2021 was 527, compared to 30 June 2020 which was 282. This is a significant increase over 12 months of 86%. The impacts of the COVID-19 pandemic and extreme rainfall and flooding events that impacted the Sydney Metropolitan Area in March 2021 are thought to be the primary factors in the increase in case numbers.
- Council's Divisional Assurance Team continues to manage asbestos incidents and management requirements in line with Council's Asbestos Management Framework. Over the reporting period there was 80 Asbestos incidents with a 94.89% response rate in 4 hours and 100% within 24 hours.
- Council participated in Earth Hour in March 2021 and promoted this program to the community to encourage participation by turning off lights and appliances.
- Council continued to promote the Endeavour Energy PowerSavers Program to the community to assist households to reduce energy use and costs whilst reducing the load on the grid during heat events. 1,110 residents participated in the PowerSavers program to reduce their household energy use. 268 households participated in the Peaksaver program and reduced the energy use by 2,027kWh over 7 heat event days.
- Council collected 40,038 tonnes of Food Organics and Garden Organics (FOGO), 16,488 tonnes of recyclables and 36.861 tonnes of residual garbage from 78,995 households. Taking into account contamination removal, a 59% diversion of resources from landfill was achieved. Diversion rates have remained steady over the past 3 years. Bulky waste collection tonnages increased by 14 % from the last financial year.
- Council has implemented a number of communication and engagement programs to initiate circular economy thinking and provide practical tools for the community to reduce, reuse and sort waste so it goes to the right place.
- Council is offering a commercial collection service, which will reduce carbon emissions as it will use existing integrated services, therefore less trucks will be used for collection. A Council run childcare centre has changed over to the 3-bin FOGO service, while doing so it also prompted the development of a waste sorting education guide 'The Binz Adventures' which was created by Waste Services and designed to educate children about correctly sorting into 3 bins
- Council approached beauty and hair salons around Penrith's central business hub around High and Henry Street to sign up to Sustainable Salons, with one new business signing up so far. Cafes were also approached to sign up to Responsible Cafes, to reduce single use plastics and takeaway cups and waste avoidance overall, with 11 cafes having signed up to date.

STRATEGY 5.2 SUPPORT OUR COMMUNITY TO USE RESOURCES WISELY

The Service Activities that help deliver this strategy are:

- 5.2.1 *Provide information to our community on resource use and living sustainably*
- 5.2.2 *Manage resource recovery and waste collection services*
- 5.2.3 *Help our residents and businesses understand how they can increase resource recovery, reduce waste and reduce carbon footprint.*

Highlights

- Council continued to provide information on resource efficiency and sustainable living to the community through the Sustainability E-Newsletter, social media and other communications channels.
- We have continued to promote the Empowering Penrith video series on energy efficiency and renewable energy in the home.
- Council approached beauty and hair salons around Penrith's central business hub around High and Henry Street to sign up to Sustainable Salons, with one new business signing up so far. Cafes were also approached to sign up to Responsible Cafes, to reduce single use plastics and takeaway cups and waste avoidance overall, with 11 cafes having signed up to date.

STRATEGY 5.3 MINIMISE RISKS TO OUR COMMUNITY FROM NATURAL DISASTERS AND A CHANGING CLIMATE

The Service Activities that help deliver this strategy are:

- 5.3.1: *Manage the risk to and impact on life and property from the existing and potential future use of the floodplain*
- 5.3.2 *Provide advice on floodplain and stormwater management*
- 5.3.3 *Help protect our community by supporting emergency services to prepare for and respond to emergencies*
- 5.3.4 *Identify actions that can be taken to increase the resilience of Penrith (including implementation of the Cooling the City Strategy)*
- 5.3.5 *Identify opportunities to respond to a changing climate*

Highlights

- Council now has prepared flood studies for the majority of the LGA with one flood study underway to complete the urban areas. Three floodplain risk management plans have been prepared with a further three in progress.
- Council has secured \$550,000 grant funding for further flood and flood management studies and design works.
- Council continued to provide flood advice to residents, developers, consultants and insurance companies. We continue to update our information through the preparation of flood studies and Risk Management Plans. All completed flood related studies are made available to the public through Council website and libraries.
- Council provided resources for assistance to the SES and Local Emergency Management Committee (LEMC) during the March 2021 flood event and the post flood recovery period. The Penrith LEMC EMPLAN 2020 was approved by the region's representatives.
- The Resilient Penrith Action Plan was adopted by Council on 28 June 2021. The plan incorporates Cooling the City actions as well as actions to build Council and community resilience to shocks and stresses facing Penrith.

- Council has commenced tree planting projects through the Greening Our City grants program.
- A video series on resilience, adapting to heat and cooling the city initiatives is near completion.
- Council ran its 'Beat the Heat' campaign for the community during summer 2021, and through its involvement in Resilient Sydney promoted the 'Get Prepared App' to the community.
- Council participated in the Neighbour Day program to encourage community connection as a means of building resilience.
- Solar systems continue to be installed on Council facilities, with four additional solar systems installed in 2021 which will save 65.5 tonnes of greenhouse gas emissions each year.
- Council's electric vehicle has saved 79.4 tonnes of greenhouse gas emissions.
- Council's Building Policy has been reviewed to achieve best practice sustainable design and efficiency outcomes.

Challenges from the reporting period

- Due to COVID-19, the Resource Recovery Field team have modified their identification processes to rely entirely on truck driver notification (known as spiking) of contaminated bins and investigations using truck cameras and Nearmaps. This has proven to be effective, however the person to person engagement is missing.
- The scale of asbestos contamination in the City continues to present challenges to Council in remediation and management practices.
- The March 2021 floods presented challenges for Council with impacts on the natural environment of the area. There was large amounts of waste, sediment and vegetation displacement, and damage to riverbanks and surrounding areas.
- Due to the government mandated COVID-19 restrictions it is not always possible to meet all routine audit/ inspection and education/advocacy targets due to the need to reduce activities with face-to-face interactions to comply with the restrictions.



OUTCOME 6

WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT



SUPPORTING THE PHYSICAL AND MENTAL HEALTH OF OUR COMMUNITY

How Have We Done Over The Past Six Months?

Performance Indicators

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

Participant satisfaction with relevant events

Data for this indicator will be collected at relevant events and reported annually.

82%

*figure from 2021 Council Customer Satisfaction Survey

STRATEGY 6.1 PROVIDE OPPORTUNITIES FOR OUR COMMUNITY TO BE HEALTHY AND ACTIVE

The Service Activities that help deliver this strategy are:

- 6.1.1 *Deliver the Parks Asset Renewal Program*
- 6.1.2 *Deliver programs and work with government and community organisations to improve health and wellbeing including the Penrith Health Action Plan*
- 6.1.3 *Plan and deliver Council's major capital projects for open space and recreation*
- 6.1.4 *Help protect and improve the health of our community*
- 6.1.5 *Deliver library services that support a vibrant connected community*
- 6.1.6 *Maintain the City's sportsgrounds parks and open spaces*
- 6.1.7 *Plan for the provision of and facilitate the delivery of community sport and recreation facilities*
- 6.1.8 *Help promote responsible pet ownership*
- 6.1.9 *Ensure privately owned swimming pools are safe and healthy*
- 6.1.10 *Deliver health, fitness and aquatic services to support health and wellbeing*

Highlights

- Partners of the Penrith Health Action Plan attended a workshop to identify priorities for a renewed plan, in line with the broader Western Sydney Health Alliance priorities. A new Health Action Plan will be developed over coming months to build on local strengths and respond to existing and emerging challenges.
- As of the end of June 2021, Council's Food Safety Program had 931 registered food businesses, with over 500 primary food business inspections completed and 125 re-inspections completed between January 2021 and June 2021. The results for inspections undertaken indicate 243 food businesses rated 5 star, 136 rated 4 star and 54 rated 3 star, and 70 businesses did not qualify for a Score on the Door Rating.
- A free Food Handler Education Seminar was held online on the 29 March 2021 with the face-to-face seminar scheduled for 28 June being postponed due to the COVID-19 pandemic.
- At the end of the reporting period, Council's Skin Penetration Safety Program had 125 registered businesses, with approximately 44 primary skin penetration business inspections completed and 5 re-inspections completed.
- As at 30 June 2021, Council's Legionella Safety Program had 55 registered businesses, with approximately 47 primary inspections completed and 1 reinspection completed. Council did not undertake inspections of regulated systems in Aged Care Facilities or schools during the 2020-21 reporting period due to the COVID-19 pandemic, instead completing a desktop audit for these systems.
- At the end of the reporting period, Council's Public Swimming Pool and Splash Park Safety Program had 22 registered businesses, with approximately 6 primary inspections completed and 4 re-inspections completed. Council did not undertake the inspection at the Cobham Facility this year due to the COVID-19 pandemic. The splash park at Jordan Springs has now been transferred to Council's control but was not operational during the year.
- The 150th Council Anniversary celebrations were the focus for the second half of the financial year for our libraries. Library Research Services Team worked closely with Council's Communications Team to research and provide historical information, photos, items and ideas for various online and physical displays, posters and banners highlighting Penrith Council's vibrant history. An array of visual displays of photos, historical items, and documents were on display at Penrith Library and in the Council foyer area for the community to enjoy. A collection of historical photos were posted via Flashback Friday posts on Facebook, Instagram, Twitter and LinkedIn pages. The historical photos and a video generated a wide community interest, comments and responses
- 62 education sessions were run at our library branches and/or online with 885 children and parents in attendance. Also, 55 adults enjoyed 7 author talks and workshops that were offered for people over 16 years old.



- Council continued to implement the Sport and Recreation Strategy delivery program. In summary, 20 projects have been completed up to 30 June 2020-21, with a further 9 currently under construction. Projects include sport and recreation facility improvements such as amenities, floodlights, surface construction, irrigation, landscaping, and court resurfacing. In addition, 33 shade structures over playgrounds have been installed since January, with all playspaces identified as requiring shade expected to have it installed by December 2021.
- Council has progressed the detailed design for Gipps Street Recreation Precinct in Claremont Meadows with further community engagement activities being held to co-design the Youth, Skate and Pump track elements of the project.
- The development of a Spatial Planning Framework connecting the Nepean River to Penrith Lakes has been completed by consultants, a project which is funded through the Metropolitan Greenspace Program.
- Council has been very successful with applications to grant programs:
 - NSW Government Everyone Can Play Program - David Currie Playspace (\$75,000) upgrade under round 3.
 - NSW Government Community Building Partnership Program - two successful applications were awarded providing \$90,815 for playspace upgrades at Brooker and Day and Spence Park.
 - The NSW Government, ICC World T20 Legacy Fund, Greater Cities Sports Facilities Fund and Crown Land Reserves Fund, Cricket Australia Infrastructure Fund - successful applications, totaling \$2.61m have been awarded for a variety of sport facility improvements including upgrades to the amenity buildings at Bill Ball Oval, Cook Park and Doug Rennie Fields; irrigation and field surface enhancements at The Kingsway North; and floodlight improvements at Surveyors Creek Softball Facility, Glenmore Park and Dukes Oval, Emu Plains.
- After the initial COVID -19 restrictions had been eased, our Animal Services Team designed and implemented an innovative high profile education/enforcement campaign called 'TAG, WAG & BAG'. Operations are conducted exclusively outdoors and are concentrated on busy walking /exercise tracks, dog parks and other open spaces frequented by dog owners. This type of activity is a first for Council and feedback so far has been extremely positive.
- Council's pro-active swimming pool inspection program has recommenced in the past few months. The media launch was successful with banners posted throughout the LGA, media releases and a zero-tolerance campaign in relation to swimming pool gates being propped open. Swimming pool compliance officers have increased communications with E1 certifiers to encourage uniform standards in relation to upgrades and general requirements across the LGA, with feedback given to E1 certifiers being well received.
- During the reporting period our Ripples facilities had the following visitations:
 - St Marys and Hydrotherapy = 181,362
 - Penrith = 6,399

STRATEGY 6.2 HELP BUILD RESILIENT, INCLUSIVE COMMUNITIES

The Service Activities that help deliver this strategy are:

- 6.2.1 *Develop effective responses to the impacts of growth, redevelopment and change in our community*
- 6.2.2 *Work with partners to deliver events that strengthen our community*
- 6.2.3 *Support community service organisations working in our City*
- 6.2.4 *Conduct and support events that include all members of our community*
- 6.2.5 *Deliver the civic events calendar*

Highlights

- To support effective provision of social infrastructure to meet future community needs,

the draft Community and Cultural Facilities Needs Study was completed and ready for internal high-level discussion and endorsement.

- Council continued to provide social planning advice to facilitate social infrastructure planning and provision in new release and accelerated housing areas. In addition, advice was provided on proposed boarding houses, child-care facilities, public and open space and Tench Reserve in the River Precinct.
- As a result of the ongoing COVID-19 pandemic, a reduced number of events that strengthen our community were able to proceed including The Lakeside Long Lunch which received an exemption from NSW Health and was able to attract 6,000 visitors to the Sydney International Regatta Centre to enjoy a day of music, food and wine. Council sponsored and supported this event.
- Council has continued to provide a range of support to the community sector over the past six months, including convening the Penrith Youth, Homelessness, Community Care Forum and Nepean Domestic Violence Network interagency meetings. These provided valuable opportunities for community organisations working in Penrith to connect and share key information, challenges and opportunities for collaboration. Council also supported a range of organisations to participate in Youth Week 2021 activities and delivered a Youth Forum on the topic of homelessness to further understand issues related to housing insecurity. An International Women's Day program was delivered with Council supporting organisations to deliver a week long program of events and activities in March. In addition, funds were distributed to seven local community organisations to deliver activities as part of Council's Reimagine Ageing Festival. Council also worked in collaboration with the Penrith Multicultural Interagency to deliver two community events in St Marys to celebrate Harmony Day and Refugee Week.
- Council delivered a reduced number of civic events due to the ongoing COVID-19 pandemic. During the first half of 2021 more than 200 people became Australian citizens at the eight (8) citizenship ceremonies held at The Joan, with other events organised

included the 2021 Charity Golf Day, the Secondary School Leaders Reception and 2021 Panthers Netball Season Launch.



STRATEGY 6.3 ENHANCE THE CULTURAL VITALITY OF THE CITY

The Service Activities that help deliver this strategy are:

- 6.3.1 *Create opportunities for residents to learn about different cultures through national and international partnerships*
- 6.3.2 *Support and implement initiatives which contribute to culture and creativity across our City*
- 6.3.3 *Create opportunities for residents to learn about different cultures*

Highlights

- We are continuing to find new ways for residents to learn about different cultures while the COVID-19 travel restrictions disrupt traditional engagement opportunities. We collaborated with the Museum of Fire to deliver a Japanese exhibition, and several online student exchange programs are in development between Penrith and international partner cities.
- The C3West Skirts saw the online production of a collective manifesto and installation of 22 printed artwork banners in Wainwright Park Kingswood. The project launched on the 29 May with 110 people attending the event. The event was followed up by an artist talk with Linda Brescia and Felicity Castagna as well as engagement with Kingswood High School students.

Challenges from the reporting period

- The impacts of the COVID-19 pandemic restrictions have continued to impact on Council carrying out events and engaging in face to face inspections and engagement.

OUTCOME 7

WE HAVE CONFIDENCE IN OUR COUNCIL



PUTTING OUR VALUES INTO ACTION: WE ARE ACCOUNTABLE. WE SHOW RESPECT. WE ENCOURAGE INNOVATION.

How Have We Done Over The Past Six Months?

This outcome is about the community having confidence that Council is operating efficiently and working to deliver services that meet community needs. Accordingly, the financial, management and customer experience indicators assist in determining how well Council is delivering on the strategies.

STRATEGY 7.1 BE OPEN AND FAIR IN OUR DECISIONS AND OUR DEALINGS WITH PEOPLE

The Service Activities that help deliver this strategy are:

7.1.1 *Provide accurate and timely planning information*

- 7.1.2 *Promote ethical behaviour through awareness and advice and manage investigations of alleged corruption maladministration or breaches of the Code of Conduct*
- 7.1.3 *Manage Council's meeting calendar, meeting process and business papers to ensure open and fair decision making*
- 7.1.4 *Implement Council's Code of Conduct to a high standard with respect to allegations breaches and investigations*
- 7.1.5 *Support the Councillors and the Leadership Team*
- 7.1.6 *Provide a quality customer experience through the contact centre and front counter*
- 7.1.7 *Help improve customer experience for everyone that contacts Council*
- 7.1.8 *Provide advice to assist the organisation in meeting its lawful obligations*
- 7.1.9 *Provide general legal services and advice to Council*
- 7.1.10 *Provide dispute resolution and litigation services to Council*
- 7.1.11 *Manage access to information requests*
- 7.1.12 *Administer and promote a consistent approach to risk through the Risk Management Strategy*
- 7.1.13 *Undertake the audit program as agreed with the Audit Risk and Improvement Committee to ensure Council's operations are ethical and efficient*
- 7.1.14 *Manage Council's records responsibly*

Highlights

- Legal Services provided effective dispute resolution and litigation services to Council. During the reporting period Council was involved in 29 matters in the Land and Environment Court and 42 in the Local Court.
- Over the reporting period Council received 25 formal GIPA applications, one was incomplete from the last period, three were withdrawn, 19 were complete and three are still in process. 808 Informal and Open Access GIPA requests for internal plans and documents were received and processed within the statutory time frame.

- Council continues to improve its risk management processes. This has resulted in a more refined list of Council's top operational risks, Council currently has a total of 483 recorded operational risks, and 474 of these (98%) are mitigated within risk appetite and tolerance. Action plans are in place to treat the 9 risks (2%) outside of risk appetite and tolerance.
- Council's current Strategic Internal Audit Program will end on 30 June 2021, and over its 4-year duration has delivered 38 audits and 502 recommendations for improvement; of these, 397 are complete (79%), and only 15 (3%) were not accepted by management.
- We have continued with the digitisation of the archives records.
- Council staff have continued to provide advice and run internal awareness programs on code of conduct and fraud and corruption in addition to undertaking a number of investigations.
- Council's meeting calendar, business papers and meetings have continued to function effectively, pivoting and responding to the challenging circumstances of COVID-19 with no interruptions to the service provided or transparency of the function. Meetings have been webcast live on delay, via audio allowing members of the public to still make addresses.
- Council has continued to work on providing quality customer service. We have introduced a coaching framework for our staff to provide clear benchmarking for excellent customer service. We encourage and collect adhoc feedback from internal/external customers used to identify areas of opportunity. We introduced a digital counter queueing system to greater understand customer needs and forecasting. Our customer facing portal has been made available 24/7. Cross skilling between contact centre and counter is underway to enable a large pool of staff to handle queries across the various channels. A new foyer has been redesigned and the contact centre has been moved into the same space as the front counter team.



STRATEGY 7.2 BE OPEN AND FAIR IN OUR DECISIONS AND OUR DEALINGS WITH PEOPLE

The Service Activities that help deliver this strategy are:

- 7.2.1 *Manage our money and our assets to be sustainable now and into the future*
- 7.2.2 *Support financial sustainability through financial planning and budget management*
- 7.2.3 *Optimise the use of Council's fleet plant and equipment to minimise risk and reflect lifecycle costs*
- 7.2.4 *Reduce Council's reliance on rateable income by delivering property projects to achieve financial returns or significant value to Council and the community*
- 7.2.5 *Realise the potential of land and property assets by focusing on operational and commercial sustainability of Council's Property Portfolio*
- 7.2.6 *Provide leadership and deliver excellence in our new and revitalised residential and employment centres projects*
- 7.2.7 *Provide property services and manage community and commercial requests for the use of Council owned or controlled land*
- 7.2.8 *Support financial sustainability by managing Council's purchasing policies and procedures*
- 7.2.9 *Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs*
- 7.2.10 *Provide plans and designs to meet asset renewal and maintenance programs*
- 7.2.11 *Help staff understand how to be sustainable in their everyday actions*
- 7.2.12 *Identify ways Council can use resources more efficiently*
- 7.2.13 *Maintain and support Council's corporate business information management systems*

Highlights

- Council has met all financial requirements for the reporting period with:
 - December 2020 Quarterly Review completed within statutory deadline and reported to Council on 22 February 2021.

- March Quarterly Review completed within statutory deadline and reported to Council on 24 May 2021.
- The June Quarterly Review is currently underway in line with the Annual Financial Statement process. This Review will be presented to Council for adoption on 23 August 2021.
- Councillor budget briefings in March and April 2021, and prepared Draft 2021-22 Budget which was on exhibition for 28 days as per statutory requirements.
- Final 2021-22 Budget adopted on 28 June 2021 within statutory deadline, and the 2021-22 Operational Plan (including Fees and Charges) was on Council's website within 28 days of adoption.
- Council staff are made aware of ways to improve sustainability in the workplace through internally promoted resources, professional development opportunities and webinars. A sustainability module is available on induction of new employees.
- Council collates and reports quarterly on resource data to ensure Council is using resources efficiently. Solar systems have been installed on four additional Council facilities with a combined capacity of 60 kilowatts. Research on emerging technologies, as well as Council's role in the circular economy, and investigation into the solar system requirements for the nursery is ongoing. Council has signed an agreement to participate in a 100% renewable energy Power Purchase Agreement commencing 2023.
- Council has made a number of enhancements to processes, systems and reporting during the second half of the year. These include improved BAS reconciling capabilities, and invoice processing for Comsecura.
- Council continued its practice of monitoring and reporting of budgets on a monthly basis, and reporting them quarterly to Council.
- Council maintained its 10-year Long Term Financial Plan throughout the year. As part of the 2021-22 budget development process a new model was established with 2021-22 as the base year. This model will continue to inform Council's

financial decision-making process and to ensure ongoing financial sustainability.

- Council has replaced 14 major plant items and 34 motor vehicles as part of the Plant and Motor Vehicle Replacement Program during the past six months.
- Council has acquired the Rocla site at Emu Plains which meets Council's Community Plan objectives to achieve forecast financial returns, diversify and grow Council's property portfolio. In addition, as part of the revitalisation of our city, the planned future industrial precinct to be delivered at this site will serve to diversify our local job opportunities, attract investment to our city and locate businesses close to home.
- Council's Procurement Policy was reviewed again this year to ensure it aligns with the strategic organisational goals of council, with the mandatory e-learning Procurement and Contract Management module being delivered to the organisation.
- Council has completed the Tree Critical Works Package to prune/remove existing trees identified in the initial audit undertaken by Councils' qualified arborists.
- Our road and footpath condition surveys have been completed to inform future road and footpath renewal programs.

STRATEGY 7.3 DELIVER OUR SERVICES TO PROVIDE BEST VALUE FOR MONEY

The Service Activities that help deliver this strategy are:

- 7.3.1 *Support the business performance of the organisation*
- 7.3.2 *Tell our community and stakeholders about how we are delivering on our commitments to them*
- 7.3.3 *Provide information technology to support efficient service delivery*
- 7.3.4 *Implement major information and technology projects*
- 7.3.5 *Manage our mapping and geographical information systems to meet Council's needs*

Highlights

- The Customer Experience Transformation Program had 2 reviews in this period, with 72 improvements identified, to compliment the previously identified 191 improvement actions.
- All reporting requirements have been met. The December 2020 Organisational Performance Report was submitted to Council as per schedule, ensuring our legislative requirements are met.
- Continued support to the organisation through the COVID-19 pandemic.
- The field services mobility project is now complete and has transitioned to business as usual.
- Council has replaced our 3D mapping software to enable accurate spatial data.

STRATEGY 7.4 KEEP OUR COMMUNITY INFORMED ABOUT WHAT COUNCIL IS DOING AND HOW THEY CAN HAVE THEIR SAY IN DECISIONS THAT AFFECT THEM

The Service Activities that help deliver this strategy are:

- 7.4.1 *Keep our community informed about what Council is doing*
- 7.4.2 *Ensure our Corporate Planning documents reflect how Council will respond to community needs within organisational capacity*
- 7.4.3 *Support the efficient functioning of Council*
- 7.4.4 *Participate in reviews and forums and make submissions that affect the community in respect to local government governance*

Highlights

- Council's online presence continues to be well received and engaging the community through use of the website, social media platforms and engagement site.
- The 2021-22 Operational Plan has been adopted by Council and will provide a framework for reporting Council's activities over the next year.



- Preparation of the new suite of IPR documents has started with a review of the community outcomes informed by the priorities identified by the community as part of the community engagement process. Engagement will continue as the documents are prepared to ensure they reflect how Council can respond to community needs.
- Council has made a number of submissions during this period, including one on Councillor Superannuation which has resulted in positive changes being made.

STRATEGY 7.5 INVEST IN OUR PEOPLE

The Service Activities that help deliver this strategy are:

- 7.5.1 *Council Home Safe - Towards Zero*
- 7.5.2 *Enhance employee engagement and capability*
- 7.5.3 *Ensure our processes and systems support efficient and fair operations*

Highlights

- Council's overall WHS performance has improved compared to the previous year, with more incidents being medically treatable, and less incidents resulting in time loss. There has also been a significant reduction in the number of claims being lodged through insurance.
- Employee engagement activities delivered were:
 - Employee Engagement Survey
 - Capability Framework Pilot
 - Dive In Leadership Development Pilot Program
 - Towards Zero training
 - Learning & Development Framework
- A business case for a new time and attendance and payroll system has been developed and presented to the Digital Executive Committee.

Challenges from the reporting period

- Remote working for workshops, group sessions and large meetings proved challenging.
- Delays in hardware supply chains due to COVID-19.

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& Nail Products



OUR FINANCES



FINANCIAL SERVICES MANAGER'S REPORT

EXECUTIVE SUMMARY

This report covers the final quarter of the 2020-21 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to Budget are included in this document.

Council projected a balanced budget in the adoption of the original 2020-21 Operational Plan. The actual cumulative result for the year as of June 2021, after allowing for the proposed allocation to the Financial Management Reserve (\$1.7m), is a balanced position. In addition, as part of the review it has been identified that the impact of COVID-19 for 2020-21 was not as great as anticipated and these savings (\$2.1m) have now been returned to the COVID-19 Impact Reserve.

During the final quarter of 2020-21 the variations to budget were mainly positive including a reduction in contingency funds required for S7.11 Plans in Deficit (\$481k), and savings on overall employee costs after end of year adjustments to reflect the movement in ELE (\$2.2m). These positive variations were partially offset by additional expenditure on the Roads Reconstruction Program (\$973k), Building Maintenance (\$823k), Roads Maintenance (\$639k), and Public Spaces Maintenance (\$499k).

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve was established in 2019-20. This Reserve initially resulted in a deficit balance as we are only notionally funding from this against other internal Unrestricted Reserves with the intention that future surpluses will be directed towards repayment of this Reserve.

The impact of COVID-19 was included in the original 2020-21 Budget with a predicted General

Revenue impact of \$3.8m. At the conclusion of each reporting period a review of Actual vs Budgeted impact is undertaken with any variance adjusted against the original source of funding for the Reserve and any surplus directed towards the repayment of this internal Reserve. For the June 2021 Quarter the net change in this Reserve is a decrease in the deficit balance of \$2,119,125. Further details are provided in this report.

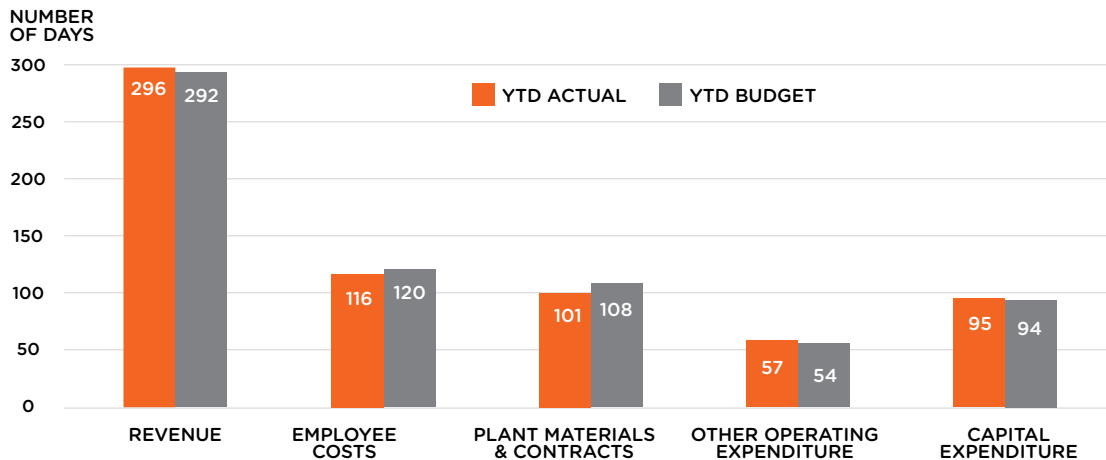
The balance of the 2020-21 end of year surplus (\$1.7m) is proposed to be transferred to the Financial Management Reserve. This allocation provides capacity to respond to any current and emerging priorities, including some of the priority resource requests.

In addition to these adjustments, a total of \$8.4m of Capital and Operating Project Revotes are proposed as a result of the June 2021 Quarter Review, as the works have not been completed in the 2020-21 financial year. These revotes are detailed further in this report.

All actual figures are subject to end-of-year adjustment, external audit checking and confirmation. Once finalised, the Draft 2020-21 Financial Statements will be presented to Council on 25 October 2021 and will include a detailed explanation of Council's audited financial position.

The following graph (p56) compares Council's Adopted Budget to expectations by category:

Actual vs Budget Comparison – June 2021



BUDGET POSITION

This Review recommends a number of both favourable and unfavourable adjustments to the Adopted Budget for 2020-21. The year-end result as of 30 June 2021 is a balanced position after a proposed allocation to the Financial Management Reserve of \$1.7m to provide Council with the capacity to respond to emerging priorities in 2021-22 onwards, and \$2.1m to continue the repayment of the COVID-19 Impact internal loan. A list of variations greater than \$20,000 is included in this report.

Some of the more significant variations are outlined below, with their impact on the budget position indicated as F – Favourable, U – Unfavourable or A - Allocation.

BUDGET VARIATIONS THAT IMPACT ON THE SURPLUS

Net Salary Savings – \$2,172,589 F (1.8%)

During the first three quarters of the year salary savings (predominantly from staff vacancies) of \$468,215 were identified and retained in the Employee Cost Budget to offset any additional costs and assist in year-end balancing of this expenditure category. In the final quarter these salary savings were combined with the provision for retirement/resignations, with on-cost recovery adjustments, and the movement in ELE

entitlements calculated as part of the end of year process and resulted in an overall \$2,172,589 net favourable impact on employee costs.

Roads Reconstruction Program – \$972,613 U (54.6%)

A total 35,450 square metres of road pavement has been reconstructed under the Program including sites such as Seventh Avenue, Llandilo; Callisto Drive, Cranebrook; Andrews Road, Cranebrook; and Solander Drive, St Clair as per the adopted Operational Plan. Form stabilisation works were carried out at Seventh Avenue and required additional sealing works. This program has also been impacted by changes to the method of allocation of outdoor staff which has resulted in costs unfavourably defaulting to primary cost centres such as this Program. On-cost rates will be adjusted in 2021-22 to reflect this process change.

Building Maintenance – \$823,014 U (30.6%)

A substantial amount of unscheduled maintenance works were carried out in the 2020-21 financial year. The primary sites included the Civic Centre and Queen Street sites, Neighbourhood Centre facilities (Glenmore Park Family Precinct, St Marys Memorial), Ripples Swimming Centres, Childcare Centres (Tamara CCC, Werrianda CCC, Yoorami CCC), and the Joan Sutherland Performing Arts Centre.

Compared to the previous financial year, the level of unscheduled maintenance expenditure has reduced. The extent of Council building backlog is being progressively addressed but remains a priority for Council.

Roads Maintenance – \$638,816 U (14.6%)

Council's Civil Maintenance team responded to 919 customer requests about potholes and replaced 5,063 square metres of footpath to ensure our roads and pathways are in a serviceable and safe condition. A total of 800 tonnes of pollutants have also been removed from GPTs. The level of service and output of maintenance works has been maintained while total expenditure has been reduced from previous financial years. Management of minor asbestos remediation works continue to present a challenge to day-to-day operations and has contributed to the unfavourable variation.

Public Spaces Maintenance – \$499,497 U (16%)

During 2020-21 there has been a significant increase in requests and charges for tree lopping activity, and to a lesser extent, increases have also been observed in equipment hire costs, and electrical and mowing contractor costs.

S7.11 Lambridge Estate and Cultural Facilities – \$481,949 F (100 %)

As reported to Council on 26 March 2018 the 2017-18 Borrowing Program included \$2.9m to offset the S7.11 Lambridge Estate Plan that is currently in deficit. Also reported to Council on 25 February 2019, the 2018-19 Borrowing Program included \$2.7m to offset the S7.11 Cultural Facilities Plan that is currently in deficit. Funding for the debt servicing costs for these loans was included in the 2016-17 SRV.

During 2020-21 Council has received Development Contributions for both Plans. These funds have reduced the total Plan deficit, which in turn has reduced the funds required to be held in

reserve to reduce the possible impact to Council in the future.

Transfer to Financial Management Reserve – \$1,748,587 A

The development of the Annual Budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts, it is proposed that \$1.7m be transferred to the Financial Management Reserve. This allocation will provide capacity to respond to current and emerging priorities, and also to fund priority resource requests.

COVID-19 IMPACT

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve was created. The creation of the Reserve initially resulted in a deficit balance which at this stage we are only notionally funding from the Reserve. It has effectively resulted in a loan against our Internal Reserves, while appropriate recovery actions are undertaken by Council. At the conclusion of each reporting period a review of Actual vs Budgeted impact will be conducted with any variance adjusted against the original source of funding for the Reserve and any surplus directed towards the repayment of this Internal Reserve. For the June 2021 Quarter the net change in the Reserve is a favourable decrease in the deficit balance of \$2,119,125.

The following table (p58) tracks the financial impact of COVID-19 for the fifteen months from April 2020 to June 2021. The revised forecasted impact for July 2020 to June 2021 is \$3.0m.

Further details are provided below on all significant COVID-19 related budget adjustments proposed for the June 2021 Quarterly Review.

	2019	2020-21		
	2019-20 3 Months Apr - Jun 2020 Actual (\$'000)	2020-21 3 Months Mar-21 Adopted (\$'000)	2020-21 3 Months June-21 Actual (\$'000)	TOTAL 2019-20 and 2020-21 Actual (\$'000)
	As at June 2020 Review	As at March 2021 Review	As at June 2021 Review	Cumulative impact 2019-20 and 2020-21
Impact on General Revenue				
Revenue	2,728	4,276	2,594	5,322
Expenditure (savings)	-353	-110	-110	-463
PWS Relief Request	0	570	570	570
Less: Repayment of Internal Loan	-551	-63	-500	-1,051
	1,824	4,673	2,554	4,378
Impact on Reserves				
Revenue	244	342	405	649
	2,068	5,015	2,959	5,027

Development Services Income – \$536,451 F (19.82%)

Determination of some significant applications in this financial year of applications that were received in the previous year has resulted in increased income recognition. The impact of the Homeowner's Grant, combined with restrictions, also resulted in a continued increase in minor residential applications.

Ripples Operational Budget – \$337,981 F (15%)

Ripples has out-performed metro and regional NSW in services delivered such as Fitness Passport and Telehealth which have seen an increase in revenue. Aquatics performed better than expected with greater retention of members during expected seasonal drop off. Operating expenses were reduced due to changes made to support COVID-19 requirements such as limiting services and products and limiting contractor engagement. Furthermore, cancellations of

scheduled purchases as a result of delays due to COVID-19 contributed to a reduction in operating expenses. The savings have been transferred to the COVID-19 Impact Reserve reducing the COVID-19 impact recognised for Ripples.

Net Rates Income – \$317,765 F (0.15%)

Despite the continuation of COVID-19, the Rates Budget finished on a favourable note due to lower than forecasted postponement of rates for properties around the airport, higher interest charges levied due to higher arrears when interest charging recommenced, and lower write-offs for rates and sundry debtor accounts.

Income normally received due to court and legal costs associated with legal action were down on already lowered forecasts by around \$19K as Council did not take any legal action during 2020-21. This was due to the NSW Government not allowing councils to use legal action up to March 2021 and with the floods around March

and the re-onset of COVID-19 in June 2021, a decision was made to not take any legal action at all for 2020-21.

Rates expenditure was also favourable due to no costs being incurred for legal action, and lower printing costs incurred due to fewer reminder runs initiated, due to the friendlier approach to debt recovery during the pandemic.

PPVA – Contingency for Additional Subsidy – \$305,000 F (100%)

This Budget was an early estimate of the potential impact of COVID-19 to PPVA revenue and therefore formed a provision for additional subsidy if required. PPVA did not request any additional subsidy from Council during the year, this provision has therefore been reversed and reduces the balance of the COVID-19 Impact Reserve.

Interest on Investments – \$140,942 U (17.6%)

The Reserve Bank of Australia (RBA) introduced 'Term Funding Facility (TFF)' on 19 March 2020, a comprehensive policy response to the effects of the pandemic. The Federal Government's lower borrowing cost was made available to all Authorised Deposit-taking Institutions (ADIs) until March 2021. The TFF led to a reduced appetite for investing in ADIs, driving the interest rates being offered by the banks, to an all-time low. At the end of March 2021, the RBA announced an extension to the drawdown of the TFF until 30 June 2021.

The timing of Council's interest rate projections and the RBA's announcements, regarding the TFF, did not coincide. This resulted in a significant reduction in actual interest rates versus the forecasted and original budgeted figures in 2020-21 Financial Year.

Library Operations – \$105,405 F (24%)

Savings in the Library's operational costs at year-end have been used to fund additional touchpoint cleaning in the libraries during the peak of the COVID-19 outbreak. These savings have resulted in the capacity to return previously allocated funds back to the COVID-19 Impact Reserve.

Transfer to COVID-19 Impact Reserve – \$2,119,125 A

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve was created. This new Reserve will initially result in a deficit balance for the Reserve, as we are only notionally funding from this Reserve against Council's other internal unrestricted reserves. As part of the June Quarterly Review, it has been identified that in some areas the COVID-19 financial impact was less than predicted and as a result \$2.1m is proposed to be transferred to the Reserve. This will result in a closing deficit balance of \$4.4m for the Reserve as of 30 June 2021. Commencing in 2021-22 a repayment of \$500,000 p.a. will be built into the original budget for the next 4 years to further reduce this deficit balance by \$2m.

OTHER BUDGET VARIATIONS WITH NO IMPACT ON THE SURPLUS

The June 2021 Quarter has also included budget variations with no impact on the surplus since they have an alternative internal funding source or are funded from reserves. The more significant of these variations are detailed below:

Capital Grants and Contributions – Decrease of \$4.1m

Revenue has been recognised in line with AASB 15 Revenue from contracts with customers and AASB 1058 Income of not-for-profit which came into effect 1 July 2019. All revenue streams were assessed as to how they are to be reported. As such, funding received to construct assets is recognised as Council constructs the asset, in line with capital expenditure and not on receipt. Budgets were set based on the grant funding schedule.

The variance primarily relates to the grants below:

- Penrith Sporting Infrastructure Project - 2019 Election Commitments - \$2.7m
- Ched Town Greater Sydney Sports Facility Fund - \$657k

- Penrith Community Hall Network Upgrades CDG 1474 - \$356k

Waste & Resource Recovery Income – Decrease of \$1.8m

This variance related to the following areas:

- Domestic Waste Income \$841k Unfavourable
 - The 2020-21 Waste model projected 84,000 services which was not achieved. Growth and occupancy rates were not as projected, and an increased number of residents have responded positively to Council's Waste Strategy and adopted the Sustainable FOGO service, which is the most competitively priced service with the fortnightly collection.
- Performance Rebate \$312k Unfavourable
 - Recognition of income is deferred until program is completed.
- Other Specific Grants \$403k Unfavourable
 - Recognition of income is deferred until project is completed.

Waste & Resource Recovery – Increase of \$2.44m (Reserve)

This variance related to the following areas:

- Residual Garbage Services (SUDs) \$97k Favourable - Council field teams i.e. Resource Recovery and Waste Rangers consistently realign services. Non-compliant properties with unregistered additional services are identified. Officers also educate in line with Council's Waste Strategy to increase the take up of the sustainable FOGO service. Growth in occupancy rate has also stalled. These factors contributed to slightly lower collection numbers than projected.
- KPDA Services (SUDs) \$67k Favourable- Improved surveillance and engagement has resulted in increased compliance with vehicle/bin accessibility which has seen some Kerbside Difficult Access Services being rescheduled or removed.
- Collect & Return Services (Garbage) \$176k Favourable - Council field teams i.e. Resource Recovery and Waste Rangers consistently realign services. Non-compliant properties with unregistered additional services are identified. Officers also educate in line with

Council's Waste Strategy to increase the take up of the sustainable FOGO service. Growth in occupancy rate has also stalled. These factors contribute to slightly lower collection numbers than projected.

- Bulk Clean Up Collections \$1.1m Unfavourable
 - The increase in the Bulky Waste Collection bookings over 2020-21 continues as residents have increasingly utilised this service during the pandemic. This increase has also resulted in increased tipping and processing. The need to maintain lead times for bookings has resulted in the commissioning of an additional vehicle to service 250 clean ups daily which has increased bulky waste costs beyond pre-COVID projections.
- Processing/Disposal by Tonnage \$1.2m Unfavourable - Over the last 10 years total collected domestic waste has fluctuated plus or minus approximately 3000 tonnes due to weather conditions. This year has seen an unprecedented increase of over 7,500 tonnes (16% increase). COVID-19 lockdown and wet weather combined with the expansion of the FOGO service and increased take up of bulky waste collections have resulted in an increase of tonnages across all waste streams thereby increasing processing and disposal volumes and costs.
- Waste Levy \$1.09m Unfavourable - All landfill waste attracts the NSW Government Section 88 Levy and any increase in tonnage results in an increase in the levy. This increase is in accordance with the increase in disposal volumes.

Building Asset Renewal Program (Ripples) – Decrease of \$679,000 (Reserve)

A number of smaller projects and corrective maintenance procedures have successfully been delivered throughout the period. Identification of issues across both Penrith and St Marys Ripples centres has continued and future works are being scoped and will be programmed at a later date with respect to availability of resources. Funds have been returned to the Reserve at this time.

Kingswood Depot Redevelopment Design – Decrease of \$451,000 (Reserve)

Impacts of COVID-19 led to the successful trial of multiple smaller depots across the Local Government Area and this has led to a re-evaluation of the future depot strategy. This project has been terminated and alternative strategies will be pursued.

Planning Proposal Applications to Amend a LEP – Decrease of \$235,487 (Reserve)

Expenditure for the assessment of Rezoning Applications was delayed after City Planning resourcing was reallocated to the high priority LEP Review grant funded projects. These funds have been returned to the Rezoning Reserve and will be made available as required to cover costs for the assessment of rezoning applications which are still in progress.

Depreciation – Increase of \$14.2m

The original adopted depreciation for Roads and Drainage for 2020-21 was \$14.8m and has been revised to a total of \$28.3m. Of this increase, \$3.4m relates to the revaluation process carried out in 2019-20, and \$10.1m relates to the change in Useful Lives for these assets.

Subdivider Contributions for Roads and Drainage – Increase of \$8.05m

Council has received Road Dedications to the value of \$6.4m from developers that include 2.44 km of road, 4.84 km of kerb and gutter, 4.42 km of footpath and approximately \$38,000 value of signs and line marking.

A total of 237 pits, 3.7 km of piped drainage and 3 gross pollutant traps were dedicated to Council between 1 April and 30 June 2021, with a value of \$4.97m. Locations included Caddens and Erskine Business Park (Oakdale Estate). An additional amount of \$8.05m was required for the year.

Recognition of Land Dedications – Increase of \$516k

Land Under Roads recognition was based on March and June 2021 Quarter dedications.

REVOTES

In addition to the above adjustments, a total of \$8.4m of planned Capital and Operating Projects are proposed for revote this quarter and a full listing can be found in the attachment. The total value of revotes for the year to date is \$21.8m (including the proposed June 2021 Quarter Revotes), compared to \$21.2m for the same period in 2019-20. A full list of revotes is included in this report and further details on significant revotes for the June 2021 Quarter are detailed below:

CAPITAL PROJECTS

Civic Centre Renewal – \$1,084,432 (Reserve)

The Stage 2 Ground Floor Refurbishment (Back of House) component of the program is being delivered in four stages: 2A, 2B, 2C, and 2D. This will minimise the impact on staff and the Buildings Operation team. Stages 2B and 2C are planned for completion in the September Quarter and Stage 2D is planned for completion in the December Quarter of the 2021-22 financial year..

Jamison Park Multi-Sport Synthetic Surface – \$798,263 (Grant / Reserve)

Works have reached final stages of surface installation. Extensive wet weather and COVID-19 restrictions on interstate travel during the past months have resulted in delays. The facility will be made available to the public by the end of August 2021, COVID-19 and weather permitting.

Nation Building Black Spot Program – \$437,092 (Grant)

Progress of the following two projects Station Street, Penrith and Maxwell Street, South Penrith have been affected due to prolonged wet weather in the third and fourth quarter in addition to the time taken to complete the community consultation to finalise the scope of work in Maxwell Street. Roundabout construction work in Station Street is substantially completed

with minor outstanding works. Roundabout construction work in Maxwell Street commenced in June. Transport for NSW has approved the funding variation and extension to complete in September 2021.

Great Western Highway Emu Plains to Glenbrook – \$434,161 (Grant)

Proportion of the Stage 1 scope of work for this financial year has been reduced due to complexity of the remaining section. A consultant has been engaged to undertake a detailed design for the remaining section of Stage 1 and Stage 2. The shared path construction will be carried out in the 2021/22 Financial Year as part of the fully funded Transport for NSW (TfNSW) Active Transport Program. Funding variation and extension has been approved by TfNSW and there is no financial risk to Council.

Plant Replacement – \$396,407 (Reserve)

Council's supplier of large plant assets is experiencing a considerable delay in its overseas shipment schedule due to the current COVID-19 pandemic. This has flowed on to local parts manufacturers/installers, and as a result the delivery of several specialised plant assets are now anticipated in August 2021. More recent restrictions could result in further impacts on the delivery schedule.

Advancement of St Marys Town Centre Revitalisation Projects – \$270,000 (Contribution)

The funds were received from the St Marys Town Centre in February 2021. Since then, scoping of the project details and preparation of Request for Quotations (RFQs) has been undertaken. The RFQs have had two unsuccessful rounds through Vendor Panel. The RFQs have now gone out for a third time. If this round is unsuccessful, an alternate approach will be sought. Staff have also contacted and encouraged submissions from suppliers who have been sent documentation through the system. Initial work was also undertaken to have suppliers register through the system. The Town Centre Corporation CEO and Chairperson have been kept updated on the

design and procurement processes. Works are expected to reach practical completion by end of October 2021.

Floribunda NHC Refurbishment and Renewal – \$227,043 (Grant)

The project at Floribunda NHC involved a full refurbishment including painting of the NHC side of the building, and roof and gutters for the entire building. Work commenced in February and reached practical completion on 30 June 2021. Costs related to the final commissioning have been committed and the site is expected to be fully operational within the September Quarter of the 2021-22 financial year.

OPERATIONAL PROJECTS

Case Management – Dynamics 365 Implementation \$326,607 (Reserve)

The Case Management - Dynamics 365 Project was delayed due to impacts of COVID-19 with resourcing and delays to the development of system implementation. As a result, the project has been re-planned with a new timeline for delivery that enables completion. The new timeframe and date of completion has been extended to February 2022.

Omnichannel – \$288,000 (Reserve)

The Omnichannel project spans multiple financial years. The project remains on track although we have experienced a 6-week lag towards our original go-live estimates. The timing of the project was influenced by the impacts of COVID-19 and our vendor partner having to re-assign their resources. The project, however, is on target for completion where it will be rolled out throughout Council in October 2021.

Penrith Green Grid Strategy – \$211,996 (Grant)

The Penrith Green Grid Strategy is part of a new strategic framework being developed by Council to provide direction for future growth in Penrith. The Strategy puts forward a plan to support the creation of cool and

green neighbourhoods and active transport, by connecting schools, public transport and town centres to green infrastructure such as green spaces, parks, water ways and bushland.

In endorsing the draft Green Grid Strategy for exhibition, Councillors extended the public exhibition period resulting in the Strategy being publicly exhibited from 8 June to 3 August 2021. Public exhibition includes the development of community engagement materials including flyers, a dedicated website on Council's Your Say Penrith website, a survey for the public to provide feedback and an explanatory video.

All feedback received during public exhibition will be considered and changes made to the Strategy to incorporate relevant matters before the final Strategy is reported to Council for endorsement before the end of 2021.

Online Payments – \$204,400 (Reserve)

The Online Payments project was put on hold late in 2020 as Council undertook a Banking Tender, with the bank as a key partner in this project. We are also reviewing the architectural design of the project which has resulted in funding reallocated in the 2021-22 financial year. The project will recommence in July 2021 and is anticipated to be complete in the 2021-22 financial year.

Coreen Avenue Corridor Improvements Design – \$203,766 (Contribution)

Detailed design has been prepared and is currently under review. Remaining funds are required to complete the design, and issue for tender and construction. A project funding application is being prepared ahead of the Grant Program Round 4 funding deadline to mitigate any delay to the construction start. Design to be completed by end of September 2021.

RATES ARREARS

As of 30 June 2021, Rates Arrears were at 4.68% which is 0.53% higher than the corresponding prior year result but is below both the industry benchmark of 5% (set pre-pandemic) and the current KPI of 7.5%.

This positive result has been achieved through a considered and compassionate approach to recovery action. Legal action was not used at all, partly due to the restrictions that applied during most of this financial year up until March 2021, and partly due to the impact of the recent floods in March 2021 and the outbreak of COVID-19 towards the end of June 2021.

SUMMARY

Council's financial position remains sound with a balanced position achieved in 2020-21 after proposed allocation of funds to the Reserve for current and emerging priorities. This Review and the proposed allocations continue to demonstrate Council's commitment to strong and prudent financial management.



NEIL FARQUHARSON
FINANCIAL SERVICES MANAGER

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ending 30 June 2021 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original Budget.



ANDREW MOORE
DIRECTOR - CORPORATE SERVICES
RESPONSIBLE ACCOUNTING OFFICER

FUNDING SUMMARY

Operations from Ordinary Activities	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operating Expenditure									
Employee Costs	(119,144.0)	-	(119,144.0)	3,024.8	-	3,024.8	(116,119.2)	-	(116,119.2)
Interest Charges	(1,261.8)	-	(1,261.8)	280.7	-	280.7	(981.1)	-	(981.1)
Depreciation and Amortisation	(43,278.9)	-	(43,278.9)	(1,009.4)	-	(1,009.4)	(44,288.4)	-	(44,288.4)
Materials and Contracts	(108,347.5)	-	(108,347.5)	7,270.8	-	7,270.8	(101,076.8)	-	(101,076.8)
Other Expenses	(9,899.5)	-	(9,899.5)	(1,101.5)	-	(1,101.5)	(11,000.9)	-	(11,000.9)
Net (Loss)/Gain from the Disposal of Assets	(331.5)	-	(331.5)	2,285.6	-	2,285.6	1,954.1	-	1,954.1
Total Operating Expenditure	(282,263.2)	-	(282,263.2)	10,751.0	-	10,751.0	(271,512.2)	-	(271,512.2)
Operating Revenue									
Rates and Annual Charges	37,081.1	136,969.1	174,050.2	(830.6)	145.0	(685.6)	36,250.5	137,114.1	173,364.6
User Charges and Fees	39,637.7	-	39,637.7	(2,070.4)	-	(2,070.4)	37,567.4	-	37,567.4
Interest Income	1,093.4	1,159.5	2,252.8	(331.9)	(1,207.9)	(1,539.7)	761.5	(48.4)	713.1
Operating Grants and Contributions	23,941.8	5,281.5	29,223.3	(1,669.0)	5,654.2	3,985.2	22,272.8	10,935.7	33,208.6
Other Revenue	7,608.8	22.5	7,631.3	169.1	(18.9)	150.2	7,777.9	3.7	7,781.6
Total Operating Revenue	109,362.8	143,432.6	252,795.4	(4,732.8)	4,572.6	(160.2)	104,630.1	148,005.2	252,635.3
Result before Capital Grants and Contributions	(172,900.4)	143,432.6	(29,467.8)	6,018.3	4,572.6	10,590.8	(166,882.1)	148,005.2	(18,877.0)
Capital Grants & Contributions	40,823.1	-	40,823.1	990.5	-	990.5	41,813.6	-	41,813.6
Operating Result	(132,077.3)	143,432.6	11,355.3	7,008.8	4,572.6	11,581.3	(125,068.6)	148,005.2	22,936.6
Funding Statement (Sources & Application)									
Add back non funded items	47,398.1	-	47,398.1	(1,266.4)	773.3	(493.2)	46,131.7	773.3	46,905.0
Funds received from Sale of Assets	5,673.1	-	5,673.1	(3,298.9)	-	(3,298.9)	2,374.2	-	2,374.2
Loans Received	-	-	-	-	-	-	-	-	-
Budget (Surplus) / Deficit	-	(23.9)	(23.9)	-	23.9	23.9	-	-	-
Funds Transferred (to)/from Reserves held	45,359.8	(15,386.8)	29,973.0	(196.6)	(7,024.7)	(7,221.3)	45,163.2	(22,411.5)	22,751.7
Net Fund Available	(33,646.3)	128,021.9	94,375.6	2,246.9	(1,655.0)	592.0	(31,399.4)	126,366.9	94,967.5
Application of Funds									
Assets Acquired	(85,966.8)	-	(85,966.8)	298.7	-	298.7	(85,668.1)	-	(85,668.1)
Internal Loans	712.9	-	712.9	(712.9)	-	(712.9)	-	-	-
Loan Repayments and Advances Made	(9,121.7)	-	(9,121.7)	703.3	(881.0)	(177.7)	(8,418.4)	(881.0)	(9,299.5)
Total Application	(94,375.6)	-	(94,375.6)	289.1	(881.0)	(592.0)	(94,086.5)	(881.0)	(94,967.5)
Net Costs funded from Rates & Other Untied Income	(128,021.9)	128,021.9	-	2,536.0	(2,536.0)	-	(125,485.9)	125,485.9	-

Significant Proposed Variations - JUNE 2021

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
PMO AND BUSINESS IMPROVEMENT	
Operational Budget	
This variance can be attributed to several vacancies within the department which has resulted in savings in the discretionary operational budget across functions.	25,144
TOTAL PMO AND BUSINESS IMPROVEMENT	25,144
SECURITY AND EMERGENCY SERVICES MANAGEMENT	
Emergency Services	
Operational savings across all three emergency service functions primarily due to the impact of the COVID-19 restrictions. During the year there have been few fires and one major flood response in which the NSW Government and Council are together working towards restoring essential public assets.	246,802
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT	246,802
FLEET AND PLANT MANAGEMENT	
Depot Operations	
Additional TechnologyOne Asset Management software licences were acquired to work alongside Council's Mobility system. The depot staff had also updated from desktop personal computers to laptop hardware solutions to facilitate the mobile workforce and allow for flexibility with the evolving COVID-19 situation.	(127,488)
TOTAL FLEET AND PLANT MANAGEMENT	(127,488)
PUBLIC SPACE MAINTENANCE (CROSS CITY BUILDINGS)	
Building Operations	
Savings in general operational expenditure at Council operated buildings are tied to the under utilisation of Council buildings due to work from home orders and COVID-19 restrictions. These savings were partially offset by increased security costs for additional patrols and surveillance of Council assets.	186,561
Building Maintenance	
A substantial amount of unscheduled maintenance works was carried out in the 2020-21 financial year. The primary sites included the Civic Centre and Queen Street sites, neighbourhood centre facilities (Glenmore Park Family Precinct, St Marys Memorial), Ripples swimming centres, childcare centres (Tamara CCC, Werrianda CCC, Yoorami CCC), and the Joan Sutherland Performing Arts Centre. Compared to previous financial year, the level of unscheduled maintenance expenditure has reduced. However, the extent of Council building backlog remains unfavourable.	(823,014)
Bus Shelter Program	
A funding allocation from the Federal Government under Phase 1 of the Local Roads and Community Infrastructure Program had been made available for the construction of bus stop boarding points across the Penrith local government area. This was made in addition to 2020-21 adopted council funds already put towards the bus shelters program. Works have been completed under budget.	80,517
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY BUILDINGS)	(555,936)
CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION	
Road Reconstruction Program	
A total 35,450 square metres of road pavement have been reconstructed under the Program including sites such as Seventh Avenue, Llandilo; Callisto Drive, Cranebrook; Andrews Road, Cranebrook; and Solander Drive, St Clair as per the adopted Operational Plan. Form stabilisation works were carried out at the Seventh Avenue and required additional sealing works. This program has also been impacted by changes to the method of allocation of outdoor staff which has resulted in costs defaulting to primary cost centres such as this program, with on-cost rates to be adjusted in 2021-22 to reflect this process change.	(972,613)
Shared Pathway Program	
All projects in this program have been completed slightly below budget. A total of 1,610 square metres of footpath have been reconstructed/constructed in front of school frontages to provide wider footpath to facilitate all weather access for school children and their family. In addition, a total of 3.92 km length of footpath and 196 m length of shared path have been added to Council's pathway network throughout 2020-21.	100,356
Footpath Delivery Program	

All projects per the adopted operational plan have been completed slightly below budget. It should be noted that the footpath on Banks Drive, St Clair is going to be delivered as part of David Currie park playground improvement project staged in 2021-22 budget. 109,100

Road Related User Fees and Charges

Recognition of income for Infrastructure Inspection Fees and Road Opening Permit Fees has been deferred until activity is completed in accordance with current accounting standards. Related activities will most probably be completed throughout the next financial year period. (46,123)

Drainage Maintenance

External plant hire expenditure has increased compared to previous financial years. Delivery delays experienced under the Plant Replacement Program have necessitated the increased use of external plant hire suppliers to maintain operational capacity. When possible, existing plant assets with delayed replacements are held beyond its life cycle to minimise disruption to work schedules and reduce reliance on external contractors. (95,254)

Roads Maintenance

Council's Civil Maintenance team responded 919 customer requests about potholes and replaced 5,063 square metres of footpath to ensure our roads and pathways are in a serviceable and safe condition. A total of 800 tonnes of pollutants have also been removed from GPTs. The level of service and output of maintenance works have been maintained while total expenditure has been reduced from previous financial years. Management of minor asbestos remediation works continue to present itself as a challenge to day-to-day operations. (638,816)

TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION (1,543,350)

STRATEGIC ASSET MANAGEMENT PLANNING

Path Paving Network Survey

Path paving condition survey completed under budget. Over 745 km footpath imaging and condition assessment, 1,426 footpath segment inventory captures, and 4,832 pram ramp compliance reports have been completed under this project. 21,080

TOTAL STRATEGIC ASSET MANAGEMENT PLANNING 21,080

COMMUNITY SAFETY

Community Safety Program

A number of programmed projects had identified savings due to COVID-19 restrictions. This prevented projects and events from going ahead in their usual format and included the delivery of the annual Walk Against Violence, Good Neighbour program and the Warner Youth Graffiti Education Program. 138,949

TOTAL COMMUNITY SAFETY 138,949

NEIGHBOURHOOD RENEWAL

Neighbourhood Capital Projects

Savings were identified across a number of programmed projects where actual costs were less than anticipated. In addition alternative funding was identified to deliver the Kingswood Pedestrian Lighting and Robin Wiles Lighting Application projects. 85,716

TOTAL NEIGHBOURHOOD RENEWAL 85,716

MARKETING TOURISM AND INTERNATIONAL PARTNERSHIPS

Regional Strategic Alliance- Tourism

The Regional Strategic Alliance (RSA) Board at its meeting of 7 August 2019 resolved that the RSA Management Agreement between Penrith City Council, Blue Mountains City Council and Hawkesbury Council be terminated within 3 months. Funds were retained in reserve while General Managers of the three Councils worked together to confirm arrangements for resolving outstanding administration and financial matters. These funds have now been returned to general revenue as all financial matters have been finalised. 95,303

TOTAL MARKETING TOURISM AND INTERNATIONAL PARTNERSHIPS 95,303

COMMUNITY FACILITIES AND RECREATION OPERATIONS

Neighbourhood Facilities - Operational Costs

Operational Cost savings for Neighbourhood facilities can be primarily attributed to electricity cost savings. The budget for electricity charges is based on estimates for usage, and network charges, along with contracted electricity usage rates and projected savings from sustainability initiatives. The electricity charges for Neighbourhood Facilities in 2020-21 year have come in below original budget due to reduced usage and improved rates. 55,320

Hall Hire Revenue

The income for hire of community facilities during the first three quarters remained low as a direct result of COVID-19 risks and restrictions. Though approximately 70%-80% of regular hirers had recommenced their group activities by the third quarter, function hire was still relatively low due to ongoing venue capacity restrictions. As such an impact of 20% on fourth quarter revenue was recognized in the budgets. However, for the last quarter, the actual Covid-19 impact was lower than anticipated and Hall Hire income was \$35,615 higher than expected revenue.

35,615

Ripples Operational Budget

Ripples has out-performed metro and regional NSW in services delivered such as fitness passport and telehealth which has seen an increase in revenue. Aquatics performed better than expected with greater retention of members during expected seasonal drop off. Operating expenses were reduced due to changes made to support COVID-19 requirements such as limiting services and products and limiting contractor engagement. Furthermore, cancellations of scheduled purchases as a result of delays due to COVID-19 contributed to a reduction in operating expenses. The savings for the department have been transferred to the COVID-19 impact reserve reducing the COVID-19 impact recognised for Ripples

337,981

TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS 428,916

CITY PLANNING

S10.7 Certificate Income

S10.7 certificate income is predominantly a product of the level of activity in the property market. As the market is currently stronger than expected considering the COVID pandemic, property transactions and development has exceeded original estimated income levels

68,584

TOTAL CITY PLANNING 68,584

PUBLIC SPACE MAINTENANCE (CITY SERVICES)

Street Lighting Expenditure

The budget for street lighting charges is based on estimates for usage, network expansion, network charges, and maintenance charges along with actual contracted electricity usage rates and projected savings from sustainability initiatives. The actual street lighting charges for the 2020-21 year have come in below that estimated at the time the budget was created.

101,505

Street Lighting Subsidy

Council received advice in the late stages of the fourth quarter of the Traffic Route Light Subsidy Scheme (TRLSS) payment for 2020-21. The subsidy is greater than the amount originally budgeted and is based on the last state-wide review of eligible street lighting inventory and is approximately 50% of costs, based on two reference lighting types in each electricity distribution utility region and a benchmark electricity contract.

54,000

Public Amenities Cleaning

Public Toilet cleaning contractor costs have increased as a result of additional facilities being cleaned and increased cleaning rates as a result of COVID-19.

(24,413)

Public Spaces Maintenance

During 2020-21 there has been a significant increase in charges against the tree lopping activity, and to a lesser extent increases have also been observed in equipment hire costs, and electrical and mowing contractor costs.

(499,497)

Nursery Operations

The Nursery has been undergoing renewal for much of the year and has therefore not been at full normal capacity including bulk materials. In addition, income recoveries budgets were based on historical fully operational figures. Salary savings have reduced the overall impact.

(59,739)

TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES) (428,144)

TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY

Traffic and Transport Facilities Program

A total of two new roundabouts have been constructed at the following intersections of Endeavour Avenue and Moore Street, St Clair and York Road and Preston Street, South Penrith as per the program. Variations occurred on original cost estimates due to materials, traffic control and external plant hire costs.

(63,649)

Safer Roads Program

A total of two new roundabouts have been constructed at the following intersections of Colless Street and Derby Street, Penrith and Sydney Street and Canberra Street, Oxley Park as per the program. Variations on original cost estimate for Colless Street was identified by Council engineers early in the design piece and was successful in seeking additional grant funding from Transport for NSW. However scheduling delays resulted in higher external contractor, materials, and Council labour costs.

(139,430)

Penrith CBD South High Pedestrian Activity Area

A total of six sites had been identified as part of the extension of the High Pedestrian Activity Area (HPAA) scheme to install pedestrian refuges, pedestrian crossings, raised thresholds and entry treatments. All the above tasks including the installation of relevant 40km/h traffic signs have been completed. Variations are due to higher Council labour costs than original cost estimate.	112,954
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY	(90,125)
DEVELOPMENT APPLICATIONS	
Development Application Income	
Determination of some significant applications in this financial year of applications received in the previous year has resulted in increased income recognition. The impact of the homeowners grant combined with restrictions also resulted in a continued increase in minor residential applications.	536,451
Development Application - Misc. Fees	
Income received is slightly higher than the conservative forecast set due to a combination of homeowners grants and significant applications. In particular, city shaping infrastructure projects, which were stimulated by government spending partly in response to COVID.	47,981
Development Services Consultants	
This saving has been realised due to lower engagement of external specialists during DA assessment and a reliance on in-house expertise.	46,137
Planning Reform - Plan First	
This expenditure relates directly to DA income received and the increase is due to a balance of more significant applications which require a higher proportion of application fee to be transferred to the Department of Planning.	(45,511)
Local Planning Panel	
The Local Panel project costs were lower than anticipated due to a lower number of applications requiring full day panel meetings. Increased electronic determinations and delegations granted were partly in response to COVID Ministerial Directions aimed at increasing construction activity.	34,214
Building Approval/Environmental Protection Operational Budget	
Savings have been realised in this area as a direct consequence of staff vacancies, reduced face to face training, and office stationery use as a result of electronic end to end processing initiatives being implemented to meet remote working requirements and for efficiency gains.	26,826
TOTAL DEVELOPMENT APPLICATIONS	646,098
FIRE SAFETY AND CERTIFICATION	
Fire Safety Audits Income	
Certification and Fire Safety staff have been heavily involved in the ongoing upgrade of the PVRSC and the upgrade of the Penrith Civic Centre, providing advice on fire safety and BCA compliance. This combined with COVID implications on entering premises for inspections has resulted in the number of proactive fire safety audits undertaken, resulting in income being lower than anticipated during the period	(41,964)
TOTAL FIRE SAFETY AND CERTIFICATION	(41,964)
ENVIRONMENTAL HEALTH	
Public Health Inspections Income	
Additional income achieved as the impact of COVID-19 was not as great as expected and staff were able to complete additional inspections once COVID-19 restrictions eased	60,000
Environmental Health and Compliance Operational Budget	
Savings have been realised in this area as a direct consequence of staff vacancies, reduced face to face training, office and stationery use, and as a result of electronic end to end processing initiatives being implemented to meet remote working requirements and for efficiency gains.	29,538
TOTAL ENVIRONMENTAL HEALTH	89,538
RANGERS AND ANIMAL SERVICES	
Companion Animal Commission	
Additional Companion Animal registrations within LGA resulted in an increase in Commission. Greater compliance/education emphasis on registration offences resulted in voluntary compliance.	36,519
Hawkesbury Pound Contribution	
More effective re-homing initiatives and additional community engagement on responsible pet ownership, has led to improvements in this area.	72,714
Hawkesbury Pound Contingency	

The Hawkesbury Animal Shelter Agreement was commenced on 1 July 2019. The new Agreement ensures the daily rate costs and veterinary fees are covered by the contribution made by Penrith City Council to Hawkesbury City Council. As a result of this new agreement the proposed contribution made to Hawkesbury City Council had increased the annual contribution for the provision of Animal Shelter Services from \$140,000 to \$330,000 per annum. Despite CPI increases each year for accommodation fees, there has been a 40% decrease in the number of animal seizures at the facility, therefore reducing overall impounding fees and the annual contribution. The rehoming initiatives undertaken by both Councils has also contributed to the reduction. This has been taken into account for the budget for 2021-22.	132,078
Regulatory Control Misc. Fines	
Changes in staffing and operational priorities did contribute to a decrease in income in this area, however a reclassification of workflow has realised improvements in this area.	(32,809)
TOTAL RANGERS AND ANIMAL SERVICES	208,502
DEVELOPMENT COMPLIANCE	
Building Certificates Income	
Council received an increase in class 1-10 applications with higher cost of works as these included larger works. An increase in number of applications for works associated with class 2-9 buildings which have a greater value of works.	20,338
Environmental Compliance Levy	
This increase in income relates to Development Applications for works of greater value than \$50K. The increase in these developments is reflected in the increased income.	34,851
TOTAL DEVELOPMENT COMPLIANCE	55,189
FLOODPLAIN AND STORMWATER MANAGEMENT	
Flood Report Income	
Demand for flood reports has exceeded the level predicted in the 2020-21 budget with demand increasing in the later stages of the year, this has resulted in a positive variance of \$28,000.	28,058
TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT	28,058
FINANCIAL SERVICES	
S603 Certificate Income	
Income from 603 Certificate applications was considerably favourable by around \$67K due to a continuation of the property boom, with around 1,000 more applications received in 2020-21 than in 2019-20.	66,995
TOTAL FINANCIAL SERVICES	66,995
COUNCIL AND CORPORATE GOVERNANCE	
Printing Services Operational Budget	
Savings have been observed in photocopier impression charges as a result of changed work practices brought about by the current COVID-19 pandemic.	31,782
TOTAL COUNCIL AND CORPORATE GOVERNANCE	31,782
INFORMATION MANAGEMENT	
Information Management Operational Budget	
The operational budget which was impacted by working remotely and due to a number of vacancies which resulted in the full discretionary budget not being required.	34,224
TOTAL INFORMATION MANAGEMENT	34,224
INFORMATION TECHNOLOGY	
Mobile Phone Charges	
This variance is attributed to organisational mobile phone contracts and charges which are allocated once assigned to individuals. To year end there were more than anticipated mobile numbers which are currently under review for assignment to individuals and their respective cost centre.	(45,246)
TOTAL INFORMATION TECHNOLOGY	(45,246)
LIBRARIES	
Library Operations	
Savings in the libraries operational costs at year end have been used to fund additional touchpoint cleaning which was undertaken in the libraries during the peak of the COVID outbreak. These savings have resulted in the capacity to return previously allocated funds back to the COVID impact Reserve.	105,405
Library Resources Capital "Book Vote"	
The savings from the Book Vote is due to the reduction in the number of physical stock items required as the subject content has been transferred to annual digital subscriptions	64,668

TOTAL LIBRARIES 170,073

WASTE AVOIDANCE AND RESOURCE RECOVERY

Commercial Waste Services

In accordance with the Civic and Commercial business plan, collection and processing services were reviewed and provided to all childcare centres. Civic collections continue to be reviewed with sporting and neighbourhood facilities now assessed. These practices were undertaken in house so as to refine the performance requirements for a commercial service. The commercial service is due for commencement in 2021-22. 30,674

Non-Domestic Waste

In line with the approved business plan for Depot and Civic services the Civic Waste Coordinator has brokered further improvements to processes and practices in the collection and transport of waste. Sorting has also contributed to further savings and reductions have been brokered as a result of streaming. Emphasis on contamination continues, and further efficiencies identified in vehicle movements has seen savings continue. A reduction in the size of bins and frequency of pickups has contributed to better outcomes combined with the integration of contract and council fleet. 265,267

TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY 295,941

PENRITH PERFORMING & VISUAL ARTS

PPVA - Contingency for Additional Subsidy

This budget was an early estimate of the potential impact of COVID-19 to PPVA revenue and therefore formed a provision for additional subsidy if required. PPVA did not request any additional subsidy from council during the year, this provision has therefore been reversed and reduces the balance of the COVID-19 Impact reserve. 305,000

TOTAL PENRITH PERFORMING & VISUAL ARTS 305,000

GENERAL REVENUE/UNTIED INCOME

Net Rates Income

Despite the continuation of COVID-19 crisis, the rates budget finished on a favourable note due to lower than forecasted postponement of rates for properties around the airport, higher interest charges levied due to higher arrears when interest charging re-commenced, and lower write-offs for rates and sundry debtor accounts. In addition, no legal action in 2020-21 contributed to lower income and costs for this activity. 317,765

Interest on Investments

The Reserve Bank of Australia (RBA) introduced 'Term Funding Facility (TFF)', a comprehensive policy response to the effects of the pandemic, on 19 March 2020. The Federal Government's lower borrowing cost was made available to all authorised deposit-taking institutions (ADIs) until March 2021. The TFF resulted to lesser appetite for investors investing in ADIs, driving the interest rates being offered by the banks, in an all-time low. At the end of March 2021, the RBA announced extension to the drawdown of the TFF until 30 June 2021. The timing of Council's interest rate projections and the RBA's announcements, regarding the TFF, did not coincide. This resulted to significant reduction in actual interest rates versus the forecasted and original budgeted figures in 2020-21 Financial Year. (140,942)

S7.11 Lambridge Estate and Cultural Facilities

As reported to Council on 26 March 2018 the 2017-18 Borrowing Program included \$2.9m to offset the S7.11 Lambridge Estate Plan that is currently in deficit, as agreed as part of the Financial Capacity Review. Also reported to Council on 25 February 2019 the 2018-19 Borrowing Program included \$2.7m to offset the S7.11 Cultural Facilities Plan that is currently in deficit. Funding for the debt servicing costs for these loans was included in the 2016-17 SRV. During 2020-21 Council has received development contributions for both Plans. These funds have reduced the total Plan deficit which in turn has reduced the funds required to be held in Reserve to reduce the possible impact to Council in the future. 481,949

Transfer to COVID-19 Impact Reserve

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve was created. This new Reserve will initially result in a deficit balance for the Reserve as we are only notionally funding from this Reserve against Council's other internal unrestricted reserves. As part of the June Quarterly Review it has been identified that in some areas the COVID-19 impact was less than predicted and as a result \$1.6m is proposed to be transferred to the Reserve. This will result in a closing deficit balance of \$4.4m for this Reserve as at 30 June 2021. (1,682,131)

Transfer to Financial Management Reserve

The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$1.7m be transferred to Reserve. This allocation will provide capacity to respond to current and emerging priorities, and also fund priority resource requests. (1,748,587)

Net Salary Savings

During the final quarter of 2020-21 there was a net savings on salaries which were under budget by \$1.5m due to vacancies and after on-cost balancing across the organisation as part of the year end process. 1,492,276

Movement in ELE Provision

This variation reflects the net movement in Employee Leave entitlements, increased resignations/retirements, and the impact of leave balances throughout the organisation and includes a transfer to the ELE Reserve. Each year this provision is updated to include future wages increases, on-costs ,and expected retirements. This is traditionally a difficult area to accurately predict. 680,313

Total General Revenue/Untied Income (599,357)

Total Variances over \$20k (389,716)

Other Variances under \$20k 365,823

JUNE 2021 Quarter Surplus/(Deficit) (23,893)

1st Quarter Variances to adopted budget reported to Council 14,318

2nd Quarter Variances to adopted budget reported to Council 197,841

3rd Quarter Variances to adopted budget reported to Council (188,266)

Original 2020-21 Budget Surplus/(Deficit) -

Net Predicted Surplus/(Deficit) for 2020-21 -

PROPOSED REVOTED WORKS

as at June 2021

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPITAL PROJECTS							
CITY ACTIVATION COMMUNITY & PLACE							
Disability Access Improvements - Ripples	18,760	18,760	-		60,256	41,496	18,760
City Renewal Capital	4,631	4,631	-		188,642	92,965	95,677
Chapman Gardens Kingswood Outdoor Gym	91,353	21,353	70,000	Grant/Reserve	91,353	-	91,353
Advancement of St Marys Town Centre Revitalisation Projects	270,000	-	270,000	Contribution	270,000	-	270,000
Streets as Shared Spaces Live Work Play Kingswood	80,000	-	80,000	Grant	80,000	-	80,000
CCTV Werrington and St Marys	60,000	-	60,000	Grant	60,000	-	60,000
Kingswood Shops CCTV	5,000	-	5,000	Grant	5,000	-	5,000
TOTAL CITY ACTIVATION COMMUNITY & PLACE	529,744	44,744	485,000		755,251	134,461	620,790
CITY ASSETS							
Footpath Delivery Program	20,000	20,000	-		400,000	284,200	115,800
Dam Safety Emergency and Operations and Maintenance Plans	20,850	20,850	-		75,400	54,550	20,850
Parks Asset Renewal Program	109,658	91,889	17,769	Reserve	624,283	406,127	218,156
TOTAL CITY ASSETS	150,508	132,739	17,769		1,099,683	744,877	354,806
CITY PLANNING							
Voluntary Planning Agreement Management Software	50,000	-	50,000	Contributions	50,000	-	50,000
TOTAL CITY PLANNING	50,000	-	50,000		50,000	-	50,000
CITY PRESENTATION							
Plant Replacement	396,407	-	396,407	Reserve	4,482,891	4,086,484	396,407
Nation Building Black Spot Program	437,092	-	437,092	Grant	1,050,000	444,219	605,781
Great Western Highway Emu Plains to Glenbrook	434,161	-	434,161	Grant	600,000	65,839	534,161
LTC / Urgent Traffic Facilities	44,319	44,319	-		86,919	42,600	44,319
Penrith BMX fencing upgrade	2,405	-	2,405	Grant	8,250	5,845	2,405
TOTAL CITY PRESENTATION	1,314,384	44,319	1,270,065		6,228,060	4,644,987	1,583,073
DESIGN & PROJECTS							
Kingsway Sporting Complex and Blair Oval All Weather Athleti	57,223	-	57,223	s7.11	1,949,802	1,892,579	57,223
Mulgoa Rise Amenity Building Extensions	19,512	-	19,512	Grant	395,797	376,285	19,512
Jamison Park Multi-Sport Synthetic Surface	798,263	-	798,263	Grant / Reserve	3,881,774	3,083,511	798,263
St Clair Recreation and Leisure Building Upgrade	27,786	-	27,786	Reserve	201,957	174,171	27,786
St Marys Art and Craft Studio	19,298	-	19,298	Reserve	437,291	417,993	19,298
Nursery Redevelopment	79,772	-	79,772	Reserve	1,087,344	1,007,572	79,772

PROPOSED REVOTED WORKS as at June 2021

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
Harold Corr Synthetic Track Upgrade	183,707	-	183,707	Grant	410,000	226,293	183,707
Leonay Oval Stage 2-4 Amenities Building	53,104	-	53,104	Grant	750,000	696,896	53,104
Arthur Neave Hall Refurbishment and Renewal	130,484	-	130,484	Grant	820,188	689,704	130,484
Floribunda NHC Refurbishment and Renewal	227,043	-	227,043	Grant	887,325	660,282	227,043
Civic Centre Renewal	1,084,432	-	1,084,432	Reserve	4,499,071	3,414,639	1,084,432
Eileen Cammack Field Lighting Stage 2 and 3	52,385	-	52,385	Grant	100,000	47,615	52,385
Surveyors Creek Diamond 2 Field Lighting Upgrade	21,764	-	21,764	Grant	100,000	78,236	21,764
The Kingsway Fields (South) Floodlighting Upgrade	14,261	-	14,261	Grant	75,000	60,739	14,261
Gow Park Mulgoa Stage 2 Floodlighting Upgrades	131,398	-	131,398	Grant	150,000	18,602	131,398
Ripples St Marys Heat Pump Replacement	182,450	-	182,450	Reserve	300,000	117,550	182,450
Robinson Park Renew Playgrounds	82,008	-	82,008	Reserve	85,581	3,573	82,008
Ripples St Marys Roof Refurbishment	65,415	-	65,415	Grant	70,000	4,585	65,415
Building Asset Renewal - St Clair Library Design	50,000	-	50,000	Reserve	50,000	-	50,000
TOTAL DESIGN & PROJECTS	3,280,305	-	3,280,305		16,251,130	12,970,825	3,280,305
GOVERNANCE							
Information Management System	45,135	-	45,135	Reserve	90,089	24,160	65,929
TOTAL GOVERNANCE	45,135	-	45,135		90,089	24,160	65,929
LIBRARY SERVICES							
St Marys Office Refurbishment	12,042	-	12,042	Reserve	81,041	68,999	12,042
TOTAL LIBRARY SERVICES	12,042	-	12,042		81,041	68,999	12,042
RIPPLES							
St Clair Backboards and Office Equipment replacement	45,614	-	45,614	Reserve	45,614	-	45,614
Ripples Small Projects	106,328	106,328	-		250,000	143,672	106,328
TOTAL RIPPLES	151,942	106,328	45,614		295,614	143,672	151,942
TOTAL CAPITAL PROJECTS	5,534,060	328,130	5,205,930		24,850,868	18,731,981	6,118,887
OPERATING PROJECTS							
BUSINESS TRANSFORMATION							
Strategic Research & Planning	37,086	37,086	-		96,000	58,915	37,085
TOTAL BUSINESS TRANSFORMATION	37,086	37,086	-		96,000	58,915	37,085
CITY ACTIVATION COMMUNITY & PLACE							

PROPOSED REVOTED WORKS as at June 2021

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
REAL Festival	73,120	73,120	-		423,484	350,364	73,120
150 Years Community Event	51,230	13,230	38,000	Reserve	52,874	1,644	51,230
Stop Sneak Theft	1,144	-	1,144	Grant	10,000	8,856	1,144
Neighbourhood Renewal Projects - Resilience Projects	15,524	-	15,524	Reserve	49,472	17,686	31,786
Places to Love Demonstration Project	11,602	-	11,602	Grant	130,000	118,398	11,602
TOTAL CITY ACTIVATION COMMUNITY & PLACE	152,620	86,350	66,270		665,830	496,948	168,882
CITY ECONOMY & MARKETING							
Regional Strategic Alliance - Tourism	66,000	-	66,000	Contribution	100,000	-	100,000
City Marketing - Penrith Brand Project	157,748	157,748	-		195,852	38,104	157,748
City Park Communications and Engagement	50,000	50,000	-		50,000	-	50,000
City Economic Development Program	104,620	104,620	-		138,514	33,894	104,620
River Precinct Strategic Planning	51,450	-	51,450	Reserve	60,600	9,150	51,450
TOTAL CITY ECONOMY & MARKETING	429,818	312,368	117,450		544,966	81,148	463,818
CITY PLANNING							
Externally Commissioned Studies	27,735	27,735	-		75,699	47,964	27,735
Open Space and Community Facility Developer Contributions Plan Review	26,500	14,296	12,204	Reserve	59,500	33,000	26,500
TOTAL CITY PLANNING	54,235	42,031	12,204		135,199	80,964	54,235
CITY PRESENTATION							
Save Our Species - Persoonia Nutans (Nodding Geebung)	6,198	-	6,198	Grant	6,534	336	6,198
Preserving Cumberland Plain Threatened Species in Penrith LG	12,232	-	12,232	Grant	37,236	25,005	12,231
Keeping the Hawkesbury and Nepean Rivers healthy - River Road	21,372	-	21,372	Grant	88,000	66,629	21,371
TOTAL CITY PRESENTATION	39,802	-	39,802		131,770	91,970	39,800
CITY STRATEGY							
Penrith Green Grid Strategy	211,996	-	211,996	Grant	352,800	140,804	211,996
TOTAL CITY STRATEGY	211,996	-	211,996		352,800	140,804	211,996
COMMUNITY FACILITIES & RECREATION							
Plans of Management for Crown Reserves	23,901	-	23,901	Grant	30,000	6,099	23,901
TOTAL COMMUNITY FACILITIES & RECREATION	23,901	-	23,901		30,000	6,099	23,901
DESIGN & PROJECTS							
Coreen Avenue Corridor Improvements Design	203,766	-	203,766	Contribution	657,958	454,192	203,766
Jamison Rd Signals at Station St and Woodriff St Design	34,352	-	34,352	Contribution	409,242	374,890	34,352

PROPOSED REVOTED WORKS as at June 2021

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
TOTAL DESIGN & PROJECTS	238,118	-	238,118		1,067,200	829,082	238,118
ENGINEERING SERVICES							
Road Safety Project	4,686		4,686	Grant	19,500	14,814	4,686
Floodplain Management Resourcing	67,282		67,282	Reserve	297,033	229,751	67,282
Flood Studies SMSC	108,799		108,799	Reserve	175,040	66,241	108,799
NSW Floodplain Management Program 2018-19	65,040		65,040	Grant / Reserve	139,084	74,044	65,040
Cranebrook Overland Flow Flood Study	92,203		92,203	Grant / Reserve	243,247	151,044	92,203
TOTAL ENGINEERING SERVICES	338,010	-	338,010		873,904	535,894	338,010
INFORMATION & COMMUNICATIONS TECHNOLOGY							
Case Management - Dynamics 365 Implementation	326,607		326,607	Reserve	917,845	411,246	506,599
ICT Service & Contracts Analyst	38,773	38,773			86,584	13,916	72,668
Online Payments	204,400		204,400	Reserve	204,400	-	204,400
DA API Online Payments	14,259		14,259	Reserve	49,500	35,241	14,259
Omnichannel	288,000		288,000	Reserve	288,000	-	288,000
TOTAL INFORMATION & COMMUNICATIONS TECHNOLOGY	872,039	38,773	833,266		1,546,329	460,403	1,085,926
PEOPLE & CULTURE							
Culture & Change	34,012	34,012			150,170	116,158	34,012
Child Safety Organisational Standards	20,000		20,000	Reserve	20,000	-	20,000
TOTAL PEOPLE & CULTURE	54,012	34,012	20,000		170,170	116,158	54,012
SUSTAINABILITY							
Cooling the City Initiatives Showcase	21,922	21,922			80,000	58,078	21,922
Sustainability Programs	16,394	16,394			58,987	42,593	16,394
TOTAL SUSTAINABILITY	38,316	38,316	-		138,987	100,671	38,316
WASTE & RESOURCE RECOVERY							
Place Management and Waste Partnership	392		392	Contribution	55,000	54,608	392
Community Recycling Centre Education	2,457		2,457	Grant	23,159	20,702	2,457
Expanding Horizons	69,551		69,551	Grant	136,601	67,050	69,551
Smart Waste Collection	15,756		15,756	Contribution	16,106	350	15,756
Communication Strategy	34,762		34,762	Reserve	417,054	382,292	34,762
Supporting Sustainable Choices Scheme	4,568		4,568	Contribution	31,099	26,531	4,568
Illegal Dumping Strategy	38,634		38,634	Contribution	50,000	11,366	38,634
Reduce Single-Use	308		308	Contribution	15,000	14,692	308

PROPOSED REVOTED WORKS as at June 2021

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
The Middle Link (Circular Economy)	68,496		68,496	Contribution	80,000	11,504	68,496
FOGO It's a Product	20,000		20,000	Contribution	25,000	-	25,000
Strategy 2025	17,661		17,661	Contribution	30,000	12,339	17,661
Red Ready	85,000		85,000	Grant	85,000	-	85,000
3 Bins & You're In	35,856		35,856	Grant	95,000	59,144	35,856
TOTAL WASTE & RESOURCE RECOVERY	393,441	-	393,441		1,059,019	660,578	398,441
TOTAL OPERATING PROJECTS	2,883,394	588,936	2,294,458		6,812,174	3,659,634	3,152,540
TOTAL PROPOSED REVOTES	8,417,454	917,066	7,500,388		31,663,042	22,391,615	9,271,427

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
<i>Assets and Construction</i>				
Car Parking/Traffic Facilities	3,100,535	(374,917)	772,105	1,953,513
ICT Reserve	1,743,335	4,185,949	5,394,491	534,793
Library Reserve	228,833	117,927	37,311	309,449
Major Projects Reserve	1,768,108	3,164,706	6,667,743	(1,734,929)
OOSH Bus Fleet Replacement Program	115,318	26,176	-	141,494
Plant and Motor Vehicle Replacement Reserves	3,890,001	2,042,441	3,475,439	2,457,003
<i>City Economy and Planning</i>				
City Planning	576,848	40,154	61,896	555,106
Economic Initiatives Reserve	165,918	-	82,285	83,633
<i>Committee Closures</i>				
Alister Brass Foundation	86,150	661	-	86,811
S377 Committee Closure Proceeds	95,594	-	-	95,594
<i>Community Facilities</i>				
Cemetery Reserve	816,623	(68,517)	10	748,096
Children's Services Reserves	84,914	(1)	8,724	76,189
<i>Employment</i>				
Employee's Leave Entitlements	5,250,308	542,457	-	5,792,765
Salary System Training and Development Reserves	44,083	25,000	-	69,083
<i>Environmental Programs</i>				
Environmental Awareness Programs	718,101	6,439	117,669	606,871
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	1,599,364	2,218,347	1,629,039	2,188,672
<i>Financial Management</i>				
COVID-19 Impact	(1,824,346)	(2,307,027)	246,891	(4,378,264)
Financial Assistance Grant in Advance	5,694,321	5,654,239	5,694,321	5,654,239
Financial Management Reserves	18,111,898	6,993,858	6,906,204	18,199,552
Grant Funded Projects Reserve	308,462	49,996	29,535	328,923
Productivity Revolving Fund	597,455	35,045	65,000	567,500
Property Development Reserve	16,132,751	8,419,680	13,135,511	11,416,920
Special Rate Variation 2016-17	4,633,117	17,925,560	17,324,037	5,234,640
Sustainability Revolving Fund	1,043,005	754,173	899,897	897,281
<i>Legal and Governance</i>				
Election Reserve	678,947	221,053	55,966	844,034
Insurance Reserves	6,224,429	363,506	1,183,497	5,404,438
Legal Reserve	724,626	1,209,382	1,873,378	60,630
<i>Other</i>				
Exchange For Change	222,851	-	222,851	-
Heritage Assistance Project	-	88,982	-	88,982
International Relationships	203,014	101,990	-	305,004
Penrith Valley Regional Sports Centre	-	-	881,023	(881,023)
Revote Reserve	2,408,675	1,632,791	2,183,862	1,857,604
Town Centre Review and Administration	22,532	24,749	-	47,281
Voted Works	423,492	159,000	125,104	457,388
TOTAL INTERNAL RESERVES	75,889,489	53,253,799	69,073,789	60,069,499
INTERNAL LOANS				
Costs to Advance Next Years Projects	(401,612)	650,653	1,286,623	(1,037,582)
Penrith Regional Gallery	(248,910)	13,650	-	(235,260)
Public Open Space Reinvestment Project	(1,789,469)	-	825	(1,790,294)
Waste Bins New Contract	(6,858,407)	712,930	-	(6,145,477)
Woodriff Gardens Facility Development	(97,878)	-	-	(97,878)
TOTAL INTERNAL LOANS	(9,396,276)	1,377,233	1,287,448	(9,306,491)
Section 7.11 in deficit internal loan	(5,728,949)	-	(336,736)	(5,392,213)
TOTAL INTERNAL RESERVES AND LOANS	60,764,264	54,631,032	70,024,501	45,370,795

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
EXTERNAL RESERVES				
<i>Section 7.11 Development Contributions</i>				
Civic Improvement s7.11	(1,066,348)	530,030	-	(536,318)
Claremont Meadows s7.11	(599,106)	-	392,693	(991,799)
Cultural Facilities s7.11	(2,300,495)	224,929	-	(2,075,566)
Erskine Business Park s7.11	611,085	4,170	23,957	591,298
Glenmore Park Stage 2 s7.11	56,733	406,814	346,137	117,410
Kingswood Neighbourhood Centre s7.11	119,571	527	119,905	193
Lambridge Industrial Estate s7.11	(1,763,000)	299,470	325,000	(1,788,530)
Penrith City District Open Space s7.11	38,758,336	2,706,631	3,231,229	38,233,738
Penrith City Local Open Space s7.11	3,145,080	630,271	446,515	3,328,836
Waterside s7.11	242,710	1,656	2,669	241,697
WELL Precinct s7.11	7,446,919	50,208	276,357	7,220,770
Non Residential Development s7.12	-	577,299	-	577,299
Planning Agreements s7.4	-	99,151	31,041	68,110
Funding for Development Contributions in deficit	5,728,949	-	336,736	5,392,213
TOTAL DEVELOPMENT CONTRIBUTION RESERVES	50,380,434	5,531,156	5,532,239	50,379,351
<i>Other External Reserves</i>				
Waste Disposal Reserve	20,755,756	917,774	3,697,569	17,975,961
Environment / Sullage Reserve	258,967	903,571	826,571	335,967
Unexpended Loans	-	-	466,082	(466,082)
Unexpended Grants	1,857,941	16,760,036	17,470,678	1,147,299
Contributions	8,455,338	17,979,996	21,370,888	5,064,446
Waste and Sustainability Improvement Payments	-	14,899	146,289	(131,390)
TOTAL OTHER EXTERNAL RESERVES	31,328,002	36,576,276	43,978,077	23,926,201
TOTAL EXTERNAL RESERVES	81,708,436	42,107,432	49,510,316	74,305,552
<i>Other Internal Reserves/Committees</i>				
Bonds and Deposits	9,340,007	-	-	9,340,007
Children's Services Cooperative Reserves	1,757,978	(934,481)	298,010	525,487
Other (Committees)	412,508	887	-	413,395
TOTAL OTHER INTERNAL RESERVES	11,510,493	(933,594)	298,010	10,278,889
GRAND TOTAL OF RESERVES	153,983,193	95,804,870	119,832,827	129,955,236
Controlled Entity				
Total Controlled Entity	-	1,042,540	-	1,042,540
RESERVE MOVEMENTS PER BUDGET		96,847,410	119,832,827	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the June Quarterly Review

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PROJECTS							
Cemeteries							
Cranebrook	Castlereagh Cemetery	CF	10	-	10	-	10
TOTAL CEMETERIES			10		10		10
Children's Services							
Various	Building Upgrades	CSO	303,791	(11,609)	292,182	303,791	292,182
Various	CS IT Replacement Capital	CSO	82,383	(15,672)	66,711	-	66,711
Various	CS Playground Upgrades	CSO	446,000	(97,411)	348,589	446,000	348,589
Penrith LGA	OOSH Bus Fleet Replacement	CSO	100,000	(100,000)	-	-	-
Penrith	Building Renewal	CSO	519,372	(320,670)	198,702	-	-
Jamisontown	<i>Jamisontown CCC</i>	CSO	-	-	-	0	-
South Penrith	<i>Platypus Playground CCC</i>	CSO	-	-	-	0	2,475
Glenmore Park	<i>Glenmore Park CFC</i>	CSO	-	-	-	119,372	196,227
Penrith LGA	Quality Learning Environments Program - Capital	CSO	-	282,886	282,886	-	-
Cranebrook	<i>Grays Lane Preschool</i>	CSO	-	-	-	-	833
St Clair	<i>Gumbirra Preschool</i>	CSO	-	-	-	-	11,778
Cambridge Gardens	<i>Rainbow Cottage Preschool</i>	CSO	-	-	-	-	1,734
South Penrith	<i>Tandara Preschool</i>	CSO	-	-	-	-	1,734
Glenmore Park	<i>Glenmore Park CFC</i>	CSO	-	-	-	-	25,488
Emu Plains	<i>Blue Emu Children's Centre</i>	CSO	-	-	-	-	34,910
St Clair	<i>Cook Parade Childrens Centre</i>	CSO	-	-	-	-	3,533
Erskine Park	<i>Erskine Park Childrens Centre</i>	CSO	-	-	-	-	17,634
Jamisontown	<i>Jamisontown Childrens Centre</i>	CSO	-	-	-	-	16,840
St Clair	<i>Kindana Childrens Centre</i>	CSO	-	-	-	-	22,860
St Marys	<i>Koala Corner Childrens Centre</i>	CSO	-	-	-	-	24,000
Penrith	<i>Platypus Playground Childrens Centre</i>	CSO	-	-	-	-	5,939
Oxley Park	<i>Ridge-ee-Didge Childrens Centre</i>	CSO	-	-	-	-	14,191
St Clair	<i>Stepping Stones Childrens Centre</i>	CSO	-	-	-	-	20,655
St Clair	<i>Strauss Road Childrens Centre</i>	CSO	-	-	-	-	11,734
Cranebrook	<i>Tamara Childrens Centre</i>	CSO	-	-	-	-	25,000

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	<i>The Emu Plains Kids Place</i>	CSO	-	-	-	-	20,093
St Marys	<i>Wattle Glenn Childrens Centre</i>	CSO	-	-	-	-	6,635
Werrington Downs	<i>Werrianda Childrens Centre</i>	CSO	-	-	-	-	6,493
Werrington County	<i>Werrington County Childrens Centre</i>	CSO	-	-	-	-	7,914
Werrington	<i>Yoorami Childrens Centre</i>	CSO	-	-	-	-	2,889
TOTAL CHILDREN'S SERVICES			1,451,546		1,189,070		1,189,071
City Planning							
Penrith LGA	Voluntary Planning Agreement Management Software	CP	50,000	(50,000)	-	-	-
TOTAL CITY PLANNING			50,000		-		-
Civil Maintenance, Renewal and Construction							
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,762,473	421,517	5,183,990	-	5,183,990
Various	Traffic Facilities - Regulatory	CPR	492,000	7,797	499,797	-	499,796
Various	Construction of Bicycle Facilities	CPR	30,000	-	30,000	-	30,000
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	59,500
Various	Dedication - Subdivision Roads	CA	6,000,000	3,861,113	9,861,113	-	9,861,113
Various	Dedication - Drainage Works	CA	4,500,000	4,195,156	8,695,156	-	8,695,156
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction	CA	2,595,935	760,216	3,356,151	-	880,401
Londonderry	<i>The Driftway 244 to 204</i>	CA	-	-	-	200,000	207,245
Llandilo	<i>Seventh Avenue Third Avenue to HN232</i>	CA	-	-	-	200,000	204,330
Mulgoa	<i>Chain-of-Pond Road 200m west of Northern Rd to prev work #87</i>	CA	-	-	-	200,000	172,629
Cranebrook	<i>Callisto Drive Borrowdale Way to Marrett Way</i>	CA	-	-	-	425,000	458,917
Cranebrook	<i>Andrews Road Laycock Street to Greygums Road</i>	CA	-	-	-	600,000	523,724
Penrith	<i>Arakoon Road Coreen Avenue to Caloola Avenue</i>	CA	-	-	-	290,000	278,006
Oxley Park	<i>Sydney Street Adelaide Street to Great Western Highway</i>	CA	-	-	-	330,935	269,803
St Clair	<i>Solander Drive Reserve to Cook Parade</i>	CA	-	-	-	350,000	361,097
Penrith LGA	Shared Pathways	CA	190,000	(126,430)	63,570	87,750	3,561
St Marys	<i>Braddon St between Sydney St - Brian King Park</i>	CA	-	(10,250)	(10,250)	60,000	30,050
Emu Plains	<i>Emu Plains Footpath Replacement</i>	CA	-	-	-	20,000	19,709
Penrith LGA	Urban Drainage Construction Program	CA	965,828	114,891	1,080,719	16,456	356,519

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Berkshire Park	Llandilo Road (Southern side at Richmond Road Intersection)	CA	-	-	-	-	3,173
St Marys	Queens Street Merinda Street-Nariel Street	CA	-	-	-	78,010	78,010
Penrith	Station Street near Nepean Shops	CA	-	-	-	-	274,531
Llandilo	Ninth Ave Llandilo Pipe Drainage Work	CA	-	-	-	-	(10)
Penrith	Memorial Avenue Kerb and Gutter	CA	-	-	-	143,000	37,405
St Marys	Queen Street Drainage	CA	-	-	-	150,000	138,332
St Clair	Finch Place Drainage	CA	-	-	-	30,000	23,634
St Marys	Bent Street Drainage	CA	-	-	-	30,000	53,079
Penrith	Belmore Street Drainage	CA	-	-	-	40,000	18,262
South Penrith	Perritt Place Drainage	CA	-	-	-	70,000	19,788
Penrith	Station Street Drainage	CA	-	-	-	158,362	77,997
Penrith	Soper Place Drainage	CA	-	-	-	250,000	-
Various	Traffic and Transport Facilities Program	CPR	423,573	130,249	553,822	-	-
St Clair	Endeavour Av Single Lane Roundabout with Moore St	CPR	-	-	-	-	139,741
South Penrith	York Rd South Penrith Single Lane Roundabout	CPR	-	-	-	-	414,082
Penrith LGA	Restoration of Poor Condition Path Paving	CPR	100,000	(90,951)	9,049	-	9,049
Penrith LGA	Footpath Delivery Program	CA	400,000	(115,800)	284,200	-	13,300
Penrith	Coreen Avenue Lemongrove Road to Coombes Drive	CA	-	-	-	75,000	41,442
Kingswood	Copeland Street Phillip St to Richmond Rd	CA	-	-	-	63,000	38,982
St Marys	Mary Mackillop Park Pages Road to Saddington St South Side	CA	-	-	-	20,000	35,054
Colyton	Parkin Road Alam Street to Carpenter Street	CA	-	-	-	102,000	67,200
St Clair	Banks Drive Peter Kearns Memorial Park (North) - Banks Drive	CA	-	-	-	20,000	-
South Penrith	Grandview Street Maxwell Avenue to Greenhills Avenue	CA	-	-	-	120,000	88,221
Penrith LGA	Safer Roads Program	CPR	520,000	186,101	706,101	-	-
Penrith	Colless St Single Lane Roundabouts at Derby St and Staffords	CPR	-	-	-	320,000	483,401
St Clair	Rochford St Provision of Median Island Treatments	CPR	-	-	-	-	22,323
Cranebrook	Smeeton Rd Rural Safety improvements at Tadmore Rd	CPR	-	-	-	-	4,060
Oxley Park	Sydney Street and Canberra Street OXLEY PARK	CPR	-	-	-	200,000	196,319
Penrith	Coombes Dr Stage 3 - Cranebrook to Thornton	CPR	-	-	-	-	0
Emu Heights	Wedmore Rd Headwall Repair Works	CPR	74,000	-	74,000	-	74,000

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Roads to Recovery	CA	1,522,275	147,646	1,669,921	-	-
Penrith	<i>Copeland Street - Phillip St to Parker St</i>	CA	-	-	-	-	437,605
Colyton	<i>Bennett Road - Crossing to Shepherd St</i>	CA	-	-	-	-	259,262
Kingswood	<i>Derby Street - Sommerset St to Roundabout</i>	CA	-	-	-	-	226,691
Erskine Park	<i>Swallow Drive - Leo Pl to Shaula Cres</i>	CA	-	-	-	-	240,217
Kingswood	<i>Wainwright Lane - Sommerset St to Bringelly Rd</i>	CA	-	-	-	-	205,234
Mulgoa	<i>Littlefields Road - Mulgoa Rd to Farm Rd</i>	CA	-	-	-	-	300,910
Penrith	Nepean Av Penrith - Pop Up Cycleway	CPR	200,000	(173,860)	26,140	-	26,140
South Penrith	Penrith CBD South HPAA	CPR	680,000	60,906	740,906	-	34,592
Penrith	<i>Union Road Penrith</i>	CPR	-	-	-	96,000	116,428
Penrith	<i>Station St Penrith</i>	CPR	-	-	-	156,000	180,441
Penrith	<i>Woodriff St Penrith</i>	CPR	-	-	-	133,000	143,583
Penrith	<i>Derby St Penrith</i>	CPR	-	-	-	76,000	118,128
Penrith	<i>Lethbridge St Penrith</i>	CPR	-	-	-	84,000	51,278
Penrith	<i>Castlereagh St Penrith</i>	CPR	-	-	-	135,000	96,457
St Clair	Peter Kearns Car Park Asphaltting	CPR	125,000	3,845	128,845	-	128,845
Mulgoa	Farm Road Mulgoa Road Resurfacing	CPR	200,000	-	200,000	-	200,000
Penrith LGA	WIRES Road Signs	CA	20,000	(11,272)	8,728	-	8,728
Penrith LGA	Nation Building Black Spot Program	CPR	1,050,000	(437,092)	612,908	-	-
Penrith	<i>Derby St & Woodriff St Penrith</i>	CPR	-	-	-	125,000	125,000
Penrith	<i>Derby St & Doonmore St Penrith</i>	CPR	-	-	-	150,000	150,000
Penrith	<i>Reserve St & Station St Penrith</i>	CPR	-	-	-	350,000	220,930
Penrith	<i>The Crescent Penrith</i>	CPR	-	-	-	75,000	75,001
South Penrith	<i>Maxwell St South Penrith</i>	CPR	-	-	-	350,000	41,978
Claremont Meadows	Myrtle Road Fencing Installation	CPR	20,000	(20,000)	-	-	-
Emu Plains	Great Western Highway Emu Plains to Glenbrook	CPR	600,000	(534,161)	65,839	-	65,839
Cranebrook	Cranebrook High Pedestrian Activity Area	CPR	150,000	-	150,000	-	150,000
Penrith LGA	Pedestrian Path Paving Construction	CPR	69,000	(69,000)	-	-	-
Glenmore Park	61 Woodlands Flood Emergency Renewal	CPR	300,000	(279,456)	20,544	-	20,544
Penrith LGA	Roadside Drainage Program	CPR	-	4,022	4,022	-	4,022

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Voted Works Footpath Allocations for 2019-20	CPR	457,761	-	457,761	-	95,260
Leonay	River Rd from M4 Bridge – Buring Ave	CPR	-	-	-	-	362,501
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			26,663,345		34,688,532		34,688,536
Community Facilities and Recreation Operations							
Various	Neighbourhood Centres/Halls Improvements	CF	30,514	17,841	48,355	-	48,355
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			30,514		48,355		48,355
Community Facilities and Recreation Planning							
South Penrith	Jamison Park Upgrades	CF	6,800	4,400	11,200	-	11,200
Glenmore Park	Glenmore Park Dog Park	CF	1,190	(280)	910	-	910
Oxley Park	Ridge Park Irrigation	CF	1,600	-	1,600	-	1,600
Werrington	Rance Oval Irrigation	CF	1,600	-	1,600	-	1,600
Werrington	Rance Oval Amenities Upgrade Stage 2	CF	612,960	(186,484)	426,476	-	426,476
Kingswood	Chapman Gardens Precinct Upgrade	CF	214,981	8,724	223,705	-	223,705
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			839,131		665,491		665,491
Community Resilience (Community Safety)							
Kingswood	Light My Way - Kingswood Pedestrian Lighting	CACP	590,259	(14,208)	576,051	-	576,051
Penrith LGA	CCTV Werrington and St Marys	CACP	60,000	(60,000)	-	-	-
Kingswood	Kingswood Shops CCTV	CACP	5,000	(5,000)	-	-	-
TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)			655,259		576,051		576,051
Community Resilience (Neighbourhood Renewal)							
Various	Neighbourhood Renewal	CACP	188,642	(95,677)	92,965	181,595	92,965
Various	Mayoral Youth Challenge	CACP	5,080	-	5,080	5,080	5,080
Various	Robin Wiles Upgrade Project	CACP	5,000	-	5,000	-	5,000
Various	Advancement of St Marys Town Centre Revitalisation Projects	CACP	270,000	(270,000)	-	270,000	-
Oxley Park	Brian King Park Fencing and Fitness Equipment CBP19	CACP	9,351	37,829	47,180	-	47,180
North St Marys	Robin Wiles Park Solar Lighting CBP19	CACP	21,245	7,047	28,292	-	28,292
Kingswood	Chapman Gardens Kingswood Outdoor Gym	CACP	91,353	(91,353)	-	-	-
Kingswood	Streets as Shared Spaces Live Work Play Kingswood	CACP	80,000	(80,000)	-	-	-
TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)			670,671		178,517		178,517
Council and Corporate Governance							

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Webcasting Council Meetings	GOV	15,120	-	15,120	-	15,120
Civic Centre	Passadena Audio Visual Equip	GOV	36,919	7,021	43,940	-	43,940
Penrith	Folding Machine	GOV	43,000	(2,784)	40,216	-	40,216
TOTAL COUNCIL AND CORPORATE GOVERNANCE			95,039		99,276		99,276
Design and Projects							
Various	Park Asset Shade Sails	MP	1,525,377	(290,557)	1,234,820	-	1,234,820
Various	Parker Street Sporting Field Upgrades	MP	179,199	-	179,199	-	179,199
Penrith LGA	City Centre Improvements	MP	219,660	-	219,660	-	35,753
Penrith	<i>Penrith CBD – High Street (Station St - Woodriff St)</i>	MP	-	-	-	166,000	169,407
Penrith	<i>Judges Place Carpark Rectification Works</i>	MP	-	-	-	53,660	14,500
Penrith	Better Boating Program	MP	18,247	-	18,247	-	45
Penrith	<i>Tench Reserve Boat Ramp and Public Access Upgrade</i>	MP	-	-	-	-	18,202
Penrith LGA	Replacement of Survey Equipment	MP	26,600	-	26,600	-	26,600
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	1,839,837	52,742	1,892,579	-	-
St Marys	<i>Kingsway Amenities Building</i>	MP	-	-	-	-	4,523
St Marys	<i>Construction of Kingsway Fields</i>	MP	-	-	-	-	1,631,158
St Marys	<i>Construction of Kingsway Car Park</i>	MP	-	-	-	-	256,899
Penrith	Soper Place Multi Deck Carpark	MP	1,261,074	791,915	2,052,989	-	2,047,080
Penrith	<i>Soper Place Road Closure</i>	MP	-	-	-	-	5,909
Penrith	North St Car Park & Pedestrian Ramp	MP	1,184	29,843	31,027	-	31,027
Penrith CBD	Regatta Park - Stage 1	MP	1,587,575	(136,693)	1,450,882	-	1,450,883
Jamisontown	Our River Parkland Paths Tench Reserve	MP	12,870	(5,835)	7,035	-	7,035
Penrith LGA	Sports Fields Shade Trees	MP	12,583	-	12,583	-	12,583
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	10,260	-	10,260	-	10,260
Penrith	Nepean River - Install Waters Edge Access Decks	MP	4,569	-	4,569	-	4,569
Penrith LGA	Street Tree Asset Project (RAR)	MP	28,552	(2,600)	25,952	-	25,952
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	395,797	(19,511)	376,286	-	376,285
St Clair	Mark Leece Oval New Amenity Building	MP	1,343,150	25,508	1,368,658	-	1,368,658
South Penrith	Jamison Park Multi-Sport Synthetic Surface	MP	3,842,474	(758,963)	3,083,511	-	3,083,511
St Marys	Kingsway Floodlighting & Access Path	MP	479,457	(7,238)	472,219	-	472,219

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Hunter Fields Reserve Amenities Upgrade	MP	683,759	-	683,759	-	683,759
Werrington	Gipps Street Recreation Precinct	MP	500,000	225,449	725,449	-	725,449
Penrith	St Clair Recreation and Leisure Building Upgrade	MP	201,957	(27,785)	174,172	-	174,171
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	35,908	1,763	37,671	-	37,671
Werrington	Parkes Ave amenity renewal and upgrade	MP	257,686	-	257,686	-	257,686
Colyton	Roper Road amenity renewal and upgrade	MP	327,387	4,816	332,203	-	332,203
St Marys	St Marys Art and Craft Studio	MP	172,017	(19,298)	152,719	-	152,719
Penrith CBD	City Park	MP	600,000	(144,668)	455,332	-	455,332
Emu Plains	Dukes Oval Cricket Net Renewal/Upgrade	MP	31,678	-	31,678	-	31,678
Nth Penrith	Nursery Redevelopment	MP	1,087,344	(79,772)	1,007,572	-	1,007,572
Werrington	Harold Corr Synthetic Track Upgrade	MP	410,000	(183,707)	226,293	-	226,293
Kingswood	Kingswood Depot Redevelopment Design	MP	612,025	(451,664)	160,361	-	160,361
Claremont Meadows	Caddens Road - Gipps Street to Heaton Road	MP	2,500,000	505,609	3,005,609	-	3,005,609
Leonay	Leonay Oval Stage 2-4 Amenities Building	MP	750,000	(53,104)	696,896	-	696,896
Emu Plains	Arms of Australia Inn Post & Beam Renewal Upgrade	MP	73,396	-	73,396	-	73,396
Penrith	Dunheved Road Upgrade	MP	45,200	147,907	193,107	-	193,107
Werrington	Arthur Neave Hall Refurbishment and Renewal	MP	300,000	(130,484)	169,516	-	169,516
Glenmore Park	Floribunda NHC Refurbishment and Renewal	MP	300,000	(227,043)	72,957	-	72,957
Colyton	Shepherd Street Cricket Net Upgrade	MP	9,746	(9,746)	-	-	-
Penrith	JSPAC Cafe Renewal and Refurbishment	MP	-	127,440	127,440	-	19,709
Penrith CBD	<i>Due Diligence</i>	MP	-	-	-	-	9,726
Penrith CBD	<i>Other Consultant</i>	MP	-	-	-	-	98,004
Penrith	Boating Now Round 3 Kayak Launch	MP	6,130	-	6,130	-	6,130
South Penrith	Eilleen Cammack Building Refurbishment	MP	2,990	3,392	6,382	-	6,382
Penrith	Civic Centre Renewal	MP	4,499,071	(1,084,433)	3,414,638	-	108,332
Penrith	<i>Level 2 Works</i>	MP	-	-	-	600,000	558,701
Penrith	<i>Ground Floor Works</i>	MP	-	-	-	3,709,071	2,533,037
Penrith	<i>Basement Works</i>	MP	-	-	-	190,000	214,569
St Marys	Bill Ball (Cook Park) Oval Upgrade	MP	5,000	-	5,000	-	5,000
Emu Plains	Dukes Oval Upgrade of Field Lighting	MP	2,619	23,760	26,379	-	26,379

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Glenmore Park	Ched Towns Amenity Renewal & Upgrade	MP	2,537	-	2,537	-	2,537
Kingswood	Chapman Gardens Kingswood Fencing and Bull Pens	MP	100,000	(670)	99,330	-	99,330
Penrith	Penrith Ripples Installtion of New Heat Pumps	MP	200,000	(49,138)	150,862	-	150,862
South Penrith	Eileen Cammack Field Lighting Stage 2 and 3	MP	100,000	(52,385)	47,615	-	47,615
Glenmore Park	Surveyors Creek Diamond 2 Field Lighting Upgrade	MP	100,000	(21,764)	78,236	-	78,236
Werrington	Parkes Avenue Tennis Synthetic Surface Conversion	MP	197,275	1,355	198,630	-	198,630
Werrington	The Kingsway Fields (South) Floodlighting Upgrade	MP	75,000	(14,262)	60,738	-	60,739
Mulgoa	Gow Park Mulgoa Stage 2 Floodlighting Upgrades	MP	150,000	(131,398)	18,602	-	18,602
Cranebrook	Iron Bark Reserve Renew play equipment-soft fall-shade shelt	MP	160,251	-	160,251	-	160,251
Glenmore Park	The Carriage way Renew play equipment-soft fall-shade shelte	MP	84,900	-	84,900	-	84,900
St Clair	St Clair Dog Park Upgrade	MP	75,000	32,500	107,500	-	107,500
Claremont Meadows	Myrtle Road Playground Claremont Meadows	MP	47,250	354	47,604	-	47,604
St Clair	David Currie Playspace Banks Drive St Clair	MP	1,800	43,120	44,920	-	44,920
Penrith LGA	Cooling the City Strategy Green Infrastructure Project	MP	200,000	(131,253)	68,747	-	68,747
Erskine Park	Peppertree Reserve Fencing & Seating Project	MP	69,000	-	69,000	-	69,000
St Marys	Monfarville Amenity Building Upgrade	MP	6,520	-	6,520	-	6,520
St Marys	Ripples St Marys Heat Pump Replacement	MP	300,000	(182,450)	117,550	-	117,550
St Marys	St Marys Hall Network Upgrades	MP	5,000	(4,318)	682	-	-
St Marys	<i>St Marys Senior Citizens Centre</i>	MP	-	-	-	-	682
Jamisontown	Robinson Park Renew Playgrounds	MP	85,581	(82,008)	3,573	-	3,573
St Marys	Ripples St Marys Roof Refurbishment	MP	70,000	(65,415)	4,585	-	4,585
Emu Heights	Wedmore Road Dog park upgrade	MP	-	349	349	-	349
Cambridge Gardens	Trinity Drive Mixed Recreation Shade Seating Paths	MP	-	13,500	13,500	-	13,500
Emu Plains	Emu Plains Regatta Park - Kiosk	MP	-	97,257	97,257	-	-
Emu Plains	<i>Architecture Consultant</i>	MP	-	-	-	-	84,612
Emu Plains	<i>Pre-lodgement fee</i>	MP	-	-	-	-	881
Emu Plains	<i>Heritage Consultant</i>	MP	-	-	-	-	822
Emu Plains	<i>Landscape Consultant</i>	MP	-	-	-	-	8,548
Emu Plains	<i>Other Consultant</i>	MP	-	-	-	-	2,395
Penrith LGA	Installation of Playspace Shading at 17 Playgrounds	MP	-	79,943	79,943	-	79,943

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL DESIGN AND PROJECTS			28,232,492		26,072,852		26,072,850
Fleet and Plant Management							
Various	Motor Vehicle Purchases	CPR	2,194,190	(63,378)	2,130,812	-	2,130,812
Penrith Council	Plant Replacement	CPR	4,389,254	(302,770)	4,086,484	3,918,200	3,690,676
Not Applicable	<i>New Plant Purchase (not replacement)</i>	CPR	-	-	-	471,054	395,808
TOTAL FLEET AND PLANT MANAGEMENT			6,583,444		6,217,296		6,217,296
Information Management							
Various	Information Management System	GOV	90,089	(65,929)	24,160	-	24,160
Penrith	Records Capital Equipment Purchases	GOV	1,095	(1,095)	-	-	-
TOTAL INFORMATION MANAGEMENT			91,184		24,160		24,160
Information Technology							
Various	Desktop Hardware / Devices	ICT	413,771	262,360	676,131	413,771	676,131
Penrith Council	Server Infrastructure	ICT	334,000	(268,325)	65,675	-	7,950
Penrith Council	<i>Remediation</i>	ICT	-	-	-	50,000	838
Penrith Council	<i>Networking</i>	ICT	-	-	-	160,000	9,927
Penrith Council	<i>Server</i>	ICT	-	-	-	124,000	39,769
Penrith Council	<i>Warranty</i>	ICT	-	-	-	-	7,190
Penrith Council	Audio/visual Meeting Room Equipment Upgrades	ICT	104,180	-	104,180	-	104,180
TOTAL INFORMATION TECHNOLOGY			851,951		845,986		845,986
Libraries							
Various	Library Resources - Capital	LS	625,134	(64,668)	560,466	-	560,466
Various	Library Management System	LS	104,972	(6,491)	98,481	-	98,481
Civic Centre	Library Special Purpose Projects -Building	LS	81,595	20,307	101,902	-	101,902
Penrith LGA	Library Capital Purchases	LS	5,160	-	5,160	-	5,160
Penrith LGA	Toy Library Capital Purchases	LS	35,286	(1,423)	33,863	-	33,863
St Marys	St Marys Office Refurbishment	LS	81,041	(12,042)	68,999	-	68,999
TOTAL LIBRARIES			933,188		868,871		868,871
Penrith Aquatic and Recreation Centre							
St Marys	Ripples Fitness & Rehab Equipment	RIPP	5,575	(17)	5,558	-	5,558
St Marys	Ripples Chemical Unloading Bunding Areas	RIPP	45,000	(5,660)	39,340	-	39,340

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	St Clairs backboards and Office Equipment Replacement	RIPP	45,614	(45,614)	-	-	-
St Marys	Ripples Small Projects	RIPP	-	-	-	171,641	-
St Marys	<i>Outdoor Pool Gutter Tile Repairs</i>	RIPP	-	-	-	42,359	-
St Marys	<i>Outdoor Pool Construction Joint Repairs</i>	RIPP	-	-	-	36,000	-
TOTAL PENRITH AQUATIC AND RECREATION CENTRE			96,189		44,898		44,898
Place and Activation							
Various	REAL Festival Capital	CACP	-	11,842	11,842	-	11,842
TOTAL PLACE AND ACTIVATION			-		11,842		11,842
Property Development and Management							
Various	Property Development Expenditure Project (1)	PD	44,840	14,024	58,864	44,840	58,864
Various	Property Development Expenditure Project (2)	PD	24,400	(24,400)	-	24,400	-
Various	Peachtree acquisition	PD	430,000	(94,164)	335,836	335,836	335,836
Various	Dunheved Circuit St Marys	PD	16,633	-	16,633	16,633	16,633
Various	Henry Street Penrith	PD	1,215,450	(448,982)	766,468	1,215,450	766,468
Various	Union Rd At Grade Car Park	PD	150,071	(150,071)	-	50,000	-
Various	Erskine Pk Urban Reinvestment	PD	174,970	(34,058)	140,912	187,321	140,912
Various	Emu Plains Employment Precinct	PD	5,000,000	-	5,000,000	5,000,000	5,000,000
St Marys	Chesham Street St Marys	PD	562,325	-	562,325	-	-
St Marys	<i>Civil Works</i>	PD	-	-	-	562,325	305,837
St Marys	<i>Remediation Works</i>	PD	-	-	-	-	256,489
Kingswood	Commuter carpark upgrade- Cox Ave Kingswood	PD	1,208,300	(744,886)	463,414	-	-
Kingswood	<i>Project Management Consultant</i>	PD	-	-	-	265,300	93,926
Kingswood	<i>Quantity Surveyor Consultant</i>	PD	-	-	-	120,000	14,700
Kingswood	<i>Architecture Consultant</i>	PD	-	-	-	120,000	65,368
Kingswood	<i>Landscaping Consultant</i>	PD	-	-	-	5,000	-
Kingswood	<i>Environmental Consultant</i>	PD	-	-	-	42,000	-
Kingswood	<i>Engineering Consultant</i>	PD	-	-	-	244,000	255,823
Kingswood	<i>Other Consultant</i>	PD	-	-	-	20,500	31,820
Kingswood	<i>Other Procurement Costs</i>	PD	-	-	-	175,000	-
Kingswood	<i>Due Diligence</i>	PD	-	-	-	34,500	-

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Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Kingswood	Planning Consultant	PD	-	-	-	7,000	1,778
Kingswood	ECI Contractor (Design Work)	PD	-	-	-	175,000	-
St Marys	Commuter carpark upgrade - St Marys	PD	1,574,300	(1,472,520)	101,780	-	-
St Marys	Project Management Consultant	PD	-	-	-	381,300	45,838
St Marys	Quantity Surveyor Consultant	PD	-	-	-	185,000	-
St Marys	Architecture Consultant	PD	-	-	-	150,000	4,800
St Marys	Landscaping Consultant	PD	-	-	-	5,000	-
St Marys	Environmental Consultant	PD	-	-	-	42,000	-
St Marys	Engineering Consultant	PD	-	-	-	227,000	-
St Marys	Other Consultant	PD	-	-	-	20,000	19,500
St Marys	Other Procurement Costs	PD	-	-	-	262,500	29,352
St Marys	Due Diligence	PD	-	-	-	31,500	-
St Marys	Planning Consultant	PD	-	-	-	7,500	-
St Marys	ECI Contractor (Design Work)	PD	-	-	-	262,500	-
St Marys	Project Management (internal staff)	PD	-	-	-	-	2,290
Emu Plains	Emu Plains Regatta Park - Kiosk (see MP212)	PD	195,760	(195,760)	-	-	-
St Marys	Sydney Metro Acqn- Station St St Marys	PD	27,700	(27,700)	-	-	-
St Marys	Valuation	PD	-	-	-	14,200	-
St Marys	Legal Fees & Disbursement	PD	-	-	-	5,000	-
St Marys	Planning Consultant	PD	-	-	-	8,500	-
North St Marys	Harris St Nth St Marys - acqn by Sydney metro	PD	21,500	(21,500)	-	-	-
North St Marys	Planning Consultant	PD	-	-	-	8,500	-
St Marys	Sydney Metro Acqn - Chesham St St Marys	PD	17,500	(17,500)	-	-	-
St Marys	Valuation	PD	-	-	-	8,000	-
St Marys	Planning Consultant	PD	-	-	-	2,000	-
Penrith	Green Innovations Soper Place Revitalisation	PD	-	10,000	10,000	-	-
Penrith	Project Management - Internal Staff	PD	-	-	-	-	10,000
Emu Plains	The Police Cottage	PD	-	71,994	71,994	-	-
Emu Plains	Feasibility Assessment	PD	-	-	-	-	3,318
Emu Plains	Other Consultant	PD	-	-	-	-	10,730

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Landscaping and fencing	PD	-	-	-	-	545
Emu Plains	Marketing campaign	PD	-	-	-	5,000	9,223
Emu Plains	Construction fees	PD	-	-	-	-	6,086
Emu Plains	Project Management	PD	-	-	-	7,500	17,500
Emu Plains	Structural Engineer (Grant)	PD	-	-	-	10,000	-
Emu Plains	Heritage Architect (Grant)	PD	-	-	-	10,000	16,010
Emu Plains	Construction Consultant (Grant)	PD	-	-	-	-	6,500
Emu Plains	Construction (Grant)	PD	-	-	-	10,000	2,081
Emu Plains	BCA Consultant (Grant funded)	PD	-	-	-	3,500	-
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			10,663,749		7,528,226		7,528,225
Public Space Maintenance (City Services)							
Various	Local Open Space s7.11 funded capital works	CPR	388,580	(168,702)	219,878	196,000	-
Mulgoa	Mulgoa Park Picnic Shed Bollards & Landscaping	CPR	-	-	-	-	(347)
Kingswood	Chapmans Gardens - Amenities & security lighting Design	CPR	-	-	-	-	19,980
Oxley Park	Lucy Cobcroft Park - Seating & landscaping	CPR	-	-	-	-	520
Werrington	Ellison Res - Park furniture & landscaping	CPR	-	-	-	-	260
Emu Plains	Bunyarra Reserve - Bunyarra Dr	CPR	-	-	-	103,000	108,698
Luddenham	Sales Park - Roots Av	CPR	-	-	-	89,580	90,767
St Marys	Penrith BMX fencing upgrade	CPR	8,250	(2,405)	5,845	-	5,845
TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)			396,830		225,723		225,723
Public Space Maintenance (Cross City Buildings)							
Various	Bus Shelters Program	CPR	423,375	(187,139)	236,236	-	122,300
Various	Tac Tiles	CPR	-	-	-	-	113,936
Penrith LGA	Building Asset Renewal	CA	5,206,203	(989,428)	4,216,775	5,185,685	4,216,775
St Marys	Ripples - Indoor Pool Joint Repairs	CA	-	-	-	20,518	-
Penrith LGA	CCTV Upgrade & Renewal Program	CA	102,281	10,175	112,456	-	112,456
St Marys	Ripples Electrical and Fire Panel Renewals	CPR	-	72,462	72,462	-	72,462
Penrith	Penrith Ripples Kids Playground	CPR	12,000	-	12,000	-	12,000
St Marys	Ripples St Marys Sound Walls	CPR	38,000	(38,000)	-	-	-
Various	Land Recognition	CA	-	516,198	516,198	-	-

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Land Recognition - LUR	CA	-	-	-	-	516,197
Penrith LGA	Parks Asset Renewal	CA	241,353	(17,769)	223,584	22,347	-
Emu Plains	Outlook Avenue Renew play equipment-soft fall-shade shelter-	CA	-	-	-	113,625	118,203
St Marys	St Marys Tennis Court resurfacing	CA	-	-	-	105,381	105,381
Penrith LGA	Parks Asset Renewal	CA	382,930	(200,387)	182,543	29,419	-
Penrith	Spence Park Mayoral Challenge	CA	-	-	-	-	150
Leonay	Leonay Parade Renew existing Play Equipment & Softfall	CA	-	-	-	1,500	1,500
Glenmore Park	Oriole Street Reserve Renew existing Play Equipment&Softfall	CA	-	-	-	2,121	2,121
Penrith	Burcher Park Renew existing Play Equipment & Softfall	CA	-	-	-	120,000	2,330
Glenmore Park	Sunbird Terrace Renew existing Play Equipment & Softfall	CA	-	-	-	2,040	2,040
Penrith	Judges Park Renew exisitng Softfall	CA	-	-	-	30,000	54,446
Colyton	Edward (Ted) Little Park Renew exisitng Softfall	CA	-	-	-	28,800	48,365
Werrington Downs	Jim Anderson Park Renew exisitng Softfall	CA	-	-	-	22,000	-
South Penrith	Edna Dunn Reserve Renew exisitng Softfall	CA	-	-	-	22,500	47,800
St Marys	Monfarville Park Renew exisitng Field Lighting	CA	-	-	-	-	23,760
Claremont Meadows	Myrtle Road Fields Renew exisitng Irrigation System	CA	-	-	-	33,550	-
Emu Plains	Dukes Oval Renew existing Barbeques	CA	-	-	-	12,000	-
South Penrith	Jamison Park 35-38 Renew exisitng Netball Court Surfaces -	CA	-	-	-	60,000	-
St Marys	Cook & Banks Reserve Renew existing	CA	-	-	-	10,000	-
St Marys	Ridge Park Renew exisitng	CA	-	-	-	9,000	-
Luddenham	Sales Park Renew existing Cricket	CA	-	-	-	-	32
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY BUILDINGS)			6,406,142		5,572,254		5,572,252
Public Space Maintenance (Cross City Services)							
Various	Outdoor Mobility Implementation	CPR	326,234	(326,234)	-	-	-
South Penrith	Natural Cooling Tree Planting South Penrith	CPR	-	10,493	10,493	-	10,493
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY SERVICES)			326,234		10,493		10,493
Regional Illegal Dumping (RID)							
Penrith Council	RID Squad Motor Vehicle Purchases	EHC	32,423	-	32,423	-	32,423
TOTAL REGIONAL ILLEGAL DUMPING (RID)			32,423		32,423		32,423

Security and Emergency Services Management

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Regentville	NSW Rural Fire Service Fire Control Centre Upgrade	CA	3,700	-	3,700	-	3,700
Various	SES Equipment Priority List	CA	20,000	(17,556)	2,444	-	2,444
Penrith LGA	Rural Fire Service Equip-Grant Funded	CA	459,705	(15,140)	444,565	-	444,565
Erskine Park	Erskine Park Brigade Station Storage Shed	CA	2,356	(2,356)	-	-	-
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT			485,761		450,709		450,708
Social Strategy (CCD)							
Various	Disability Access Improvements	CACP	61,726	(20,230)	41,496	60,256	41,496
TOTAL SOCIAL STRATEGY (CCD)			61,726		41,496		41,496
Sustainability and Resilience							
Various	Solar photovoltaic (PV) systems at Council facilities	BT	65,814	(21,436)	44,378	-	-
St Marys	Queen Street Centre	BT	-	-	-	33,596	23,517
St Clair	St Clair Leisure Centre	BT	-	-	-	11,082	7,758
St Marys	St Marys Childrens Centre	BT	-	-	-	10,568	6,551
Oxley Park	Ridge Park Hall	BT	-	-	-	10,568	6,551
TOTAL SUSTAINABILITY AND RESILIENCE			65,814		44,378		44,378
Traffic Management, Parking and Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	86,919	(44,319)	42,600	-	42,600
Penrith	NSW Bike Plan River Cities Program	ES	9,081	(9,081)	-	-	-
Penrith Council	Integrated Parking Management System (IPMS) - Capital	ES	188,125	(45,966)	142,159	-	142,159
St Marys	Road Safety Program - Oxley Park Public School	ES	-	46,400	46,400	-	46,400
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			284,125		231,159		231,159
TOTAL CAPITAL PROJECTS			85,966,767		85,668,068		85,668,067
OPERATING PROJECTS							
Children's Services							
Various	CS Repair & Replace Equipment Operating	CSO	100,000	(55,235)	44,765	100,000	44,765
TOTAL CHILDREN'S SERVICES			100,000		44,765		44,765
City Economy and Marketing							
Various	City Park Communications and Engagement	CEM	40,000	(40,000)	-	50,000	-
Various	Regatta Park Communications and Engagement	CEM	-	991	991	-	991
Various	Economic Development Memberships and Sponsorships	CEM	8,186	(3,686)	4,500	8,186	4,500

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Advocacy Program	CitSrat	1,863	1,540	3,403	-	3,403
Various	City Economy	CEM	288,285	(34,106)	254,179	320,529	254,179
Castlereagh	Castlereagh Connection Advocacy	CitSrat	56,100	1,531	57,631	-	57,631
Penrith	Nepean River Precinct Facilitation	CEM	140,909	(2,224)	138,685	-	138,685
Penrith LGA	River Precinct Strategic Planning	CEM	60,600	(51,450)	9,150	-	9,150
Penrith LGA	Penrith Arts and Culture Project	CEM	12,000	-	12,000	-	12,000
TOTAL CITY ECONOMY AND MARKETING			607,943		480,539		480,538
City Planning							
Various	Integrated Local Plan	CP	68,551	(68,551)	-	-	-
Various	Planning Proposal Applications to Amend a LEP	CP	355,579	(325,487)	30,092	355,579	30,092
Various	Accelerated LEP Review Program	CP	201,308	(3,472)	197,836	197,836	197,836
Penrith Council	Externally Commissioned Studies	CP	91,777	(43,813)	47,964	-	47,964
Penrith LGA	City Planning Major Projects Resourcing	CP	137,378	(19,663)	117,715	-	117,715
Penrith LGA	Planning and Contributions Projects Resourcing	CP	71,434	(39,630)	31,804	-	31,804
Penrith LGA	Open Space and Community Facility Developer Contributions PI	CP	-	33,000	33,000	-	33,000
TOTAL CITY PLANNING			926,027		458,411		458,411
City Strategy							
Various	City Strategy Operational Program	CitSrat	150,530	(6,977)	143,553	147,350	143,554
Penrith Council	Integrated Transport and Planning Resourcing	CitSrat	154,345	14,175	168,520	-	168,520
Penrith Council	Western Parkland Councils Alliance	CitSrat	40,000	-	40,000	-	40,000
Penrith LGA	City Strategy LEP Review Projects	CitSrat	670,635	-	670,635	-	-
Penrith LGA	<i>Employment Lands Strategy</i>	CitSrat	-	-	-	59,453	59,453
Penrith LGA	<i>Centres Implementation Plan</i>	CitSrat	-	-	-	64,470	64,470
Penrith LGA	<i>Biodiversity Study</i>	CitSrat	-	-	-	36,220	36,220
Penrith LGA	<i>East-West Corridor Transport Master Plan</i>	CitSrat	-	-	-	113,594	113,594
Penrith LGA	<i>Community Indicators Framework</i>	CitSrat	-	-	-	20,000	20,000
Penrith LGA	<i>Housing Sensitivity Study</i>	CitSrat	-	-	-	50,090	50,090
Penrith LGA	<i>Penrith Urban Design Analysis</i>	CitSrat	-	-	-	30,166	30,166
Penrith LGA	<i>Urban Design Framework</i>	CitSrat	-	-	-	198,065	198,065
Penrith LGA	<i>Graduate Urban Designer</i>	CitSrat	-	-	-	19,077	19,077

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	REMPPLAN	CitSrat	-	-	-	79,500	79,500
Penrith LGA	Penrith Green Grid Strategy	CitSrat	352,800	(211,996)	140,804	-	140,804
Penrith LGA	Corridors Strategy	CitSrat	73,200	-	73,200	-	73,200
Werrington	Werrington Masterplan	CitSrat	26,800	(26,800)	-	-	-
TOTAL CITY STRATEGY			1,468,310		1,236,712		1,236,713
Civil Maintenance, Renewal and Construction							
Various	Shared Pathways Maintenance Program	CA	280,000	(48,815)	231,185	-	231,184
Various	Maintenance of GPT Constructions	CPR	343,639	(632)	343,007	-	343,007
Londonderry	The Driftway - Road Maintenance	CPR	66,000	(33,000)	33,000	-	33,000
Penrith LGA	GPT Upgrade Trial	CPR	50,000	(50,000)	-	-	-
Penrith LGA	LTC / Urgent Traffic Facilities	CPR	-	-	-	-	(42,600)
St Clair	Explorers Way St Clair Traffic Calming Features	CPR	-	-	-	60,000	-
Llandilo	Ninth Av Llandilo Traffic Calming Speed Humps	CPR	-	-	-	22,489	-
Glenmore Park	Glenmore Park - Shared zones	CPR	-	-	-	-	42,600
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			739,639		607,192		607,191
Communications							
Penrith LGA	Corporate Advertising	Communi	332,980	82,444	415,424	-	3,731
Penrith LGA	Media Monitoring	Communi	-	-	-	28,000	28,438
Penrith LGA	Subscription based Newspapers	Communi	-	-	-	2,500	1,060
Penrith LGA	Vintage FM Radio Advertising	Communi	-	-	-	10,500	8,943
Penrith LGA	General Advertising	Communi	-	-	-	3,000	1,925
Penrith LGA	Miscellaneous	Communi	-	-	-	-	2,710
Penrith LGA	Western Weekender	Communi	-	-	-	90,000	28,784
Penrith LGA	Community Newsletter	Communi	-	-	-	198,980	339,833
Penrith Council	Website Maintenance	Communi	46,666	1,538	48,204	-	48,204
Penrith LGA	Penrith Panthers Grand Final support	Communi	8,374	-	8,374	-	8,374
TOTAL COMMUNICATIONS			388,020		472,002		472,003
Community Facilities and Recreation Operations							
Penrith LGA	Hall Hire - Fee Waiver	CF	1,552	(1,422)	130	-	130
Various	Neighbourhood Facility General Imprvmnts	CF	49,325	(22,183)	27,142	-	4,670

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Berkshire Park	<i>Berkshire park Hall</i>	CF	-	-	-	-	1,500
Colyton	<i>Colyton Community Centre</i>	CF	-	-	-	-	4,585
Cranebrook	<i>Cranebrook Neighbourhood Centre</i>	CF	-	-	-	-	54
St Marys	<i>St Marys Arts and Craft Studio</i>	CF	-	-	-	-	7,411
Erskine Park	<i>Erskine Park CC</i>	CF	-	-	-	-	100
Erskine Park	<i>Erskine Park Hall</i>	CF	-	-	-	-	2,872
Jordan Springs	<i>Jordan Springs Community Hub</i>	CF	-	-	-	-	5,951
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			50,877		27,272		27,272
Community Facilities and Recreation Planning							
Penrith LGA	Western Sydney Academy of Sport	CF	15,206	-	15,206	-	15,206
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	CF	15,000	15,000	30,000	-	30,000
Penrith Lakes	Penrith Lakes Spatial Framework	CF	200,000	(94,432)	105,568	-	105,568
South Penrith	Facilities-Covid Related Expenses	CF	62,034	-	62,034	-	46,541
South Penrith	<i>Covid-19 Financial Assistance</i>	CF	-	-	-	-	15,493
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			292,240		212,808		212,808
Community Resilience (Community Safety)							
Various	Community Safety Program	CACP	182,538	(138,575)	43,963	182,538	43,963
Penrith LGA	Stop Sneak Theft	CACP	10,000	(1,144)	8,856	-	8,856
TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)			192,538		52,819		52,819
Community Resilience (Neighbourhood Renewal)							
Various	Urban Design and Activation	CACP	195,623	(60,099)	135,524	195,623	135,525
Various	Place Management Resourcing (Pt AREAS)	CACP	569,378	8,188	577,566	-	577,566
Various	Neighbourhood Renewal Projects (AREAS)	CACP	49,472	(31,786)	17,686	49,472	17,686
Various	Places to Love Demonstration Project	CACP	130,000	(11,602)	118,398	130,000	118,398
Penrith LGA	Magnetic Places	CACP	62,977	840	63,817	-	63,817
Penrith LGA	The Village Cafe	CACP	84,290	13,341	97,631	39,719	51,851
St Marys	<i>The Village Cafe St Marys</i>	CACP	-	-	-	6,554	9,195
Kingswood	<i>The Village Cafe Kingswood</i>	CACP	-	-	-	8,520	12,162
Llandilo	<i>The Village Café Llandilo</i>	CACP	-	-	-	13,275	18,348
Kingswood	<i>The Village Café General</i>	CACP	-	-	-	16,222	6,075

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith CBD	Penrith Producers - Summer Fund Grant	CACP	10,000	45	10,045	-	10,045
TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)			1,101,740		1,020,667		1,020,669
Corporate Planning and Reporting							
Various	Strategic Research and Planning	BT	96,000	(37,086)	58,914	-	58,915
TOTAL CORPORATE PLANNING AND REPORTING			96,000		58,914		58,915
Customer Experience							
Penrith Council	Quality Coach	CE	16,364	5,272	21,636	-	21,636
TOTAL CUSTOMER EXPERIENCE			16,364		21,636		21,636
Design and Projects							
Penrith LGA	WSIP Local Roads Package	MP	13,455,609	249,245	13,704,854	-	41,510
Penrith LGA	Local Roads Package Round 2	MP	-	-	-	-	1,361
Penrith LGA	TNR Northern Rd and Derby St	MP	-	-	-	-	26,295
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	13,635,689
Penrith LGA	Major Project Design Costs	MP	231,813	-	231,813	-	135,829
Penrith	Sydney Smith Dr Coreen Av Intersectio	MP	-	-	-	-	95,984
Penrith	Coreen Avenue Corridor Improvements Design	MP	657,958	(203,766)	454,192	-	454,192
Jamisontown	Jamison Rd Signals at Station St and Woodriff St Design	MP	409,242	(34,352)	374,890	-	374,890
TOTAL DESIGN AND PROJECTS			14,754,622		14,765,749		14,765,749
Development Applications							
Penrith LGA	Local Planning Panel	DS	169,342	(37,670)	131,672	-	131,672
TOTAL DEVELOPMENT APPLICATIONS			169,342		131,672		131,672
Development Compliance							
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	148,698	(1,423)	147,275	-	147,275
TOTAL DEVELOPMENT COMPLIANCE			148,698		147,275		147,275
Divisional Assurance (City Services)							
Penrith	Parker Street Sporting Fields Remediation Works	DIVASS	125,000	(10,249)	114,751	-	114,751
Penrith LGA	Operation Spider Illegal Dumping Clean-up and Prevention	DIVASS	-	12,724	12,724	-	12,724
TOTAL DIVISIONAL ASSURANCE (CITY SERVICES)			125,000		127,475		127,475
Environmental Health							
Penrith LGA	On Site Sewer Management Strategy	EHC	279,315	(13,446)	265,869	-	265,869

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Biodiversity Strategy	EHC	21,804	(15,914)	5,890	-	5,889
Penrith LGA	Integrated Catchment Management	EHC	135,999	5,717	141,716	-	141,716
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	(1,424)	68,576	-	68,576
TOTAL ENVIRONMENTAL HEALTH			507,118		482,051		482,050
Executive Services							
Penrith Council	Councillor Professional Training and Development	EX	25,000	(21,500)	3,500	-	-
Penrith Council	<i>East Ward - Councillor Robin Cook</i>	EX	-	-	-	-	3,500
TOTAL EXECUTIVE SERVICES			25,000		3,500		3,500
Floodplain and Stormwater Management							
Penrith LGA	Floodplain Management Resourcing	ES	297,033	(67,282)	229,751	-	229,751
Penrith LGA	Flood Studies SMSC	ES	131,268	(65,027)	66,241	-	-
Penrith LGA	<i>South Creek Floodplain Risk Management Study & Plan</i>	ES	-	-	-	-	7,010
Penrith LGA	<i>Nepean River Flood Risk Management Study/Plan</i>	ES	-	-	-	-	28,950
Emu Plains	<i>Emu Plains Overland Flow Flood Study</i>	ES	-	-	-	-	30,281
Penrith LGA	NSW Floodplain Management Program 2018-19	ES	139,084	(65,040)	74,044	-	-
Penrith LGA	<i>College Orth and Werrington Creeks Catchment</i>	ES	-	-	-	-	38,396
Penrith LGA	<i>Little Creek Catchment</i>	ES	-	-	-	-	35,648
Cranebrook	Cranebrook Overland Flow Flood Study	ES	243,247	(92,203)	151,044	-	151,044
TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT			810,632		521,080		521,079
Information Management							
Various	Case Management - Dynamics 365 Implementation	ICT	917,845	(506,599)	411,246	-	411,246
TOTAL INFORMATION MANAGEMENT			917,845		411,246		411,246
Information Technology							
Not Applicable	Outdoor Mobility Operational Expenditure	ICT	-	292,717	292,717	-	292,716
Penrith Council	Operational and Support Agreements	ICT	1,402,872	(251,265)	1,151,607	-	12,146
Penrith Council	<i>Cloud Services</i>	ICT	-	-	-	872,872	935,531
Penrith Council	<i>Data Centre Services</i>	ICT	-	-	-	120,000	103,371
Penrith Council	<i>Microsoft Premier Support</i>	ICT	-	-	-	160,000	-
Penrith Council	<i>Warranty / Contractor</i>	ICT	-	-	-	180,000	34,759
Penrith Council	<i>Contractor</i>	ICT	-	-	-	-	15,400

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	<i>TPG Services</i>	ICT	-	-	-	70,000	50,400
TOTAL INFORMATION TECHNOLOGY			1,402,872		1,444,324		1,444,324
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	19,000	(10,779)	8,221	-	8,221
Penrith Council	Library Resources - Operating	LS	229,776	5,467	235,243	-	235,243
Penrith LGA	Library Digital	LS	6,750	(2,490)	4,260	-	-
Penrith LGA	<i>Library Management System Op Costs</i>	LS	-	-	-	-	4,260
Penrith LGA	Library Special Purpose Projects - Technology	LS	17,967	-	17,967	-	17,967
Penrith LGA	Anzac Community Grant Award	LS	2,000	(1,133)	867	-	867
TOTAL LIBRARIES			275,493		266,558		266,558
Penrith Aquatic and Recreation Centre							
St Marys	Ripples Business Services Office Equipment	RIPP	33,646	(14,770)	18,876	-	18,876
St Marys	Ripples Aquatics Equipment	RIPP	10,047	(6,191)	3,856	-	3,856
TOTAL PENRITH AQUATIC AND RECREATION CENTRE			43,693		22,732		22,732
People and Culture							
Penrith Council	Culture and Change	People ar	150,170	(34,012)	116,158	-	116,158
Penrith Council	Child Safety Organisational Standards	People ar	20,000	(20,000)	-	-	-
TOTAL PEOPLE AND CULTURE			170,170		116,158		116,158
Place and Activation							
Various	REAL Festival	CACP	422,767	(72,403)	350,364	-	350,364
Penrith CBD	150 Years Community Event	CACP	-	1,644	1,644	-	1,644
Penrith LGA	Australia Day	CACP	33,428	-	33,428	-	33,428
TOTAL PLACE AND ACTIVATION			456,195		385,436		385,436
PMO and Business Improvement							
Various	Capacity Improvement Program	BT	-	376	376	-	376
TOTAL PMO AND BUSINESS IMPROVEMENT			-		376		376
Property Development and Management							
Various	PD Business Development	PD	300,015	(67,839)	232,176	300,015	232,175
Various	Opportunity Sites Project	PD	206,124	(47,052)	159,072	230,924	159,072
Various	Compensation for Easement-Leland St Penrith	PD	325,000	-	325,000	325,000	325,000

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Emu Plns Employment Precinct -Investigation	PD	130,240	35,172	165,412	176,333	165,413
Various	Permanent Road Closure (not sold)	PD	-	238	238	5,000	238
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	4,500	30,500	26,000	30,500
Penrith LGA	Operational Dining Review	PD	662	-	662	662	662
Emu Plains	Regatta Dining Precinct (See PD082)	PD	232,343	(105,747)	126,596	-	-
Emu Plains	<i>Other Consultant – 026</i>	PD	-	-	-	123,036	126,196
Emu Plains	<i>Marketing campaign</i>	PD	-	-	-	250	400
Glenmore Park	Floribunda Ave Glenmore Pk Easement	PD	3,300	(3,300)	-	-	-
Glenmore Park	<i>Valuation Consultant</i>	PD	-	-	-	2,800	-
Glenmore Park	<i>Other Consultant</i>	PD	-	-	-	500	-
Werrington County	Drainage Easement - 144a Dunheved Rd	PD	2,000	(2,000)	-	-	-
Werrington County	<i>Valuation Consultant</i>	PD	-	-	-	1,650	-
Werrington County	<i>Community Consultant</i>	PD	-	-	-	350	-
Erskine Park	Lenore Drive Erskine Park Business Case	PD	27,000	3,347	30,347	-	-
Erskine Park	<i>Feasibility Assessment</i>	PD	-	-	-	27,000	27,000
Erskine Park	<i>Marketing Consultant</i>	PD	-	-	-	10,000	3,347
Oxley Park	Braddon Street Oxley Pk Easement	PD	3,000	-	3,000	-	-
Oxley Park	<i>Valuation Consultant</i>	PD	-	-	-	3,000	3,000
Penrith CBD	Union Rd At Grade Car Park Planning (refer PD061)	PD	-	30,085	30,085	-	-
Penrith CBD	<i>Legal Costs</i>	PD	-	-	-	-	17,984
Penrith CBD	<i>Valuation</i>	PD	-	-	-	-	5,950
Penrith CBD	<i>Road Dedication</i>	PD	-	-	-	-	496
Penrith CBD	<i>Other Consultation</i>	PD	-	-	-	-	5,655
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			1,255,684		1,103,088		1,103,089
Public Space Maintenance (Cross City Services)							
Various	Enhanced Public Domain Maintenance (Pt AREAS)	CPR	2,584,362	228,517	2,812,879	-	2,812,879
Penrith LGA	Enhanced Public Domain	CPR	172,788	5,334	178,122	-	178,122
Penrith LGA	Upgrade of Mercury Vapour Street Lights	CPR	781,646	-	781,646	-	781,646
Penrith Council	Bushland Management	CPR	208,112	10,437	218,549	-	218,548
Castlereagh	Save Our Species - Persoonia Nutans (Nodding Geebung)	CPR	6,534	(6,198)	336	-	336

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Preserving Cumberland Plain Threatened Species in Penrith LG	CPR	37,236	(12,232)	25,004	-	25,005
Emu Plains	Keeping the Hawkesbury and Nepean Rivers healthy - River Roa	CPR	88,000	(21,372)	66,628	-	66,629
Wallacia	Fowler Reserve Resnagging	CPR	42,000	4,664	46,664	-	46,664
Emu Plains	Emu Green Reserve Resnagging	CPR	42,000	23,623	65,623	-	65,623
Various	Biodiversity Offset Works - The Northern Road	CPR	-	3,520	3,520	-	3,520
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY SERVICES)			3,962,678		4,198,971		4,198,972
Rangers and Animal Services							
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	(1,054)	8,946	-	8,946
TOTAL RANGERS AND ANIMAL SERVICES			10,000		8,946		8,946
Social Strategy (CCD)							
Various	Community Resources Development Officer	CACP	92,106	(40,081)	52,025	92,106	52,025
Various	Community Health Promotion	CACP	6,000	(1,805)	4,195	-	4,195
Penrith LGA	Disability Access Improvements Operational	CACP	-	1,470	1,470	-	1,470
Penrith LGA	Sponsorship of Blacktown Red Belly Warriors Team	CACP	7,500	-	7,500	-	7,500
Penrith LGA	Donation to English Language Class Community Group	CACP	600	-	600	-	600
Penrith LGA	Zonta Club of Nepean Valley	CACP	1,000	-	1,000	-	1,000
Penrith LGA	Jeff Philips - Fundraising Night	CACP	130	-	130	-	130
TOTAL SOCIAL STRATEGY (CCD)			107,336		66,920		66,921
Strategic Asset Management Planning							
Penrith LGA	Road Network Survey	CA	85,191	-	85,191	-	85,191
Penrith LGA	Tree Critical Works Package	CA	158,083	15,123	173,206	-	173,206
TOTAL STRATEGIC ASSET MANAGEMENT PLANNING			243,274		258,397		258,397
Sustainability and Resilience							
Penrith LGA	Sustainability Programs	BT	58,987	(16,394)	42,593	-	42,593
Penrith LGA	Compact of Mayors	BT	22,369	(3,802)	18,567	-	18,567
TOTAL SUSTAINABILITY AND RESILIENCE			81,356		61,160		61,160
Tourism and International Partnerships							
Various	City Marketing	CEM	111,000	(72,896)	38,104	111,000	38,104
Various	International Relations	CEM	274	-	274	274	274
TOTAL TOURISM AND INTERNATIONAL PARTNERSHIPS			111,274		38,378		38,378

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Traffic Management, Parking and Road Safety							
Penrith LGA	Road Safety Project	ES	19,500	(4,686)	14,814	2,500	2,229
Penrith LGA	<i>P-1643 Towards Zero</i>	ES	-	-	-	8,000	4,931
Penrith LGA	<i>P-1648 Child Seat Safety Check Days</i>	ES	-	-	-	6,000	4,391
Penrith LGA	<i>P-1650 Supervising Learner Drivers Workshops – GLS</i>	ES	-	-	-	3,000	3,263
Emu Plains	GWH Emu Plains to Glenbrook - Survey & Design	ES	-	45,995	45,995	-	45,995
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			19,500		60,809		60,809
Waste Avoidance and Resource Recovery							
Penrith LGA	Purchase of Bins after Rollout	WRR	129,400	(71,394)	58,006	-	58,006
Various	Biodegradable Bags - Purchase & Delivery	WRR	1,500,000	(433,207)	1,066,793	-	1,066,793
Penrith LGA	E - Waste	WRR	110,000	(34,365)	75,635	-	75,635
Penrith	Waste Strategy & Contract Development	WRR	100,000	(57,870)	42,130	-	42,130
Penrith LGA	Hard Waste Assessment	WRR	239,343	9,184	248,527	-	248,527
Penrith LGA	Place Management and Waste Partnership	WRR	60,000	(5,392)	54,608	-	54,608
Penrith LGA	Community Recycling Centre Education	WRR	23,159	(2,457)	20,702	-	20,702
Penrith LGA	Chemical Clean Out	WRR	20,000	(6,476)	13,524	-	13,525
Penrith LGA	CRM Waste Services	WRR	157,400	(171)	157,229	-	157,228
Penrith LGA	Bin Purchase (New Contract)	WRR	138,000	11,954	149,954	-	149,954
Penrith LGA	Expanding Horizons	WRR	114,377	(47,327)	67,050	-	67,050
Penrith LGA	Exchange for Change	WRR	214,980	10,919	225,899	-	225,899
Penrith LGA	Kitchen Caddies	WRR	25,000	(21,326)	3,674	-	3,674
Penrith LGA	Smart Waste Collection	WRR	16,106	(15,756)	350	-	350
Penrith LGA	Communication Strategy	WRR	417,054	(34,762)	382,292	-	382,292
Penrith LGA	Supporting Sustainable Choices Scheme	WRR	21,099	5,432	26,531	-	26,531
Penrith LGA	Streamling Education	WRR	15,000	(101)	14,899	-	14,899
Penrith LGA	Illegal Dumping Strategy	WRR	50,000	(38,634)	11,366	-	11,366
Penrith LGA	Reduce Single-Use	WRR	15,000	(308)	14,692	-	14,692
Penrith LGA	The Middle Link (Circular Economy)	WRR	80,000	(68,496)	11,504	-	11,504
Penrith LGA	FOGO - It's a Product	WRR	25,000	(25,000)	-	-	-
Penrith LGA	Strategy 2025	WRR	30,000	(17,661)	12,339	-	12,339

PROJECTS PROGRESS REPORT

For the Period to 30 June 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Red Ready	WRR	85,000	(85,000)	-	-	-
Penrith LGA	3 Bins & You're In	WRR	95,000	(35,856)	59,144	-	59,144
TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY			3,680,918		2,716,848		2,716,849
TOTAL OPERATING PROJECTS			35,258,398		32,032,886		32,032,890

CAPITAL BUDGET

Budget Review for the quarter ended 30 June 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	23,204	7,216	(3,965)	(2,560)	-	23,895	10,072	33,967	36,983
Capital Grants & Contributions	20,714	8,557	3,762	(5,037)	(426)	27,570	(3,703)	24,383	23,867
Internal Restrictions									
- Renewals	14,051	3,594	(505)	(2,099)	-	15,041	(3,744)	11,297	11,297
- New Assets	7,655	2,263	(445)	(800)	4,880	13,553	(2,379)	11,175	11,175
External Restrictions	10,831	1,176	172	(3,219)	15	8,975	387	9,362	9,362
Other Capital Funding Sources									
- Loans	-	-	-	-	-	-	455	455	455
Income from Sale of Assets									
- Plant & Equipment	1,132	-	-	389	-	1,522	307	1,828	1,828
- Land & Buildings	12,300	(6,860)	360	(1,980)	-	3,820	(1,320)	2,500	-
TOTAL CAPITAL FUNDING	89,887	15,946	(621)	(15,306)	4,469	94,376	76	94,968	94,968
Capital Expenditure									
New Assets									
- Plant & Equipment	4,773	1,869	1,015	545	-	8,202	(518)	7,684	7,684
- Land & Buildings	14,317	2,457	777	(4,534)	5,030	18,047	(1,983)	16,580	16,321
- Roads, Bridges, Footpaths	14,805	1,648	(875)	(3,871)	69	11,776	3,852	15,628	17,791
- Other Infrastructure	6,085	244	(1,491)	189	-	5,027	3,948	8,975	9,235
- Library Books	635	35	-	(5)	-	666	(66)	599	599
- Other	4,228	161	(1,565)	(1,581)	-	1,242	(53)	1,189	1,193
Renewals									
- Plant & Equipment	6,354	174	590	(1,399)	-	5,718	(1,792)	3,926	3,948
- Land & Buildings	17,381	3,457	589	(5,116)	165	16,476	(2,728)	13,748	13,565
- Roads, Bridges, Footpaths	11,603	5,048	-	105	(795)	15,961	(789)	15,172	12,997
- Other Infrastructure	1,299	853	70	362	-	2,583	(415)	2,168	2,335
- Other	-	-	270	-	-	270	(270)	-	-
Loan Repayments (principal) & Advances	8,409	-	-	-	-	8,409	891	9,299	9,299
TOTAL CAPITAL EXPENDITURE	89,887	15,946	(621)	(15,306)	4,469	94,376	76	94,968	94,968

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract \$ Exc. GST	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
Print Mail Logistics Ltd.	RFQ20/21-165	Printing and issue of Rate/Installment Notices via post/electronic method	\$126,340	1-Jul-21	1-Jul-23	Single Use Contract	Y
Craig and Rhodes Pty Lts	RFQ20/21-219	Open space and community facilities plan	\$59,500	7-Jun-21	12-Jul-21	Single Use Contract	Y
Lucas Stapleton Johnson & Partners Pty Ltd	RFQ20/21-179	Police Cottage Building Engineering Services	\$63,636	22-Apr-21	22-Apr-22	Single Use Contract	Y
Forpark Australia	RFQ20/21-58	Chapman Gardens Outdoor Gym	\$100,488	3-May-21	30-May-21	Single Use Contract	Y
a_space Australia	RFQ20/21-162	Oriole Playground Works	\$108,942	20-Apr-21	30-Sep-21	Single Use Contract	Y
Moduplay Group Pty	RFQ20/21-153	Burcher Park Upgrade	\$115,374	28-May-21	31-Aug-21	Single Use Contract	Y
Hansen Pty Ltd Trading as Forpark Australia	RFQ20/21-189	Sunbird Terrace Playground Upgrade and Associated Works	\$137,425	1-Jun-21	30-Nov-21	Single Use Contract	Y
Moduplay Group Pty	RFQ20/21-155	Robinson Park Upgrade	\$154,119	23-Jun-21	30-Sep-21	Single Use Contract	Y
Moduplay Group Pty	RFQ20/21-154	Leonay Parade Park Upgrade	\$193,966	23-Jun-21	30-Sep-21	Single Use Contract	Y
Amity IT Pty Ltd	RFQ20/21-147	IT Services - Website Maintenance / Joomla Preferred Supplier List	\$200,000	1-May-21	31-Dec-23	Single Use Contract	Y
Citizen Group Pty Ltd	RFQ20/21-148	Brand Health Check & Refinement	\$214,440	16-Jun-21	30-Aug-22	Single Use Contract	Y
Central West Electrical Contractors Pty Ltd	RFT20/21-26	Dukes Oval & Monfarville Reserve Stage 1 Baseball Fields Lighting	\$371,866	6-May-21	29-Oct-21	Single Use Contract	Y
Civica Pty Ltd	RFQ20/21-135a	Library Management System	\$434,500	18-Jun-21	16-Jun-26	2x1 Year Extensions	Y
Cardno (NSW/ACT) Pty Ltd	RFT20/21-12	Dunheved Road Upgrade	\$2,540,319	14-May-21	29-Jul-24	Single Use Contract	Y
Polytan Asia Pacific Pty Ltd	RFT20/21-27	Harold Corr Oval Track Construction	\$4,312,022	29-Jun-21	28-Feb-22	Single Use Contract	Y
Civica Pty Ltd	RFQ20/21-135	Library Management System	\$395,000	30-Jun-21	30-Jun-21	Single Use Contract	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 30 June 2021

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	12,985,130	Y	
Legal Fees	2,388,561	Y	

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	September 2020	December 2020	March 2021	June 2021
90%	83%	81%	79%	81%

CASH & INVESTMENTS

Budget Review for the quarter ended

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	45,386	(198)	(662)	803	-	45,330	(342)	44,987	45,341
Restricted Contributions for Works	8,316	(3,933)	(40)	41	-	4,383	550	4,933	4,823
Unexpended Grants	76	944	1,513	5,302	575	8,410	(7,263)	1,147	9,398
Unexpended Loan Funds	-	-	-	-	-	-	(466)	(466)	-
Other Externally Restricted	22,305	(243)	(142)	(50)	-	21,870	(3,558)	18,312	22,990
Total Externally Restricted	76,083	(3,430)	669	6,096	575	79,993	(11,079)	68,913	82,552
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	55,884	(25,175)	141	8,173	(4,866)	34,157	17,132	51,288	50,641
Security Bonds & Deposits	9,340	(157)	460	461	822	10,927	-	10,927	10,927
Total Internally Restricted	65,224	(25,332)	601	8,634	(4,044)	45,084	17,132	62,215	61,568
Unrestricted	5,351	54,030	(14,121)	(21,005)	(3,265)	20,989	(6,053)	14,938	1,946
Total Cash & Investments	146,658	25,268	(12,851)	(6,275)	(6,734)	146,066	-	146,066	146,066

Cash & Investments cont'd

Comment on Cash and Investments Position

The Council's portfolio continues to outperform the Bank Bill Swap Rate benchmark. Although that being the case, the interest income returns are below the budgeted 1.15% forecast, due to the current economic climate around the global pandemic virus, COVID-19. In the month of June 2021, the Reserve Bank of Australia (RBA) decided to maintain the official cash rate to 0.10% - the RBA's continued response to the volatile Australian economy. Consistent with the reduced cash rate, the banks' term deposit rates have also contracted as the spread dissipated. Under the current economic climate, recession brought by COVID-19, interest rates can be expected to remain at an all-time low.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets	\$
S7.11 Development contributions	45,340,602
Restricted contributions for works	4,823,189
Unexpended grants	9,397,691
Other externally restricted	22,989,527
Internally Restricted Assets	
Internal reserves	50,641,412
Security bonds and deposits	10,926,524
Unrestricted Invested Funds	1,947,499
Cash	<u>146,066,445</u>

The Council's Cash Book and Bank Statements have been reconciled as at 30 June 2021.

Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	11,277,280
Term Investment Group	118,500,000
Floating rate Notes Investment Group	10,750,000
Mortgage Backed Securities*	2,033,041
Sub-Total	142,560,321
General Fund Bank Account	3,506,124
Total	<u>146,066,445</u>

*MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

INCOME & EXPENSE

Budget Review for the quarter ended 30 June 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	173,279	80	189	501	-	174,050	(686)	173,365	173,365
User Fees & Charges	39,706	(618)	142	407	-	39,638	(2,070)	37,567	37,567
Interest & Investment Revenue	2,303	(110)	16	44	-	2,253	(1,540)	713	713
Other Revenues	6,415	476	623	117	-	7,631	(243)	7,389	7,389
Grants & Contributions - Operating	38,268	(8,059)	(1,241)	255	-	29,223	3,985	33,209	33,209
Grants & Contributions - Capital									
- Other	22,059	9,792	2,871	1,057	149	35,928	1,373	37,301	37,301
- Contributions (S94)	4,634	182	5	74	-	4,895	(382)	4,513	4,513
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	286,665	1,742	2,606	2,456	149	293,618	437	294,056	294,056
Expenses									
Employee Costs	118,559	1,575	(430)	(560)	-	119,144	(3,025)	116,119	116,119
Borrowing Costs	1,262	-	-	-	-	1,262	(281)	981	981
Materials & Contracts	78,841	3,926	1,965	32	(30)	84,734	13,577	98,311	94,403
Depreciation	29,920	-	-	13,359	-	43,279	1,009	44,288	44,288
Legal Costs	248	54	92	(70)	-	323	(106)	217	73
Consultants	22,616	1,978	928	(2,232)	-	23,290	(20,993)	2,298	6,350
Other Expenses	8,955	(29)	23	949	1	9,899	1,353	11,253	11,253
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	260,400	7,504	2,579	11,478	(29)	281,932	(8,465)	273,466	273,466
Net Gain/(Loss) from the Disposal of Assets	(332)	-	-	-	-	(332)	2,286	1,954	1,954
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	393	393	393
Net Operating Result from Continuing Operations	25,933	(5,761)	28	(9,022)	178	11,355	11,581	22,937	22,937
Net Operating Result before Capital Items	(761)	(15,735)	(2,848)	(10,153)	29	(29,468)	10,591	(18,877)	(18,877)

INCOME & EXPENSE (by program)

Budget Review for the quarter ended 30 June 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD	
Income										
Childrens Services	28,089	(19)	105	293	-	28,468	(954)	27,514	27,514	
Planning and Advocacy	6,382	1,093	618	281	80	8,454	(448)	8,006	8,006	
Community Facilities	1,384	(128)	581	(54)	-	1,783	(258)	1,524	1,524	
Community Information and Events	37	46	-	(16)	-	67	7	74	74	
Community Well Being	2,124	(0)	4	2	-	2,130	(520)	1,610	1,610	
Corporate Finance	3,275	193	1,726	172	-	5,365	(1,180)	4,185	4,185	
Corporate Governance	11	62	-	62	-	136	327	463	463	
Corporate Support	28	(19)	-	-	-	9	(10)	(0)	(0)	
Corporate Workforce	80	-	-	-	-	80	(39)	42	42	
Development Applications	2,774	37	39	189	-	3,039	499	3,537	3,537	
Environmental and Health Management	364	56	10	23	-	453	67	520	520	
Libraries	730	(13)	36	(35)	-	719	9	728	728	
Major Infrastructure Projects & Design	21,500	(1,844)	263	91	-	20,010	(2,956)	17,054	17,054	
Public Spaces and Community Safety	513	-	382	25	-	921	98	1,019	1,019	
Roads, Footpaths and Buildings	19,505	1,081	(2,446)	430	219	18,789	7,464	26,253	26,253	
Sport and Recreation	8,673	4,613	368	425	(150)	13,928	(4,000)	9,928	9,928	
Strategic Planning	-	-	-	-	-	-	-	-	-	
Traffic, Parking and Drainage	483	1,787	467	-	-	2,737	(659)	2,078	2,078	
Waste and Community Protection	42,082	470	285	35	-	42,872	(2,073)	40,799	40,799	
Parks	46	135	22	15	-	218	492	710	710	
Sustainability	10	-	-	-	-	10	(3)	7	7	
General Revenue	148,574	(5,807)	148	517	-	143,433	4,573	148,005	148,005	
Total Income from Continuing Operations	286,665	1,742	2,606	2,456	149	293,618	437	294,056	294,056	

INCOME & EXPENSE (by program)

Budget Review for the quarter ended 30 June 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Expenses									
Childrens Services	28,928	72	76	581	-	29,658	892	30,550	30,550
Planning and Advocacy	7,928	1,942	95	(245)	-	9,719	(1,168)	8,551	8,551
Community Facilities	2,407	1	(14)	52	-	2,447	(72)	2,374	2,374
Community Information and Events	6,692	439	26	(290)	(30)	6,836	(186)	6,651	6,651
Community Well Being	6,811	191	172	(26)	1	7,149	(1,687)	5,461	5,461
Corporate Finance	19,592	112	775	(1,245)	-	19,234	(5,145)	14,089	14,089
Corporate Governance	5,271	578	(5)	72	-	5,915	177	6,093	6,093
Corporate Support	4,241	120	913	(838)	-	4,437	(921)	3,516	3,516
Corporate Workforce	4,148	453	117	74	-	4,791	(146)	4,645	4,645
Development Applications	10,397	476	(112)	647	-	11,408	(270)	11,139	11,139
Environmental and Health Management	3,429	37	19	7	(90)	3,402	(138)	3,264	3,264
Libraries	6,799	148	25	(306)	-	6,665	(334)	6,331	6,331
Major Infrastructure Projects & Design	20,586	46	45	(331)	-	20,346	320	20,666	20,666
Public Spaces and Community Safety	21,196	717	234	(69)	90	22,168	(727)	21,441	21,441
Roads, Footpaths and Buildings	32,501	83	78	13,594	-	46,256	1,211	47,468	47,468
Sport and Recreation	10,682	382	(53)	(229)	-	10,782	(846)	9,935	9,935
Strategic Planning	1,082	62	(131)	(130)	-	882	(204)	679	679
Traffic, Parking and Drainage	3,767	964	38	40	-	4,808	(315)	4,493	4,493
Waste and Community Protection	45,465	492	279	22	-	46,259	677	46,936	46,936
Parks	17,840	106	(1)	34	-	17,979	444	18,423	18,423
Sustainability	640	81	3	65	-	789	(28)	761	761
Total Expenses from Continuing Operations	260,400	7,504	2,579	11,478	(29)	281,932	(8,465)	273,466	273,466
Net Gain/(Loss) from the Disposal of Assets	(332)	-	-	-	-	(332)	2,286	1,954	1,954
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	393	393	393
Net Operating Result from Continuing Operations	25,933	(5,761)	28	(9,022)	178	11,355	11,581	22,937	22,937

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- SINGHALESE** ඔබට මෙය කියවීමට නොහැකි නම්, කරුණාකර දුරකථන අංක 131 450 ඔබගේ දුරකථන පරිවර්තන සේවාව (Telephone Interpreting Service) අමතා ඔබ ලෙඟුවෙන් දුරකථන අංක (02) 4732 7777 අමතා පත්වීන් තරඟ සභාව (Penrith City Council) හා සම්බන්ධ කර දෙන ලෙස ඉල්ලා සිටින්න. නැතිනම් තරඟ සභාව වෙත පැමිණ හානා පරිවර්තකයකු ලබා දෙන ලෙස ඉල්ලා සිටින්න.
- TAMIL** இதை உங்களால் வாசிக்க இயலவில்லை என்றால், 'தொலைபேசி உரைபெயர்ப்பு சேவையை 131 450 எனும் இலக்கத்தில் அழைத்து 'பென்ரித் நகரவையுடன் (02) 4732 7777 எனும் இலக்கத்தில் உங்கள் சார்பாக தொடர்பு கொள்ளுமாறு கேளுங்கள். அல்லது நகரவைக்கு விஜயம் செய்து உரைபெயர்ப்பாளர் ஒருவர் வேண்டுமெனக் கேளுங்கள்.
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