



# December 2022

Organisational

Report



## A message from the A/General Manager



I'm pleased to present this report on Council's achievements and challenges during the first half of the 2022-23 financial year. It tracks our progress on what we set out to do for our Community and City in our annual Operational Plan.

It has been a productive six months with 95% of our actions and 91% of projects on track or already completed.

Our work to revitalise Penrith's City Centre saw construction begin on our iconic City Park on the corner of Henry and Station Streets, and our plans for a central park in St Marys Town Centre progressed with Council securing \$21 million for the project from the NSW Government's WestInvest program.

We also started construction on the 32-hectare Gipps Street Recreation Precinct at Claremont Meadows to deliver the biggest and best sports and recreation destination in our City. When complete, it will feature multiple sports fields, a children's area, a youth precinct - including a skate park and our City's very first pump track -, an off-leash dog park, outdoor gym, shaded picnic areas with BBQs and nature walking tracks. Again, another successful bid for WestInvest funding saw \$7 million from the NSW Government contributed to this \$40 million project.

Projects to enhance the Nepean River Precinct forged ahead with the restoration of the historic Emu Plains Police Cottage completed, transforming this landmark into a waterside restaurant and café, while the upgrade to Regatta Park continued with the water play and children's area completed, and BBQ shelters installed.

As part of our Sport and Recreation Strategy, in partnership with the NSW and Australian Governments, construction progressed on our City's first mixed recreation space at Trinity Drive, Cambridge Gardens, and we completed upgrades on six sport amenities buildings across our City.

To help cool and green our City, we planted over 13,370 native plants and completed our playspace shade program in 98 playspaces. We also held workshops with local schools to co-design playspace upgrades at Illawong Reserve, Kingswood and Wilson Park, Llandilo.

As part of our commitment to creating a cleaner, more energy efficient City, Council introduced its second electric vehicle - with low emissions and low running costs, it's become the perfect eco-friendly resource for our library staff to get around to our community.

We also began work to introduce our unique FOGO (Food Organics Garden Organics) recycling program (green lid bin) to residents in multi-unit complexes. Since becoming the first Sydney metropolitan council to introduce FOGO in 2009, Council has diverted over 400,000 tonnes of FOGO waste from landfill, using it to enrich the soil in our sports fields.

Council launched its new Positively Penrith brand, produced a new visitor guide and developed an investment prospectus. We also hosted two symposiums; 'Connected St Marys' and 'Amplify Penrith' to help connect investors and businesses with the opportunities unfolding across our region.

In November, Council took a major leap in establishing its vision for St Marys by endorsing its St Marys Town Centre Structure Plan. The Plan was developed in consultation with the community and will see St Marys become a modern, vibrant, connected and sustainable strategic centre.

With the ongoing impact of floods and COVID-19, we helped foster social connection with 15 Village Café sessions held in Kingswood, Llandilo and North St Marys, where we also equipped seniors with skills in using technology to help them connect with loved ones and services.

We also launched our 2022-26 Disability Inclusion Action Plan to help make Penrith more accessible and inclusive for everyone, celebrated 30 years of Council's Access Committee and the 40th anniversary of our popular mobile children's playvan.

Council-run events to connect our community and support local business proved popular and included the ROAM Penrith festival that attracted over 10,000 people, four Outdoor Cinema events, Twilight Markets and our NRL Grand Final live site where our community watched our beloved Panthers win the 2022 Premiership for the second consecutive year.

In October we held our Local Celebration Awards ceremony to honour residents who went above and beyond to help others, and we also capped off our City's 150-year celebrations.

We consulted with our community on a range of plans and projects and adopted our Community Engagement Strategy and Participation Plan 2022-26 to ensure our community continues to have a strong voice in Council's decision making.

I'm proud that we received several awards and accolades over the reporting period with Council recognised for its outstanding and innovative contributions in the areas of climate change, habitat and wildlife conservation, recycling, sustainability, planning, and cooling the City.

In closing, I'd like to thank Council's former General Manager, Warwick Winn who we farewelled in September after over four years at the helm, guiding Council and our City through COVID-19, fire and floods, while overseeing many of our long-held plans and projects being realised.



**Alan Stoneham**  
**A/General Manager**



## Statement of Recognition

Council values the unique status of Aboriginal people as the original owners and custodians of lands and waters, including the land and waters of Penrith City.

Council values the unique status of Torres Strait Islander people as the original owners and custodians of the Torres Strait Islands and surrounding waters.

***We work together for a united Australia and City that respects this land of ours, that values the diversity of Aboriginal and Torres Strait Islander cultural heritage and provides justice and equity for all.***

## About this document

This document provides a summary of Council's progress, achievements, challenges and financial performance for the six months from 1 July 2022 to 31 December 2022.

This is the first Organisational Performance Report on implementing Council's four-year Delivery Program 2022-26.





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## Our Mission

### We will...

Deliver the services, facilities and infrastructure that our community needs

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Maintain our long term financial sustainability

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Work with our community and partners to achieve more than we can alone

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Provide an excellent customer experience to everyone who contacts us

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Value and engage our staff

## Our Values

In addition to our Code of Conduct, Council has adopted Values to guide our behaviour in the workplace and how we relate to our work colleagues, our customers, our communities, and our stakeholders.

### Our Values and Behaviours are:

We show respect

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We are accountable

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We encourage innovation

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*As an organisation, we strive to reflect these in our day to day work, making our workplace more enjoyable and productive.*





## Our Customer Promise

We put customers at the heart of everything we do. When we work with you and each other we will...



### BE PROACTIVE

We will be friendly, professional and show initiative.



### KEEP IT SIMPLE

We will offer clear, consistent and accurate information and services, which are easy for everyone to access.



### BUILD RESPECTFUL RELATIONSHIPS

We value relationships and diversity. We will respect your individual situation.



### LISTEN AND RESPOND

We will listen to you and seek to understand your needs. We will be honest, accountable and follow through, so you know what to expect and when.

## Community Vision

**Our regional city is inclusive and prosperous and offers the best in urban living and a sustainable rural environment.**



# Our Performance



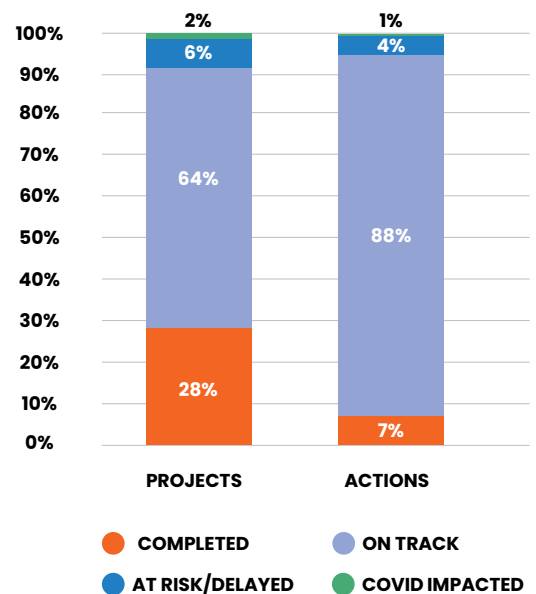
## Our Performance Summary

### OUR PROJECTS

At the end of the December 2022 six monthly reporting period, 28% of reportable projects (Capital and Operational) were completed, 64% were on schedule for completion, 2% were experiencing some delay due to COVID-19, and a further 6% were experiencing other delays. Although we do our best to anticipate what needs to be done each year, unexpected challenges and opportunities inevitably arise. In some cases, this affects our ability to undertake the work we had planned while in others we can respond without affecting our agreed program of works.

### OUR OPERATIONAL PLAN ACTIONS

At the end of December, 7% of reportable 2022-23 Operational Plan actions were reported as completed, 88% identified as on schedule for completion, 1% were experiencing some delay due to COVID-19, and a further 4% were experiencing other delays.





## How Did We Do?

Below is a summary of our performance against the specific actions we committed to for 2022-23.

✓ COMPLETE
 ▶ ON TRACK
 ● AT RISK
 ✗ OFF TRACK

### OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT

|   | ACTION        | DESCRIPTION                                   | PROGRESS  |
|---|---------------|---|---|
| ▶ | <b>1.1.1a</b> | Deliver Water Management Projects for 2022-23 | <ul style="list-style-type: none"> <li>• An update of Council's Waterway Health webpage has continued. A number of feature nodes have been completed and have now been updated onto Council's website. These nodes include updated information about the importance of stormwater management and water sensitive urban design.</li> <li>• A Maintenance Manual for a range of stormwater treatment measures has been finalised and is also available on Council's website.</li> <li>• Council also contributed to the development of a Waterways Video series which focuses on the importance of our waterways, and what Council is doing to improve stormwater management and the implementation of water sensitive urban design.</li> <li>• A preliminary audit of 25 Council owned bioretention systems was completed and the results and findings have identified several issues. Based on the findings of the audit, the basins were prioritised, and a schedule of maintenance works has been developed for the higher priority sites. Funds from the Stormwater Management Service Charge have been identified to enable the corrective maintenance to be undertaken. A request for tender to engage contractors is currently being prepared.</li> <li>• Early planning work on the development of an on-lot stormwater treatment device audit program has commenced. One of the aims of the audit program is to increase awareness of property owner responsibilities with respect to maintaining their stormwater improvement infrastructure. The audit program will also contribute to catchment management by serving to ensure that stormwater is properly managed in new developments.</li> <li>• Planting of Irrigated Street Trees (Greening our Cities funding application), Council supported a grant funding application by WSROC through the DPIE's Greening our Cities program. The project is led by WSROC and stakeholders include Western Sydney University and Blacktown City Council.</li> <li>• The project involves designing and testing the utility of passive irrigation for street trees. It is anticipated about 80 street trees will be planted at two sites in St Clair and Penrith, with some configured to incorporate passive irrigation from road stormwater runoff. The innovative project also has the potential to mitigate increasing urban heat and to improve the quality of stormwater runoff from roads meeting objectives of Council Water Sensitive Urban Design Policy and Cooling the City Strategy.</li> </ul> |

## OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT

|   | ACTION        | DESCRIPTION   | PROGRESS  |
|---|---------------|---|---|
| ▶ | <b>1.1.1b</b> | Assessment of Tree Vegetation Permit Applications   | <ul style="list-style-type: none"> <li>Tree Vegetation Permit Applications are assessed with consideration of Council's Development Control Plan requirements, specifically Chapter C2 Vegetation Management and C14 Urban Heat Management, State Environmental Planning Policy (Biodiversity and Conservation) 2021 as well as relevant Australian Standards and Industry Standards. At the completion of the first quarter reporting period, Council determined 116 Vegetation Permit Applications.</li> </ul>  |
| ▶ | <b>1.1.2a</b> | Complete programmed bush regeneration projects for 2022-23  | <ul style="list-style-type: none"> <li>Council's bushland management team 2022-23 program is on track with the maintenance of 467 hectares across 54 bushland sites throughout the LGA, which includes remnant bushland, water catchments, the Nepean River precinct &amp; small urban pocket reserves. Additionally, road reserves are also managed through this program. 90% of the vegetation found within Council roadsides and reserves is classified as critically endangered under the NSW Biodiversity Conservation Act 2016. This is delivered through the Bushland Management Program which is serviced by the Bush Regeneration team. Community volunteers, grant funded projects and contract works also contribute to the delivery of the program. Since July 2022 this program has seen the planting of 13,373 native species, including 1,294 of these planted by program volunteers.</li> </ul> |
| ▶ | <b>1.1.2b</b> | Delivery of external funded grant projects for 2022-23  | <ul style="list-style-type: none"> <li>Ongoing program of delivery across a range of service areas including Civil Operations, Bushcare and Public Spaces Maintenance. The commencement of some works have been impacted upon by extreme weather events earlier in the financial year</li> </ul>  |
| ▶ | <b>1.1.2c</b> | Manage the propagation and procurement of plants and trees for use in Council's parks and public spaces | <ul style="list-style-type: none"> <li>Council's Nursery continued to propagate and grow a large variety of trees, shrubs, bedding plants, ground covers and flowering annuals to support council programs and initiatives. Over the reporting period nursery staff continued to produce plants for grant funded Greening Our City initiatives including streets, parks, industrial areas and corridors. The nursery continues to grow all plants for the Bushland Management team planting projects</li> </ul>   |

**OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT**

| ACTION          | DESCRIPTION   | PROGRESS  |
|-----------------|---|---|
| ▶ <b>1.2.1a</b> | Deliver, facilitate and/or support Cooling the City Initiatives   | <ul style="list-style-type: none"> <li>• Promotion is ongoing for the Cooling the City Planning for Heat Issues Paper, with the paper being provided to various organisations and state agencies to advocate for heat mitigation and adaptation considerations in the planning system. Council staff have participated in various surveys and interviews for government/university-based research projects around heat and cooling the city.</li> <li>• Council received a highly commended award at the Local Government Excellence in the Environment Awards in December for Council's Cooling the City Issues Paper and the Urban Heat Planning Controls Package, and was also named the Winner of the Climate Change Adaptation category for the Planning Institute of Australia (PIA) Awards for the Urban Heat Planning Controls Package.</li> <li>• Under its Cooling the City Program, Council hosted a two-day behavioral change training workshop for Council staff from across Western Sydney Councils with a focus on behavioural approaches to better understanding community values and engaging with the community to apply these values to the design, delivery of greening and cooling the city projects.</li> <li>• Council has completed the final stage of the playspace shade program installing shade sails and planting trees to cool playspaces across the LGA.</li> </ul>  |
| ▶ <b>1.2.1b</b> | Implement, monitor and report on actions in the Resilient Penrith Action Plan (including emergency preparedness, renewable energy, community connection and partnership programs) | <ul style="list-style-type: none"> <li>• Council participated in the GenStem Schools program, providing mentors for school students and attending the Stem schools field challenge days as a mentor and judge.</li> <li>• Council has provided advice to both internal and external stakeholders on renewable energy projects/opportunities, and has partnered with six other Council's on a renewable energy power purchase agreement.</li> <li>• Council is working with Sydney Water to install water refill stations at nominated parks across the Penrith LGA. Council collaborated with service providers and organisations during flood recovery in July and August to provide timely and appropriate support and information to the community via the flood recovery hubs and has coordinated ongoing visits with community service providers for vulnerable residents.</li> <li>• Council attended a partner track day event for the WSU Solar Car, with the Team progressing their solar car design for the race in 2023.</li> <li>• Initial research has commenced for the development of Council's electric vehicle transition plan, and Council is assisting Endeavour Energy and its partners to locate potential sites for EV charging infrastructure.</li> <li>• Council has commenced work on the Canopy Cover Targets project.</li> <li>• Council continues to support Resilient Sydney and participate in the Resilient Sydney Program to build resilience at the local and regional level.</li> </ul> |



## OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT

|   | ACTION        | DESCRIPTION  | PROGRESS   |
|---|---------------|--|--|
| ▶ | <b>1.2.1c</b> | Commence implementation of the Circular Economy Roadmap  | <ul style="list-style-type: none"> <li>The second stage of the Circular Economy Roadmap, a cost benefit analysis, has been completed and the Circular Economy Roadmap has been updated to reflect a 5 year time frame. Internal discussions have been undertaken with relevant departments responsible for actions within the roadmap. Some actions/programs within the roadmap are already being delivered, for example, the Recycle Smart program and recycling collections/drop off events. Various new actions identified within the roadmap are currently in the research and planning phases of implementation.</li> </ul>   |
| ▶ | <b>1.2.2a</b> | Increase waste and recycling stream options available to residents to increase diversion rate from landfill.                           | <ul style="list-style-type: none"> <li>The introduction of Food Organics Green Organics (FOGO) in Multi-unit complexes has commenced.</li> <li>Discussions with EvolveRecycling for bicycle recycling and repair opportunities have been undertaken.</li> <li>Investigation of the potential for textile recycling expansion have been undertaken.</li> <li>RecycleSmart Power Pick ups expanded their acceptable items for collection and recycling to include medication (tablet/capsule) blister packs, aluminum coffee pods and footwear.</li> </ul>   |
| ▶ | <b>1.2.2b</b> | Investigate options for residual household waste processing and disposal alternatives to landfill to improve resource recovery.        | <ul style="list-style-type: none"> <li>Investigations into potential to trial compostable nappies at a Penrith Council Child Care Centre where the compostable nappies are compatible with the FOGO service.</li> <li>Investigations into opportunities to recover and/or repair for reuse bicycles.</li> <li>Council continues to keep abreast of the soft plastics recycling position in conjunction with RecycleSmart so as to take up any opportunity to recommence resource recovery of this waste stream.</li> </ul>   |
| ▶ | <b>1.2.2c</b> | Review Council waste disposal practice and all communications to improve consistency within Council managed resource recovery streams. | <ul style="list-style-type: none"> <li>A meeting was held with Waste Services and the Sustainability Unit to ensure visibility across the Waste &amp; Resource Recovery activities contributing to Circular Economy. It was determined to meet quarterly to review programs to ensure a collaborative approach and identify synergies.</li> <li>Children's Services require a Waste Management Plan to be developed to apply to all services provided in the LGA. Waste Services is providing support to Children's Services in development of this plan which is in line with Councils Waste &amp; Resource Recovery Strategy, State Government Strategy and best practice.</li> <li>The Civic Centre Bulk Metal waste bins have been replaced by 1100L bins as a trial. 1100L bins have several advantages being more manageable for manual handling and maneuverability as well as taking up less space. So far this program has been successful in managing the volume of waste being produced by the development and for use by the caretakers and cleaning staff.</li> <li>A review of the Civic Centre Waste and Resource Recovery program is in progress with a view to make signage more standard and self-explanatory. Feedback from new staff instigated this review as well as a review of the Council staff induction program.</li> </ul> |

**OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT**

|   | ACTION        | DESCRIPTION   | PROGRESS  |
|---|---------------|---|---|
| ▶ | <b>1.2.2d</b> | Contribute and support Council teams to identify opportunity to meet corporate Sustainability goals   | <ul style="list-style-type: none"> <li>• Council's Waste Services team has continued to work with other teams in Council. Some of the highlights from the past six months are:                             <ul style="list-style-type: none"> <li>○ Working with Environmental Health to promote details about the NSW Single Use Plastic Ban, and Council's Commercial Waste Service.</li> <li>○ Providing support to Environmental Health in their management of a hoarding property causing nuisance to neighbours in Werrington Downs.</li> <li>○ Liaising with Library Services to undertake combined training in dealing with difficult customer interactions and managing difficult conversations to take advantage of on-site training opportunities, cross collaboration from different teams during training and cost savings from larger numbers of participants.</li> <li>○ Working with the Communications team to facilitate news stories to be disseminated to the public and internal staff.</li> <li>○ Meeting regularly with the Sustainability team to ensure visibility across the various activities and cross collaboration.</li> <li>○ Liaising with the Major Projects team to support staffing for both surveying work and project management work. It has also been identified that Waste &amp; Resource Recovery can be promoted and supported through "greening space" work where FOGO product is used.</li> <li>○ Working with City Presentation administration to assist with reconciliation of Parks litter bin waste processing invoices and records.</li> <li>○ Working with the depot coordinators to arrange temporary space from which to undertake the rollout of waste infrastructure for FOGO servicing in Multi-unit dwellings/residential flat buildings.</li> <li>○ Worked closely with Place Management and City Activation with a Waste Project Support Officer being seconded to the team to provide support for events and the Resource Recovery Education team supporting the ROAM event through the provision of engagement activities at the event.</li> </ul> </li> </ul> |
| ▶ | <b>1.2.3a</b> | Progress the Emu Plains Floodplain Risk Management Study and Plan, Rickabys Creek Catchment Flood Study, Oxley Park levee - Investigation and Detailed Design | <ul style="list-style-type: none"> <li>• Secured grant funding and appointed a consultant to prepare the Emu Plains Floodplain Risk Management Study and Plan. The study has recently commenced.</li> <li>• Secured grant funding and appointed a consultant to prepare the Rickabys Creek Catchment Flood Study. The study has recently commenced. Both studies are being overseen by Council's Floodplain Risk Management Committee.</li> </ul>   |

## OUTCOME 1: WE PROTECT & ENHANCE AN ECOLOGICALLY SUSTAINABLE ENVIRONMENT

|   | ACTION        | DESCRIPTION  | PROGRESS  |
|---|---------------|--|---|
| ▶ | <b>1.3.2a</b> | Offer sustainable resource recovery service options to the community and commercial sector | <ul style="list-style-type: none"> <li>Council's commercial waste service was included in the quarterly 'Food Safety News' newsletter sent to local food businesses in October.</li> <li>A Street Litter Bin audit was undertaken and showed a 10% reduction in illegal dumping.</li> <li>Discussions with Rebornn regarding development of a disposable nappy that is Environment Protection Authority (EPA) approved to compost in the FOGO composting process. Council is looking at trialing in our childcare centres using their wipes, nappies and bags.</li> <li>The results of the Electronic Waste Drop-off event held on Saturday 17 September 2022 are now available - 451 vehicles attended with 11.89 tonnes of electronic waste recovered.</li> <li>RecycleSmart program for collection of textiles, electronic waste and other items direct from household continued with 6,577kg of items collected.</li> <li>The Penrith Community Recycling Centre collected 81, 630 kgs of items for resource recovery or responsible disposal.</li> <li>Design of education materials has been completed in preparation for FOGO commencement at Multi-unit complexes.</li> </ul> |

## OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

|   | ACTION        | DESCRIPTION  | PROGRESS   |
|---|---------------|--|--|
| ▶ | <b>2.1.1a</b> | Deliver the annual Village Café program and consider options to expand         | <ul style="list-style-type: none"> <li>The Village Cafe program continued normal monthly programming at three locations this quarter - Wainwright Park, Kingswood; Robin Wiles Park, North St Marys; and Llandilo Hall, Llandilo. The program provides a safe, positive welcoming space and light programming for residents to connect with each other and engage with local community service providers. Nine sessions have been delivered this quarter in total across the three locations, with an average of 20 participants at each location. Options to expand Village Cafe to new locations across the City continue to be explored, which will be progressed throughout 2022-23.</li> </ul>  |
| ▶ | <b>2.1.1b</b> | Deliver identified actions for 2022-23 in the Disability Inclusion Action Plan | <ul style="list-style-type: none"> <li>The Penrith Disability Inclusion Action Plan (DIAP) 2022 to 2026, embedded as part of Council's Delivery Program for the next four years, is a commitment to making Penrith accessible and inclusive for all people. Of the 17 actions in the plan committed by Council's Community Capacity Team, 14 are underway. Highlights include:                     <ul style="list-style-type: none"> <li>Delivering sector training and internal training for key Council staff on accessible communications and engagement to 55 people.</li> <li>Successfully advocating for Transport NSW to run a focus group in Penrith to inform their new Disability Inclusion Action Plan.</li> <li>Celebrating the 30-year anniversary of the Access Committee.</li> </ul> </li> </ul> |



**OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>  | <b>PROGRESS</b>  |
|---|---------------|---|--|
| ▶ | <b>2.1.2a</b> | Develop and implement a Community Funding Policy                        | <ul style="list-style-type: none"> <li>A Community Funding Policy continues to be drafted. The draft Community Funding Policy brings together the range of community funding opportunities on offer through Penrith City Council's City Activation, Community and Place (CACP) Department. The work will assist with streamlining the application process, providing overarching objectives, principles and governing framework and will ensure funding decisions support strategic objectives and identified community needs. Public comment on the Draft Community Funding Policy will be invited through a Public Exhibition process.</li> </ul>  |
| ▶ | <b>2.1.2b</b> | Develop and implement a Community Services Tenancy Policy               | <ul style="list-style-type: none"> <li>A Community Tenancy Policy continues to be drafted. This Policy will guide Council in its provision of subsidised tenancies to eligible community services organisations and groups in Council buildings and facilities. Attracting and retaining community services organisations and community groups assists the community of Penrith to access the services and activities they need to be healthy, happy, creative and connected.</li> </ul>   |
| ▶ | <b>2.1.2c</b> | Develop and implement a Community and Cultural Facilities Strategy      | <ul style="list-style-type: none"> <li>A Community and Cultural Facilities Strategy for Penrith Local Government Area continues to be drafted. A Community and Cultural Facilities Strategy will support Council to thoughtfully manage growth and changing needs by planning and delivering quality, fit for purpose community and cultural facilities across the City in the right locations, to the required standard and form, at the appropriate times. Steps completed include desktop research looking at leading practice, auditing and reviewing current Penrith City Council community and cultural facilities provision and use, speaking with tenants in Council's community and cultural facilities, considering options for funding and provision frameworks, identifying growth across the LGA, identifying growth suburbs and high needs suburbs, drafting recommendations for community and cultural facilities across the LGA with a focus on high needs and high growth suburbs, drafting recommendations for each facility type and how many and where they need to be located.</li> </ul> |
| ▶ | <b>2.1.3a</b> | Develop and deliver community resilience programs, workshops and events | <ul style="list-style-type: none"> <li>The Preparing our Communities grant project has commenced, a communications plan has been developed and a social media campaign has commenced on building resilience and preparedness for emergencies.</li> <li>Council's website has been updated to include emergency ready information.</li> <li>An online webinar was held for the community in partnership with the Red Cross during Emergency Ready Week in September, on 'preparing your household for emergencies'.</li> <li>A recovery pop up has been held at Wallacia Caravan Park post flood event, and a community recovery and preparedness event was held on 10 December at Londonderry in partnership with community and emergency services.</li> <li>Sustainability, resilience and cooling the city activities were provided for the community during Roam Festival.</li> <li>Presentations and activities have been held at schools within the Penrith LGA to increase learning and development on sustainability and resilience.</li> </ul>   |

**OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>   | <b>PROGRESS</b>  |
|---|---------------|--|--|
| ▶ | <b>2.1.3b</b> | Inform and engage with the community on resilience through e-news and social media campaigns | <ul style="list-style-type: none"> <li>The community has been kept informed and engaged on sustainability and resilience topics and events through the monthly sustainability e-newsletter. A special edition of the sustainability e-newsletter was distributed in September 2022 on emergency preparedness, with additional preparedness information/tips provided in the December e-newsletter.</li> <li>A social media campaign was held in September to align with Emergency Ready Week to raise awareness of natural disasters and emergencies to engage with residents on being prepared, and encouraging residents to download the Get Prepared App.</li> <li>A social media campaign around emergency preparedness for bushfire and flood also commenced in December as a component of the Preparing Australian Communities grant program.</li> </ul> |
| ▶ | <b>2.2.1a</b> | Develop a City Park Activation Plan  | <ul style="list-style-type: none"> <li>The development of the City Park Activation Plan has recommenced with significant community and stakeholder consultation undertaken in November and December 2022 to hear views and perspectives about the space and its uses. The Activation Plan is currently being drafted and is anticipated to be considered by Council by 30 June 2023.</li> </ul>  |
| ▶ | <b>2.2.2a</b> | Develop and deliver an annual Community Sector Training and Development program              | <ul style="list-style-type: none"> <li>Community sector training builds the capacity of local community services through supported skills and knowledge development in areas of identified need. Accessible communications tools training was delivered in this reporting period to equip community sector workers with confidence to use the accessibility features on the Microsoft suite. The training included particular considerations for visible and invisible Disabilities. Further sector training is being scoped and planned for delivery in the third and fourth quarters.</li> </ul>   |
| ▶ | <b>2.2.3a</b> | Develop and deliver endorsed actions identified in Community Action Planning                 | <ul style="list-style-type: none"> <li>The Kingswood Action Plan 2019-22 is the current focus for the Neighbourhood Renewal Team. Actions respond to key themes of community connection, safety and amenity. A key action this quarter was the delivery of a community engagement workshop with students from Kingswood Park Public School to help inform final designs for the Illawong Reserve Playspace upgrades.</li> </ul>  |
| ▶ | <b>2.2.3b</b> | Work in partnership to deliver actions identified in the Resilient Penrith Action Plan       | <ul style="list-style-type: none"> <li>The Community Resilience team continues to support a number of short, medium and long-term actions in the Resilient Penrith Action Plan to help build a more resilient community. This includes:                             <ul style="list-style-type: none"> <li>Community engagement to support community emergency preparedness through the Village Café sessions at Llandilo, North St Marys and Kingswood.</li> <li>Supporting service providers in building the resilience of the homeless community through facilitation of the Penrith Homelessness Interagency.</li> <li>Including young people's voices in the design of new public spaces and upgrades through playspace co-design workshops in Llandilo and Kingswood Park.</li> </ul> </li> </ul>  |

**OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED**

|   | ACTION        | DESCRIPTION                               | PROGRESS   |
|---|---------------|---|--|
| ▶ | <b>2.2.4a</b> | Develop a Community Safety Plan (2022-26) | <ul style="list-style-type: none"> <li>Extensive community engagement efforts have been delivered this quarter to inform the development of a new four-year Community Safety Plan for Penrith. This includes six community pop-up consultations across the City, an online community survey with close to 100 responses, targeted consultation with key internal and external stakeholders through interviews and focus group sessions.</li> <li>Engagement data and outcomes are now being analysed, alongside a local crime profile, which will guide the key strategies and actions in a detailed plan due for presentation to Council by the end of the fourth quarter 2022-23.</li> </ul> |





**OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>  | <b>PROGRESS</b>   |
|---|---------------|---|---|
| ▶ | <b>2.2.4b</b> | Provide security for Council property and public areas                          | <ul style="list-style-type: none"> <li>Security for Council property and public areas is on track. Divisional Assurance and Security Operations currently manage and maintain all Council alarms, access control systems, access cards, alarm codes and keys for approximately 146 buildings. We are also responsible for managing and maintaining all Council CCTV cameras and system. We work closely with Police to ensure that they have access to Council's public space cameras, and we download footage when requested.</li> <li>Council currently has a total of 253 cameras in various locations - St Marys CBD, Queen Street Business Centre, Penrith CBD, Judges Place Car Park, Penrith City Council Civic Centre, Victoria Street Werrington, The Mondo area between The Joan and Penrith City Council Civic Centre, Kingswood Works Depot, Ripples Penrith and Ripples St Marys.</li> <li>The Integriti access control system manages and provides access to 15 sites via Council issued access cards and alarm codes. Access cards are provided to staff and Council Contractors. There were 116 cards issued/ replaced during the reporting period. On 1 July 2022 Council's Security Services contractor, Nepean Regional Security, commenced a 3 year contract with the option for Council to extend two (2) x one (1) year periods.</li> </ul> |
| ▶ | <b>2.2.4c</b> | Provide support to emergency services to prepare for and respond to emergencies | <ul style="list-style-type: none"> <li>Provision of support to emergency services is ongoing and provided as required during and preparing for emergency incidents</li> </ul>   |
| ✓ | <b>2.2.5a</b> | Deliver 12 educational programs around responsible pet ownership                | <ul style="list-style-type: none"> <li>Since July 2022, Rangers have planned and delivered eight separate Companion Animal education/community engagement programs. These were conducted at St Marys Village Shopping Centre, St Clair Shopping Centre, St Marys Spring Fair - Dog in The Park, Green Cross Vet Microchipping, Roam Festival, St Marys Village Shopping Centre and TAG, WAG &amp; BAG (high visibility operations in public spaces).</li> </ul>   |

## OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| ACTION          | DESCRIPTION  | PROGRESS  |
|-----------------|--|---|
| ▶ <b>2.2.6a</b> | Deliver the water health monitoring and sampling program for 2022-23 | <ul style="list-style-type: none"> <li>• Recreational Water Monitoring focusing primarily on weekly enterococci testing with monthly physical and chemical parameters is being undertaken at four (4) key sites along the Nepean River. Sampling sites include Tench Reserve, Jamisontown, Regatta Park, Emu Plains, the Rowing Club (Nepean River Weir) and Devlin Road, Castlereagh. This year we have also added an additional site as a trial at Wallacia. Sampling is undertaken between October and March each year with the 2022-23 testing commencing 4 October 2022. Enterococci Testing consists of 11 sampling weeks at each of the 5 sites. The results to date include 24 samples being category A, 12 samples being category B, 5 samples being category C and 6 samples being category D. The criteria are based on Category A &lt; 40 units/100ml, B 41-200 units/100ml, C 201-500 units/100ml, D &gt; 500 units/100ml. This indicates poorer water quality than the same time last year, however this year's testing has been completed over a period with significantly more rainfall than last year. Initial results continue to indicate that water quality at these sites is generally good except for immediately after rain. A trend is also starting to develop indicating the poorest water quality at Delvin Road, Castlereagh. Council's website has also been updated with the results of sampling and other useful recreational water information for the community.</li> </ul>  |
| ▶ <b>2.2.6b</b> | Deliver the annual program of Food Safety investigations for 2022-23 | <ul style="list-style-type: none"> <li>• As of the end of December 2022, Council's Food Safety Program had 945 registered food businesses, with approximately 490 primary food business inspections and 123 food business reinspection's being completed between 1 July 2022 and 31 December 2022. The inspection results indicate 232 food businesses rated 5 star, 112 rated 4 star and 63 rated 3 star. This equates to 83% of local food businesses receiving a rating certificate based on their performance at the time of Council's inspection and only 84 businesses or 17% did not qualify or were not eligible for a rating (bar only).                         <ul style="list-style-type: none"> <li>○ During the reporting period 45 Improvement Notices, 5 Prohibition Orders and 6 Penalty Infringement Notices were issued.</li> <li>○ 50 food business related complaints have been investigated.</li> <li>○ During the reporting period, Council's Temporary Event and Mobile Food Safety Program issued 139 approvals for temporary events and 10 mobile food vending approvals.</li> <li>○ Food safety inspections are carried out at community and public events, with inspections being completed at the Penrith Show, St Marys Spring Festival, and Christmas Tree Lighting events. This program has been affected by the COVID-19 Pandemic with some events being cancelled during the reporting period.</li> <li>○ During the reporting period, two Newsletters have been sent to all registered food businesses and one free Food Handler Education Seminar was conducted.</li> </ul> </li> </ul> |
| ▶ <b>2.2.6c</b> | Deliver the Skin Penetration Safety Program for 2022-23              | <ul style="list-style-type: none"> <li>• As of the end of December 2022, Council's Skin Penetration Safety Program had 126 registered businesses, with approximately 23 primary skin penetration business inspections completed and 4 reinspections completed between 1 July 2022 and 31 December 2022. During the reporting period 1 Improvement Notices were issued.</li> </ul>   |

**OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>   | <b>PROGRESS</b>   |
|---|---------------|--|---|
| ▶ | <b>2.2.6d</b> | Deliver the Public Swimming Pool & Splashpark Safety Program for 2022-23   | <ul style="list-style-type: none"> <li>As of the end of December 2022, Council's Public Swimming Pool and Splash Park Safety Program had 27 registered businesses with approximately nine primary inspections being completed. It is anticipated that the remaining inspections will all be completed by the end of the third reporting quarter.</li> </ul>   |
| ▶ | <b>2.2.6e</b> | Deliver the Regulated System Program (Legionella Safety) for 2022-23   | <ul style="list-style-type: none"> <li>As of the end of December 2022, Council's Regulated System Program (Legionella Safety) Program had 56 registered businesses with 142 systems registered. Whilst no inspections were undertaken its anticipated that the program will be completed by end of the third quarter.</li> </ul>  |
| ▶ | <b>2.2.6f</b> | Participate in the NSW Health Arbovirus Surveillance Program for 2022-23   | <ul style="list-style-type: none"> <li>Council participates in the NSW Health Arbovirus Surveillance and Mosquito Monitoring Program. Our participation includes a total of four sites at Werrington, Emu Plains, Orchard Hills and Castlereagh. The 2022-23 Program is started on 7 November 2022 and there have been seven weeks' worth of sampling completed (28 traps in total) as of the end of December. Trapping was not conducted between Christmas and New year as the laboratory that completes the testing closes during this period. So far, the most mosquitos have been trapped at Castlereagh, followed by Werrington, Emu Plains and Glenmore Park. Interestingly during December, Council trapped a mosquito at Werrington that carried the Edge Hill virus. Edge Hill virus is a Flavivirus transmitted to humans by a bite from an infective mosquito and cannot be transmitted directly from person to person. Human cases of Edge Hill virus are rarely reported in Australia and infection usually presents as a mild self-limiting febrile illness.</li> </ul> |
| ▶ | <b>2.2.8a</b> | Source funding to develop a needs analysis, masterplan, business case and delivery of an aquatic and leisure facility in the LGA that provides a range of services including hydrotherapy. | <ul style="list-style-type: none"> <li>Project due to commence 2023, subject to funding.</li> </ul>   |

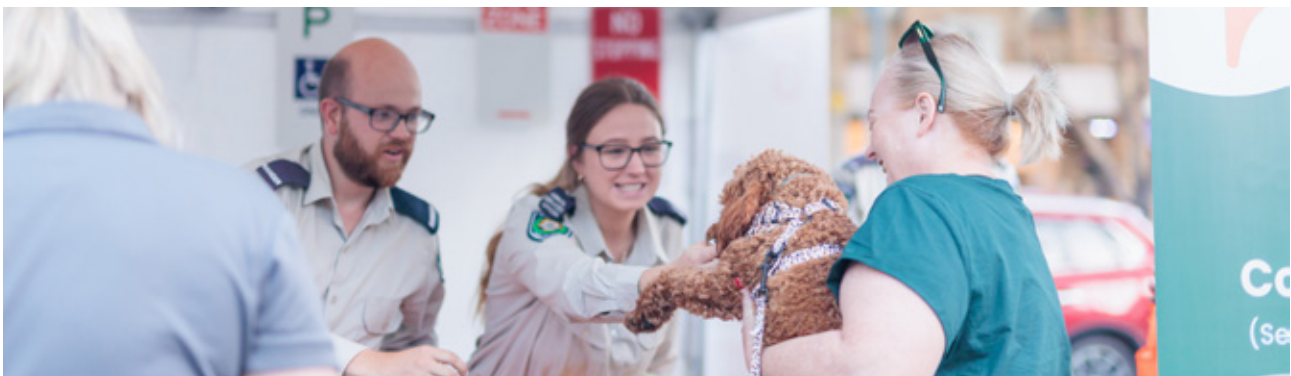


**OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED**

|   | ACTION        | DESCRIPTION  | PROGRESS  |
|---|---------------|--|---|
| ▶ | <b>2.3.1a</b> | Develop and implement inclusive and accessible practices and spaces into all our branches and services | <ul style="list-style-type: none"> <li>• In 2022 a series of programs and activities were organised for community members with a disability. One significant program was the 'All Abilities Art' sessions. All sessions were well attended, and program ran twice to meet the demand. As a result of the positive outcome and feedback, the facilitator was hired by the Northcott organisation to run a third term at their facility. To raise community awareness of International Disability Day, the library offered the following programs in late November/early December:                             <ul style="list-style-type: none"> <li>○ A free movie screening of Life Animated – the inspirational story of Owen Suskind, a young man living with autism whose life is enriched by Disney animated films, and the unconditional love from his family.</li> <li>○ Accessibility group tours of Penrith Library – bringing awareness to the programs, services and equipment available for people with disabilities.</li> <li>○ All Abilities Art exhibition at Penrith Library.</li> <li>○ Little Seeker Story Time – designed for children aged 2-5 with social and/or sensory needs with their adult carer.</li> <li>○ Story Time – regular library sessions explored the theme of "All Abilities" in the week leading up to International Day of People with Disability.</li> <li>○ Shared Reading was launched, an adult program accommodating all literacy levels and addressing language barriers. The program works as a support network in a non-threatening environment and a tool against loneliness.</li> <li>○ Dementia Awareness Morning Tea – two events were held at Penrith and St Marys libraries for community members to meet other agencies who can help them with their health needs.</li> <li>○ Budgeting Workshops – financial literacy for adults to better manage their money.</li> </ul> </li> <li>• Staff attended two training sessions organised by the Community, Place and City Activation Team to run inclusive and accessible activities.</li> <li>• Genre labels identifying Aboriginal and LGBTQI+ resources are being added to adult collections for easy identification and access.</li> <li>• A tour of the library was given for Ability Options, an organisation that provides employment support and NDIS services to community members. During this library tour a presentation was given on what roles and tasks are involved in working in a library and discussion on how to enter the industry.</li> <li>• Library staff and volunteers from the Digital Literacy Foundation provided one to one hourly Digital Help sessions to members of the community who need assistance improving their digital literacy. General digital assistance is provided by library staff at all times during opening hours.</li> </ul> |

**OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>   | <b>PROGRESS</b>  |
|---|---------------|--|--|
| ▶ | <b>2.3.1b</b> | Commence implementation of the Library Strategy (2022-27)  | <ul style="list-style-type: none"> <li>We have received very positive feedback on the draft Library Services Strategy from the Councillors. The draft will be placed on public exhibition for feedback between 9 January 2023 and 21 February 2023. The strategy will then be finalised with the aim to have the strategy officially endorsed by Council in March 2023. Implementation of the strategy will commence after the endorsement.</li> </ul>   |
| ▶ | <b>2.3.2a</b> | Deliver playground upgrades as per the Budget Development Report 2022-23                               | <ul style="list-style-type: none"> <li>Playgrounds have been completed at Yoorami and Koala Corner Children's Centre.</li> </ul>   |
| ▶ | <b>2.3.2b</b> | Deliver building upgrades as per the Budget Development Report 2022-23                                 | <ul style="list-style-type: none"> <li>Kitchen upgrade has been completed at Glenmore Park OSHC with Erskine Park Nappy Change, and Grays Lane and Erskine Park kitchen upgrades to be completed in 2023</li> </ul>  |
| ▶ | <b>2.3.3a</b> | Review, update and implement the Cemeteries Policy   | <ul style="list-style-type: none"> <li>A new Interment Industry Scheme was introduced in October 2022 by the NSW Government. Cemetery Operators will be transitioned into the scheme over the next two years with licencing to commence from July 2023. Council will be required to comply with a number of matters in the new scheme and these will need to be included in Council's Cemetery Policy. To date, no information in regards to what will need to be incorporated in the Cemetery Policy has been received from Cemeteries &amp; Crematoria NSW. Once all information is available, Council's Cemetery Policy will be updated.</li> </ul> |
| ▶ | <b>2.4.1a</b> | Develop a Night Time Economy Strategy  | <ul style="list-style-type: none"> <li>The development of a draft Night Time Economy Strategy progresses. Internal and external stakeholder consultation on the draft Strategy is currently underway. It is anticipated that the Night Time Economy Strategy will be reported to Council for consideration by mid 2023.</li> </ul>   |
| ▶ | <b>2.4.1b</b> | Deliver the annual REAL Festival in accordance with the REAL Festival Strategy and 10 Year Action Plan | <ul style="list-style-type: none"> <li>Due to the ongoing construction at the site of the Real Festival (Tench Reserve), it was determined that the Real Festival would not take place in 2022 but return in September 2023. In place of Real Festival, Council delivered the ROAM event in the Penrith City Centre on 25 and 26 November 2022, attracting approximately 10,000 people into the City Centre. Planning for the return of Real Festival in 2023 has commenced and is planned for delivery in mid-September 2023.</li> </ul>  |



**OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED**

|   | ACTION        | DESCRIPTION   | PROGRESS   |
|---|---------------|---|--|
| ▶ | <b>2.4.1c</b> | Deliver an annual calendar of civic and ceremonial events | <ul style="list-style-type: none"> <li>• In the second half 2022 the Civic and Organisational Events team continued to catch up on delivering events that had been postponed or cancelled due to COVID-19 – including:                             <ul style="list-style-type: none"> <li>○ The Honoured Citizen reception, where we acknowledged the exceptional contributions of Leigh Hartog and John Bateman OAM to the Penrith community.</li> <li>○ The Local Celebration Awards gala dinner, which acknowledged those who go above and beyond in the Penrith community – incorporating the 2021 and 2022 Local Celebration Awards winners, and the Queen’s Birthday Honours and Australia Day Honours recipients for 2021 and 2022. This event also incorporated the conclusion of Council’s 150 year celebration, which had been postponed from 2021. At the event a special cake to mark the occasion was cut and a historical slide show and video was shared with the dinner guests. Other events that had been held over during COVID-19 and were delivered in the second half of 2022 included:                                     <ul style="list-style-type: none"> <li>○ The official opening of the David Currie Playspace at Banks Drive Reserve, which was named after local disability advocate David Currie.</li> <li>○ The dedication of the Barry Leavett-Brown Memorial, which was installed at Jamison Park to honour the memory and contributions of Barry Leavett-Brown. For the period July-December 2022 the Civic and Organisational Events team continued the delivery of the usual calendar of events including:   <ul style="list-style-type: none"> <li>○ Hosting seven Citizenship Ceremonies, at which more than 600 people became Australian Citizens.</li> <li>○ The Mayor’s Cup at the Penrith Paceway, and</li> <li>○ The Victor Chang School Science Awards.</li> </ul> </li> </ul> </li> <li>• During this period the team supported a number of other events including:                                     <ul style="list-style-type: none"> <li>○ The Mobile Playvan 40 Year Anniversary.</li> <li>○ The Access Committee’s 30 Year Anniversary afternoon tea.</li> <li>○ The RFS Awards Ceremony, and</li> <li>○ The Queen’s Jubilee Tree Planting event.</li> </ul> </li> <li>• In the second half of 2022 the team also delivered a series of organisational ‘Thankyou’ events hosted by the Mayor of Penrith, Cr Tricia Hitchen, to acknowledge the extraordinary efforts of Council staff during this unprecedented time of COVID-19 lockdowns and flooding events.</li> </ul> </li> </ul> |
| ▶ | <b>2.4.2a</b> | Develop a Cultural Strategy and Action Plan               | <ul style="list-style-type: none"> <li>• The Cultural Strategy and Action Plan are currently being drafted, with consideration to comments received when the draft vision, goals and strategies were presented at a Councillor Briefing in October 2022. The community engagement findings and draft vision, goals and strategies are being work-shopped with internal stakeholders to assist in identifying appropriate actions. Supplementary engagement is also taking place with pre-schoolers and 5-12 year olds after the inclusion of children was identified as a gap in the consultation process to develop the Strategy.</li> </ul>  |

## OUTCOME 2: WE ARE WELCOMING, HEALTHY, HAPPY AND CONNECTED

| ACTION          | DESCRIPTION  | PROGRESS  |
|-----------------|--|---|
| ▶ <b>2.5.1a</b> | Develop a Reflect Reconciliation Action Plan (2023 - 2024) | <ul style="list-style-type: none"> <li>Work has commenced to develop Council's first Reflect Reconciliation Action Plan. An Aboriginal and Torres Strait Islander Community Survey was undertaken in October - November 2022 to help understand the experience, opportunities, well-being and perspectives of Aboriginal and Torres Strait Islander people and other residents living, working, studying and engaging in the Penrith Local Government Area. Key themes and insights gained from the Aboriginal and Torres Strait Islander Community Survey will be ready in early 2023 and responded to through the development of the Reflect Reconciliation Action Plan under the following pillars: Respect, Relationships and Opportunities.</li> </ul> |

## OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

| ACTION          | DESCRIPTION   | PROGRESS  |
|-----------------|---|---|
| ▶ <b>3.1.1a</b> | Deliver identified 2022-23 actions in the Economic Development Strategy 2022-2026 | <ul style="list-style-type: none"> <li>Programs and initiatives delivered to attract, expand, and retain businesses through engagement and capacity building support. A draft Economic Development Strategy has been prepared for implementation in 2023.</li> </ul>  |
| ▶ <b>3.1.2b</b> | Participate in the CSIRO Gen STEM Partnership for 2022                            | <ul style="list-style-type: none"> <li>Council continued to partner with CSIRO on the Generation STEM Community Partnerships Program (CPP). There were 12 schools and 12 businesses participating. The end-of-year showcase was held on 23 November 2022 at TAFE NSW Nepean, Kingswood Campus, including speeches and market stalls about the students' STEM inquiry-based projects.</li> </ul> |
| ▶ <b>3.1.3a</b> | Implement the Brand Marketing Strategy 2022-2032                                  | <ul style="list-style-type: none"> <li>A refreshed brand for Council was adopted at the Policy Review Committee Meeting on 12 September 2022 and implementation commenced from 19 September, 2022. Work continues to roll-out the refreshed brand across all parts of the business. Several key campaigns have been delivered as part of this Strategy.</li> </ul>                              |
| ▶ <b>3.1.3b</b> | Deliver the "THRIVE PENRITH" strategic framework                                  | <ul style="list-style-type: none"> <li>The framework is currently being developed with consideration being given to the strategy framework and metrics for City Futures Division. It is anticipated that the framework will further evolve as more Strategies and Actions Plan are delivered for City Futures. The framework concept was presented to Council in July 2022.</li> </ul>          |
| ▶ <b>3.1.4a</b> | Deliver identified 2022-23 actions of the Visitor Economy Strategy 2022-2032      | <ul style="list-style-type: none"> <li>The Penrith Visitor Economy Strategy is under development.</li> </ul>  |
| ✓ <b>3.1.4b</b> | Produce and distribute an updated Visitor Guide                                   | <ul style="list-style-type: none"> <li>A new Penrith visitor guide has been delivered.</li> </ul>   |



### OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

|   | ACTION        | DESCRIPTION  | PROGRESS   |
|---|---------------|--|--|
| ▶ | <b>3.1.5a</b> | Deliver identified 2022–23 actions of Council's International Partnerships Program | <ul style="list-style-type: none"> <li>• Council continues to deliver a number of programs in conjunction with our international partners including online student exchange programs and information exchange.</li> <li>• International Friendship Day was celebrated and promoted in July 2022.</li> <li>• Council supported and promoted an exhibition titled Celebrating our Connections with Japan at the Penrith Museum of Fire.</li> <li>• The annual Korean Flag Raising event was delivered in November 2022.</li> </ul> |
| ▶ | <b>3.2.1a</b> | Review and refine the Advocacy Strategy  | <ul style="list-style-type: none"> <li>• A review of previous advocacy documents has been undertaken. This review has informed the development of a revised Advocacy Priority List that was prepared in the lead up to the 2023 State Election.</li> <li>• A draft Advocacy Strategy has also been prepared and shared with Councillors as a draft for discussion in early 2023.</li> </ul>  |
| ▶ | <b>3.2.1b</b> | Develop of a Masterplan and Structure Plan for St Marys                            | <ul style="list-style-type: none"> <li>• The draft St Marys Town Centre Structure Plan went on public exhibition in September 2022 for four weeks. Feedback received during the public exhibition period was considered in the finalisation of the Structure Plan. The final Structure Plan was endorsed by the elected Council at the 28 November 2022 Ordinary Meeting. Work has now commenced on the St Marys Town Centre Master Plan.</li> </ul>   |
| ▶ | <b>3.2.1c</b> | Develop of a Structure Plan for Penrith City Centre                                | <ul style="list-style-type: none"> <li>• A high-level Structure Plan and vision statement for Penrith City Centre has been prepared as part of the endorsed Interim East-West Centres Strategy. Updates and refinements to the Structure Plan are on-hold, awaiting further directions from the NSW Government in light of the recommendations of the Flood Inquiry.</li> </ul>  |
| ▶ | <b>3.2.1d</b> | Develop of a Structure Plan for the Quarter  | <ul style="list-style-type: none"> <li>• A high-level Structure Plan for the Quarter was developed as part of the endorsed Interim East-West Corridor Strategy in 2020. As part of the Corridors and Centres Strategy in 2023, the vision statement and structure plan previously prepared for the Quarter will be revised.</li> </ul>   |
| ▶ | <b>3.2.1e</b> | Develop of a Structure Plan for Werrington and Kingswood                           | <ul style="list-style-type: none"> <li>• A high-level Structure Plan for Werrington and Kingswood was developed as part of the endorsed Interim East-West Corridor Strategy in 2020. Work on the first stage of the Corridors and Centres Strategy will resume from January 2023. This work will revisit the vision statement and structure plan previously prepared for the Interim Strategy.</li> </ul>  |

## OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

|   | ACTION        | DESCRIPTION                            | PROGRESS   |
|---|---------------|--|--|
| ▶ | <b>3.2.2a</b> | Assess and progress planning proposals | <ul style="list-style-type: none"> <li>• We continue to actively assess and progress planning proposals. An update is provided below:                             <ul style="list-style-type: none"> <li>○ The GP3 Planning Proposal was placed on Public Exhibition from 19 August 2022 to 16 September 2022 with submissions received until 13 October 2022. Council endorsed the Planning Proposal for plan making at its Ordinary meeting of 12 December 2022.</li> <li>○ The Orchard Hills North Planning Proposal was publicly exhibited from 25 July 2022 to 22 August 2022. Council endorsed the Planning Proposal for plan making at its Ordinary meeting of 12 December 2022.</li> <li>○ The Planning Proposal for 61-79 Henry Street, Penrith was publicly exhibited from 17 October 2022 until 14 November 2022. We are currently considering submissions that will be reported to Council in coming months.</li> <li>○ The Planning Proposal for Mamre West Stage 2 was presented to Local Planning Panel on 27 July 2022. The Planning Proposal is currently on hold at the request of the consultant due to the passing of the owner of the site.</li> <li>○ The Planning Proposal for 221-227 &amp; 289-317 Luddenham Road, Orchard Hills received a Gateway Determination on 24 May 2022. The site-specific DCP and letter of offer were endorsed by Council for public exhibition at its Ordinary Meeting of 28 November 2022. These documents along with the Planning Proposal are on public exhibition until 6 February 2023.</li> <li>○ A Planning Proposal for the Westfield Penrith Site is currently being assessed with further information requested from the proponent. The Planning Proposal was presented to Local Planning Panel on 26 October 2022 and 9 November 2022.</li> <li>○ The Planning Proposal for 1-4 Old Bathurst Road Emu Plains was reported to Council for endorsement seeking Gateway Determination on 26 September 2022. It was deferred for a further briefing. At its Ordinary Meeting of 31 October 2022, Council endorsed the Planning Proposal to seek a Gateway Determination. The Planning Proposal was submitted to the Department of Planning on 22 November 2022.</li> <li>○ The Affordable Housing Contribution Scheme Planning Proposal to collect affordable housing development contributions in Glenmore Park Stage 3 and Orchard Hills North was submitted to DPE seeking Gateway on 28 July 2022. A Gateway Determination was received on 22 October 2022. The Planning Proposal was exhibited from 17 November 2022 to 19 December 2022.</li> <li>○ The WSU Planning Proposal is on hold as the proponent is re-considering their vision considering the station location announcements and partnership with Stockland. We have recommenced some initial feedback meetings.</li> </ul> </li> </ul> |

### OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

|   | ACTION        | DESCRIPTION  | PROGRESS   |
|---|---------------|--|--|
| ▶ | <b>3.2.3a</b> | Contribute to the Masterplan for the Penrith Lakes SEPP                                  | <ul style="list-style-type: none"> <li>At this stage there is limited work being undertaken by the Department of Planning and Environment and therefore limiting our ability to contribute. The masterplan is unable to progress until such time as the Structure Plan for Penrith Lakes is developed and exhibited.</li> </ul>  |
| ✓ | <b>3.2.3b</b> | Contribute to the Development Control Plan (DCP) and precinct plans for the Aerotropolis | <ul style="list-style-type: none"> <li>The Aerotropolis Development Control Plan 2022 was finalised on 10 November 2022. Council officers were required to attend numerous workshops and provided critical feedback on changes to the draft Aerotropolis Development Control Plan prior to the Aerotropolis Development Control Plan 2022 being finalised. Council officers were also required to review and make a submission on amendments to the Aerotropolis Precinct Plan that related to Sydney Science Park. A submission was forwarded to the Department of Planning and Environment on 19 December 2022.</li> </ul>   |
| ▶ | <b>3.2.4a</b> | Develop contribution plans for provision of local infrastructure                         | <ul style="list-style-type: none"> <li>We are working on developing contribution plans for provision of local infrastructure. The following development contribution plans have been completed:                             <ul style="list-style-type: none"> <li>Citywide s7.12 contributions plan for non-residential development.</li> <li>7.11 Plan for the Mamre Road Precinct.</li> </ul> </li> <li>The following development contribution plans are currently being worked on:                             <ul style="list-style-type: none"> <li>Preparation of s7.12 Plan for Western Sydney Aerotropolis. This plan has been exhibited. However, we are waiting on Sydney Water to complete the Stormwater Strategy before finalising the plan</li> <li>Preparation of a Citywide 7.11 Plan for local and district open space and community facilities</li> <li>Progressing S7.11 Plan for Orchard Hills North</li> <li>Progressing S7.11 Plan for Glenmore Park Stage 3</li> </ul> </li> </ul> |
| ▶ | <b>3.2.4b</b> | Develop and finalise Voluntary Planning Agreements (VPA) to deliver local infrastructure | <ul style="list-style-type: none"> <li>The following Voluntary Planning Agreements/ Works in kind are under consideration:                             <ul style="list-style-type: none"> <li>16 Chapman Street, Werrington</li> <li>Mirvac Mamre Rd, Kemps Creek</li> <li>Glenmore Park Stage 2 VPA Amendment</li> <li>61 Henry Street, Penrith</li> <li>Microsoft data centre</li> <li>Orchard Hills North</li> <li>Aldington Road (LOG E), Kemps Creek</li> <li>Glenmore Park Stage 3 (Mirvac)</li> <li>Glenmore Park Stage 3 (Vianello)</li> <li>Stockland Fife (200 Aldington Road, Kemps Creek)</li> <li>Luddenham Planning Proposal</li> <li>91 Forbes Street, Emu Plains</li> <li>Claremont Meadows</li> <li>GPT (Mamre Rd, Kemps Creek)</li> <li>884 Mamre Rd, Kemps Creek (Altis)</li> <li>Burra Park</li> <li>Sydney Science Park</li> <li>VPA software system for the tracking and calculation of development contributions and planning agreement.</li> </ul> </li> </ul>                     |

### OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

|   | ACTION        | DESCRIPTION                                     | PROGRESS  |
|---|---------------|---|---|
| ▶ | <b>3.2.5a</b> | Finalise the St Marys Precinct Plan Amendment 3 | <ul style="list-style-type: none"> <li>Council Officers requested additional information in May 2022 to progress the Precinct Plan Amendment. This information was received on 30 September 2022 and is currently being reviewed by internal specialist teams. Also, the matter around flood and flood evacuation is yet to be resolved with the Department of Planning and Environment. As a result the unresolved matters include Fill/Subsidence, Flood and Flood Evacuation, including broader state policy matters around flooding.</li> </ul>   |
| ▶ | <b>3.2.5b</b> | Review Penrith LEP 2010                         | <ul style="list-style-type: none"> <li>Council is amending its LEP in three (3) stages due to the other parallel work being undertaken by the NSW Government and Council's Strategy program. Council prepared a LEP Review Phase 1 Planning Proposal which aligned LEP 2010 with the planning priorities set in the Greater Sydney Commission's Greater Sydney Region Plan – A Metropolis of Three Cities and Western City District Plan. The Planning Proposal was made on the 31 March 2021. An interim amendment was also undertaken to implement urban heat controls into the LEP. Work has already commenced on LEP Phase 2. This Phase is anticipated to be completed in 2023 and includes the following matters that do not rely on the strategy work being undertaken:                     <ul style="list-style-type: none"> <li>Architectural Excellence</li> <li>Scenic and Cultural Landscapes – Mulgoa/Wallacia and The Northern Road</li> <li>Minimum Lot Size and FSR for Residential Flat Buildings</li> <li>Minimum Lot Size for Boarding Houses</li> <li>FSR for Multi-dwelling housing</li> <li>Minimum Lot Size for Manor Homes</li> <li>LEP Maps – Clause references</li> <li>Rectifying anomalies</li> <li>Additional objectives to align with interim vision work for Penrith City Centre / Places of Penrith.</li> </ul> </li> <li>A consultant has been engaged to prepare a Feasibility Analysis to consider the potential impact of the draft LEP controls proposed for the LEP. The Feasibility Analysis will determine the potential impact (if any) on development yield and whether the controls enable a development outcome that is feasible under current market conditions.</li> <li>The Local Strategic Planning Statement has highlighted the need for additional strategy work to be undertaken. This work is currently being undertaken jointly by the City Planning and City Strategy Department and will inform the future LEP Phase 3.</li> </ul> |



**OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY**

|   | ACTION        | DESCRIPTION   | PROGRESS  |
|---|---------------|---|---|
| ▶ | <b>3.2.5c</b> | Review Penrith DCP2014  | <ul style="list-style-type: none"> <li>The comprehensive review of the DCP has commenced. This work will be completed in three stages. Stage 1 – Council endorsed the housekeeping amendments to DCP 2014 at its Policy Review Committee of 10 August 2020 and confirmed at the Ordinary Council Meeting of 24 August 2020. Stage 1a – Council endorsed on 30 May 2022 an urban heat chapter to DCP 2014 to support the LEP controls. Stage 2 – Work has commenced on this stage. This stage will include a comprehensive review of several sections of the DCP. This stage includes a review of the document and revision of DCP structure. It will also review and update other supporting information in the DCP. Several workshops have been held with internal stakeholders and best practice controls have been reviewed.</li> <li>Two engagement pieces will be undertaken prior to exhibition of DCP Review Phase 2. Targeted community engagement will occur in the form of a survey sent to a community panel. The community panel was created for consultation on the LSPS and contains representatives across a broad spectrum of the community. Targeted engagement of local developers will also be conducted to receive initial industry feedback on some of the proposed changes to controls. Consultation with the community panel and local developers will be undertaken over the next two months.</li> <li>Some additional supporting work will be undertaken before the draft DCP is finalised. This includes a Feasibility Analysis to consider the potential impact of the changes to residential DCP controls. The other work relates to reviewing the draft DCP controls for Aboriginal heritage to ensure they align with legislative requirements and reflect best practice standards. A draft DCP is expected in 2023. Stage 3 – This stage will include updates to the DCP as a result of the Strategy Program.</li> </ul> |
| ▶ | <b>3.2.6a</b> | Assist with the implementation of the Western Sydney Planning Partnership (WSPP) District Affordable Housing Strategy | <ul style="list-style-type: none"> <li>Council Officers are assisting the Western Sydney Planning Partnership with the implementation of the District Affordable Housing Strategy. A Project Working Group meeting on the Affordable Housing Strategy Review happened on 13 September 2022 at which council officers participated and provide feedback. The draft Strategy and the Regional scheme discussion paper were presented to the Project Control Group Meeting on 8 December 2022. The Project Control Group endorsed the draft Regional Housing Strategy document for distribution to the Project Working Group, Council staff and Government Agencies for feedback. SGS Economics were the successful bidder on the consultancy work. An inception meeting was held on the 14 December 2022, with the project taking place over January to early March 2023. This will inform the development of the Regional Scheme. A briefing on this work will be provided at the next Project Working Group planned for late February.</li> </ul>   |

### OUTCOME 3: WE PLAN AND SHAPE OUR GROWING CITY

|   | ACTION        | DESCRIPTION   | PROGRESS  |
|---|---------------|---|---|
| ▶ | <b>3.2.8a</b> | Carry out building site and development inspections   | <ul style="list-style-type: none"> <li>The Building and Development Site inspection program is a proactive measure undertaken by the Development Compliance Team. The objective of the program is to monitor areas where development activity is occurring and ensure works are undertaken in accordance with legislative requirement and best practices. The success of the program will ensure impacts on the local community are reduced and protect the natural and built environment.</li> </ul> |
| ▶ | <b>3.2.9a</b> | Deliver a program of education and communication around private swimming pools  | <ul style="list-style-type: none"> <li>Council has a dedicated swimming pool inspection and safety awareness program which is delivered annually. The education focussed program is targeted towards safety and compliance round privately owned swimming pools.</li> </ul>   |
| ▶ | <b>3.3.1a</b> | Develop joint regional priorities to inform the next iteration of the Western Sydney City Deal                            | <ul style="list-style-type: none"> <li>Council will provide input into the development of joint regional priorities through participation in the Western Parkland Councils Alliance, established to formalise the existing collaboration between Western Sydney City Deal councils.</li> </ul>  |
| ▶ | <b>3.3.1b</b> | Contribute to the development of the Blueprint and Regional Economic Development Strategy for the Western Parkland City   | <ul style="list-style-type: none"> <li>The Western Parkland City Authority exhibited a draft Blueprint and Regional Economic Development Roadmap for the Western Parkland City in December 2021. Council endorsed a submission to these documents at its Ordinary Meeting of 28 March 2022. Council will continue to collaborate with other councils and State Government in the delivery of the Blueprint and Roadmap once finalised.</li> </ul>   |
| ▶ | <b>3.3.2a</b> | Finalise the draft Places of Penrith Strategy stage 1 (Employment Lands, Green Grid, Revised Local Housing and Corridors) | <ul style="list-style-type: none"> <li>The Places of Penrith Strategy Stage 1 is 80% complete.</li> <li>The Employment Lands Strategy, Green Grid Strategy, Rural Lands Strategy and Local Housing Strategy have all been finalised and endorsed by the elected Council.</li> <li>Stage 1 of the Corridors and Centres Strategy is in development.</li> </ul>   |
| ▶ | <b>3.3.3a</b> | Facilitate implementation of the Interface Agreement with Sydney Metro  | <ul style="list-style-type: none"> <li>Through tri-government governance arrangements, Council continues to collaborate to deliver Sydney Metro Western Sydney Airport. An interface officer has been embedded in Council to facilitate coordination of the Sydney Metro project. This role is funded by Sydney Metro.</li> </ul>   |



**OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>   | <b>PROGRESS</b>  |
|---|---------------|--|--|
| ▶ | <b>4.1.1a</b> | Advocate for improved public transport across the Local Government Area (LGA)                                  | <ul style="list-style-type: none"> <li>Council continues to advocate to TfNSW for the improvement of public transport through submissions for the future Southern Link Road and for Elizabeth Drive east-west corridor.</li> <li>We continue to promote the use and expansion of public transport opportunities through Orchard Hills North and Glenmore Park Stage 3 release area planning.</li> </ul>  |
| ▶ | <b>4.1.2a</b> | Implement the rolling Bus Shelter Renewal Program by installing 4 bus shelters                                 | <ul style="list-style-type: none"> <li>The following four (4) locations have been identified to install new bus shelters, they are currently in the construction planning stage: Ridgetop Dr, Glenmore Park; Borrowdale Way, Cranebrook; Saddington St, St Marys and Derby St, Penrith</li> </ul>  |
| ✗ | <b>4.1.3a</b> | Delivery of the installation of parking sensors in accessible parking spots in the Local Government Area       | <ul style="list-style-type: none"> <li>The NSW Government invited Penrith City Council to participate in an initiative to improve the vehicle parking experience for people with a disability via their "Park'nPay App". While Council has a significant parking sensor network, including 36 accessibility spots, Council already makes this information to residents through its ParkPenrithApp. Council has had a long-held position that it will not charge its residents for parking in Council-owned carparks. The requirement under the NSW Government's proposal for Council's data to be available on the NSW Government's Park'nPay App would therefore be at odds with Council's position. Council has since informed the NSW Government that it is unable to pursue this initiative.</li> </ul>  |
| ▶ | <b>4.2.1a</b> | Secure appropriate grant funding to address road safety and accident black spots across our local road network | <ul style="list-style-type: none"> <li>Council was successful in receiving Transport for NSW (TfNSW) Black Spot grant funding to the amount of \$1.515 million for four (4) projects in 2022-23. This was resolved at the Ordinary Meeting on 26 September 2022. Detailed designs are currently being finalised with the aim of starting construction in 2023 following community consultation and reporting to the Local Traffic Committee.</li> </ul>  |
| ● | <b>4.2.2a</b> | Deliver annual program of maintenance on the City's roads and pathways for 2022-23                             | <ul style="list-style-type: none"> <li>Council carried out 41,132m<sup>2</sup> of road pavement repairs and responded to 1,231 potholes requests in the 1st and 2nd quarter of 2022-23. 61% of the pothole requests have been completed within five working days. This unprecedented amount of road failures were due to the prolonged severe wet weather in 2022. Council will continue to address customer flood related requests to ensure its roads are in a serviceable and safe condition.</li> <li>Council worked closely with TfNSW to maximise Council's claimable benefits against the NSW Natural Disaster Essential Public Asset Restoration Program to receive additional financial assistance for the restoration of damaged road infrastructure.</li> <li>Council also received additional contribution of \$110,500 from Hawkesbury City Council towards the maintenance of The Driftway, Londonderry.</li> <li>Significant adverse weather conditions lead to an increase in potholes and pavement failures, which requires additional funds and temporary movement of existing staff to maintain damaged road infrastructure.</li> </ul> |

**OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>   | <b>PROGRESS</b>   |
|---|---------------|--|---|
| ▶ | <b>4.2.2b</b> | Implement the rolling Road Asset Renewal Program for 2022-23                           | <ul style="list-style-type: none"> <li>Over the last six months, we delivered:                             <ul style="list-style-type: none"> <li>42,850m<sup>2</sup> of road pavement has been resurfaced as part of the Road Resurfacing Program.</li> <li>5,100m<sup>2</sup> of road pavement has been reconstructed as part of the Road Reconstruction Program.</li> <li>11,000m<sup>2</sup> of road pavement has been reconstructed as part of the Roads to Recovery Program.</li> <li>424 tonnes of recycled glass has been used in the asphalt mix in our road works as part of working towards sustainable circular economy for our City.</li> </ul> </li> </ul>  |
| ▶ | <b>4.2.2c</b> | Implement the rolling Footpath and Shared Pathway Program for 2022-23                  | <ul style="list-style-type: none"> <li>Over the last six months, we delivered:                             <ul style="list-style-type: none"> <li>715m length of footpath has been constructed in College St, Cambridge Park; Victoria St, Werrington; Jamison Dog Park, South Penrith, and Wrench St, Cambridge Park as part of the Footpath Delivery Program.</li> <li>560m length of sharedpath has been reconstructed at The Northern Road, Cranebrook (between Sherringham Rd and Andrews Rd) as part of the Shared Pathways Maintenance Program.</li> <li>800m length of sharedpath has been constructed at the Great Western Highway, Emu Heights as part of the TfNSW funded Active Transport Program.</li> </ul> </li> </ul> |
| ▶ | <b>4.2.2d</b> | Deliver annual program of maintenance on Council's drainage infrastructure for 2022-23 | <ul style="list-style-type: none"> <li>Annual maintenance on Stormwater Gross Pollutant Trap (GPT), Rural Gutter and Open Drain clearing programs are on target. A total of 350 tonnes of waste has been removed from the stormwater Gross Pollutants Traps (GPTs) as part of the drainage maintenance program in the first six months.</li> </ul>  |
| ✗ | <b>4.2.3a</b> | Progress the construction of the Soper Place Multi Deck Carpark project                | <ul style="list-style-type: none"> <li>A Request for Information (RFI) has been raised in regard to the Development Application design documents. This has resulted in further delays to amend and re-submit the documentation to the Consent Authority. Clarification has been provided and further advice regarding anticipated approval is currently being sought.</li> </ul>  |
| ▶ | <b>4.2.3b</b> | Progress the construction of the Gipps Street Recreation Precinct project              | <ul style="list-style-type: none"> <li>Construction works are under way on the site. An additional \$7 million in funds from Westinvest funds have been received which will allow Council to deliver the full scope of stage 2 works.</li> </ul>  |
| ▶ | <b>4.2.3c</b> | Complete construction of the Regatta Park precinct project                             | <ul style="list-style-type: none"> <li>Bulk earthworks are in progress for the new River Road and construction works have commenced on the Great Western Highway.</li> <li>90% of utility relocation works have been completed and drainage pipes have been installed for the new River Rd corridor.</li> <li>Installation of steel structure is in progress for the pavilion on eastern side of the park.</li> <li>Water play, kids play area have been completed and BBQ shelters are being installed.</li> </ul>   |
| ▶ | <b>4.2.3d</b> | Progress the construction of the Dunheved Road Upgrade project                         | <ul style="list-style-type: none"> <li>Detail design is complete and commencement of construction is contingent to Federal Government funding.</li> </ul>   |
| ✗ | <b>4.2.3e</b> | Progress the construction of the City Park project                                     | <ul style="list-style-type: none"> <li>Program delays with utility relocations will result in a minor delay in park construction and opening of the park.</li> </ul>  |



**OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT**

| ACTION          | DESCRIPTION   | PROGRESS   |
|-----------------|---|--|
| ▶ <b>4.3.2a</b> | Implement programmed 2022-23 actions from the Sport and Recreation Strategy | <ul style="list-style-type: none"> <li>• During reporting period significant community consultation was undertaken in relation to the upgrade of seven playspaces across the city’s network. The community provided valuable feedback on how they would like to see their local playspace upgraded and prioritised what elements the designs should focus on to meet the community’s needs.</li> <li>• Two successful grant applications to the NSW Government Community Building Partnership program were announced providing further value to Gilmour Street Reserve, Colyton and Monfarville Reserve, St Marys playspace upgrades programmed for 2024.</li> <li>• Construction of the City’s first mixed recreation space at Trinity Drive, Cambridge Gardens progresses, it is anticipated that the new facility will be open for use by the community in April 2023.</li> <li>• A comprehensive community engagement strategy has been implemented to inform a community driven design for Bennett Park Mixed Recreation Space in St Marys. The feedback suggests that the design should cater for all user groups with the most popular being an upgraded children’s playground, multi purpose courts, parkour, rock climbing, obstacle courts as well as skatepark and pump track elements.</li> <li>• Several key sport and recreation projects have progressed during this review period including the upgrade and reconstruction of six amenity building upgrades at venues accommodating football, cricket, rugby league and tennis.</li> <li>• Significant works have progressed at Parker Street Reserve with the floodlight upgrade and field renovations.</li> <li>• We completed an irrigation project at Boronia Park, North St Marys and work on the new and upgraded amenities have commenced.</li> <li>• Floodlight upgrades at Surveyors Creek Softball Complex, Cook Park outer fields, and Allsopp Oval have progressed and are due to be completed in early 2023.</li> <li>• Following the significant improvement in weather conditions, works at Harold Corr Oval Synthetic Athletics track have progressed positively with the track, car park and storage facility progressing and anticipated to be ready for use from April 2023.</li> <li>• New outdoor fitness equipment is being installed at Cook Park, St Marys which has been designed for all ages and abilities with a mix of cardio and strength equipment. This is expected to be completed in early 2023.</li> <li>• The community has provided feedback on the draft designs for the new Boronia Park Dog Park, North St Marys with the final designs being developed ready to commence construction in 2023.</li> </ul> |

**OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>  | <b>PROGRESS</b>   |
|---|---------------|---|---|
| ▶ | <b>4.3.3a</b> | Deliver annual program of maintenance on Council's sportsgrounds for 2022-23                    | <ul style="list-style-type: none"> <li>At the start of the quarter, some sportsgrounds were still too wet to gain access, these included Gow Park, Mulgoa and Eileen Cammack Reserve, South Penrith. The moist grounds have been rolled to iron out undulations from mowers and other vehicles. This is not part of the normal spring renovation program but made necessary by the earlier extreme rain events. The strong winds of the past couple of months have dried the grounds enough to now being in need of irrigation.</li> <li>Some facilities like Hickeys Lane, Penrith; Parker St Reserve, Penrith and, Ched Towns Reserve Glenmore Park, are being affected by the renewal of amenities blocks, as there is no irrigation until the water supply is reinstated.</li> <li>Grounds have been sprayed for weeds and African Black beetle. Greygums Oval has been topdressed.</li> <li>Council is awaiting funding to come through from the flood recovery to topdress more grounds.</li> </ul>                           |
| ▶ | <b>4.3.3b</b> | Contribute to the delivery of Parks Asset Renewal Program                                       | <ul style="list-style-type: none"> <li>Meetings with Assets and Recreation and Community Facilities to identify the Parks Assets that are in need of renewal. Also, to prioritise the renewals for 2023-24 financial year. This has seen City Presentation advise on the condition of Council's assets and identify the assets most in need of renewal.</li> </ul>  |
| ▶ | <b>4.3.3c</b> | Deliver annual program of maintenance on Council's playgrounds and water play areas for 2022-23 | <ul style="list-style-type: none"> <li>Playgrounds are all operational. Little vandalism has occurred on them throughout the reporting period</li> <li>Water play areas are all operational with no current maintenance issues.</li> </ul>  |
| ▶ | <b>4.4.1a</b> | Deliver annual program of maintenance on Council's car parks for 2022-23                        | <ul style="list-style-type: none"> <li>Ongoing program of carpark cleaning undertaken in accordance with schedule program.</li> </ul>   |
| ▶ | <b>4.4.1b</b> | Deliver annual program of maintenance on Council's public spaces for 2022-23                    | <ul style="list-style-type: none"> <li>Parks, reserves and open spaces have dried out slowly over the later part of the reporting period, from the extreme rain earlier in the year. Some drainage ponds like Blackwell, Mudgee and Coonawarra in St Clair and Callisto, Sherringham and Boundary Road in Cranebrook have taken longer to dry so access has been difficult and taken longer to mow them completely.</li> <li>All areas have now been able to be accessed to be mowed and tree maintenance has been able to carried out in these areas.</li> </ul>   |
| ▶ | <b>4.4.1c</b> | Deliver annual program of maintenance on public trees for 2022-23                               | <ul style="list-style-type: none"> <li>The delivery of the annual tree maintenance program is on track. Trees are divided into three categories. Trees that can be pruned, or removed easily and safely from the ground, are maintained by four mobile crews. These requests are usually completed within a few weeks. Trees that are up to approx. 10 metres and taller require an Elevated Work Platform (EWP) to complete. These types of requests include branches obscuring streetlights, those growing over fences and awnings, especially in town centres. These requests take a little longer as there is only one crew to cover all of Council. Tree requests are prioritised on their level of risk to the community. Requests take from within 24 hours to 4 weeks+ to complete. Trees above 10 metres in height are currently prioritised and forwarded to a tree contractor to complete. Trees around powerlines, high traffic roads, and other difficult locations are also forwarded to a tree contractor</li> </ul> |

**OUTCOME 4: WE MANAGE AND IMPROVE OUR BUILT ENVIRONMENT**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>  | <b>PROGRESS</b>   |
|---|---------------|---|---|
| ▶ | <b>4.4.1d</b> | Deliver annual program of maintenance on Council's public buildings for 2022-23     | <ul style="list-style-type: none"> <li>There is an ongoing program of undertaking scheduled and reactive maintenance works across Council's building portfolio.</li> </ul>  |
| ● | <b>4.4.2a</b> | Conduct regular illegal signage and abandoned shopping trolley compliance campaigns | <ul style="list-style-type: none"> <li>There was only one illegal signage operation in this period due to lack of available resources. This resulted in 250 separate items (signs) being removed from public places.</li> </ul> |



**OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP**

|   | ACTION        | DESCRIPTION   | PROGRESS   |
|---|---------------|---|--|
| ▶ | <b>5.1.1a</b> | Produce 4 quarterly "Our Place" community news brochures                    | <ul style="list-style-type: none"> <li>Our Place is distributed to approximately 70,000 residential properties each quarter, while additional copies are available at Council offices and libraries. Our Place focuses on what's unique about living in Penrith: our enviable lifestyle, excellent sporting and recreation facilities, green open spaces, vibrant local events and the many local opportunities for families to learn, grow and exercise. Our Place champions what makes our City different, and helps residents feel more connected, regardless of what stage of life or what part of Penrith they are in. The magazine contains on-brand contemporary and engaging news in a lifestyle format which residents can opt out of a hard copy in favour of receiving it electronically. Supporting the quarterly release is a compact EDM each fortnight which contains topical news and local events put on by Council, the library, the Joan, and gallery.</li> </ul> |
| ▶ | <b>5.1.1b</b> | Undertake communication campaigns for Council's major projects and programs | <ul style="list-style-type: none"> <li>The Communications Team has undertaken a wide range of communications campaigns supporting the City Futures; Development and Regulatory Services; City Services; Community and People; and Corporate Services directorates and the teams within those areas. Campaigns vary in size, reach and complexity and are appropriately tailored to the needs of the team delivering the programs, their expectations of the campaign and the needs of the community to be informed and engaged. As we move into the second half of the year, Communications will support the need for major announcements and actions from the WestInvest funding.</li> </ul>  |





**OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>   | <b>PROGRESS</b>  |
|---|---------------|--|--|
| ▶ | <b>5.1.1c</b> | Investigate opportunities for new ways to communicate with the community   | <ul style="list-style-type: none"> <li>During this period July – December 2022 we were excited to implement the refreshed Penrith City Council branding, with Council's design team playing a leading role in developing the brand guidelines and implementing the refreshed branding across Council's communications collateral. The newly refreshed branding provides fresh ways to communicate with residents, with a new narrative and language to express the essence of that which is quintessentially 'Penrith' – connected, adventurous, natural, creative, innovative – complete with vibrant and bold new visual cues and avenues to embed Council's messages.</li> <li>To improve navigation between our multiple web sites, in September a new menu bar was added to the top of the Penrith City Council, Visit Penrith, Invest Penrith and Your Say Penrith websites. This makes the experience of visiting the multiple Council sites more seamless; and brings the sites together into one digital 'family'. The homepage was also refreshed to introduce our bright new colour palette, and our frequently-accessed pages were brought together into a series of 'Services' boxes to make it easier for people to find what they need.</li> <li>We are currently trialing a new way to communicate with the community by adding an accessibility plugin called 'AccessiBe' to the Your Say Penrith site. The Your Say site already has excellent accessibility credentials, but the addition of AccessiBe brings an amazing array of new functions driven by its AI-powered interface, which allows website visitors to adjust the site's display to their individual needs, with profiles such as 'Vision impaired', 'Seizure safe', and 'ADHD-friendly'. AccessiBe also features tools that can make orientation adjustments including increasing cursor size, turning off animations and images, muting sounds, and using a reading guide to highlight text with the mouse as you read. We are pleased to offer this new, additional way of communicating to our community, and celebrate the improved level of access to information it brings for everyone in our community. We continue to receive a high volume of traffic to the Have Your Say site – there were 26,871 site visits and 763 contributions received between 1 July and 31 December 2022.</li> </ul> |
| ✓ | <b>5.2.1a</b> | Review and adoption of Community Engagement Strategy by December 2022  | <ul style="list-style-type: none"> <li>The Community Engagement Strategy and Participation Plan 2022–2026, and the Community Engagement Policy were approved by the Policy Advisory Committee to go on public exhibition. At the completion of the exhibition period the Strategy and Policy were adopted by Council at the December Council Meeting.</li> </ul>   |
| ▶ | <b>5.3.2a</b> | Implement Customer Experience Transformation technology project – Community Facilities and Recreation online booking, payments, facilities management and access | <ul style="list-style-type: none"> <li>The business case for the Booking and Venue Management Project is complete. This was presented at the Digital Initiatives review on 20 December, with agreement given to proceed to procurement.</li> </ul>   |

**OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>   | <b>PROGRESS</b>   |
|---|---------------|--|---|
| ▶ | <b>5.3.2b</b> | Implement Customer Experience Transformation technology project – Customer Feedback, Satisfaction and Complaints             | <ul style="list-style-type: none"> <li>Kick off meeting completed with the project sponsors, project planning is well underway. Workshops scheduled through January 2023 with the key stakeholder groups – Governance, Communications, Financial Services and Legal Services.</li> </ul>  |
| ▶ | <b>5.3.2c</b> | Finalise the business case and commence procurement processes for the Enterprise Resource Planning (ERP) project             | <ul style="list-style-type: none"> <li>The business case and way forward was presented to the Leadership Team (LT) in late December. The approach to market that has been determined is an expression of interest (EOI) to ascertain what vendors can meet council requirements through a hybrid solution, followed by a selective tender. The EOI will also determine which modules will be included in the selective tender. The anticipated timeframe for the EOI to commence is in late February with a selective tender commencing in June.</li> </ul>   |
| ▶ | <b>5.3.3a</b> | Provide accurate information to Council and the community on Council’s financial position and activities                     | <ul style="list-style-type: none"> <li>The June 2022 end of year Review was completed and reported to the Council on 22 August 2022. The Review reported a year-end result as at 30 June 2022 as a balanced position after an allocation to the Financial Management Reserve of \$1.8m to provide Council with the capacity to respond to emerging priorities in 2022-23 onwards, and a further \$2.2m allocation to continue the repayment of the COVID Impact internal loan.</li> <li>The Final 2021-22 Annual Statements were adopted by the Council on 28 November 2022 and reported a net operating surplus result before capital grants and contributions \$8.2 million and was \$26.1 million better than the 2020-21 result, and \$18.11m favourable to the 2021-22 Original Budget.</li> <li>The September 2022 Quarterly Review was reported to the Council on 28 November 2022. The Review reported a surplus of \$593,170 which was transferred to reserve to provide capacity to respond to any current and emerging priorities, resulting in a balanced budget position being predicted for 2022-23.</li> <li>The December 2022 Quarterly Review is currently underway and is due to be reported to the Council on 20 February 2023.</li> </ul> |
| ▶ | <b>5.3.3b</b> | Ensure compliance with all regulatory financial requirements are met including completion of the annual Financial Statements | <ul style="list-style-type: none"> <li>The Council’s 2021-22 Annual Financial Statements and external audit was completed and the Financial Statements and Financial Data Return were lodged with the Office of Local Government by the 31 October due date. All other regulatory financial requirements like GST, FBT have also been met.</li> </ul>   |

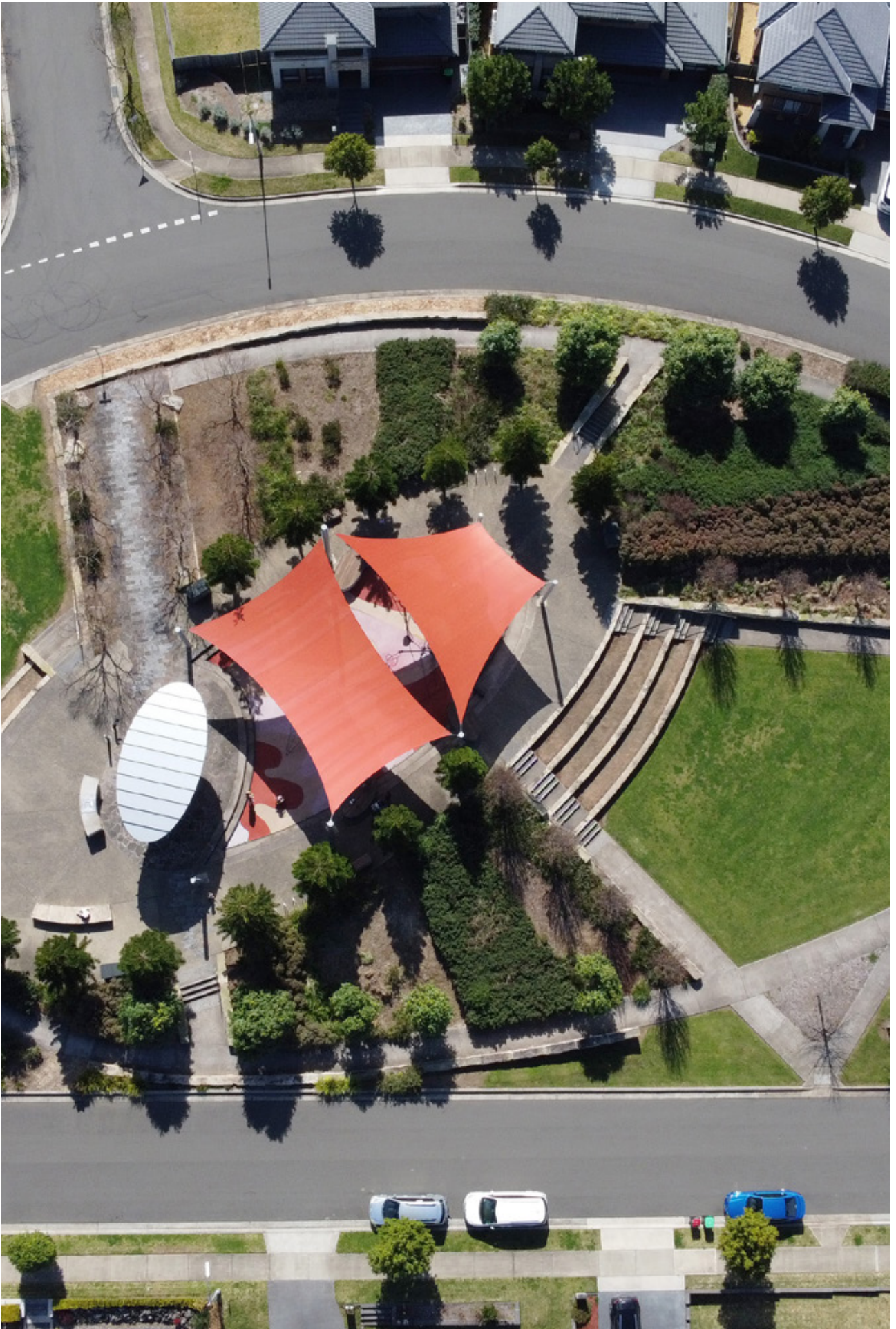
**OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>  | <b>PROGRESS</b>   |
|---|---------------|---|---|
| ▶ | <b>5.3.4a</b> | Design and implement a Strategy Development Framework       | <ul style="list-style-type: none"> <li>A strategy register has been compiled and mapped against the community strategic outcomes and identified as either core or supporting strategies and supporting plans. With the intention for the register to be available on Council's website, this will enable the community to access strategic and supporting plans within the context of the Community Strategic Plan.</li> <li>For organisational business improvement, a strategy management process and checklist has been created to assist in the inception, assessment and approval of strategic plans for relevance, consistency, quality control and resource management.</li> <li>A strategy monitoring process map has also been developed to ensure smooth transitioning of strategic plans with relevant internal stakeholders.</li> </ul> |
| ▶ | <b>5.3.5a</b> | Develop a program of Service Reviews                        | <ul style="list-style-type: none"> <li>An approach to the Service Review program has been developed. Work is currently underway to develop an approach to prioritising the program of reviews which will be undertaken.</li> </ul>  |
| ▶ | <b>5.4.1a</b> | Progress the Erskine Park Urban Reinvestment Project        | <ul style="list-style-type: none"> <li>The Erskine Park Urban Reinvestment Project has progressed. Six residential subdivision DA's were prepared, lodged and have now been determined by the Local Planning Panel. Approximately 14 lots will be delivered to the market, with proceeds from the sale of the sites being directed to fund open space improvements in the area.</li> </ul>  |
| ✗ | <b>5.4.1b</b> | Progress the 131 Henry Street Project                       | <ul style="list-style-type: none"> <li>On 31 October 2022, Penrith City Council withdrew DA21/0959 – 129-133 Henry Street, Penrith, to enable key elements for the proposal to be further refined, including design development and heritage interpretation of the site.</li> </ul>   |
| ▶ | <b>5.4.1c</b> | Progress the 158-164 Old Bathurst Road, Emu Plains Project  | <ul style="list-style-type: none"> <li>A second round of requests for further information in relation to the Subdivision Development Application were provided on 22 November 2022. The Development Application for the demolition of remaining structures on the site was approved on 25 November 2022.</li> </ul>   |
| ▶ | <b>5.4.1d</b> | Development of property investment options and/or solutions | <ul style="list-style-type: none"> <li>The Property Development team ensures that opportunity assessments are undertaken on the current commercial portfolio and reviews the market for new properties to acquire with a strategic fit to grow the commercial portfolio. A program of high level business cases have been identified to ensure a pipeline of strategic works is being developed.</li> </ul>   |

**OUTCOME 5: WE HAVE AN OPEN AND COLLABORATIVE LEADERSHIP**

|   | <b>ACTION</b> | <b>DESCRIPTION</b>   | <b>PROGRESS</b>  |
|---|---------------|--|--|
| ▶ | <b>5.4.2a</b> | Progress the Kingswood and St Marys commuter car park projects                               | <ul style="list-style-type: none"> <li>Kingswood Cox Ave Commuter Car Park and Commercial: The Review of Environmental Factors (REF) was completed early September 2022 and has now been endorsed by TfNSW. A report requesting funding for the delivery phase of the project was submitted to the Federal government for approval late September 2022. The project team are awaiting an outcome of that request.</li> <li>St Marys Gidley St Commuter Car Park and Commercial: Council received funding in March 2022 to commence the Scoping Phase of the project. Site investigations have been completed. An Options Assessment was completed and submitted to the Federal government in December 2022. Concept design is on track for submission in January 2023 along with funding request for the next stage of the project.</li> </ul> |
| ▶ | <b>5.4.3a</b> | Improve systems and processes around asset management  | <ul style="list-style-type: none"> <li>Improvement of Systems and Process for Asset Management is an ongoing process. Recommendations from the Strategic Asset Management Plan were completed in March 2022 and are being progressively worked through.</li> </ul>   |
| ▶ | <b>5.4.4a</b> | Commence implementation of our Capability Framework  | <ul style="list-style-type: none"> <li>LT and Management level Capability Mapping and face-to-face training is now complete. Face-to-face training with Children's Services People Leaders is also now complete. The People Leader roll-out will continue with the remaining levels of leadership in early 2023.</li> </ul>  |
| ▶ | <b>5.4.4b</b> | Grow Leadership Development  | <ul style="list-style-type: none"> <li>A Thriving Leadership session for all Department Managers took place in November 2022 with LT attending a Networking component at the end. The first Igniting Leadership 'Alumni' Event took place in November 2022, incorporating a 'Virtual Reality' workshop. The next Igniting Leadership cohort is planned for kick off in March 2023.</li> </ul>  |
| ▶ | <b>5.4.4c</b> | Develop a Safety Strategy  | <ul style="list-style-type: none"> <li>The Safety Strategy, along with the approach for communication and feedback of the strategy is under development. Training for senior leaders in relation to their safety responsibilities will be delivered and then followed by further feedback/discussion sessions focused on the Safety Strategy.</li> </ul>   |
| ▶ | <b>5.4.4d</b> | Strengthen child-safe practices as part of our commitment to being a child safe organisation | <ul style="list-style-type: none"> <li>Council continues to be a Child Safe Organisation. Monthly Child Safe and Wellbeing group meetings take place to ensure the Child Safe action plan is on track and Child Safe Standards are implemented across the organisation. Council continues to lead best practice by reviewing processes and making decisions with a Child Safe lens.</li> <li>An internal intranet page and an external website page is being developed to further educate staff and the public of their responsibilities, and how to report a child at risk. E-learning continues to be available to all staff.</li> </ul>   |





# Organisational Indicators

## Financial Indicators

### VARIATION BETWEEN ACTUAL BUDGET AND PLANNED BUDGET

Council's budgets are prepared annually and phased into quarters. Although planning can never be completely accurate in an organisation the size and complexity of Council, comparing actual versus planned budgetary spend will indicate how well budgets are being phased and managed.

Refer to pages 67 of this report for this indicator.

### COST OF SERVICE DELIVERY OVER TIME

The cost-of-service delivery per capita over time will indicate whether Council's operations are becoming more efficient. An increase in cost is not necessarily a problem – there are many reasons why costs may increase, including changing community priorities, increased costs of materials or an improvement in the quality of service being provided. Changes to organisational structure and priorities will impact cost of service delivery at a division level. Overall, however, cost of service delivery across the organisation should trend downwards.

This indicator will be reported annually in Council's Annual Report.

## Management Indicators

### COMPLETION RATE / STATUS OF OPERATIONAL PLAN ACTIONS (PROGRESSING TO SCHEDULE)

Each year, Council commits to deliver specific actions as part of preparing the *Operational Plan*. Actions are time-limited, beyond business-as-usual projects and activities that have a set start and finish date and an identified deliverable. *Operational Plan* actions are public commitments to our community, and it is important that we report on our progress, while recognising that occasionally priorities may need to be reviewed to respond to unanticipated challenges or opportunities.

#### RESULT:

# 95%

Plan As at the end of December 2022, 95% of Council's 2022-23 Operational Plan Actions were completed or progressing to schedule.

### ANNUAL BUSINESS PLAN REVIEWED QUARTERLY

A workshop was held late in the reporting period with Managers and the Leadership team to review current business plans, priorities and resourcing.

### EMPLOYEE LEAVE LEVELS MEET ORGANISATIONAL TARGETS

Leave is an essential part of employee wellbeing and can also help indicate engagement levels. Council has targets for annual leave to ensure workloads are planned to allow staff to take reasonable leave and measuring of unplanned leave allows Council to identify possible areas of disengagement. This indicator will be reported six-monthly at organisational level.

## Annual Leave

### TARGET:

# 100%

of employees to have less than 8 weeks of accrued annual leave

### RESULT:

# 89.4%

of staff (temporary and permanent) have less than 8 weeks of accrued annual leave as of 31 December 2022

This figure represents the period 1 Jul – 30 Dec 2022. Tracking this indicator also helps identify leave patterns across the organisation. It is anticipated that leave targets will be reviewed as part of Council's 'Finding Balance' journey.

## Unplanned Leave

### TARGET:

Employees to have taken less than

# 9 days

unplanned leave per financial year (4.5 days per 6 months)

### RESULT:

# 4.7 days

per employee

Based on current trend from the previous half this figure indicates that Council is on track to meet this target. Tracking this indicator also helps identify leave patterns across the organisation.

## Customer Experience Indicators

### CUSTOMER EXPERIENCE PERFORMANCE MEETS AGREED TARGETS

The implementation of a new cloud-based telephone system has been dynamic in shaping the way Customer Experience analyse their data and has allowed for new ways to track, record and display the achievements for customer service and satisfaction.

## Call Service Level

### TARGET:

# 80%

### RESULT:

# 74.0%

of calls were answered within 2 minutes

The recent trend shows an increase in service level with early predictions showing an 80% service level for the end of the financial year.

Tracking this indicator also helps identify the customer service levels provided to our customers. experience.

## Aftercall Survey

### RESULT:

Employees to have taken less than

# 94.1%

was the Satisfaction rating on 136 calls surveyed

Tracking this indicator also helps identify the satisfaction levels of our customer's experience.



# OUTCOME 1

## We protect and enhance an ecologically sustainable environment



### What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

|   |  |              |
|---|--|--------------|
| 1.1.1 Deliver programs that help improve our City's natural environment, including significant native roadside vegetation                         | Programs developed that help improve our City's natural environment                        | 6            |
|   | Programs Implemented that help improve our City's natural environment                      | 6            |
| 1.1.2 Improve our natural areas, parks and public spaces  | Service standards achieved in relation to natural areas, parks & public spaces maintenance | 95%          |
| 1.2.1 Identify, support, develop and deliver initiatives to respond to a changing climate (including cooling the city and resilience initiatives) | Changing climate initiatives   | 10+          |
|   | Implemented changing climate initiatives   | 3            |
|   | Total emissions produced   | 1,540 Tonnes |

|   |   |      |
|---|---|------|
| 1.2.3 Manage the risk to and impact on life and property from the existing and potential future use of the floodplain | Flood risk management plans completed (risk/ impact and potential use of the floodplain)  | 5    |
|   | Flood studies completed (risk/ impact and potential use of the floodplain)  | 10   |
|   | Percentage of properties on the floodplain covered by an adopted catchment-based Flood Risk Management Plan                       | 100% |
| 1.2.4 Provide advice on floodplain and Stormwater management  | Percentage of information (reviews/studies completed) provided on floodplain and stormwater management available to the community | 100% |



|   |  |        |
|---|--|--------|
| 1.3.1 Collaboratively manage illegal dumping across Western Sydney (RID Squad)  | Adherence to EPA (Environmental Protection Authority) service level agreements   | 100%   |
|   | % of cases investigated in the RID online Case Management Database   | 100%   |
| 1.3.2 Manage resource recovery and waste collection services  | Resource recovery and waste cases responded to within agreed service levels  | 92.24% |
|   | Resource recovery and waste cases (CRM Usage)  | 55,370 |
| 1.3.3 Guide landholders towards sustainable on-site management of sewage and wastewater to protect and enhance the quality of public health and the environment within the City | Approval renewals issued prior to expiry (on-site management of sewage and wastewater)   | 167    |
|   | New installation applications are assessed, and determinations issued within 15 working days (on-site management of sewage and wastewater) | 66     |

### STRATEGY 1.1 GREEN THE LANDSCAPE, PROVIDE MORE SHADE AND PROTECT BIODIVERSITY

The service activities that help deliver this strategy are:

- 1.1.1 Deliver programs that help improve our City's natural environment, including significant native roadside vegetation
- 1.1.2 Improve our natural areas, parks and public spaces

#### Highlights

- 95% of service standards were achieved in relation to natural areas, parks and public spaces maintenance
- Additional highlights can be found in the "HOW DID WE DO" section of this document.

#### Challenges

- Managing flood damage to key infrastructure across the city - local roads, pathways (including the Great River Walk), sporting fields, and natural/bushland areas.



## STRATEGY 1.2 STRENGTHEN SUSTAINABILITY AND CLIMATE RESILIENCE

The service activities that help deliver this strategy are:

- 1.2.1** Identify, support, develop and deliver initiatives to respond to a changing climate (including cooling the city and resilience initiatives)
- 1.2.2** Help our residents and businesses understand how they can increase resource recovery, reduce waste and reduce carbon footprint
- 1.2.3** Manage the risk to and impact on life and property from the existing and potential future use of the floodplain
- 1.2.4** Provide advice on floodplain and stormwater management

### Highlights

- The Scrap Together campaign focused on promoting the circular economy process of FOGO, explaining how the FOGO collection of food and garden scraps get processed into compost which is used in the local area and by farmers to improve soil health.
- A 4 month social media campaign was highly successful with a reach of 99,592. A letterbox drop of 500 flyers was undertaken in Jordan Springs East and Caddens targeting residents who are new to the area.
- Newspaper advertisements were posted in the District Gazettes and Nepean News.
- Face to face engagement was undertaken at the Village Cafe during November at Kingswood, St Marys and Llandilo including a plant giveaway and commitment board.
- The ROAM festival was attended by the Waste team with a plant giveaway and commitment board with over 250 residents committing to correctly sorting FOGO.
- 500 native plants were distributed.
- Waste Services collaborated with the Environmental Health Team on articles posted in the "Food Safety News" newsletter which is sent to local food businesses. The October edition contained information regarding the NSW Single Use Plastic Ban and Councils Commercial Waste Service options.
- In preparation for FOGO introduction to Multi Unit Complexes, every 3 x 240L recycling bins have been replaced with 2 x 360L recycling bins. In December 49 x 360L bins were delivered with new recycling sorting signage to assist residents in sustainable practice.

- Over eight days surrounding Christmas, Council held recycling drop-off days for the community. 859 vehicles attended to dispose of 12.54 tonnes of recyclables, predominantly cardboard.
- Grant funding of \$792,000 has been secured for flood studies and flood mitigation works. Flood advice and information is made available to the public through Council's website and local libraries.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- Commercial Waste Services provided by Council have been significantly impacted by CPI and prices may no longer be competitive.
- Redcycle soft plastic recycling suspension has impacted resource recovery of this waste stream through Recycle Smart. Council is liaising with Recycle Smart to develop a temporary solution to minimise the impact on residents who are dedicated to Sustainable Practice.
- Changes to State Flood Policy and the pending release of various State prepared flood studies.

## STRATEGY 1.3 MINIMISE THE IMPACTS OF WASTE AND POLLUTION

The service activities that help deliver this strategy are:

- 1.3.1** Collaboratively manage illegal dumping across Western Sydney (RID Squad)
- 1.3.2** Manage resource recovery and waste collection services
- 1.3.3** Guide landholders towards sustainable on-site management of sewage and wastewater to protect and enhance the quality of public health and the environment within the City

### Highlights

- The capability of the RID Squad to conduct targeted operations and to provide illegal dumping analytics to stakeholders has been significantly enhanced through the development of a proprietary analytics and intelligence platform.

Additional highlights can be found in the "HOW DID WE DO" section of this document.







# OUTCOME 2

**We are welcoming,  
healthy, happy, creative  
and connected**



**What have we done over the past six months?**

The following indicators help to measure the effectiveness of Council’s activities in delivering the strategies included in this outcome.

|  |  |            |
|--|--|------------|
| <b>2.1.1 Work with local communities to identify priority issues in their area and build local resilience</b>              | <b>Village Café participants satisfaction levels</b>   | <b>90%</b> |
|  | <b>Village Café program participation</b>  | <b>200</b> |
|  | <b>Village Café programs delivered</b>   | <b>15</b>  |
|  | <b>Village Café programs planned</b>   | <b>17</b>  |
| <b>2.1.2 Develop effective strategies that respond to the impacts of growth, redevelopment and change in our community</b> | <b>Programs developed that respond to the impacts of growth, redevelopment and change in our community</b>   | <b>0</b>   |
|  | <b>Programs implemented that respond to the impacts of growth, redevelopment and change in our community</b> | <b>0</b>   |

|   |  |            |
|---|--|------------|
| <b>2.1.3 Engage with our community on resource efficiency and to improve resilience</b>                       | <b>Digital interactions in engaging with our community on resource efficiency and to improve resilience</b>              | <b>12</b>  |
|   | <b>Participation in programs delivered to engage with our community on resource efficiency and to improve resilience</b> | <b>280</b> |
| <b>2.2.1 Work in partnership to support the revitalisation of the Penrith, St Marys and Kingswood centres</b> | <b>Programs delivered to engage with our community on resource efficiency and to improve resilience</b>                  | <b>4</b>   |
|   | <b>Activities in line with set timelines</b>   | <b>0</b>   |
|   | <b>Activities in place</b>   | <b>0</b>   |
|   | <b>Partnership Agreements to support the revitalisation of the Penrith, St Marys and Kingswood centres</b>               | <b>2</b>   |

|   |  |     |
|---|--|-----|
| 2.2.2 Work with government and community organisations to address local issues and improve the capacity and social wellbeing of the community | Community satisfaction levels  | 80% |
|   | Participation in sessions delivered to address local issues and improve the capacity and social wellbeing of the community                             | 100 |
|   | Sessions delivered to address local issues and improve the wellbeing of the community  | 19  |
| 2.2.3 Work with partners to develop and integrate strategies that strengthen our community  | Community satisfaction levels<br><i>Source: Council's Customer Satisfaction Survey 2022.</i>   | 77% |
|   | Strategies developed   | 0   |
|   | Unique partners involved in developed strategies   | 22  |
| 2.2.4 Work with community and partners to foster a safe and welcoming City  | Community satisfaction levels<br><i>Source: Council's Customer Satisfaction Survey 2022.</i>   | 84% |
| 2.2.5 Help promote responsible pet ownership  | Delivered companion Animal Act educational initiatives   | 8   |
|   | Investigations/ inspections completed within the agreed service levels<br><i>Data collection commenced in Dec 22. Data will be reported in Jun 23.</i> | 0   |
|   | Participation in Animal Act educational initiatives  | 480 |
| 2.2.6 Provide advice and help protect and improve the health of our community   | Scores on Doors ratings (Target >90%)  | 83% |

|   |  |         |
|---|--|---------|
| 2.2.7 Ensure buildings constructed are safe and healthy   | Fire Safety Complaint Service Level  | 92%     |
|   | Fire Safety Complaints Made  | 12      |
|   | Fire Safety Audits Completed   | 17      |
| 2.2.8 Deliver Health, Fitness and Aquatic services to support social, health and wellbeing in the community | Member satisfaction levels<br><i>Data is reported annually, and will be available June 2023.</i>                           | 0%      |
|   | Fitness and Aquatic Membership levels  | 3,645   |
|   | Fitness and Aquatic Visitation Levels  | 192,214 |
| 2.3.1 Deliver library services that support a vibrant, connected community                                  | Library Interactions   | 205,796 |
|   | Library Program participation  | 3,195   |
|   | Library programs delivered   | 196     |
| 2.3.2 Deliver high quality children's services  | Child Care Centres Occupancy rates   | 91.20%  |
|   | National Quality Standards (NQS) in Children Centres<br><i>Data is reported annually, and will be available June 2023.</i> | 0       |
| 2.3.3 Provision of cemeteries to assist in meeting community needs  | Community satisfaction levels  | 100%    |
| 2.4.1 Conduct and support events that include all members of our community                                  | Community Event Participation  | 29,000  |
|   | Community Events conducted   | 7       |
| 2.4.2 Support and implement initiatives which contribute to culture and creativity across our City          | Community satisfaction levels<br><i>Source: Council's Customer Satisfaction Survey 2022.</i>                               | 80%     |
|   | Community Initiative Participation   | 11,800  |
|   | Community Initiatives delivered  | 34      |

|   |  |    |
|---|--|----|
| 2.5.1 Develop strategic partnerships with Aboriginal communities and Community Service Providers to harness collective resources and respond to community needs | Strategic partnerships with Aboriginal communities and community service providers developed | 50 |
|   | Partnerships implemented   | 0  |

## STRATEGY 2.1 BUILD AND SUPPORT COMMUNITY RESILIENCE TO ADAPT TO CHANGING CIRCUMSTANCES

The service activities that help deliver this strategy are:

- 2.1.1 Work with local communities to identify priority issues in their area and build local resilience
- 2.1.2 Develop effective strategies that respond to the impacts of growth, redevelopment and change in our community
- 2.1.3 Engage with our community on resource efficiency and to improve resilience

### Highlights

- 15 Village Café sessions have been delivered this period, engaging over 200 residents in Llandilo, North St Marys and Kingswood.
- 3 community and artist-led place-making projects have been funded under the Magnetic Places Grants Program for delivery in 2022-23 in Werrington, St Marys and Cranebrook.
- 2 school engagement workshops were undertaken to co-design upcoming playspace upgrades in Illawong Reserve, Kingswood Park and Wilson Park, Llandilo.

Additional highlights can be found in the "HOW DID WE DO" section of this document.





## STRATEGY 2.2 ENHANCE COMMUNITY WELLBEING, SAFETY AND NEIGHBOURHOOD AMENITY

The service activities that help deliver this strategy are:

- 2.2.1** Work in partnership to support the revitalisation of the Penrith, St Marys and Kingswood centres
- 2.2.2** Work with government and community organisations to address local issues and improve the capacity and social wellbeing of the community
- 2.2.3** Work with partners to develop and integrate strategies that strengthen our community
- 2.2.4** Work with community and partners to foster a safe and welcoming City
- 2.2.5** Help promote responsible pet ownership
- 2.2.6** Provide advice and help protect and improve the health of our community
- 2.2.7** Ensure buildings constructed are safe and healthy
- 2.2.8** Deliver Health, Fitness and Aquatic services to support social, health and wellbeing in the community

### Highlights

- Two Penrith Homelessness Interagency meetings were held, with representation from over 15 local community services/government agencies.
- Six Penrith Youth Interagency Meetings were held, with representation from over 20 local services/government agencies.
- Six Penrith Community Care Forum meetings were held, with representation from over 20 local services/government agencies.
- Three Access Committee Meetings were held with regular attendance by eight elected members
- Two Multicultural Working Party meetings were held with regular attendance by eight elected members.
- Rangers have recorded 418 interactions on dedicated community engagement events, on a range of issues including lifetime registration enquiries, microchipping enquiries, desexing and Companion Animal Registry anomalies. Council has generated 2,040 registration reminder notices in an effort to improve companion animal registration rates within the LGA.

- There has been a steady number of Construction Certificates lodged for large scale residential and commercial buildings. This has provided valuable experience for staff and further opportunities for Council to expand their Certification services.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- COVID-19 continues to impact levels of participation at in-person meetings and forums. Hybrid meeting options are being offered where practical to support active participation and inclusion.
- The current cost and supply issues with labour and building materials has direct impacts on the construction industry, and in turn upon the number and timing of certification applications, inspections and certificates, with many amendments and DA modifications resulting during these processes.
- The introduction of more stringent legislation has increased the workload for the certification team however the increased scrutiny will ultimately improve building quality and safety for building occupants, particularly for those living in residential flat buildings.
- Visitation to health, fitness and aquatic centres remains below pre-pandemic levels. Council has reduced some services to ensure venues operate within the Safe Pools Operating Guidelines.

## STRATEGY 2.3 PLAN FOR, DELIVER AND IMPROVE COMMUNITY SERVICES

The service activities that help deliver this strategy are:

- 2.3.1** Deliver library services that support a vibrant, connected community
- 2.3.2** Deliver high quality children's services
- 2.3.3** Provision of cemeteries to assist in meeting community needs

### Highlights

- Reconnecting with the community through library outreach services, programs and promotions.
- Remediation works at Penrith Cemetery were completed.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- There were disruptions to the remediation works at Penrith Cemetery due to excessive rainfall.

## STRATEGY 2.4 SUPPORT AND PROVIDE OPPORTUNITIES TO PARTICIPATE IN ACTIVITIES AND EVENTS THAT CELEBRATE OUR DIVERSITY, CULTURE AND CREATIVITY

The service activities that help deliver this strategy are:

- 2.4.1** Conduct and support events that include all members of our community
- 2.4.2** Support and implement initiatives which contribute to culture and creativity across our City

### Highlights

- Supported culture and creativity through the delivery of the ROAM event in the Penrith City Centre on 26 and 27 November which consisted of a number of public art commissions to local visual artists and encouraged participation and learning to make and create through the workshop program.
- On 2 December 2022, Council delivered the Christmas in the City – Twilight Markets which encouraged participants to make and create through a number of workshops at the event, as well as showcased local artisan makers.
- Additionally, Council has heavily supported the local music sector, delivering over 200 hours of music programming from October – December through the City's events and activation program in Penrith, St Marys and Kingswood.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

## STRATEGY 2.5 RESPECT, ENGAGE AND CELEBRATE OUR DIVERSE ABORIGINAL AND TORRES STRAIT ISLANDER COMMUNITY, THEIR RICH HERITAGE AND CONTINUING CULTURE

The service activities that help deliver this strategy are:

- 2.5.1** Develop strategic partnerships with Aboriginal communities and Community Service Providers to harness collective resources and respond to community needs

### Highlights

- Council implemented an Aboriginal and Torres Strait Islander Community Survey throughout October 2022. Over 200 survey responses were received and results are currently being reviewed and will be shared early in 2023.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- The 2022 rain events significantly impacted Council's plans for Aboriginal and Torres Strait Islander community engagement. Due to severe weather conditions, Council's flagship Aboriginal and Torres Strait Islander community celebration 'Penrith NAIDOC' was cancelled. Council officers pivoted the intended in-person event to collect surveys on an online platform and received over 200 responses.





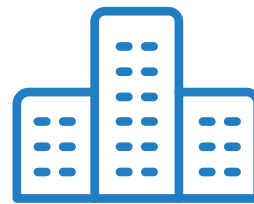
## GROWING WITH FOGO!



When you put food and garden organic waste in your green-lidded FOGO bin, it is collected and processed into compost. Compost keeps our shared public spaces vibrant and supports biodiversity.

# OUTCOME 3

## We plan and shape our growing City



### What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

|   |  |         |   |   |   |
|---|--|---------|---|---|---|
| 3.1.1 Enhance and grow Penrith's Economic Triangle  | Employment rates (Economic Triangle)   | 8.0%    | 3.1.5 Create opportunities to enable cultural and economic international relationships for our existing and future community        | Cultural and economic International Partnerships and programs delivered | 1 |
|   | Investment leads generated   | 5       |   |   |   |
|   | Successful delivery of actions from the Strategy Implementation Plan           | 4       |   |   |   |
| 3.1.2 Facilitate and pursue investment leads based on industry sector research  | Digital interactions (Investments)   | 4       | 3.2.1 Ensure our strategic framework and vision are contemporary and informs our land use planning and advocacy                     | Strategies progressing  | 4 |
|   | Marketing campaigns delivered  | 2       |   | Strategies progressing (Completed)                                      | 4 |
| 3.1.3 Promote Penrith as a place to live, visit and work in through city marketing and economic development initiatives | Employment Rates<br><i>Source: Australian Bureau of Statistics 2021 Census</i> | 95.4%   | 3.2.2 Facilitate appropriate land use outcomes for our city that are consistent with our Local Strategic Planning Statement         | Planning proposals progressing  | 9 |
|   | Visitors<br><i>Currently looking at methods of capturing this data.</i>        | 0       |   | Planning proposals progressing (Completed)                              | 3 |
| 3.1.4 Facilitate opportunities to increase visitation to Penrith  | Program participation  | 710,279 | 3.2.3 Influence state planning policies and legislation to ensure it responds to our land use vision and the needs of our community | Submissions to the Department of Planning and Environment               | 7 |
|   | Programs delivered   | 2       |   |   |   |



|  |  |         |
|--|--|---------|
| 3.2.4 Ensure services, facilitates and infrastructure meet the needs of a growing population through the contributions framework   | Contribution Plans progressing                               | 4       |
|  | Contribution Plans progressing (Completed)                   | 0       |
|  | VPAs progressing   | 20      |
|  | VPAs progressing (Completed)                                 | 3       |
| 3.2.5 Provide advice and maintain a contemporary planning framework of land use and statutory plans  | Planning Certificates Issued                                 | 3,125   |
|  | Plans finalised (City Planning)                              | 3       |
|  | Plans reviewed (City Palanning)                              | 9       |
| 3.2.6 Facilitate and plan for housing diversity and liveability  | Plans considered for residential development                 | 3       |
| 3.2.7 Guide sustainable quality development outcomes for the community through expert advice, transparent, efficient assessment, policy input and continuous improvement | Development Application processing time (average)            | 48 days |
|  | Dual Occupancy & Secondary Development Applications received | 42      |
|  | Mixed Use Development Applications received                  | 2       |
|  | Multi Unit Development Applications received                 | 8       |
|  | Single Dwelling Development Applications received            | 92      |

|  |   |          |
|--|---|----------|
| 3.2.8 Help minimise impacts on the environment from unauthorised activities  | Complaints responded to within service levels                               | 0        |
|  | <i>Data collection commenced recently. Data will be reported in Jun 23.</i> |          |
| 3.2.9 Ensure privately owned swimming pools are safe and healthy   | Compliance matters closed per month   | 64       |
|  | Privately owned swimming pool complaints responded to within service levels | 95%      |
|  | Privately owned swimming pool inspections carried out                       | 557      |
| 3.3.1 Support and influence tri-government strategic planning in the Western Parkland City by responding to the City Deal commitments                              | Activities in line with set timelines                                       | On Track |
|  | Activities in place   | On Track |
| 3.3.2 Work with government to develop strategic plans for priority precincts within the Greater Penrith to Eastern Creek Growth Area                               | Stage 1 of Places of Penrith – progress %                                   | 80%      |
| 3.3.3 Support the work of the Federal and State Government in delivering Sydney Metro Western Sydney Airport in time for the opening of the Western Sydney Airport | Activities in line with set timelines                                       | 0        |
|  | Activities in place   | 0        |
|  | Project actions attributed to Council delivered                             | 0        |
| 3.3.4 Certify future public assets being delivered as part of development  | Public Assest Inspections carried out                                       | 50%      |
|  | Certifications (Public Assest)  | 396      |



## STRATEGY 3.1 GROW AND SUPPORT A THRIVING LOCAL ECONOMY

The service activities that help deliver this strategy are:

- 3.1.1** Enhance and grow Penrith's Economic Triangle
- 3.1.2** Facilitate and pursue investment leads based on industry sector research
- 3.1.3** Promote Penrith as a place to live, visit and work in through city marketing and economic development initiatives
- 3.1.4** Facilitate opportunities to increase visitation to Penrith
- 3.1.5** Create opportunities to enable cultural and economic international relationships for our existing and future community

### Highlights

- Collaborating with research, education and training institutions to support development of identified industries locally.
- Investigating new opportunities related to the Western Sydney Airport and Metro by sharing information to local businesses through our online channels and E-Newsletter.
- Delivering the St Marys event as part of the Positively Penrith Symposium series to showcase how businesses can be connected to the opportunities, including the Western Sydney Airport and Western Sydney Airport Metro.
- Over 100 copies of Council's new Investment Prospectus were distributed. The prospectus is a comprehensive guide to the City's unique opportunities which invites government, investors, businesses and the community to collaborate.
- A new visitor guide has been produced and distributed across local and external channels including hotels within the Sydney CBD and domestic airport.
- Three key campaigns targeting visitors have been delivered, including a campaign focused on promotion and distribution of the new visitor guide, a cooperative marketing campaign with Destination NSW targeting families and youth to visit Penrith, and the start of the Summer in Penrith campaign, including promotion in Time Out, and Out And About Kids, key publications aligned with the target markets.
- The annual Korean Flag Raising event was delivered in November 2022.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

## Challenges

- Council's ability to engage businesses returning to pre-pandemic operational capacity and to attend to or be part of their programs.
- COVID-19 continues to impact travel patterns both domestically and internationally

## STRATEGY 3.2 UNDERTAKE STRATEGIC PLANNING THAT WILL ENSURE BALANCED GROWTH AND LIVEABILITY

The service activities that help deliver this strategy are:

- 3.2.1** Ensure our strategic framework and vision are contemporary and informs our land use planning and advocacy
- 3.2.2** Facilitate appropriate land use outcomes for our city that are consistent with our Local Strategic Planning Statement
- 3.2.3** Influence state planning policies and legislation to ensure it responds to our land use vision and the needs of our community
- 3.2.4** Ensure services, facilitates and infrastructure meet the needs of a growing population through the contributions framework
- 3.2.5** Provide advice and maintain a contemporary planning framework of land use and statutory plans
- 3.2.6** Facilitate and plan for housing diversity and liveability
- 3.2.7** Guide sustainable quality development outcomes for the community through expert advice, transparent, efficient assessment, policy input and continuous improvement
- 3.2.8** Help minimise impacts on the environment from unauthorised activities
- 3.2.9** Ensure privately owned swimming pools are safe and healthy

### Highlights

- Four out of the five strategy components of the Places of Penrith Strategic Framework have been finalised including the Employment Lands Strategy, Green Grid Strategy, Local Housing Strategy and Rural Lands Strategy. A fifth component, the Corridors and Centres Strategy, is underway. These strategies have informed the development of the St Marys Structure Plan in 2022 and a revised draft of the Advocacy Strategy for 2023.

- The following Planning Proposals were finalised in the last 6 months:
  - Urban Heat Planning Proposal
  - Glenmore Park Stage 3 Planning Proposal
  - Orchard Hill North Planning Proposal
- The Planning Proposal for 61–79 Henry Street, Penrith was publicly exhibited.
- The Planning Proposal for Mamre West Stage 2 was presented to Local Planning Panel on 27 July 2022.
- The Planning Proposal for 221–227 & 289–317 Luddenham Road was exhibited.
- Westfield Penrith Planning Proposal was presented to Local Planning Panel on 26 October 2022 and 9 November 2022.
- The Planning Proposal for 1–4 Old Bathurst Road Emu Plains was reported to Council for endorsement seeking Gateway Determination on 26 September 2022.
- The Affordable Housing Contribution Scheme Planning Proposal was exhibited.
- Following VPAs have been completed in the last 6 months:
  - Altis/Frasers ‘The Yards’
  - 57 Henry Street, Penrith
  - Glenmore Park Stage 2 VPA Amendment
- 3125 Planning Certificates were received this period.
- The following plans for residential development have been endorsed by Council:
  - Orchard Hills North
  - Glenmore Park Stage 3
- Council continues to be at the forefront of pilot programs and advocates for refinement of NSW Planning Portal processes through the quarterly ePlanning Reference Group, and other engagement directly with DPE. Council has collaborated with neighbouring councils through leveraging relationships within the Western Sydney Planning Partnership to provide important feedback to DPE on the functioning and future development of the NSW Planning Portal resulting in crucial commitments made by DPE to reprioritise the Portal development with regard to Councils’ needs.

Additional highlights can be found in the “HOW DID WE DO” section of this document.

## Challenges

- The NSW Planning Portal continues to cause delays in the processing of applications with constant incidences of incorrect processes or failures in the system.

## STRATEGY 3.3 WORK WITH PARTNERS TO DEVELOP PLANS THAT SUPPORT THE NEEDS AND INTERESTS OF OUR COMMUNITY

## The service activities that help deliver this strategy are:

- 3.3.1** Support and influence tri-government strategic planning in the Western Parkland City by responding to the City Deal commitments
- 3.3.2** Work with government to develop strategic plans for priority precincts within the Greater Penrith to Eastern Creek Growth Area
- 3.3.3** Support the work of the Federal and State Government in delivering Sydney Metro Western Sydney Airport in time for the opening of the Western Sydney Airport
- 3.3.4** Certify future public assets being delivered as part of development

## Highlights

- Council is working closely with the Federal government and State government agencies on the delivery of the City Deal commitments. Council staff meet regularly with City Deal leaders in planning for and delivering the Western Parkland City.
- The GPEC draft Strategic Framework and Orchard Hills Discussion Paper were released in November 2022. Councillor Briefings were provided in late 2022 in respect to each document. Council is preparing submissions and will continue to collaborate with the State Government for this area. Council’s submission will be drawn from endorsed plans such as the Local Strategic Planning Statement and strategies in the Places of Penrith strategic framework.
- Council is working closely with Sydney Metro and other State government agencies on the delivery of the Sydney Metro – Western Sydney Airport line. Council’s Project Interface Officer and other staff meet regularly with representatives of Sydney Metro and other agencies.
- Development Engineering continued to deliver assets associated with the major urban subdivision release areas of Caddens, South Werrington Urban Village and Glenmore Park and within the industrial precincts of Erskine Business Park and Kemps Creek.

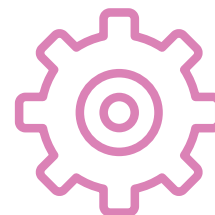
Additional highlights can be found in the “HOW DID WE DO” section of this document.

## Challenges

- Release of the GPEC draft Strategic Framework and Orchard Hills Discussion Paper had been delayed for much of 2022. Release of the documents toward the end of the calendar year has meant that submissions will need to be reported up to Council and submitted in early 2023.
- Council continues to lobby for certification services in competition with private industry.

# OUTCOME 4

## We manage and improve our built environment



### What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

|  |   |        |
|--|---|--------|
| 4.1.1 Work with relevant authorities to ensure adequate arterial road infrastructure and public transport services | Requests made to Transport for NSW for improved services and infrastructure | 1      |
|  | Submissions made to Transport for NSW on state-based projects               | 3      |
| 4.1.2 Improve the amenity of Council owned public transport assets   | Assets renewed  | 0      |
| 4.1.3 Help ensure efficient and fair use of parking spaces across the City   | Overstay parking offences processed   | 9.22%  |
|  | Parking compliant   | 70.53% |
|  | Parking overstayed  | 29.47% |
| 4.1.4 Provide technical advice on parking issues and plan for the delivery of parking infrastructure               | Advice provided on parking issues/parking infrastructure (CRM Cases)        | 2      |

|   |   |        |
|---|---|--------|
| 4,2,1 Provide technical advice and work collaboratively with stakeholders to development and implement road safety programs | Road safety activities in line with set timelines | 4      |
|   | Road safety activities in place                   | 4      |
|   | Average Road Safety Program participation         | 4      |
|   | Road safety programs developed and implemented    | 7      |
| 4.2.2 Improve the amenity of the City's roads, pathways and drainage network  | M <sup>2</sup> of new pathways constructed        | 1,52   |
|   | Pothole complaints received                       | 1,231  |
|   | M <sup>2</sup> of roads reconstructed             | 16,100 |
|   | M <sup>2</sup> of roads resurfaced                | 42,850 |

|  |  |        |
|--|--|--------|
| 4.2.3 Design and deliver Council's major capital projects  | Council's major capital project activities in line with set timelines        | 8      |
|  | Council's major capital project activities in place                          | 20     |
|  | Major capital projects (in progress)   | 3      |
|  | Major capital projects completed   | 1      |
| 4.3.1 Manage and facilitate the use of community, sport, recreation and open space facilities                                | Number of bookings made for the City's sportsgrounds, parks and open spaces  | 1,471  |
|  | Number of participants using the City's sportsgrounds, parks and open spaces | 90,000 |
| 4.3.2 Plan for community facility, sport, recreation, play, open space infrastructure provision and support project delivery | Actions developed for City's sportsgrounds, parks and open spaces            | 7      |
|  | Projects delivered for the City's sportsgrounds, parks and open spaces       | 10     |
|  | Projects developed for the City's sportsgrounds, parks and open spaces       | 56     |
| 4.3.3 Improve the amenity of the City's sportsgrounds, parks and open spaces   | City's sportsgrounds, parks and open spaces programmed maintenance delivery  | 50%    |

|   |   |         |
|---|---|---------|
| 4.4.1 Improve the amenity of the City's public spaces                                     | Average time to respond to non-offensive graffiti                                       | 3 Days  |
|   | Average time to respond to offensive graffiti   | 1 Day   |
|   | Average time to respond to open space maintenance                                       | 8 Days  |
|   | Average time to respond to public toilets   | 12 Days |
| 4.4.2 Help make our public spaces and community facilities safe and pleasant places to be | Total complaints received   | 1,737   |
|   | Response<br><i>Data collection commenced recently. Data will be reported in Jun 23.</i> | 0       |





## STRATEGY 4.1 PLAN AND MANAGE SUSTAINABLE TRANSPORT INFRASTRUCTURE AND NETWORKS TO MEET CURRENT AND FUTURE COMMUNITY NEEDS

The service activities that help deliver this strategy are:

- 4.1.1** Work with relevant authorities to ensure adequate arterial road infrastructure and public transport services
- 4.1.2** Improve the amenity of Council owned public transport assets
- 4.1.3** Help ensure efficient and fair use of parking spaces across the City
- 4.1.4** Provide technical advice on parking issues and plan for the delivery of parking infrastructure

### Highlights

- The number of overstay offences and overall parking compliance has remained relatively consistent in the last six months.
- Council staff provided advice regarding the future multideck car parks at Soper Place and St Marys.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- Seeking adequate funding for local road improvements and the appropriate classification of existing and future arterial roads.

## STRATEGY 4.2 PLAN FOR AND MAINTAIN ACCESSIBLE, SAFE AND HIGH QUALITY INFRASTRUCTURE

The service activities that help deliver this strategy are:

- 4.2.1** Provide technical advice and work collaboratively with stakeholders to development and implement road safety programs
- 4.2.2** Improve the amenity of the City's roads, pathways and drainage network
- 4.2.3** Design and deliver Council's major capital projects

### Highlights

- School road safety initiatives including increasing community awareness of the NSW Government's Centre for Road Safety key road safety messages for families to share, working with school communities to address speeding, parking, crossings and general road safety around schools, and working with families and school communities to promote safer drop off and parking.
- 424 tonnes of recycled glass have been used in the asphalt mix in our road works this period as part of working towards sustainable circular economy for our City.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- Working to positively influence pedestrian and driving behaviour around schools.
- Significant adverse weather conditions lead to an increase in potholes and pavement failures, which requires additional funds and temporary movement of existing staff to maintain damaged road infrastructure.





## STRATEGY 4.3 PLAN FOR, MAINTAIN AND PROVIDE SPACES AND FACILITIES THAT SUPPORT OPPORTUNITIES FOR PEOPLE TO PARTICIPATE IN RECREATIONAL ACTIVITIES

The service activities that help deliver this strategy are:

- 4.3.1** Manage and facilitate the use of community, sport, recreation and open space facilities
- 4.3.2** Plan for community facility, sport, recreation, play, open space infrastructure provision and support project delivery
- 4.3.3** Improve the amenity of the City's sportsgrounds, parks and open spaces

### Highlights

- A large number of grounds have required rolling and recycled top dressing due to undulation and compaction.
- Spray program has been completed for weeds and African black beetle. Council is monitoring for signs of outbreaks in other areas.
- All parks and open spaces have been able to be mowed.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- Penrith City has experienced two extremes for sportsgrounds, parks and open spaces; being significant rainfall causing the grounds to be too wet to access certain areas at the start of the quarter and following this the grounds dried out and teams couldn't access water during the development of amenities blocks.

## STRATEGY 4.4 ENSURE OUR PUBLIC PLACES ARE CLEAN, SAFE, SHADED, SECURE AND ACCESSIBLE

The service activities that help deliver this strategy are:

- 4.4.1** Improve the amenity of the City's public spaces
- 4.4.2** Help make our public spaces and community facilities safe and pleasant places to be

### Highlights

- 25 offensive graffiti removal requests were actioned within 24 hours.
- 900 non-offensive graffiti removal requests were actioned within 3 days.
- 800 requests for maintenance including litter removal were actioned within 8 days.
- 12 public toilet facility maintenance requests were actioned within 8 days.

Additional highlights can be found in the "HOW DID WE DO" section of this document.



# OUTCOME 5

## We have open and collaborative leadership



### What have we done over the past six months?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

|   |  |           |  |   |          |
|---|--|-----------|--|---|----------|
| 5.1.1 Ensure our community is actively informed about Council's news and activities   | Council Website unique page visits                         | 1,726,963 | 5.3.4 Ensure our Integrated Planning and Reporting responsibilities are met  | Activities in line with set timelines                               | On Track |
|   | Media Releases distributed to local and metropolitan media | 68        |  | Activities in place   | On Track |
| 5.2.1 Manage Council's community engagement framework   | Activities in line with set timelines                      | On Track  | 5.3.5 Support and drive the organisation in identifying business improvement opportunities and service reviews   | Business improvement initiatives delivered                          | 5        |
|   | Activities in place  | On Track  |  | Service review implementation                                       | On Track |
| 5.3.2 Ensure Council's information technology is contemporary and meets the needs of the organisation and the community                 | ICT enabled projects with a measure of benefits realised   | 0         | 5.4.1 Reduce Council's reliance on rateable income, by delivering property projects to achieve financial returns or significant value to Council and the community | Property projects   | 6        |
|   | IT Service desk requests                                   | 5,038     |  | Return on investment (ROI) of projects                              | 0        |
|   | IT Service Desk Service Levels                             | 2 Days    |  | <i>Currently developing best practice way to capture this data.</i> |          |
| 5.3.3 Support financial sustainability through financial planning and budget management and provide accurate reporting to the community | Financial Performance vs Operating Budget                  | 115%      | 5.4.2 Realise the potential of land and property assets by focusing on operational and commercial sustainability of Council's Property Portfolio                   | Return on investment (ROI) of property                              | 0        |
|   |  |           |  | <i>Currently developing best practice way to capture this data.</i> |          |



**5.4.3 Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs**

**Current asset management plans**

**On Track**

**5.4.4 Enhance the engagement and performance of our employees so that our organisation can thrive and deliver high quality outcomes for the community**

**Employee Engagement Survey**

**73%**

**Employee turnover**

**6.4%**

**Unplanned leave taken**

**4.7 Days**

**WHS - statistics**

*Data is reported annually and will be available June 2023.*

**0**



## STRATEGY 5.1 COMMUNICATE EFFECTIVELY WITH THE COMMUNITY ABOUT THE PROGRAMS AND SERVICES PROVIDED BY COUNCIL

The service activities that help deliver this strategy are:

- 5.1.1** Ensure our community is actively informed about Council's news and activities
- 5.1.2** Provide a quality customer experience through the contact centre and front counter in line with the customer promise

### Highlights

- Customer Experience staff have continually received compliments regarding their service with emphasis on their ability to step into the customers' shoes and show true empathy, in line with Council's customer promise.
- The embedding of the CRM across the organisation has allowed customer experience to handle enquiries end to end with a more holistic view of the customer's journey and a quicker resolution has been seen in most instances.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

## STRATEGY 5.2 ENCOURAGE COMMUNITY PARTICIPATION IN COLLECTIVE DECISIONS AND INITIATIVES

The service activities that help deliver this strategy are:

- 5.2.1** Manage Council's community engagement framework

### Highlights

- Council's Community Engagement Framework has been presented to the Councillors and the key components of the framework, being the Community Engagement Strategy and Participation Plan 2022-26, and the Community Engagement Policy 2022 have been adopted.

Additional highlights can be found in the "HOW DID WE DO" section of this document.



## STRATEGY 5.3 DELIVER AN EFFICIENT, TRANSPARENT AND ACCOUNTABLE SERVICE TO THE COMMUNITY

The service activities that help deliver this strategy are:

- 5.3.1** Provide property services and manage community and commercial requests for the use of Council owned or controlled land
- 5.3.2** Ensure Council's information technology is contemporary and meets the needs of the organisation and the community
- 5.3.3** Support financial sustainability through financial planning and budget management and provide accurate reporting to the community
- 5.3.4** Ensure our Integrated Planning and Reporting responsibilities are met
- 5.3.5** Support and drive the organisation in identifying business improvement opportunities and service reviews

### Highlights

- Council continues to deliver a number of transformational projects, furthering the implementation of the CRM and Customer Promise initiatives, plus other infrastructure Projects to enable effective business operations.
- The June 2022 Quarterly Review was completed and reported to the Council on 22 August 2022.
- The Draft 2021-22 Annual Statements were completed and adopted by the Council on 26 September 2022.
- The Final 2021-22 Annual Statements were completed and adopted by the Council on 28 November 2022.
- The September 2022 Quarterly Review was completed and reported to the Council on 28 November 2022.
- The 2021-22 Penrith City Council Annual Report was finalised and adopted by Council on 28 November 2022.
- A tender to purchase new software to improve planning and reporting was approved by Council on 28 November 2022.
- Council completed a Customer Journey Mapping project for the Service desk redesign in the Penrith Library branch, working with stakeholders to develop an agreed process and actions for management of utilities.

- Council commenced a review into the section 68 applications, reviewed Council's position and on the ownership of Place/Suburb naming, continued to progress the work relating to resource allocation process and commenced a review into data flow between council and Councillors.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- Funding capacity, increasing costs, supply chain issues, and wet weather continue to impact project budgets

## STRATEGY 5.4 PLAN FOR AND MANAGE CITY RESOURCES FOR CURRENT AND FUTURE GENERATIONS

The service activities that help deliver this strategy are:

- 5.4.1** Reduce Council's reliance on rateable income, by delivering property projects to achieve financial returns or significant value to Council and the community
- 5.4.2** Realise the potential of land and property assets by focusing on operational and commercial sustainability of Council's Property Portfolio
- 5.4.3** Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs
- 5.4.4** Enhance the engagement and performance of our employees so that our organisation can thrive and deliver high quality outcomes for the community

### Highlights

- The Police Cottage project has been completed.
- A major project to capture Open Space Asset condition data is underway.
- Construction of all asset renewal projects for 2022-2023 is in progress.
- A program of AUSPEC inspections of council assets is being undertaken.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

### Challenges

- Flood related asset damage has required diversion of resources away from scheduled inspections, data collection and data analysis.

## CORPORATE ENABLERS

Council has internal enabling services to ensure that all legislative requirements are met and the organisation is running efficiently. For budgeting purposes these costs are included in Outcome 5, but the services, highlights and challenges for these activities in the period are listed below.

### These enabling services include:

- Maintain and support Council's corporate business information management systems.
- Administer and promote a consistent approach to risk through the Risk Management Strategy.
- Undertake the audit program as agreed with the Audit Risk and Improvement Committee (ARIC) to ensure Council's operations are ethical and efficient.
- Provide legal advice and litigation services to Council.
- Manage access to information requests.
- Support and drive the organisation in the effective management, governance and reporting of projects and initiatives.
- Promote ethical behaviour through awareness and advice, and manage investigations of alleged corruption, maladministration or breaches of the Code of Conduct.
- Participate in reviews and forums and make submissions that affect the community in respect to local government governance.
- Manage Council's meeting calendar, meeting process and business papers to ensure open and fair decision making.
- Manage our mapping, data and geographical information systems to meet the organisation and community needs.
- Undertake activities associated with the management of asbestos, other environmental management activities and risk and compliance reviews across the City Service Division.
- Provide support to the Mayor, Councillors and the Leadership Team.
- Optimise the use of Council's fleet, plant and equipment to minimise risk and reflect lifecycle cost.
- Ensure information management systems (people, processes and technology) comply with statutory requirements.

## Highlights

- The year-end operational risk and legislative compliance review was completed in alignment with the Council's Enterprise Risk Management Framework and international Risk Management Standards.
- One audit has been finalised.
- 23 formal GIPA applications were received and completed or in progress
- 807 GIPA informal requests for internal plans and documents were received and processed within the statutory time frame for the period.
- A PMO Framework has been developed and is being refined in preparation of a staged implementation across the organisation.
- Council has selected a Project Management system (Pulse) via a Tender process to support the PMO Framework and is beginning the process to implement the new system.
- The Open Data Portal is being utilised to access and visualise data, with 162 spatial data requests completed via CRM, emails and ConnectNow;
- Council has successfully completed several key projects that address risk and compliance issues including:
  - Development of several internal e-learning packages
  - Presentation of a Safety Review Report
  - Presentation at LGNSW Asbestos workshops and the National Asbestos Conference
- 17 Major Plant items were replaced and 30 Motor Vehicles purchases as part of the Plant and Motor Vehicle replacement program
- 2,833 scheduled and unscheduled maintenance services were completed including 133 maintenance request from Rural Fire Services (RFS), on plant and vehicles, to minimise risk and maximise usage.

## Challenges

- As the demand for access to information held by Council increases the challenge is to ensure all requests, formal and informal are dealt within the statutory time frame.
- Delayed time frame in the selection of a PMO System due to the tender process has resulted in a reset of the planned system implementation.
- Managing large amounts of growing spatial data.
- The scale of asbestos contamination experienced places a strain on services, with 138 asbestos matters responded to this period. These matters must be responded to appropriately to ensure the safety of our community and our staff.
- There is ongoing delay for the supply of parts and new plant and vehicles, due to COVID-19 impacts.







# Financial Services Manager's Report

## EXECUTIVE SUMMARY

This report covers the second quarter of the 2022-23 Financial Year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital projects compared to Budget, are included in this document.

Council projected a balanced Budget in the adoption of the original 2022-23 Operational Plan. The September Quarterly Review reported variations to the predicted annual budget with a net surplus result of \$593,170 which was transferred to Reserve resulting in a balanced budget position for 2022-23.

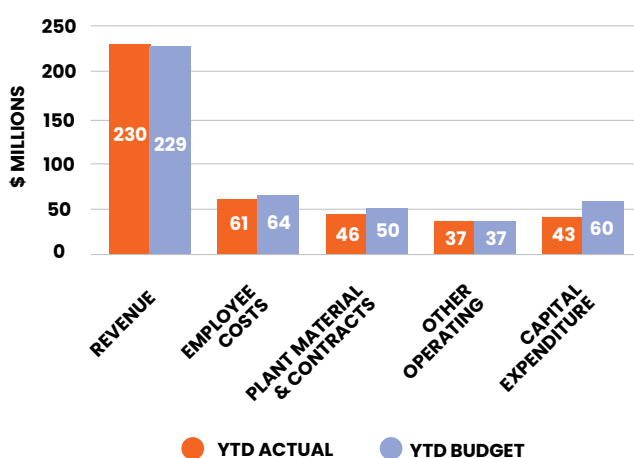
The December quarter again presents a net positive result with mostly favourable variations including additional Interest on Investments (\$80k), DA Income (\$100k), Regulatory Control Income (\$50k), and Hall Hire Income (\$52k). Negative variations include reduction in Library Income (\$84k), Jamison Park Synthetic Field Income (\$52k), and Subdivision Income (\$50k). The overall favourable budget variations have resulted in a surplus of \$780,103 for the second quarter of 2022-23.

It is proposed as part of this Review to transfer the second quarter surplus of \$780,103 to the Financial Management Reserve. This allocation will provide capacity to respond to any current and emerging priorities, including some of the priority resource requests, and results in a balanced budget position being predicted for 2022-23.

The overall 2022-23 Budget compared to the phased Budget is generally in line with expectations, with a balanced budget currently projected for the year. All variations have been considered and where a budget adjustment is required, details have been included in the review.

The following graph shows a comparison by category of the Actual vs Year to date Budget result. All variations have now been considered and where budget adjustments are required, details have been provided in this report.

### Actual vs Budget Comparison – December 2022



### BUDGET POSITION

This Review recommends a number of both favourable and unfavourable adjustments to the Adopted Budget for 2022-23. The net effect of the proposed variations and allocations being recommended as part of this Review and the adjustments adopted during the quarter is a balanced budget for the second quarter, which results in a continuance of the balanced budget position predicted for 2022-23.

Some of the more significant variations are outlined below with their impact on the budget position (F – Favourable, U – Unfavourable and A – Allocation).

## BUDGET VARIATIONS THAT IMPACT ON THE PROJECTED BUDGET POSITION

### Interest on Investments – \$801,341 F (54%)

Since the initial budget projection for 2022–23 Interest on Investments, the Reserve Bank of Australia has lifted the official cash rate from 0.10% to 3.10%. Accordingly, interest on investments has also increased against the original budget with Interest on Investments surpassing forecasts in the second quarter of this financial year. Therefore, a change in projection for 2022–23 Interest on Investment is required to minimise the disparity between actual interest received and annual budget.

### DA Income – \$100,000 F (7%)

Development Application income is trending higher than projected through a combination of more Council led projects, significant employment and mixed-use developments being, and likely to be determined in the period than what was anticipated.

### Net Salary Savings – \$88,688 F (0.07%)

During the second quarter of 2022–23 salary savings have also been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified organisational salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$88,688.

It is proposed that as part of the December Quarterly Review that salary savings of \$88,688 are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for resignations and retirements. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

### Library Income – \$84,000 U (41%)

Library usage has still not completely recovered from the COVID-19 closures, and subsequent health restrictions put in place to manage the pandemic. The decrease in visitor numbers to our branches has also resulted in a decline in Library Fee Income.

### Jamison Park Synthetic Field Net Income – net \$55,569 U (23%)

Fees and charges have been implemented for the synthetic field at Jamison Park since July 2022. The budget was set based on a business model prepared for the fields. Given that it is the first full year of operation, the business model will be reviewed to reflect use and operational costs. Income is proposed to be reduced by \$105,569 offset in part by a reduction in employee costs of \$50,000.

### Hall Hire Income – \$52,293 F (8%)

The Community Facilities department experienced a surge in demand for facility hire during the first half of the year. The increase in preference for indoor facility hire can be attributed to wet weather and return to activities following lengthy COVID-19 restrictions.

### Subdivision Income – \$50,000 U (66%)

Subdivision applications income is down on projected estimates as existing release areas continue to be constrained by stalled infrastructure provision, and new areas which are the subject of planning proposals, are yet to progress to release.

### Regulatory Control Income – \$50,000 F (38%)

The Rangers function underwent a restructure in July 2022 which improved the distribution of workload. As a result existing resources were able to undertake additional proactive patrols to detect unlawful activity. Revenue in this area has subsequently increased.

### Animal Services Income – \$25,000 F (33%)

The Rangers function underwent a restructure in July 2022 which improved the distribution of workload. As a result, Animal Rangers were able to revive a Companion Animals Registration Program that actively identified Companion Animal Act offences. Additional investigations were initiated which resulted in regulatory action and revenue has subsequently increased.

### Social Media Scheduling Tool – \$50,000 U (100%)

Following a review of Council's contract, it was determined that the licencing requirements for Council's Social Media Scheduling Tool required an increase in our individual licencing to comply with the licencing agreement. The agreement requires that individual staff members who use the platform for scheduling must have an individual login/licence.

### Site Investigation – \$35,000 U (100%)

Council officers have commenced a number of investigations to inform decisions around the future use of Council's Water Street depot site. As part of this process a Detailed Site Contamination Investigation has been required to be undertaken at a cost of \$35,000.

### Transfer to Financial Management Reserve – \$780,103 A

The development of the annual Budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$780,103 be transferred to Reserve. In addition, this allocation will provide capacity to respond to some current and emerging priorities, including some of the priority resource requests.

## OTHER BUDGET VARIATIONS WITH NO IMPACT ON THE SURPLUS

The December 2022 quarter also includes budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by Reserves. The more significant of these variations are detailed below:

### **Developer Contributions - Increase of \$3.89m (Reserves)**

Council received some significant contributions earlier than anticipated for non-residential development resulting in additional contributions for the S7.11 Civic Improvement Plan and S7.12 Non-Residential Development Plan.

Development in infill areas has also proceeded earlier than first anticipated and has resulted in additional contributions being received for the S7.11 WELL Plan and S7.11 Local Open Space Plan.

### **Interest on Reserves - Increase of \$509,098 (Reserves)**

Since the initial Budget projection for 2022–23 Interest on Reserves, the Reserve Bank of Australia has lifted the official cash rate from 0.10% to 3.10%. Accordingly, interest on investments has also increased against the original Budget with interest surpassing forecasts in the second quarter of this financial year. Therefore, a change in projection for 2022–23 Interest on Reserves is required to minimise the disparity between actuals and budgets.

### **Police Cottage - Increase of \$450,000 (Reserve)**

Additional funds are required to complete this project due to unplanned costs that have impacted the project, including variations to the Food and Beverage design. This project budget increase also provides the ability to include further heritage and public art pieces at the site once it is operational. The Property Reserve will fund the additional costs however reimbursement is anticipated to be received from the café operator to contribute towards a portion of these costs.

### **Ripples Income - Decrease of \$345,994**

Revenue was severely impacted in the first half of the year due to workforce shortages and significant staff leave due to illness. This resulted in cancellation of certain services and programs. Planned marketing campaigns also had to be postponed causing a further adverse impact on revenue. Overall revenue budgets have been reduced by \$345,994. This revenue budget reduction has been offset by savings in employee and operational costs.

Recruitment for vacant positions continues to be a challenge due to industry shortfalls. While key positions have been successfully filled, there continues to be savings in salaries due to unfilled positions. Priority has been on scheduled program delivery due to limited capacity while onboarding and training new employees. This has reduced the impact to long term members but has resulted in limited growth in program numbers and capacity for secondary spend and casual entries. Salary budgets have been reduced by \$279,354.

As a result of reduced revenue there were savings of \$66,640 in certain operational expenses most notably in items for resale. This was a direct result of strategically reducing purchases during this period.

### **Gipps St Recreation Precinct Remediation Works - Increase of \$345,000 (Reserve)**

Recent investigations have found that leachate tanks need to be replaced at the Gipps St Recreation Precinct. The tanks were found no longer fit for purpose due to:

- being at their 'end of life' in terms of structural integrity and have a potential to rupture in the future
- greater capacity is required to store leachate during high flow events
- plastic tanks present an environmental and safety risk due to potential impacts from vandalism

The estimated cost of a 300KL concrete tank to replace the existing tanks is \$345k. The high cost is associated with the piling and foundation works required on the site due to it being an old landfill site. The installation of the tank was not part of the original scope of the Gipps Street project and as such this is a variation to that project. This will be funded from the Waste Reserve.

### **Mark Leece Oval - Stage 2 - Increase of \$328,560 (Grant & Reserve)**

Stage one of the amenities building upgrade, was completed within budget in November 2021. A portion of grant funding from the NSW Government remained unexpended. The Funding body recently approved the request to spend the remaining grant funds, on stage two of the project. Stage two of the upgrades is currently progressing to detailed design, and construction is anticipated to commence in February 2023, with completion proposed by June 2023.

### **River Road Major Culvert Renewal - Increase of \$300,000 (Reserve)**

A sinkhole has appeared above the culvert bridge on River Road which has forced the closure of the road. Due to the size of the sinkhole there is no safe temporary solution to operate the road. As such the culvert will require full replacement and construction of a new surface layer. The project is currently in the procurement stage and is expected to be completed by 30 June 2023.



### **Jordan Springs Village Decking - Increase of \$280,000 (Reserve)**

The timber decking asset located at Jordan Springs lake has been found to have reached the end of its useful life following an inspection by our Asset Management team. The degradation of the asset was accelerated due to weather damage, which has made replacement necessary to ensure the safety and functionality of the asset for continued use. The cost to replace the decking has been estimated to be \$280,000 and will be completed by June 2023.

### **St Clair Leisure Centre A/C installation - Increase of \$250,268 (Reserve)**

The St Clair Recreation & Leisure Building Upgrade project was completed in 2019-20. However, the original project did not include air-conditioning and cooling works. Funds have now been sourced from the Building Asset Renewal Program to cover the revised cost estimate and to provide contingency for unknown risks associated with the works. The project is currently in the design phase and is expected to start construction in March 2023. The project is planned to be delivered by June 2023.

### **The Driftway Londonderry Road Maintenance - Increase of \$221,000 (Contribution/Reserve)**

Penrith City Council and Hawkesbury City Council share an annual road maintenance cost for the Londonderry Driftway. Council staff recently performed a joint inspection which identified extensive pavement failure due to the prolonged wet weather. Both Councils have allocated additional funds to undertake repair works, which have been completed.

### **The St Marys Library Lift Replacement - Increase of \$200,000 (Reserve)**

The passenger lift manufactured in 1998 is experiencing ongoing issues with its operation. The additional funds, forward funded from the 2023-24 Building Asset Renewal Program will allow replacement of the lift carriage as well as upgrade of system and controller. This project has been scheduled as a priority to be completed ahead of June 2023.

### **Parking Fine Income - Increase of \$200,000 (Reserve)**

The Rangers function underwent a restructure in July 2022 which improved the distribution of workload. As a result, additional enforcement hours/resources were dedicated to parking.

Council has also recruited two experienced full time Parking Rangers to replace vacancies. Revenue in this area has subsequently increased with additional funds placed in reserve.

### **Domestic Waste Income - Decrease of \$157,228 (Reserve)**

The growing season has not been as early as anticipated due to cooler, drier weather in October to December 2022. FOGO processing costs have been less than anticipated. The number of new properties commencing waste services has also been less than anticipated with building works delayed in line with current economic pressures. The 2022-23 domestic waste model projections were not met, hence the variation.

It is worth noting that CPI used in the 2022-23 model was 2.5%. It is now anticipated to be 7.5% which will be applied to January to June 2023. This will cause further variations in the next quarter. Reviews are being undertaken to compare the 2022-23 model to the actual budget to determine the factors that result in the variance with a view to progressively improved modelling.

### **Forrester Road Shared Use Path Upgrade - Increase of \$150,000 (Reserve)**

Upgrade works have been marked as a high priority allocation under the Section 7.12 Contributions Plan for Active Transport Facilities. The new shared pathway upgrades are being constructed along Forrester Road, St Marys between St Marys Railway Station to Christie Street. This allocation is for Stage 1 of the upgrade works.

### **University of the 3rd Age Building Renewal - Increase of \$138,208 (Reserve)**

The heritage restoration of the building facade, new bathroom facilities, minor internal restoration work, and compliance with access codes was completed in mid-December 2022. All asbestos was removed from the site and a footpath to the north of the building was constructed to link pedestrians to the new access car park. The project experienced cost variations due to the delay in issue of approvals which impacted the on-site start date by four months.

### **Voluntary Planning Agreement Management Software - Decrease of \$131,704 (Reserves)**

Net savings of \$79,528 have been realised in the Voluntary Planning Agreement Management project to December 2022. This variance has been attributed to lower costs in integration, staffing and vendor costs as well as a contingency factored in and not required.

In addition, the annual licence cost has been transferred to the Corporate Software Licence account where the subscription will be maintained and paid from. This transfer has also contributed to the variation on reserve of \$52,446.

### **Harold Corr Amenities Plumbing Works - Increase of \$120,000 (Reserve)**

Plumbing works at Harold Corr Oval have been brought forward to coincide with the upgrade and renewal works currently taking place at the site. The proposed works will be a significant improvement to the current stormwater system and the almost 50-year old amenities building.

## REVOTES

In addition to the above adjustments a total of \$12.6m of planned Capital and Operating projects are proposed for revote this quarter and a full listing can be found in the Revotes attachment. The total value of revotes for the year to date is \$12.7m (including the proposed December Quarter revotes), compared to \$808,825 revotes for the same period in 2021-22. A full list of revotes is included in this report and further details on major revotes for the December quarter are detailed below.

### Capital Projects

#### **City Park – \$8,302,967 (Grant, Reserve, Loan)**

Program delays with utility relocations have resulted in a minor delay to construction and opening of the park. The electrical relocations have been hampered due to the age of electrical infrastructure and not being compliant with current standards. Endeavour Energy has been assisting to resolve these issues.

The landscape construction contractor is reprogramming works to mitigate delays. New authority approval has been received for the electrical relocations which will reduce risk of further delays. City Park is expected to be open to the public by the end of September 2023.

#### **Monfarville Amenity Building Upgrade – \$1,034,089 (Reserve)**

The proposed draft building plans have been redesigned to give the community a more user-friendly and functional facility. Additional funding from the NSW Government 2022-23 Multi-Sport Community Facility Fund has been approved for the full design and construction of the entire site. The project can now commence with a revised completion date of October 2023.

#### **Great River Walk Safety Upgrade – \$300,000 (Grant)**

Following completion of the original project scope in June 2022, Council received approval from the funding body to utilise the residual funds to implement more pedestrian lighting poles at Tench Reserve. Council has adopted a new scope of works and required milestones to carry out the project which has been reviewed and confirmed by the funding body. The new scope of works is currently in the design and procurement phase. Council is set to deliver the final milestone in September 2023.

#### **Erskine Park Urban Reinvestment Project Delivery – \$16,729 (Reserve)**

A Detailed Design is required based on the Development Application (DA) prior to commencement of construction. Services consultants will be engaged to develop a services design as per DA consent. Tendering of work is targeted by June 2023 subject to approval of the services design with construction to follow.

#### **Cook Park Amenity Building & Grandstand Upgrade – \$1,198,865 (Reserve)**

Design progress is on track with the execution of Stage 1 and 2 plans expected to be delivered subject to West Invest grant funding. If successful, the full scope of works will be delivered. The balance of the budget is to be revoted into the next financial year for the construction phase.

#### **Dunheved Road Upgrade – \$1,673,538 (Grant)**

The design phase of Dunheved Road Upgrade is complete. A detailed design of the proposed road upgrade has been delivered to the Federal Government and is subject to review and approval for commencement of the construction phase. Funds are being revoted in anticipation of the commencement of the construction phase.

### Operating Projects

#### **Boost Meaningful Employment | – DIAP Stretch Project \$25,000 (Reserves)**

Additional time is needed to appoint a suitable consultant to support the delivery of a disability employment event that will meet the identified employment related training needs of people with disability in Penrith. It is expected that the consultant will be appointed by March and the event will be delivered in the first quarter of 2023-24.

#### **Regional Strategic Alliance – Tourism Signage \$49,030 (Contribution)**

This project is linked to the delivery of Regatta Park and Tench Reserve upgrades. The signage has not been delivered in this space due to park construction and recent flooding events and will be installed in alignment with the upgrades to both sites. The team has been working closely around the upgrades at both Regatta Park and Tech Reserve. This project is now due for completion in December 2023.

## RATES ARREARS

Rates arrears assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of Council's debt recovery efforts.

Rates arrears as at 31 December 2022 were 5.89% and were 1.12% higher compared to the same period in the previous year (4.77%), they are now above the industry benchmark of 5%. The increase in arrears is mainly due to recovery actions being on hold since the pandemic began in March 2020, however it is planned that additional debt recovery will recommence in March 2023 to help bring these arrears down.

## SUMMARY

Council's financial position remains sound with a balanced position forecast for 2022-23 after proposed allocation of funds to the Reserve for current and emerging priorities.

This Review and the proposed allocations continue to demonstrate Council's commitment to strong and prudent financial management.



### NEIL FARQUHARSON FINANCIAL SERVICES MANAGER

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 December 2022 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the Original Budget.



### ANDREW MOORE DIRECTOR - CORPORATE SERVICES RESPONSIBLE ACCOUNTING OFFICER







## Significant Proposed Variations - DECEMBER 2022

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's Budget Position

| Account Description   | Budget Variance<br>Pos/(Neg) |
|---|------------------------------|
| <b>LIBRARIES</b>  |                              |
| <b>Library Income</b>   |                              |
| Library usage has still not completely recovered from the COVID-19 closures, and subsequent health restrictions put in place to manage the pandemic. The decrease in visitor numbers to our branches has also resulted in a decline in Library Fee Income.  | (84,000)                     |
| <b>TOTAL LIBRARIES</b>  | <b>(84,000)</b>              |
| <b>DEVELOPMENT APPLICATIONS</b>   |                              |
| <b>Development Application Income</b>   |                              |
| Development Application income is trending higher than projected through a combination of more Council led projects, significant employment and mixed-use developments being and likely to be determined in the period than was anticipated.  | 100,000                      |
| <b>Subdivision Application income</b>   |                              |
| Subdivision applications income is down on projected estimates as existing release areas continue to be constrained by stalled infrastructure provision, and new areas which are the subject of planning proposals are yet to progress to release.  | (50,000)                     |
| <b>TOTAL DEVELOPMENT APPLICATIONS</b>   | <b>50,000</b>                |
| <b>RANGERS AND ANIMAL SERVICES</b>  |                              |
| <b>Animal Services Income</b>   |                              |
| Rangers underwent a restructure in July 2022 which improved the distribution of workload. As a result, Animal Rangers were able to revive a Companion Animals Registration Program that actively identified Companion Animal Act offences. Additional investigations were initiated which resulted in regulatory action and revenue has subsequently increased. | 25,000                       |
| <b>Regulatory Control Income</b>  |                              |
| Rangers underwent a restructure in July 2022 which improved the distribution of workload. As a result existing resources were able to undertake additional proactive patrols to detect unlawful activity. Revenue in this area has subsequently increased.  | 50,000                       |
| <b>TOTAL RANGERS AND ANIMAL SERVICES</b>  | <b>75,000</b>                |
| <b>COMMUNITY FACILITIES AND RECREATION OPERATIONS</b>   |                              |
| <b>Hall Hire Income</b>   |                              |
| The Community Facilities department experienced a surge in demand for facility hire during the first half of the year. The increase in preference for indoor facility hire can be attributed to wet weather and return to activities following lengthy COVID-19 restrictions.   | 52,293                       |
| <b>Jamison Park Synthetic Fields Net Income</b>   |                              |
| Fees and charges have been implemented for the synthetic field at Jamison Park since July 2022. The budget was set based on a business model prepared for the fields. Given that it is the first full year of operation, the business model will be reviewed to reflect use and operational costs.  | (55,569)                     |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS</b>   | <b>(3,276)</b>               |
| <b>COMMUNICATIONS</b>   |                              |
| <b>Social Media Scheduling Tool</b>   |                              |
| Following a review of our contract it was determined that the licencing requirements for Councils Social Media Scheduling Tool required us to increase our individual licencing to comply with the licencing agreement. The agreement requires that individual staff member who use the platform for scheduling must have an individual login/licence           | (50,000)                     |
| <b>TOTAL COMMUNICATIONS</b>   | <b>(50,000)</b>              |
| <b>DIVISIONAL ASSURANCE (CITY SERVICES)</b>   |                              |
| <b>Site Investigation</b>   |                              |

|  |                 |
|--|-----------------|
| Council officers have commenced a number of investigations to inform decisions around the future use of council's satellite depot site. As part of this process a Detailed Site Contamination Investigation has been required to be undertaken at a cost of \$35,000.  | (35,000)        |
| <b>TOTAL DIVISIONAL ASSURANCE (CITY SERVICES)</b>  | <b>(35,000)</b> |
| <b>GENERAL REVENUE/UNTIED INCOME</b>   |                 |
| <b>Interest on Investments</b>   |                 |
| Since the initial budget projection for 2022-23 Interest on Investments, the Reserve Bank of Australia has lifted the official cash rate from 0.10% to 3.10%. Inherent to this, the interest rate on investments have also increased causing the original annual budget for Interest on Investments to be almost surpassed in the second quarter of this financial year. Therefore, a change in projection of 2022-23 Interest on Investment is required minimise the disparity between actual interest received and annual budget.            | 801,341         |
| <b>Salary Savings</b>  |                 |
| During the 2nd quarter of 2022-23 salary savings have been realised primarily due to vacancies across a number of Departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified organisational salary savings are retained in the individual Departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by Departments, total \$88,688. | 88,688          |
| <b>Transfer to Provision for Resignations/Retirements</b>  |                 |
| It is proposed that as part of the December Quarterly Review that salary savings of \$88,688 are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.   | (88,688)        |
| <b>Transfer to Financial Management Reserve</b>  |                 |
| The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$780,103 be transferred to Reserve. In addition, this allocation will provide capacity to respond to some current and emerging priorities, including some of the priority resource requests.   | (780,103)       |
| <b>Total General Revenue/Untied Income</b>   | <b>21,238</b>   |
| <b>Total Variances over \$20k</b>  | <b>(26,038)</b> |
| <b>Other Variances under \$20k</b>   | <b>26,038</b>   |
| <b>DECEMBER 2022 Quarter Surplus/(Deficit)</b>   | <b>-</b>        |
| 1st Quarter Variances to adopted budget reported to Council  | -               |
| 2nd Quarter Variances to adopted budget reported to Council  | -               |
| Original 2022-23 Budget Surplus/(Deficit)  | -               |
| <b>Net Predicted Surplus/(Deficit) for 2022-23</b>   | <b>-</b>        |

# PROPOSED REVOTED WORKS as at December 2022

| Description  | Revote Amount<br>\$ | General<br>Revenue \$ | Other<br>Funding \$ | Other Funding<br>Source | Budget \$         | Actual \$        | Balance \$        |
|--|---------------------|-----------------------|---------------------|-------------------------|-------------------|------------------|-------------------|
| <b>CAPITAL PROJECTS</b>                            |                     |                       |                     |                         |                   |                  |                   |
| <b>CITY ACTIVATION COMMUNITY &amp; PLACE</b>       |                     |                       |                     |                         |                   |                  |                   |
| Great River Walk Safety Upgrade                    | 300,000             | -                     | 300,000             | Grant                   | 603,393           | -                | 603,393           |
| <b>TOTAL CITY ACTIVATION COMMUNITY &amp; PLACE</b> | <b>300,000</b>      | <b>-</b>              | <b>300,000</b>      |                         | <b>603,393</b>    | <b>-</b>         | <b>603,393</b>    |
| <b>DESIGN &amp; PROJECTS</b>                       |                     |                       |                     |                         |                   |                  |                   |
| City Park  | 8,302,967           | -                     | 8,302,967           | Grant, Reserve,<br>Loan | 13,367,215        | 1,361,552        | 12,005,663        |
| Monfarville Amenity Building Upgrade               | 1,034,089           | -                     | 1,034,089           | Reserve                 | 1,074,089         | 9,400            | 1,064,689         |
| Cook Park Amenity Building & Grandstand Upgrade    | 1,198,865           | -                     | 1,198,865           | Reserve                 | 1,613,950         | 211,404          | 1,402,546         |
| Dunheved Road Upgrade                              | 1,673,538           | -                     | 1,673,538           | Grant                   | 2,727,160         | 795,098          | 1,932,062         |
| <b>TOTAL DESIGN &amp; PROJECTS</b>                 | <b>12,209,459</b>   | <b>-</b>              | <b>12,209,459</b>   |                         | <b>18,782,414</b> | <b>2,377,454</b> | <b>16,404,960</b> |
| <b>PROPERTY DEVELOPMENT</b>                        |                     |                       |                     |                         |                   |                  |                   |
| Erskine Park Urban Reinvestment Project Delivery   | 16,729              | -                     | 16,729              | Reserve                 | 100,000           | 83,271           | 16,729            |
| <b>TOTAL PROPERTY DEVELOPMENT</b>                  | <b>16,729</b>       | <b>-</b>              | <b>16,729</b>       |                         | <b>100,000</b>    | <b>83,271</b>    | <b>16,729</b>     |
| <b>TOTAL CAPITAL PROJECTS</b>                      | <b>12,526,188</b>   | <b>-</b>              | <b>12,526,188</b>   |                         | <b>19,485,807</b> | <b>2,460,725</b> | <b>17,025,082</b> |
| <b>OPERATING PROJECTS</b>                          |                     |                       |                     |                         |                   |                  |                   |
| <b>CITY ACTIVATION COMMUNITY &amp; PLACE</b>       |                     |                       |                     |                         |                   |                  |                   |
| Boost Meaningful Employment - DIAP Stretch Project | 25,000              | -                     | 25,000              | Reserve                 | 220,000           | -                | 220,000           |
| <b>TOTAL CITY ACTIVATION COMMUNITY &amp; PLACE</b> | <b>25,000</b>       | <b>-</b>              | <b>25,000</b>       |                         | <b>220,000</b>    | <b>-</b>         | <b>220,000</b>    |
| <b>CITY ECONOMY &amp; MARKETING</b>                |                     |                       |                     |                         |                   |                  |                   |
| Regional Strategic Alliance - Tourism Signage      | 49,030              | -                     | 49,030              | Reserve                 | 49,030            | -                | 49,030            |
| <b>TOTAL CITY ECONOMY &amp; MARKETING</b>          | <b>49,030</b>       | <b>-</b>              | <b>49,030</b>       |                         | <b>49,030</b>     | <b>-</b>         | <b>49,030</b>     |
| <b>TOTAL OPERATING PROJECTS</b>                    | <b>74,030</b>       | <b>-</b>              | <b>74,030</b>       |                         | <b>269,030</b>    | <b>-</b>         | <b>269,030</b>    |
| <b>TOTAL PROPOSED REVOTES</b>                      | <b>12,600,218</b>   | <b>-</b>              | <b>12,600,218</b>   |                         | <b>19,754,837</b> | <b>2,460,725</b> | <b>17,294,112</b> |

## Reserve Movements Budget

| Reserve   | Opening Balance    | Budgeted Transfers To | Budgeted Transfer From | Closing Balance    |
|---|--------------------|-----------------------|------------------------|--------------------|
| <b>INTERNAL RESERVES</b>                            |                    |                       |                        |                    |
| <i>Assets and Construction</i>                      |                    |                       |                        |                    |
| Car Parking/Traffic Facilities                      | 1,226,987          | 1,201,256             | 970,204                | 1,458,039          |
| ICT Reserve   | 739,520            | 6,008,112             | 6,855,395              | (107,763)          |
| Library Reserve                                     | 398,455            | 100,000               | 63,688                 | 434,767            |
| Major Projects Reserve                              | (4,181,025)        | 3,663,145             | 9,245,757              | (9,763,637)        |
| OOSH Bus Fleet Replacement Program                  | 24,726             | 45,000                | 65,000                 | 4,726              |
| Plant and Motor Vehicle Replacement Reserves        | 3,148,555          | 521,537               | 2,245,000              | 1,425,092          |
| <i>City Economy and Planning</i>                    |                    |                       |                        |                    |
| City Planning                                       | 438,096            | 257,602               | 642,922                | 52,776             |
| Economic Initiatives Reserve                        | 83,633             | 30,367                | -                      | 114,000            |
| <i>Committee Closures</i>                           |                    |                       |                        |                    |
| Alister Brass Foundation                            | 87,371             | 1,612                 | -                      | 88,983             |
| S377 Committee Closure Proceeds                     | 95,594             | -                     | -                      | 95,594             |
| <i>Community Facilities</i>                         |                    |                       |                        |                    |
| Cemetery Reserve                                    | 711,164            | 41,571                | 27,285                 | 725,450            |
| Children's Services Reserves                        | 76,189             | -                     | -                      | 76,189             |
| <i>Employment</i>                                   |                    |                       |                        |                    |
| Employee's Leave Entitlements                       | 5,911,686          | -                     | -                      | 5,911,686          |
| Salary System Training and Development Reserves     | 17,363             | 50,000                | 11,359                 | 56,004             |
| <i>Environmental Programs</i>                       |                    |                       |                        |                    |
| Environmental Awareness Programs                    | 874,722            | 50,705                | 166,334                | 759,093            |
| Environmental Protection                            | 227                | -                     | -                      | 227                |
| Stormwater Management Service Charge                | 2,792,226          | 2,332,201             | 3,280,512              | 1,843,915          |
| <i>Financial Management</i>                         |                    |                       |                        |                    |
| COVID-19 Impact                                     | (1,500,000)        | 500,000               | -                      | (1,000,000)        |
| Financial Assistance Grant in Advance               | 9,066,776          | -                     | 9,066,776              | -                  |
| Financial Management Reserves                       | 15,874,244         | 6,924,211             | 8,774,887              | 14,023,568         |
| Grant Funded Projects Reserve                       | 341,189            | 50,014                | 240,000                | 151,203            |
| Interest Received - Accelerated Infrastructure Fund | 16,416             | 527,101               | -                      | 543,517            |
| Productivity Revolving Fund                         | 600,000            | -                     | -                      | 600,000            |
| Property Development Reserve                        | 21,750,016         | 8,144,269             | 25,796,771             | 4,097,514          |
| Road Closures - Proceeds from Sales                 | -                  | 32,942                | -                      | 32,942             |
| Special Rate Variation 2016-17                      | 9,875,855          | 17,920,942            | 20,431,249             | 7,365,548          |
| Additional Special Variation 2022-23                | -                  | 1,578,835             | 2,329,402              | (750,567)          |
| Sustainability Revolving Fund                       | 1,580,551          | 683,344               | 25,000                 | 2,238,895          |
| <i>Legal and Governance</i>                         |                    |                       |                        |                    |
| Election Reserve                                    | 123,478            | 340,222               | -                      | 463,700            |
| Insurance Reserves                                  | 2,856,542          | 300,000               | 2,615,944              | 540,598            |
| Legal Reserve                                       | 1,075,984          | 874,000               | 1,074,621              | 875,363            |
| <i>Other</i>  |                    |                       |                        |                    |
| Events and Sponsorships                             | 30,377             | 200,000               | 100,000                | 130,377            |
| Heritage Assistance Project                         | 51,358             | -                     | -                      | 51,358             |
| International Relationships                         | 324,034            | -                     | -                      | 324,034            |
| Penrith Valley Regional Sports Centre               | (966,542)          | 57,803                | -                      | (908,739)          |
| Revote Reserve                                      | 2,726,657          | (19,980)              | 2,657,647              | 49,030             |
| Town Centre Review and Administration               | 72,525             | -                     | -                      | 72,525             |
| Voted Works   | 573,500            | 159,000               | 39,898                 | 692,602            |
| <b>TOTAL INTERNAL RESERVES</b>                      | <b>76,918,449</b>  | <b>52,575,811</b>     | <b>96,725,651</b>      | <b>32,768,609</b>  |
| <b>INTERNAL LOANS</b>                               |                    |                       |                        |                    |
| Costs to Advance Developer Contributions Projects   | (145,710)          | -                     | 52,280                 | (197,990)          |
| Costs to Advance Next Years Projects                | (883,875)          | 766,426               | 289,104                | (406,553)          |
| Penrith Regional Gallery                            | (221,610)          | 13,650                | -                      | (207,960)          |
| Public Open Space Reinvestment Project              | (1,807,287)        | -                     | 277,182                | (2,084,469)        |
| Waste Bins New Contract                             | (5,410,637)        | 757,424               | -                      | (4,653,213)        |
| Woodriff Gardens Facility Development               | (74,514)           | 23,364                | -                      | (51,150)           |
| <b>TOTAL INTERNAL LOANS</b>                         | <b>(8,543,633)</b> | <b>1,560,864</b>      | <b>618,566</b>         | <b>(7,601,335)</b> |



## Reserve Movements Budget

| Reserve                                  | Opening Balance   | Budgeted Transfers To | Budgeted Transfer From | Closing Balance   |
|--|-------------------|-----------------------|------------------------|-------------------|
| Section 7.11 in deficit internal loan    | (4,207,798)       | -                     | (615,556)              | (3,592,242)       |
| <b>TOTAL INTERNAL RESERVES AND LOANS</b> | <b>64,167,018</b> | <b>54,136,675</b>     | <b>96,728,661</b>      | <b>21,575,032</b> |

## Reserve Movements Budget

| Reserve  | Opening Balance    | Budgeted Transfers To | Budgeted Transfer From | Closing Balance    |
|--|--------------------|-----------------------|------------------------|--------------------|
| <b>EXTERNAL RESERVES</b>                         |                    |                       |                        |                    |
| <i>Section 7.11 Development Contributions</i>    |                    |                       |                        |                    |
| Civic Improvement s7.11                          | (536,318)          | 3,202,711             | -                      | 2,666,393          |
| Claremont Meadows s7.11                          | 2,238,318          | 22,726                | 283,328                | 1,977,716          |
| Cultural Facilities s7.11                        | (1,785,809)        | 220,000               | -                      | (1,565,809)        |
| Erskine Business Park s7.11                      | 570,954            | 6,060                 | -                      | 577,014            |
| Glenmore Park Stage 2 s7.11                      | 103,037            | 1,652,435             | 323,712                | 1,431,760          |
| Kingswood Neighbourhood Centre s7.11             | 1                  | (1)                   | -                      | -                  |
| Lambridge Industrial Estate s7.11                | (1,788,530)        | -                     | -                      | (1,788,530)        |
| Mamre Road Precinct s7.11                        | (97,141)           | -                     | 140,762                | (237,903)          |
| Penrith City District Open Space s7.11           | 38,994,203         | 2,763,259             | 4,893,131              | 36,864,331         |
| Penrith City Local Open Space s7.11              | 3,427,073          | 388,476               | 1,096,748              | 2,718,801          |
| Waterside s7.11                                  | 240,474            | 2,552                 | -                      | 243,026            |
| WELL Precinct s7.11                              | 8,313,747          | 146,155               | 230,236                | 8,229,666          |
| Non Residential Development s7.12                | 3,394,035          | 2,243,549             | 374,632                | 5,262,952          |
| Planning Agreements s7.4                         | 125,672            | 1,347                 | 35,888                 | 91,131             |
| Funding for Development Contributions in deficit | 4,207,798          | -                     | 615,556                | 3,592,242          |
| <b>TOTAL DEVELOPMENT CONTRIBUTION RESERVES</b>   | <b>57,407,514</b>  | <b>10,649,269</b>     | <b>7,993,993</b>       | <b>60,062,790</b>  |
| <i>Other External Reserves</i>                   |                    |                       |                        |                    |
| Waste Disposal Reserve                           | 17,118,788         | 3,239,493             | 13,961,088             | 6,397,193          |
| Environment / Sullage Reserve                    | 508,295            | 1,008,563             | 1,460,696              | 56,162             |
| Unexpended Loans                                 | 20,306,901         | 37,800,000            | 54,763,820             | 3,343,081          |
| Unexpended Grants                                | 3,450,602          | 36,321,749            | 45,027,310             | (5,254,959)        |
| Contributions                                    | 11,600,491         | 4,411,549             | 5,646,132              | 10,365,908         |
| Waste and Sustainability Improvement Payments    | (200,852)          | -                     | 126,538                | (327,390)          |
| <b>TOTAL OTHER EXTERNAL RESERVES</b>             | <b>52,784,225</b>  | <b>82,781,354</b>     | <b>120,985,584</b>     | <b>14,579,995</b>  |
| <b>TOTAL EXTERNAL RESERVES</b>                   | <b>110,191,739</b> | <b>93,430,623</b>     | <b>128,979,577</b>     | <b>74,642,785</b>  |
| <i>Other Internal Reserves/Committees</i>        |                    |                       |                        |                    |
| Bonds and Deposits                               | 17,880,615         | -                     | -                      | 17,880,615         |
| Children's Services Cooperative Reserves         | 453,778            | 105,215               | 170,499                | 388,494            |
| Other (Committees)                               | 393,030            | 18,235                | -                      | 411,265            |
| <b>TOTAL OTHER INTERNAL RESERVES</b>             | <b>18,727,423</b>  | <b>123,450</b>        | <b>170,499</b>         | <b>18,680,374</b>  |
| <b>GRAND TOTAL OF RESERVES</b>                   | <b>193,086,180</b> | <b>147,690,748</b>    | <b>225,878,737</b>     | <b>114,898,191</b> |
| <b>Controlled Entity</b>                         |                    |                       |                        |                    |
| <b>Total Controlled Entity</b>                   | -                  | <b>(105,801)</b>      | -                      | <b>(105,801)</b>   |
| <b>RESERVE MOVEMENTS PER BUDGET</b>              |                    | <b>147,584,947</b>    | <b>225,878,737</b>     |                    |

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the December Quarterly Review

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location   | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|--|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| <b>CAPITAL PROJECTS</b>                            |  |              |                |                    |                |                        |                 |
| <b>Aquatic and Leisure Services</b>                |  |              |                |                    |                |                        |                 |
| St Marys CBD                                       | Lane Rope Replacement                                      | RIPP         | 65,600         | -                  | 65,600         | -                      | -               |
| St Marys   | Ripples Venues - CCTV installation                         | RIPP         | 70,000         | -                  | 70,000         | -                      | -               |
| <b>TOTAL AQUATIC AND LEISURE SERVICES</b>          |  |              | <b>135,600</b> |                    | <b>135,600</b> |                        |                 |
| <b>Children's Services</b>                         |  |              |                |                    |                |                        |                 |
| Various  | Building Upgrades  | CSO          | 240,000        | -                  | 240,000        | 240,000                | 27,822          |
| Various  | CS IT Replacement Capital                                  | CSO          | 25,000         | 10,000             | 35,000         | -                      | 34,483          |
| Various  | CS Playground Upgrades                                     | CSO          | 360,000        | -                  | 360,000        | 360,000                | 118,057         |
| Penrith LGA  | OOSH Bus Fleet Replacement                                 | CSO          | 90,000         | -                  | 90,000         | -                      | 10,431          |
| <b>TOTAL CHILDREN'S SERVICES</b>                   |  |              | <b>715,000</b> |                    | <b>725,000</b> |                        | <b>190,794</b>  |
| <b>City Planning</b>                               |  |              |                |                    |                |                        |                 |
| Various  | Voluntary Planning Agreement Management Software           | CP           | 230,237        | (79,528)           | 150,709        | 150,709                | 139,113         |
| <b>TOTAL CITY PLANNING</b>                         |  |              | <b>230,237</b> |                    | <b>150,709</b> |                        | <b>139,113</b>  |
| <b>Civil Maintenance, Renewal and Construction</b> |  |              |                |                    |                |                        |                 |
| Various  | Road Resealing/ Resheeting (Pt AREAS)                      | CPR          | 4,770,767      | -                  | 4,770,767      | -                      | 1,970,291       |
| Various  | Traffic Facilities - Regulatory                            | CPR          | 503,001        | -                  | 503,001        | -                      | 171,582         |
| Various  | Construction of Bicycle Facilities                         | CPR          | 60,000         | -                  | 60,000         | -                      | -               |
| Jamisontown  | <i>Tench Av Jamisontown wombat crossing with bike path</i> | CPR          | -              | -                  | -              | 60,000                 | -               |
| Various  | Rural Roads Resealing                                      | CPR          | 59,500         | -                  | 59,500         | -                      | 59,500          |
| Various  | Dedication - Subdivision Roads                             | CA           | 8,000,000      | (4,000,000)        | 4,000,000      | -                      | -               |
| Various  | Dedication - Drainage Works                                | CA           | 6,000,000      | (3,000,000)        | 3,000,000      | -                      | -               |
| Llandilo   | Rural Roads Widening                                       | CA           | 156,000        | -                  | 156,000        | -                      | -               |
| Castlereagh  | <i>Castlereagh Rd - House #497 to House #539</i>           | CA           | -              | -                  | -              | -                      | 156,000         |
| Various  | Roads Reconstruction                                       | CA           | 301,116        | -                  | 301,116        | -                      | 139,600         |
| Llandilo   | <i>Ninth Ave Llandilo</i>                                  | CA           | -              | -                  | -              | -                      | 161,516         |
| Penrith LGA  | Developer Funded Works                                     | CA           | 6,000          | -                  | 6,000          | -                      | -               |
| Thornton   | <i>Fernandez Lane &amp; Radcliffe Place (Thornton)</i>     | CA           | -              | -                  | -              | 6,000                  | 824             |
| Penrith LGA  | Shared Pathways  | CA           | 60,000         | -                  | 60,000         | -                      | -               |
| Emu Plains   | <i>Lewers Gallery River Road Footpath</i>                  | CA           | -              | -                  | -              | -                      | 3,441           |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location          | Description   | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|-------------------|---|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Leony             | Leony Parade Pram Ramp                                    | CA           | -              | -                  | -              | -                      | 10,567          |
| Penrith LGA       | Urban Drainage Construction Program                       | CA           | 874            | -                  | 874            | -                      | -               |
| Various           | Traffic and Transport Facilities Program                  | CPR          | 448,743        | -                  | 448,743        | 73,743                 | -               |
| Llandilo          | Third Avenue Llandillo                                    | CPR          | -              | -                  | -              | -                      | 32,728          |
| Glenmore Park     | Ridgetop Dr Glenmore Park Glenmore Parkway - Bluestone Dr | CPR          | -              | -                  | -              | 60,000                 | -               |
| Cambridge Park    | Herbert St - Francis St Cambridge Park                    | CPR          | -              | -                  | -              | 170,000                | -               |
| Claremont Meadows | Myrtle Rd Claremont Meadows                               | CPR          | -              | -                  | -              | 75,000                 | -               |
| South Penrith     | Jamison Road, South Penrith                               | CPR          | -              | -                  | -              | 30,000                 | -               |
| Penrith           | Intersection of Cox Avenue & Parker Street, Penrith       | CPR          | -              | -                  | -              | 40,000                 | -               |
| Penrith LGA       | Footpath Delivery Program                                 | CA           | 150,000        | -                  | 150,000        | -                      | 11,258          |
| Jamisontown       | Regentville Road  | CA           | -              | -                  | -              | -                      | 1,282           |
| Cambridge Park    | College Street  | CA           | -              | -                  | -              | 57,000                 | 48,940          |
| Penrith           | Glebe Place (west of Parker Street)                       | CA           | -              | -                  | -              | 4,000                  | -               |
| Werrington        | Victoria Street   | CA           | -              | -                  | -              | 63,000                 | 41,768          |
| South Penrith     | Jamison Dog Park  | CA           | -              | -                  | -              | 18,000                 | 15,972          |
| Cambridge Park    | Wrench Street, Cambridge Park                             | CA           | -              | -                  | -              | 8,000                  | 6,765           |
| Penrith LGA       | Roads to Recovery   | CA           | 1,522,275      | -                  | 1,522,275      | -                      | 33,098          |
| St Clair          | Colorado Dr   | CA           | -              | -                  | -              | -                      | 467,871         |
| Kingswood         | Bringelly Rd  | CA           | -              | -                  | -              | -                      | 293,321         |
| Penrith LGA       | Nation Building Black Spot Program                        | CPR          | 693,173        | -                  | 693,173        | -                      | -               |
| South Penrith     | Maxwell St South Penrith                                  | CPR          | -              | -                  | -              | -                      | 58              |
| St Marys          | Forrester Rd between Glossop St - Christie St             | CPR          | -              | -                  | -              | 392,058                | 3,150           |
| Werrington        | Victoria St between Richmond Rd - east of Burton St       | CPR          | -              | -                  | -              | 301,115                | 3,160           |
| Emu Plains        | Shared Path Great Western Highway Emu Plains to Glenbrook | CPR          | 1,416,144      | -                  | 1,416,144      | -                      | 564,865         |
| Various           | Urban Drainage Construction Program 2021-22               | CPR          | 485,434        | -                  | 485,434        | -                      | -               |
| Cranebrook        | Taylor Rd No 63 Opposite St Paul's Grammar School         | CPR          | -              | -                  | -              | -                      | 55,199          |
| Orchard Hills     | Castle Rd Calverts Rd                                     | CPR          | -              | -                  | -              | -                      | 36,220          |
| Glenmore Park     | Oriole St No 1 Woodland Dr (North West corner)            | CPR          | -              | -                  | -              | -                      | 336,380         |
| Various           | Safer Roads Program 2021-22                               | CPR          | 260,000        | -                  | 260,000        | -                      | 2,269           |
| Penrith           | Evan Street and Derby Street                              | CPR          | -              | -                  | -              | -                      | 5,905           |



# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location       | Description                                      | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|----------------|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| St Clair       | Endeavour Avenue                                 | CPR          | -              | -                  | -              | -                      | 14,578          |
| St Clair       | Feather Street and McIntyre Avenue               | CPR          | -              | -                  | -              | -                      | 72,283          |
| Glenmore Park  | Footpath Construction - Glenmore Loch            | CPR          | 12,287         | -                  | 12,287         | -                      | 12,287          |
| Glenmore Park  | Woodlands Dr Sinkhole Road Restoration           | CA           | 158,000        | -                  | 158,000        | -                      | 158,000         |
| Penrith        | Woodriff St Drainage Rectification Works         | CPR          | 50,000         | (13,930)           | 36,070         | -                      | 36,070          |
| Londonderry    | MacPherson Road Restoration                      | CPR          | 1,202          | -                  | 1,202          | -                      | 1,202           |
| Penrith LGA    | Urban Drainage Construction Program 2022-23      | CPR          | 701,123        | -                  | 701,123        | -                      | -               |
| Llandilo       | Galvin Street                                    | CPR          | -              | -                  | -              | 60,000                 | -               |
| Berkshire Park | Richmond Road                                    | CPR          | -              | -                  | -              | 100,000                | -               |
| Berkshire Park | Lakeside Parade                                  | CPR          | -              | -                  | -              | 20,000                 | -               |
| Orchard Hills  | Sweetwater Grove                                 | CPR          | -              | -                  | -              | 30,000                 | -               |
| Orchard Hills  | Wentworth Road                                   | CPR          | -              | -                  | -              | 100,000                | -               |
| Glenmore Park  | Woodlands Drive                                  | CPR          | -              | -                  | -              | 200,000                | -               |
| Jamisontown    | Gymea Place                                      | CPR          | -              | -                  | -              | 40,000                 | 23,439          |
| Penrith        | Woodriff Street                                  | CPR          | -              | -                  | -              | 60,000                 | 11,087          |
| Glenmore Park  | Alston Street                                    | CPR          | -              | -                  | -              | 20,000                 | -               |
| Glenmore Park  | Glenmore Parkway                                 | CPR          | -              | -                  | -              | 20,000                 | -               |
| Various        | High Flows through Swale/Drainways               | CPR          | -              | -                  | -              | 31,123                 | -               |
| Cambridge Park | 149 – 151 Victoria St, Cambridge Park            | CPR          | -              | -                  | -              | 20,000                 | -               |
| Kemps Creek    | Aldington Road Post-Flood Restoration            | CPR          | 432,474        | -                  | 432,474        | -                      | 432,474         |
| Londonderry    | Luxford Road Post-Flood Restoration              | CPR          | 134,457        | -                  | 134,457        | -                      | 134,457         |
| Londonderry    | Wingarra Glen Post-Flood Restoration             | CPR          | 15,000         | -                  | 15,000         | -                      | 15,000          |
| Llandilo       | Old Llandilo Road Post-Flood Restoration         | CPR          | 82,762         | -                  | 82,762         | -                      | 82,762          |
| Caddens        | Caddens Oval Drainage Improvements               | CPR          | 42,267         | -                  | 42,267         | -                      | 42,267          |
| Nth Penrith    | Nursery Asphalt Restoration Works                | CPR          | 48,000         | -                  | 48,000         | -                      | -               |
| Various        | 2022-23 Australian Government Black Spot Program | CPR          | 1,515,000      | -                  | 1,515,000      | -                      | -               |
| Colyton        | Shepherd Street & Marsden Street                 | CPR          | -              | -                  | -              | 315,000                | -               |
| Colyton        | Hewitt Street & Desborough Road                  | CPR          | -              | -                  | -              | 350,000                | 2,800           |
| Cranebrook     | Andrews Road and Laycock Street                  | CPR          | -              | -                  | -              | 750,000                | 3,600           |
| Kingswood      | Santley Street, Derby Street & Bringelly Road    | CPR          | -              | -                  | -              | 100,000                | -               |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location  | Description   | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure  |
|---|---|--------------|-------------------|--------------------|-------------------|------------------------|------------------|
| Various   | Roads Reconstruction  | CPR          | 1,712,657         | -                  | 1,712,657         | -                      | -                |
| St Clair  | Coonawarra Dr - Arndell Park Dr to Erskine Park Rd          | CPR          | -                 | -                  | -                 | -                      | 218,089          |
| Glenmore Park   | Woodlands Drive Renewal                                     | CPR          | 800,000           | -                  | 800,000           | -                      | -                |
| Glenmore Park   | Woodlands Dr Pipe Replacement                               | CPR          | -                 | -                  | -                 | -                      | 73,163           |
| Glenmore Park   | Oriole St Pipe Replacement                                  | CPR          | -                 | -                  | -                 | -                      | 183,724          |
| St Marys  | Forrester Rd- St Marys Rail to Christie St                  | CPR          | -                 | 150,000            | 150,000           | -                      | 136,445          |
| Llandilo  | Eighth Avenue Flood Safety Gates Installation               | CPR          | 80,000            | -                  | 80,000            | -                      | -                |
| St Marys  | Links Rd St Marys U-Turn Bay and Surface Renewal            | CPR          | -                 | 66,060             | 66,060            | -                      | 502              |
| Not Applicable  | Camera System for Pipe Inspections                          | CA           | 40,000            | -                  | 40,000            | -                      | -                |
| <b>TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION</b>    |   |              | <b>30,718,255</b> |                    | <b>23,920,385</b> |                        | <b>6,287,756</b> |
| <b>Community Facilities and Recreation Operations</b>       |   |              |                   |                    |                   |                        |                  |
| Various   | Neighbourhood Centres/Halls Improvements                    | CF           | 99,048            | (65,000)           | 34,048            | -                      | 5,500            |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS</b> |   |              | <b>99,048</b>     |                    | <b>34,048</b>     |                        | <b>5,500</b>     |
| <b>Community Facilities and Recreation Planning</b>         |   |              |                   |                    |                   |                        |                  |
| Kingswood   | Chapman Gardens Precinct Upgrade                            | CF           | 2,067,511         | -                  | 2,067,511         | -                      | -                |
| Kingswood   | Doug Rennie Fields Amenities                                | CF           | -                 | -                  | -                 | -                      | 297,448          |
| Kingswood   | Chapman Gardens Irrigation                                  | CF           | -                 | -                  | -                 | -                      | 7,100            |
| Kingswood   | Chapman Baseball Amenity                                    | CF           | -                 | -                  | -                 | -                      | 4,596            |
| South Penrith   | Jamison Park Synthetic Connections                          | CF           | 12,233            | -                  | 12,233            | -                      | 5,998            |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING</b>   |   |              | <b>2,079,744</b>  |                    | <b>2,079,744</b>  |                        | <b>315,142</b>   |
| <b>Community Resilience (Community Safety)</b>              |   |              |                   |                    |                   |                        |                  |
| Penrith   | Great River Walk Safety Upgrade                             | CACP         | 603,393           | (300,000)          | 303,393           | -                      | -                |
| <b>TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)</b>        |   |              | <b>603,393</b>    |                    | <b>303,393</b>    |                        | <b>-</b>         |
| <b>Community Resilience (Neighbourhood Renewal)</b>         |   |              |                   |                    |                   |                        |                  |
| Various   | Neighbourhood Renewal                                       | CACP         | 145,000           | (90,000)           | 55,000            | 55,000                 | 1,411            |
| Various   | Mayoral Youth Challenge                                     | CACP         | 363,825           | 4,857              | 368,682           | 368,682                | 1,856            |
| Various   | Advancement of St Marys Town Centre Revitalisation Projects | CACP         | 56,000            | -                  | 56,000            | 56,000                 | 8,678            |
| Kingswood   | Streets as Shared Spaces Live Work Play Kingswood           | CACP         | 245,416           | -                  | 245,416           | -                      | 217,009          |
| <b>TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)</b>   |   |              | <b>810,241</b>    |                    | <b>725,098</b>    |                        | <b>228,953</b>   |
| <b>Council and Corporate Governance</b>                     |   |              |                   |                    |                   |                        |                  |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location                                      | Description                                 | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|---|---|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Penrith Council                               | Printroom Equipment Purchase                | GOV          | 13,599         | -                  | 13,599         | -                      | 13,599          |
| <b>TOTAL COUNCIL AND CORPORATE GOVERNANCE</b> |   |              | <b>13,599</b>  |                    | <b>13,599</b>  |                        | <b>13,599</b>   |
| <b>Design and Projects</b>                    |   |              |                |                    |                |                        |                 |
| Various                                       | Park Asset Shade Sails                      | MP           | 161,199        | -                  | 161,199        | -                      | 97,188          |
| Various                                       | Parker Street Sporting Field Upgrades       | MP           | 3,816,494      | -                  | 3,816,494      | -                      | 1,708,849       |
| Penrith                                       | Soper Place Multi Deck Carpark              | MP           | 16,864,465     | -                  | 16,864,465     | -                      | 1,241,930       |
| Penrith CBD                                   | Regatta Park - Stage 1                      | MP           | 15,045,951     | -                  | 15,045,951     | -                      | 3,922,181       |
| Emu Plains                                    | 36-42 Great Western Highway Emu Plains      | MP           | -              | -                  | -              | -                      | 37,650          |
| St Marys                                      | Ripples Leisure Centre Splashpad Facilities | MP           | 454,914        | -                  | 454,914        | -                      | 143,023         |
| St Clair                                      | Mark Leece Oval New Amenity Building        | MP           | -              | 328,560            | 328,560        | -                      | -               |
| South Penrith                                 | Jamison Park Multi-Sport Synthetic Surface  | MP           | -              | -                  | -              | -                      | 5,681           |
| Werrington                                    | Gipps Street Recreation Precinct            | MP           | 12,714,327     | -                  | 12,714,327     | -                      | 4,927,624       |
| Erskine Park                                  | Chameleon Reserve Stage 1 Tree Planting     | MP           | 197,182        | -                  | 197,182        | 10,436                 | 6,429           |
| St Clair                                      | Corio Drive                                 | MP           | -              | -                  | -              | 20,000                 | -               |
| St Clair                                      | Kindanda Childcare Centre                   | MP           | -              | -                  | -              | 166,746                | -               |
| St Marys                                      | St Marys Art and Craft Studio               | MP           | -              | -                  | -              | -                      | (0)             |
| Penrith CBD                                   | City Park                                   | MP           | 13,367,215     | (8,302,967)        | 5,064,248      | -                      | 1,273,867       |
| St Marys                                      | Cook Park Cricket Amenities Refurbishment   | MP           | -              | -                  | -              | -                      | 25              |
| Nth Penrith                                   | Nursery Redevelopment                       | MP           | 140,000        | -                  | 140,000        | -                      | -               |
| Werrington                                    | Harold Corr Synthetic Track Upgrade         | MP           | 3,808,587      | -                  | 3,808,587      | -                      | 2,251,316       |
| Claremont Meadows                             | Caddens Road - Gipps Street to Heaton Road  | MP           | 92,116         | -                  | 92,116         | -                      | (163,885)       |
| Leonay  | Leonay Oval Stage 2-4 Amenities Building    | MP           | -              | -                  | -              | -                      | 1,034           |
| Penrith                                       | Dunheved Road Upgrade                       | MP           | 2,727,160      | (1,673,538)        | 1,053,622      | -                      | 793,993         |
| Penrith                                       | JSPAC Cafe Renewal and Refurbishment        | MP           | 140,222        | -                  | 140,222        | -                      | 31,043          |
| Penrith                                       | Hickeys Lane Amenities Renewal              | MP           | 2,175,848      | -                  | 2,175,848      | -                      | 903,769         |
| North St Marys                                | Boronia Park Amenities Renewal              | MP           | 1,939,114      | -                  | 1,939,114      | -                      | 534,829         |
| Penrith                                       | Boating Now Round 3 Kayak Launch            | MP           | 489,849        | -                  | 489,849        | -                      | -               |
| South Penrith                                 | Eilleen Cammack Building Refurbishment      | MP           | 123,969        | -                  | 123,969        | -                      | 175,421         |
| Penrith                                       | Civic Centre Renewal                        | MP           | 753,194        | -                  | 753,194        | -                      | 41,814          |
| Penrith                                       | Ground Floor Works                          | MP           | -              | -                  | -              | -                      | 760             |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location          | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|-------------------|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Penrith           | <i>Penrith Library Front Counter Refurbishment</i>           | MP           | -              | -                  | -              | -                      | 900             |
| St Marys          | Bill Ball (Cook Park) Oval Upgrade                           | MP           | 1,177,782      | -                  | 1,177,782      | -                      | 574,186         |
| Penrith           | Woodriff Gardens Tennis Amenity Upgrade                      | MP           | 2,980,396      | -                  | 2,980,396      | -                      | 130,641         |
| Glenmore Park     | Ched Towns Amenity Renewal & Upgrade                         | MP           | 1,964,373      | -                  | 1,964,373      | -                      | 276,077         |
| South Penrith     | Eileen Cammack Field Lighting Stage 2 and 3                  | MP           | 102,643        | -                  | 102,643        | -                      | 35,460          |
| Penrith           | Great River Walk Nepean Av Shared Use Path                   | MP           | 2,477,214      | -                  | 2,477,214      | -                      | -               |
| St Clair          | David Currie Playspace Banks Drive St Clair                  | MP           | 578,842        | -                  | 578,842        | -                      | 458,281         |
| Colyton           | Brooker and Day Street Reserve Colyton                       | MP           | 163,304        | 16,349             | 179,653        | -                      | 168,419         |
| Penrith LGA       | Cooling the City Strategy Green Infrastructure Project       | MP           | 938,690        | -                  | 938,690        | -                      | 278,891         |
| St Marys          | Bennett Park St Marys Mixed Recreation Space                 | MP           | 1,090,000      | -                  | 1,090,000      | -                      | 39,461          |
| St Marys          | Monfarville Amenity Building Upgrade                         | MP           | 1,074,089      | (1,034,089)        | 40,000         | -                      | 9,400           |
| St Marys          | St Marys Hall Network Upgrades                               | MP           | 2,686,350      | 200,000            | 2,886,350      | -                      | 2,575           |
| St Marys          | <i>St Marys Senior Citizens Centre</i>                       | MP           | -              | -                  | -              | -                      | 2,122,191       |
| Llandilo          | Wilson Park Mayoral Challenge                                | MP           | 480,182        | -                  | 480,182        | -                      | -               |
| Llandilo          | <i>Wilson Park Llandilo Mayoral Youth Challenge</i>          | MP           | -              | -                  | -              | 208,825                | -               |
| Llandilo          | <i>Wilson Park Co-Design ECP Grant</i>                       | MP           | -              | -                  | -              | 147,000                | -               |
| Llandilo          | <i>Wilson Park Co-design CBP21 Grant</i>                     | MP           | -              | -                  | -              | 15,000                 | -               |
| Llandilo          | <i>Wilson Park Llandilo Amenities Upgrade GSCLOSAP Grant</i> | MP           | -              | -                  | -              | 318,182                | -               |
| Glenmore Park     | Nindi Crescent Renew Play Equipment & Softfall               | MP           | 155,000        | 11,738             | 166,738        | -                      | 166,738         |
| St Marys          | Ripples St Marys Roof Refurbishment                          | MP           | 14,358         | -                  | 14,358         | -                      | (3,473)         |
| Werrington        | Kingsway North (Touch) Field Upgrades                        | MP           | 250,616        | 9,314              | 259,930        | -                      | 38,704          |
| Glenmore Park     | Mulgoo Sanctuary Amenities Construction                      | MP           | 23,282         | -                  | 23,282         | -                      | 23,281          |
| Emu Heights       | Wedmore Road Dog park upgrade                                | MP           | -              | 50                 | 50             | -                      | 50              |
| St Marys          | Cook Park Floodlight Upgrades                                | MP           | 161,008        | -                  | 161,008        | -                      | 600             |
| South Penrith     | Jamison Park Synthetic Field Project                         | MP           | 161,857        | -                  | 161,857        | -                      | 161,143         |
| Cambridge Gardens | Trinity Drive Mixed Recreation Shade Seating Paths           | MP           | 83,850         | -                  | 83,850         | -                      | 71,028          |
| Penrith           | Temporary Judges Place Carpark Construction                  | MP           | -              | 12,586             | 12,586         | -                      | 12,523          |
| Penrith           | Andrews Road Rugby Amenities Asset Replacement               | MP           | 188,916        | -                  | 188,916        | -                      | 201,898         |
| Emu Plains        | Penrith Regional Gallery Main Gallery Floor and Asset Replac | MP           | 109,850        | -                  | 109,850        | -                      | 109,134         |
| Emu Plains        | Emu Plains Regatta Park - Kiosk                              | MP           | 1,805,062      | -                  | 1,805,062      | -                      | 586,458         |



# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location       | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|----------------|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Emu Plains     | <i>Landscape Consultant</i>                                  | MP           | -              | -                  | -              | -                      | 100,000         |
| Penrith LGA    | Installation of Playspace Shading at 17 Playgrounds          | MP           | 110,561        | -                  | 110,561        | -                      | 110,561         |
| Jordan Springs | <i>Boronia Park</i>  | MP           | -              | -                  | -              | -                      | 6               |
| Londonderry    | Cook Park Amenity Building & Grandstand Upgrade              | MP           | 1,613,950      | (1,198,865)        | 415,085        | -                      | 211,404         |
| Glenmore Park  | Surveyors Creek Softball Facility                            | MP           | 1,052,520      | -                  | 1,052,520      | -                      | 281,987         |
| Glenmore Park  | <i>Floodlighting</i>   | MP           | -              | -                  | -              | -                      | 2,612           |
| Penrith        | Stapley Street New Play Equipment Shade & Paths              | MP           | 99,574         | -                  | 99,574         | -                      | 100,925         |
| Werrington     | Armstein Crescent Reserve Renewal                            | MP           | 161,180        | -                  | 161,180        | -                      | 159,844         |
| Penrith        | Trinity Drive Reserve Renewal                                | MP           | 1,000,034      | -                  | 1,000,034      | -                      | 363,799         |
| Londonderry    | Iron Bark Way Reserve Renewal                                | MP           | 104,103        | 7,221              | 111,324        | -                      | 111,324         |
| Penrith        | Pauline Fields Park Renewal                                  | MP           | 88,704         | -                  | 88,704         | -                      | 91,352          |
| Penrith        | Penrose Crescent Park Renewal                                | MP           | 101,237        | -                  | 101,237        | -                      | 97,259          |
| South Penrith  | South Penrith Neighbourhood Centre Renewal                   | MP           | 571,670        | 100,000            | 671,670        | -                      | 642,491         |
| St Marys       | Kingsway North Amenity Building Renewal                      | MP           | 1,572,894      | -                  | 1,572,894      | -                      | 24,513          |
| Oxley Park     | Ridge Park Hall Building Renewal Refurbishment               | MP           | 459,323        | -                  | 459,323        | -                      | 16,100          |
| Penrith        | Judges Place Carpark Amenities New Adult Change Room         | MP           | 14,608         | -                  | 14,608         | -                      | -               |
| Penrith        | JSPAC Q Theatre Lighting and Seating Replacement             | MP           | 334,828        | -                  | 334,828        | -                      | 19,477          |
| Penrith        | <i>Theatre Lighting Upgrade</i>                              | MP           | -              | -                  | -              | -                      | 14,802          |
| Penrith        | <i>Patron Seating Upgrade</i>                                | MP           | -              | -                  | -              | -                      | 95,902          |
| Werrington     | Yoorami Before & After Building Upgrade                      | MP           | 85,836         | 56,682             | 142,518        | -                      | 141,233         |
| St Clair       | St Clair Leisure Centre A/C installation                     | MP           | 49,732         | 250,268            | 300,000        | -                      | 49,732          |
| St Clair       | Peter Kearns Oval David Currie Amenity Upgrade and Renewal   | MP           | 200,000        | -                  | 200,000        | -                      | 4,960           |
| Cambridge Park | Patterson Oval Cricket Practice Facility Upgrade             | MP           | 88,000         | -                  | 88,000         | -                      | 25,802          |
| St Marys       | Cook Park, St Marys-Playspace Enhancement                    | MP           | 100,000        | -                  | 100,000        | -                      | -               |
| Glenmore Park  | Surveyors Creek Softball Facility, Glenmore Park - Field Upg | MP           | 30,000         | -                  | 30,000         | -                      | -               |
| Penrith        | University of the 3rd Age Building Renewal                   | MP           | 348,566        | 138,208            | 486,774        | -                      | 462,785         |
| Colyton        | Kevin Dwyer Fields-New aluminium goalpost & ball fencing     | MP           | 25,000         | -                  | 25,000         | -                      | -               |
| St Clair       | Cook & Banks Cricket Practice Facility Upgrade               | MP           | 87,635         | -                  | 87,635         | -                      | 75,645          |
| Erskine Park   | Capella Reserve Renewal                                      | MP           | -              | 25,000             | 25,000         | -                      | 2,700           |
| Erskine Park   | Chameleon Reserve Masterplan                                 | MP           | -              | 55,000             | 55,000         | -                      | 28,665          |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location                                       | Description   | Resp Officer | Adopted Budget     | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure   |
|--|---|--------------|--------------------|--------------------|-------------------|------------------------|-------------------|
| Emu Plains                                     | Dukes Oval Amenities Renewal (High risk works)            | MP           | 200,000            | -                  | 200,000           | -                      | 72,451            |
| Penrith  | Fitch Avenue Flood Damage Restoration Works               | MP           | 6,205              | -                  | 6,205             | -                      | -                 |
| Penrith  | <i>Emergency Works</i>                                    | MP           | -                  | -                  | -                 | -                      | 2,160             |
| Penrith  | <i>Essential Public Asset Reconstruction Works</i>        | MP           | -                  | -                  | -                 | -                      | 4,045             |
| Cambridge Park                                 | Allsopp Oval Floodlights                                  | MP           | 172,500            | -                  | 172,500           | -                      | 15,036            |
| Erskine Park                                   | Ridgeview Crescent Playground Renewal                     | MP           | 123,357            | -                  | 123,357           | -                      | 896               |
| Glenmore Park                                  | Glengarry Drive Playground Renewal                        | MP           | 145,000            | 10,000             | 155,000           | -                      | 902               |
| St Clair                                       | Explorers Way Playground Renewal                          | MP           | 135,000            | -                  | 135,000           | -                      | 904               |
| Jamisontown                                    | Willorng Crescent Reserve Playground Renewal              | MP           | 114,456            | -                  | 114,456           | -                      | 359               |
| Cranebrook                                     | Goldmark Crescent Kurwan Reserve Playground Renewal       | MP           | 155,000            | -                  | 155,000           | -                      | 1,240             |
| Kingswood Park                                 | Illawong Community Playspace New Playground CBP21         | MP           | 115,000            | 90,000             | 205,000           | -                      | 587               |
| Werrington Downs                               | Jim Anderson Reserve Playground Renewal                   | MP           | 135,000            | -                  | 135,000           | -                      | 988               |
| Penrith LGA                                    | Berried Treasure  | MP           | 108,000            | -                  | 108,000           | -                      | -                 |
| Penrith LGA                                    | Planting Trees for the Queen's Jubilee                    | MP           | 20,000             | -                  | 20,000            | -                      | 6,854             |
| St Marys                                       | Ripples Solar Panel Installation and Accessible Rooms     | MP           | -                  | 20,000             | 20,000            | -                      | -                 |
| St Marys                                       | <i>Staff Room</i>   | MP           | -                  | -                  | -                 | -                      | 2,500             |
| Emu Plains                                     | Penrith Regional Gallery Air-con Renewal                  | MP           | 200,000            | -                  | 200,000           | -                      | 133,830           |
| Emu Heights                                    | 18 Strathdon Rd Emu Heights Land Treatment                | MP           | 24,000             | -                  | 24,000            | -                      | 3,200             |
| Jordan Springs                                 | Jordan Springs Village Lake - Decking Repairs             | MP           | -                  | 280,000            | 280,000           | -                      | -                 |
| Kingswood                                      | Samuel Foster Reserve Pedestrian Bridge Renewal & Upgrade | MP           | -                  | 40,000             | 40,000            | -                      | -                 |
| St Marys                                       | St Marys Library Lift Replacement                         | MP           | -                  | 200,000            | 200,000           | -                      | -                 |
| Emu Plains                                     | River Road Major Culvert Renewal                          | MP           | -                  | 300,000            | 300,000           | -                      | -                 |
| St Marys                                       | St Marys City Heart and Entertainment Canopy              | MP           | 20,000             | -                  | 20,000            | -                      | 6,950             |
| South Penrith                                  | Jamison Park Synthetic Connections                        | MP           | -                  | -                  | -                 | -                      | 8,713             |
| <b>TOTAL DESIGN AND PROJECTS</b>               |   |              | <b>103,652,943</b> |                    | <b>93,594,460</b> |                        | <b>26,896,602</b> |
| <b>Environment Health (Biodiversity)</b>       |   |              |                    |                    |                   |                        |                   |
| Penrith LGA                                    | Stormwater Work Improvement Program                       | EHC          | 385,670            | -                  | 385,670           | -                      | -                 |
| Penrith LGA                                    | Stormwater Harvesting & MAR Project                       | EHC          | -                  | -                  | -                 | -                      | (15,040)          |
| <b>TOTAL ENVIRONMENT HEALTH (BIODIVERSITY)</b> |   |              | <b>385,670</b>     |                    | <b>385,670</b>    |                        | <b>(15,040)</b>   |
| <b>Fleet and Plant Management</b>              |   |              |                    |                    |                   |                        |                   |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location                                   | Description                                    | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure  |
|--|--|--------------|------------------|--------------------|------------------|------------------------|------------------|
| Various                                    | Motor Vehicle Purchases                        | CPR          | 1,794,000        | -                  | 1,794,000        | -                      | 1,082,878        |
| Penrith Council                            | Plant Replacement                              | CPR          | 2,620,150        | -                  | 2,620,150        | -                      | 1,012,550        |
| Not Applicable                             | <i>New Plant Purchase (not replacement)</i>    | CPR          | -                | -                  | -                | -                      | 131,800          |
| <b>TOTAL FLEET AND PLANT MANAGEMENT</b>    |  |              | <b>4,414,150</b> |                    | <b>4,414,150</b> |                        | <b>2,227,228</b> |
| <b>Information Management</b>              |  |              |                  |                    |                  |                        |                  |
| Various                                    | Information Management System                  | GOV          | 58,800           | -                  | 58,800           | -                      | 8,100            |
| <b>TOTAL INFORMATION MANAGEMENT</b>        |  |              | <b>58,800</b>    |                    | <b>58,800</b>    |                        | <b>8,100</b>     |
| <b>Information Technology</b>              |  |              |                  |                    |                  |                        |                  |
| Various                                    | Desktop Hardware / Devices                     | ICT          | 422,046          | -                  | 422,046          | -                      | 238,921          |
| Penrith Council                            | Server Infrastructure                          | ICT          | 193,068          | -                  | 193,068          | -                      | -                |
| Penrith Council                            | Remediation                                    | ICT          | -                | -                  | -                | -                      | 2,512            |
| Penrith Council                            | Networking                                     | ICT          | -                | -                  | -                | -                      | 29,399           |
| Penrith Council                            | Warranty                                       | ICT          | -                | -                  | -                | -                      | 3,110            |
| <b>TOTAL INFORMATION TECHNOLOGY</b>        |  |              | <b>615,114</b>   |                    | <b>615,114</b>   |                        | <b>273,942</b>   |
| <b>Libraries</b>                           |  |              |                  |                    |                  |                        |                  |
| Various                                    | Library Resources - Capital                    | LS           | 514,910          | -                  | 514,910          | -                      | 210,289          |
| Various                                    | Library Management System                      | LS           | 90,693           | (90,693)           | -                | -                      | -                |
| Civic Centre                               | Library Special Purpose Projects -Building     | LS           | 30,684           | 1,905              | 32,589           | -                      | 30,684           |
| <b>TOTAL LIBRARIES</b>                     |  |              | <b>636,287</b>   |                    | <b>547,499</b>   |                        | <b>240,973</b>   |
| <b>Place and Activation</b>                |  |              |                  |                    |                  |                        |                  |
| Kingswood                                  | Renewing the Heart of Kingswood - Your High St | CACP         | 885,076          | -                  | 885,076          | 865,076                | 288,864          |
| Kingswood                                  | Activation                                     | CACP         | -                | -                  | -                | 20,000                 | -                |
| <b>TOTAL PLACE AND ACTIVATION</b>          |  |              | <b>885,076</b>   |                    | <b>885,076</b>   |                        | <b>288,864</b>   |
| <b>Property Development and Management</b> |  |              |                  |                    |                  |                        |                  |
| Various                                    | Cox Acquisition                                | PD           | 25,444           | 50                 | 25,494           | 25,494                 | 24,628           |
| Various                                    | Henry Street Penrith                           | PD           | 325,296          | -                  | 325,296          | 325,296                | 95,006           |
| Various                                    | Erskine Pk Urban Reinvestment (refer MP970)    | PD           | 560,000          | (16,729)           | 543,271          | 560,000                | 126,282          |
| Various                                    | Emu Plains Employment Precinct (Capital)       | PD           | 45,474,858       | 6,000              | 45,480,858       | 45,480,858             | 302,343          |
| Various                                    | Littlefields Road Mulgoa                       | PD           | 446              | -                  | 446              | 446                    | 446              |
| Penrith CBD                                | Mulgoa Rd & Jane St Project (RMS) - WIK/Acqn   | PD           | 1,500,000        | -                  | 1,500,000        | -                      | -                |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location   | Description                                 | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure  |
|--|---|--------------|-------------------|--------------------|-------------------|------------------------|------------------|
| Penrith CBD                                      | WIK - Stg 2 Car Park - Woodriff Gardens     | PD           | -                 | -                  | -                 | 1,500,000              | -                |
| Kingswood  | Commuter carpark upgrade- Cox Ave Kingswood | PD           | 364,104           | 118,631            | 482,735           | -                      | -                |
| Kingswood  | Consultants – concept & Initiation          | PD           | -                 | -                  | -                 | 338,282                | 282,686          |
| Kingswood  | Quantity Surveyor Consultant                | PD           | -                 | -                  | -                 | -                      | 25,755           |
| Kingswood  | Engineering Consultant                      | PD           | -                 | -                  | -                 | -                      | 46,075           |
| Kingswood  | Other Consultant                            | PD           | -                 | -                  | -                 | -                      | 10,000           |
| Kingswood  | Project Management (internal staff)         | PD           | -                 | -                  | -                 | 144,453                | 53,619           |
| St Marys   | Commuter carpark upgrade - St Marys         | PD           | 420,767           | -                  | 420,767           | -                      | -                |
| St Marys   | Project Management Consultant               | PD           | -                 | -                  | -                 | 276,314                | 109,250          |
| St Marys   | Surveying Consultant                        | PD           | -                 | -                  | -                 | -                      | 7,880            |
| St Marys   | Architecture Consultant                     | PD           | -                 | -                  | -                 | -                      | 94,296           |
| St Marys   | Due Diligence                               | PD           | -                 | -                  | -                 | -                      | 399              |
| St Marys   | Planning Consultant                         | PD           | -                 | -                  | -                 | -                      | 9,650            |
| St Marys   | Project Management (internal staff)         | PD           | -                 | -                  | -                 | 144,453                | 60,703           |
| St Marys   | Communications                              | PD           | -                 | -                  | -                 | -                      | 50               |
| St Marys   | Quantity Surveyor                           | PD           | -                 | -                  | -                 | -                      | 6,000            |
| St Marys   | Structural Engineer                         | PD           | -                 | -                  | -                 | -                      | 5,500            |
| St Marys   | Fire & Hydraulic Services                   | PD           | -                 | -                  | -                 | -                      | 3,738            |
| St Marys   | Geotechnical and Contamination              | PD           | -                 | -                  | -                 | -                      | 34,313           |
| St Marys   | Parking & Traffic Consultant                | PD           | -                 | -                  | -                 | -                      | 19,495           |
| St Marys   | Civil & Stormwater Engineer                 | PD           | -                 | -                  | -                 | -                      | 15,042           |
| St Marys   | Electrical Engineer                         | PD           | -                 | -                  | -                 | -                      | 3,011            |
| Emu Plains                                       | The Police Cottage                          | PD           | 1,411,010         | 450,000            | 1,861,010         | -                      | 4,315            |
| Emu Plains                                       | Other Consultant                            | PD           | -                 | -                  | -                 | -                      | 69,463           |
| Emu Plains                                       | Marketing campaign                          | PD           | -                 | -                  | -                 | -                      | 21,214           |
| Emu Plains                                       | Construction fees                           | PD           | -                 | -                  | -                 | 1,199,796              | 442,892          |
| Emu Plains                                       | Project Management                          | PD           | -                 | -                  | -                 | -                      | 54,120           |
| Emu Plains                                       | Construction (Grant)                        | PD           | -                 | -                  | -                 | 661,214                | 595,826          |
| <b>TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT</b> |   |              | <b>50,081,925</b> |                    | <b>50,639,877</b> |                        | <b>2,523,995</b> |

Public Space Maintenance (Buildings)



# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location        | Description  | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|-----------------|--|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Various         | Bus Shelters Program   | CPR          | 199,000          | -                  | 199,000          | -                      | 75,000          |
| Penrith LGA     | Building Asset Renewal   | CA           | 861,731          | -                  | 861,731          | -                      | 29,917          |
| Penrith LGA     | Annual Paint Program   | CA           | -                | -                  | -                | -                      | 23,751          |
| Penrith LGA     | CCTV Upgrade & Renewal Program                                 | CA           | 50,000           | -                  | 50,000           | -                      | 3,940           |
| Various         | Insurance Buildings Restoration                                | CA           | 14,645           | -                  | 14,645           | -                      | -               |
| Penrith         | Ripples Quarterdeck Function Centre Carpet Replacement         | CA           | -                | -                  | -                | 14,645                 | -               |
| Not Applicable  | Children Services Building Asset Renewal                       | CPR          | -                | 50,000             | 50,000           | -                      | -               |
| St Clair        | Kindana B&A Renewals   | CPR          | -                | -                  | -                | 20,000                 | 10,250          |
| Glenmore Park   | Floribunda B&A Renewals  | CPR          | -                | -                  | -                | 30,000                 | 31,593          |
| Werrington      | Harold Corr Amenities Plumbing Works                           | CPR          | -                | 120,000            | 120,000          | -                      | -               |
| Penrith LGA     | Parks Asset Renewal  | CA           | 25,331           | -                  | 25,331           | -                      | -               |
| Leonay          | Leonay Parade Renew existing Play Equipment & Softfall         | CA           | -                | -                  | -                | -                      | 260             |
| Glenmore Park   | Oriole Street Reserve Renew existing Play Equipment & Softfall | CA           | -                | -                  | -                | -                      | 795             |
| Penrith         | Burcher Park Renew existing Play Equipment & Softfall          | CA           | -                | -                  | -                | -                      | (25,680)        |
| Glenmore Park   | Sunbird Terrace Renew existing Play Equipment & Softfall       | CA           | -                | -                  | -                | -                      | 1,862           |
| Not Applicable  | Insurance Open Space Restoration                               | CA           | 47,102           | -                  | 47,102           | -                      | -               |
| St Marys        | St Marys BMX Track Restoration June                            | CA           | -                | -                  | -                | -                      | 33,097          |
|                 | <b>TOTAL PUBLIC SPACE MAINTENANCE (BUILDINGS)</b>              |              | <b>1,197,809</b> |                    | <b>1,367,809</b> |                        | <b>184,784</b>  |
|                 | <b>Public Space Maintenance (City Services)</b>                |              |                  |                    |                  |                        |                 |
| Not Applicable  | Sporting Fields Restoration Works Post Flood                   | CPR          | 620,878          | -                  | 620,878          | -                      | -               |
| Various         | Playground Softfall Insurance Settlement                       | CPR          | -                | 95,000             | 95,000           | -                      | -               |
| Various         | Nereid Reserve Playground                                      | CPR          | -                | -                  | -                | 16,250                 | -               |
| Various         | Jamison Park Playground  | CPR          | -                | -                  | -                | 78,750                 | -               |
|                 | <b>TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)</b>          |              | <b>620,878</b>   |                    | <b>715,878</b>   |                        | <b>-</b>        |
|                 | <b>Regional Illegal Dumping</b>                                |              |                  |                    |                  |                        |                 |
| Penrith Council | RID Squad Motor Vehicle Purchases                              | EHC          | 37,000           | -                  | 37,000           | -                      | -               |
|                 | <b>TOTAL REGIONAL ILLEGAL DUMPING</b>                          |              | <b>37,000</b>    |                    | <b>37,000</b>    |                        | <b>-</b>        |
|                 | <b>Security and Emergency Services Management</b>              |              |                  |                    |                  |                        |                 |
| Various         | SES Equipment Priority List                                    | CA           | 20,000           | -                  | 20,000           | -                      | -               |
| Mulgoa          | New Mulgoa Rural Fire Service Station Construction             | CA           | 327,033          | 294,149            | 621,182          | -                      | 431,078         |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location   | Description                                       | Resp Officer | Adopted Budget     | Proposed Variances | Revised Budget     | Estimated Project Cost | PTD Expenditure   |
|--|---|--------------|--------------------|--------------------|--------------------|------------------------|-------------------|
| <b>TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT</b>  |   |              |                    |                    |                    |                        |                   |
|  |   |              | <b>347,033</b>     |                    | <b>641,182</b>     |                        | <b>431,078</b>    |
| <b>Social Strategy (CCD)</b>                             |   |              |                    |                    |                    |                        |                   |
| Various  | Disability Access Improvements                    | CACP         | 59,668             | (8,500)            | 51,168             | 51,168                 | -                 |
| <b>TOTAL SOCIAL STRATEGY (CCD)</b>                       |   |              |                    |                    |                    |                        |                   |
|  |   |              | <b>59,668</b>      |                    | <b>51,168</b>      |                        | <b>-</b>          |
| <b>Traffic Management, Parking and Road Safety</b>       |   |              |                    |                    |                    |                        |                   |
| Various  | LTC / Urgent Traffic Facilities                   | ES           | 179,583            | -                  | 179,583            | 179,583                | -                 |
| Penrith  | NSW Bike Plan River Cities Program                | ES           | 195,934            | (50,000)           | 145,934            | -                      | 41,604            |
| <b>TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY</b> |   |              |                    |                    |                    |                        |                   |
|  |   |              | <b>375,517</b>     |                    | <b>325,517</b>     |                        | <b>41,604</b>     |
| <b>TOTAL CAPITAL PROJECTS</b>                            |   |              |                    |                    |                    |                        |                   |
|  |   |              | <b>198,772,987</b> |                    | <b>182,366,776</b> |                        | <b>40,282,986</b> |
| <b>OPERATING PROJECTS</b>                                |   |              |                    |                    |                    |                        |                   |
| <b>Animal Services</b>                                   |   |              |                    |                    |                    |                        |                   |
| Penrith LGA  | Companion Animals Act Education Program           | EHC          | 10,000             | -                  | 10,000             | -                      | 6,349             |
| <b>TOTAL ANIMAL SERVICES</b>                             |   |              |                    |                    |                    |                        |                   |
|  |   |              | <b>10,000</b>      |                    | <b>10,000</b>      |                        | <b>6,349</b>      |
| <b>Aquatic and Leisure Services</b>                      |   |              |                    |                    |                    |                        |                   |
| Ripples  | Ripples Stolen Equipment Replacement              | RIPP         | -                  | -                  | -                  | -                      | 845               |
| Penrith  | Penrith Splash Park Repairs                       | RIPP         | -                  | 25,000             | 25,000             | -                      | -                 |
| <b>TOTAL AQUATIC AND LEISURE SERVICES</b>                |   |              |                    |                    |                    |                        |                   |
|  |   |              | <b>-</b>           |                    | <b>25,000</b>      |                        | <b>845</b>        |
| <b>Children's Services</b>                               |   |              |                    |                    |                    |                        |                   |
| Various  | CS Repair & Replace Equipment Operating           | CSO          | 100,000            | -                  | 100,000            | -                      | 24,748            |
| <b>TOTAL CHILDREN'S SERVICES</b>                         |   |              |                    |                    |                    |                        |                   |
|  |   |              | <b>100,000</b>     |                    | <b>100,000</b>     |                        | <b>24,748</b>     |
| <b>City Economy and Marketing</b>                        |   |              |                    |                    |                    |                        |                   |
| Various  | City Park Communications and Engagement           | CEM          | 95,156             | -                  | 95,156             | 95,156                 | 2,880             |
| Various  | Economic Development Memberships and Sponsorships | CEM          | 13,854             | -                  | 13,854             | 13,854                 | 3,000             |
| Various  | City Economy                                      | CEM          | 398,656            | 36,853             | 435,509            | 435,509                | 139,606           |
| Various  | River Precinct Strategic Planning                 | CEM          | 18,093             | (18,093)           | -                  | -                      | -                 |
| <b>TOTAL CITY ECONOMY AND MARKETING</b>                  |   |              |                    |                    |                    |                        |                   |
|  |   |              | <b>525,759</b>     |                    | <b>544,519</b>     |                        | <b>145,486</b>    |
| <b>City Planning</b>                                     |   |              |                    |                    |                    |                        |                   |
| Various  | Externally Commissioned Studies                   | CP           | 57,346             | 130,941            | 188,287            | 188,287                | 27,617            |
| Various  | Integrated Local Plan                             | CP           | 35,000             | (35,000)           | -                  | -                      | -                 |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location                   | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|----------------------------|--|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Various                    | Planning Proposal Applications to Amend a LEP                | CP           | 163,834        | -                  | 163,834        | 163,834                | 52,520          |
| Various                    | Applications to Amend a DCP                                  | CP           | 3,331          | -                  | 3,331          | 3,331                  | -               |
| Various                    | VPA Management Software Subscription and Licencing           | CP           | 154,779        | (52,446)           | 102,333        | 102,333                | 102,333         |
| Penrith LGA                | City Planning Major Projects Resourcing                      | CP           | 144,772        | 3,993              | 148,765        | -                      | 75,105          |
| Penrith LGA                | Planning and Contributions Projects Resourcing               | CP           | 179,732        | -                  | 179,732        | -                      | 109,936         |
| Penrith LGA                | Open Space and Community Facility Developer Contributions PI | CP           | 28,500         | -                  | 28,500         | -                      | 28,000          |
| Penrith LGA                | Implementation of Infrastructure Contributions Projects      | CP           | 11,008         | -                  | 11,008         | -                      | -               |
| <b>TOTAL CITY PLANNING</b> |  |              | <b>778,302</b> |                    | <b>825,790</b> |                        | <b>395,510</b>  |
| <b>City Strategy</b>       |  |              |                |                    |                |                        |                 |
| Various                    | Advocacy Program   | CitSrat      | 63,062         | -                  | 63,062         | -                      | 26,674          |
| Various                    | City Strategy Operational Program                            | CitSrat      | 100,030        | -                  | 100,030        | 100,030                | 81,613          |
| Various                    | City-shaping Strategies                                      | CitSrat      | 59,469         | -                  | 59,469         | -                      | 3,958           |
| Various                    | St Marys Master Plan Integrated Street Network Plan          | CitSrat      | 278,000        | -                  | 278,000        | 278,000                | -               |
| Penrith Council            | Western Parkland Councils Alliance                           | CitSrat      | 40,000         | -                  | 40,000         | -                      | -               |
| Penrith LGA                | Penrith Green Grid Strategy                                  | CitSrat      | 60,648         | (60,648)           | -              | -                      | -               |
| Penrith Council            | St Marys Structure Plan                                      | CitSrat      | 20,919         | (15,651)           | 5,268          | -                      | 4,433           |
| Penrith LGA                | Tree Canopy Targets for Penrith LGA                          | CitSrat      | 50,000         | 60,648             | 110,648        | -                      | 12,508          |
| Penrith LGA                | St Marys Heritage Investigation                              | CitSrat      | 34,423         | (17,685)           | 16,738         | -                      | 16,738          |
| Penrith LGA                | St Marys Master Plan High-Level Business Case Telstra Exchan | CitSrat      | 45,000         | -                  | 45,000         | -                      | -               |
| Penrith LGA                | St Marys MasterPlan Business Case Community Hub Cultural Spc | CitSrat      | 52,000         | -                  | 52,000         | -                      | -               |
| Penrith LGA                | St Marys Master Plan Landscape Plan                          | CitSrat      | 52,000         | -                  | 52,000         | -                      | -               |
| Penrith LGA                | St Marys Master Plan Biodiversity Study                      | CitSrat      | 17,000         | -                  | 17,000         | -                      | -               |
| Penrith LGA                | St Marys Master Plan Economic Feasibility Study              | CitSrat      | 75,000         | -                  | 75,000         | -                      | -               |
| Penrith LGA                | St Marys Master Plan Infrastructure Delivery Strategy        | CitSrat      | 100,000        | -                  | 100,000        | -                      | -               |
| Penrith LGA                | St Marys Master Plan Integrated Water Management Plan        | CitSrat      | 317,000        | -                  | 317,000        | -                      | -               |
| Penrith LGA                | <i>IWMPP - Stormwater Drainage Strategy</i>                  | CitSrat      | -              | -                  | -              | 136,000                | -               |
| Penrith LGA                | <i>IWMPP - Water Management Strategy</i>                     | CitSrat      | -              | -                  | -              | 181,000                | -               |
| Penrith LGA                | St Marys Master Plan European Heritage Study                 | CitSrat      | 13,000         | -                  | 13,000         | -                      | -               |
| Penrith LGA                | St Marys Master Plan Sustainability Study                    | CitSrat      | 75,000         | -                  | 75,000         | -                      | -               |
| Penrith LGA                | St Marys Master Plan Land Contamination Study                | CitSrat      | 43,000         | -                  | 43,000         | -                      | -               |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location  | Description  | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|---|--|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Penrith LGA   | St Marys Master Plan Indigenous Heritage Study           | CitSrat      | 43,000           | 17,685             | 60,685           | -                      | -               |
| <b>TOTAL CITY STRATEGY</b>                                  |  |              | <b>1,538,551</b> |                    | <b>1,522,900</b> |                        | <b>145,924</b>  |
| <b>Civil Maintenance, Renewal and Construction</b>          |  |              |                  |                    |                  |                        |                 |
| Various   | Shared Pathways Maintenance Program                      | CA           | 280,000          | -                  | 280,000          | -                      | 212,873         |
| Various   | Maintenance of GPT Constructions                         | CPR          | 338,127          | -                  | 338,127          | -                      | 165,991         |
| Londonderry   | The Driftway - Road Maintenance                          | CPR          | 66,000           | 439,902            | 505,902          | -                      | 278,480         |
| Penrith LGA   | CCTV Investigation Drainage Assets                       | CA           | 100,000          | -                  | 100,000          | -                      | -               |
| TBD   | Geotechnical Investigations for Sinkholes                | CA           | -                | 15,000             | 15,000           | -                      | -               |
| <b>TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION</b>    |  |              | <b>784,127</b>   |                    | <b>1,239,029</b> |                        | <b>657,344</b>  |
| <b>Communications</b>                                       |  |              |                  |                    |                  |                        |                 |
| Penrith LGA   | Corporate Advertising                                    | Commur       | 443,902          | -                  | 443,902          | -                      | -               |
| Penrith LGA   | Media Monitoring   | Commur       | -                | -                  | -                | -                      | 10,000          |
| Penrith LGA   | Subscription based Newspapers                            | Commur       | -                | -                  | -                | -                      | 1,173           |
| Penrith LGA   | General Advertising                                      | Commur       | -                | -                  | -                | -                      | 2,073           |
| Penrith LGA   | Miscellaneous  | Commur       | -                | -                  | -                | 107,729                | -               |
| Penrith LGA   | Western Weekender  | Commur       | -                | -                  | -                | -                      | 6,623           |
| Penrith LGA   | Community Newsletter                                     | Commur       | -                | -                  | -                | 336,173                | 166,828         |
| Penrith Council   | Website Maintenance                                      | Commur       | 50,000           | -                  | 50,000           | -                      | 22,642          |
| <b>TOTAL COMMUNICATIONS</b>                                 |  |              | <b>493,902</b>   |                    | <b>493,902</b>   |                        | <b>209,338</b>  |
| <b>Community Facilities and Recreation Operations</b>       |  |              |                  |                    |                  |                        |                 |
| Penrith LGA   | Hall Hire - Fee Waiver                                   | CF           | 3,000            | -                  | 3,000            | -                      | 655             |
| Various   | Neighbourhood Facility General Imprvments                | CF           | -                | 65,000             | 65,000           | -                      | -               |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS</b> |  |              | <b>3,000</b>     |                    | <b>68,000</b>    |                        | <b>655</b>      |
| <b>Community Facilities and Recreation Planning</b>         |  |              |                  |                    |                  |                        |                 |
| Penrith LGA   | Western Sydney Academy of Sport                          | CF           | 16,960           | -                  | 16,960           | -                      | 16,960          |
| Penrith LGA   | Sponsorship of Penrith's NSW Netball Premier League team | CF           | 15,000           | -                  | 15,000           | -                      | -               |
| Not Applicable  | CF&R Project Officer -12 month Temp                      | CF           | 89,324           | -                  | 89,324           | -                      | 33,389          |
| Penrith   | WestInvest - Preliminary Engagements                     | CF           | (35,840)         | -                  | (35,840)         | -                      | -               |
| Penrith   | Multi Indoor Sports Stadium                              | CF           | -                | -                  | -                | -                      | (35,840)        |
| <b>TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING</b>   |  |              | <b>85,444</b>    |                    | <b>85,444</b>    |                        | <b>14,509</b>   |



# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location  | Description                                     | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|---|---|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| <b>Community Resilience (Community Safety)</b>            |   |              |                  |                    |                  |                        |                 |
| Various   | Community Safety Program                        | CACP         | 261,014          | (53,903)           | 207,111          | 207,111                | 53,005          |
| Penrith   | Removal of Graffiti at St Stephens Church       | CACP         | 3,000            | -                  | 3,000            | -                      | 3,000           |
| <b>TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)</b>      |   |              | <b>264,014</b>   |                    | <b>210,111</b>   |                        | <b>56,005</b>   |
| <b>Community Resilience (Neighbourhood Renewal)</b>       |   |              |                  |                    |                  |                        |                 |
| Various   | Urban Design and Activation                     | CACP         | 363,948          | -                  | 363,948          | 363,948                | 141,314         |
| Various   | Place Management Resourcing (Pt AREAS)          | CACP         | 564,998          | (63,000)           | 501,998          | -                      | 191,696         |
| Various   | Neighbourhood Renewal Projects (AREAS)          | CACP         | 77,617           | -                  | 77,617           | 77,617                 | 2,233           |
| Various   | Places to Love Demonstration Project            | CACP         | 10,800           | -                  | 10,800           | -                      | 10,800          |
| Penrith LGA   | Magnetic Places                                 | CACP         | 50,000           | -                  | 50,000           | -                      | 2,800           |
| Penrith LGA   | The Village Cafe                                | CACP         | 129,366          | -                  | 129,366          | 74,686                 | -               |
| St Marys  | The Village Cafe St Marys                       | CACP         | -                | -                  | -                | 13,560                 | 5,322           |
| Kingswood   | The Village Cafe Kingswood                      | CACP         | -                | -                  | -                | 13,560                 | 6,502           |
| Llandilo  | The Village Café Llandilo                       | CACP         | -                | -                  | -                | 13,560                 | 3,478           |
| Kingswood   | The Village Café General                        | CACP         | -                | -                  | -                | 14,000                 | -               |
| <b>TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)</b> |   |              | <b>1,196,729</b> |                    | <b>1,133,729</b> |                        | <b>364,145</b>  |
| <b>Corporate Strategy and Performance</b>                 |   |              |                  |                    |                  |                        |                 |
| Various   | Strategic Research and Planning                 | BT           | 43,000           | 2,044              | 45,044           | -                      | 45,044          |
| <b>TOTAL CORPORATE STRATEGY AND PERFORMANCE</b>           |   |              | <b>43,000</b>    |                    | <b>45,044</b>    |                        | <b>45,044</b>   |
| <b>Customer Experience</b>                                |   |              |                  |                    |                  |                        |                 |
| Penrith Council   | Counter Queuing System                          | CE           | 18,246           | -                  | 18,246           | -                      | 16,587          |
| <b>TOTAL CUSTOMER EXPERIENCE</b>                          |   |              | <b>18,246</b>    |                    | <b>18,246</b>    |                        | <b>16,587</b>   |
| <b>Design and Projects</b>                                |   |              |                  |                    |                  |                        |                 |
| Penrith LGA   | EPR Erskine Park Rd Upgrades                    | MP           | -                | -                  | -                | -                      | 4,000           |
| Penrith LGA   | Major Project Design Costs                      | MP           | 57,962           | -                  | 57,962           | -                      | 19,135          |
| Penrith   | Coreen Avenue Corridor Improvements Design      | MP           | -                | -                  | -                | -                      | 1,439           |
| Penrith LGA   | GoC Industrial Estates and Corridors            | MP           | 705,000          | -                  | 705,000          | -                      | 45,427          |
| Penrith LGA   | GoC Jamison Pk and Great West Walk Melaleuca Pk | MP           | 121,437          | -                  | 121,437          | -                      | 1,920           |
| Penrith LGA   | GoC Additional Tree Planting Variation          | MP           | 415,000          | -                  | 415,000          | -                      | -               |
| Not Applicable  | Our River Nepean Masterplan                     | MP           | 150,000          | -                  | 150,000          | -                      | -               |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location  | Description  | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|---|--|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Penrith LGA                                       | DPIE Greening our Cities                                     | MP           | 60,000           | -                  | 60,000           | -                      | -               |
| Not Applicable                                    | Engineering Survey at Londonderry Rd & Reynolds Rd Intersect | MP           | 12,000           | -                  | 12,000           | -                      | 4,750           |
| <b>TOTAL DESIGN AND PROJECTS</b>                  |  |              | <b>1,521,399</b> |                    | <b>1,521,399</b> |                        | <b>76,671</b>   |
| <b>Development Applications</b>                   |  |              |                  |                    |                  |                        |                 |
| Penrith LGA                                       | Local Planning Panel   | DS           | 171,728          | -                  | 171,728          | -                      | 59,309          |
| Penrith LGA                                       | FLAG-Assessment Improvement                                  | DS           | -                | 116,500            | 116,500          | -                      | 1,920           |
| <b>TOTAL DEVELOPMENT APPLICATIONS</b>             |  |              | <b>171,728</b>   |                    | <b>288,228</b>   |                        | <b>61,229</b>   |
| <b>Development Compliance</b>                     |  |              |                  |                    |                  |                        |                 |
| Penrith LGA                                       | Audit Ind Comm & Ag Activities                               | EHC          | 151,253          | -                  | 151,253          | -                      | 106,747         |
| <b>TOTAL DEVELOPMENT COMPLIANCE</b>               |  |              | <b>151,253</b>   |                    | <b>151,253</b>   |                        | <b>106,747</b>  |
| <b>Divisional Assurance (City Services)</b>       |  |              |                  |                    |                  |                        |                 |
| Penrith LGA                                       | Operation Spider Illegal Dumping Clean-up and Prevention     | DIVASS       | -                | 4,833              | 4,833            | -                      | -               |
| Penrith   | Assets Web QR Project  | DIVASS       | 9,944            | -                  | 9,944            | -                      | 3,659           |
| Not Applicable                                    | Divisional Assurance Resources - WestInvest                  | DIVASS       | -                | 42,944             | 42,944           | -                      | -               |
| Werrington  | Site Investigation - PCC sub-depot Water Street, Werrington  | DIVASS       | -                | 35,000             | 35,000           | -                      | -               |
| <b>TOTAL DIVISIONAL ASSURANCE (CITY SERVICES)</b> |  |              | <b>9,944</b>     |                    | <b>92,721</b>    |                        | <b>3,659</b>    |
| <b>Environment Health (Biodiversity)</b>          |  |              |                  |                    |                  |                        |                 |
| Penrith LGA                                       | On Site Sewer Management Strategy                            | EHC          | 293,710          | -                  | 293,710          | -                      | 140,745         |
| Penrith LGA                                       | Biodiversity Strategy  | EHC          | 20,000           | -                  | 20,000           | -                      | 2,255           |
| Penrith LGA                                       | Integrated Catchment Management                              | EHC          | 144,597          | -                  | 144,597          | -                      | 71,362          |
| Penrith LGA                                       | Waterways Health Monitoring Program                          | EHC          | 70,000           | -                  | 70,000           | -                      | 23,546          |
| Penrith LGA                                       | FLAG-Tree Referral/Technical Advice                          | EHC          | 172,452          | (79,300)           | 93,152           | -                      | -               |
| <b>TOTAL ENVIRONMENT HEALTH (BIODIVERSITY)</b>    |  |              | <b>700,759</b>   |                    | <b>621,459</b>   |                        | <b>237,907</b>  |
| <b>Executive Services</b>                         |  |              |                  |                    |                  |                        |                 |
| Penrith Council                                   | Councillor Professional Training and Development             | EX           | 60,000           | -                  | 60,000           | -                      | -               |
| Penrith Council                                   | East Ward - Councillor Robin Cook                            | EX           | -                | -                  | -                | -                      | 400             |
| <b>TOTAL EXECUTIVE SERVICES</b>                   |  |              | <b>60,000</b>    |                    | <b>60,000</b>    |                        | <b>400</b>      |
| <b>Floodplain and Stormwater Management</b>       |  |              |                  |                    |                  |                        |                 |
| Penrith LGA                                       | Floodplain Management Resourcing                             | ES           | 273,470          | -                  | 273,470          | -                      | 129,777         |
| Penrith LGA                                       | Flood Studies SMSC   | ES           | 192,359          | (12,500)           | 179,859          | -                      | -               |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location        | Description  | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|-----------------|--|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Cranebrook      | Cranebrook Overland Flow Flood Study                         | ES           | 96,701           | -                  | 96,701           | -                      | 679             |
| Penrith LGA     | Peach Tree and Lower Surveyors Creeks Catchment Floodplain   | ES           | 259,382          | -                  | 259,382          | -                      | 9,603           |
| Penrith         | Doonmore Street, Penrith Retarding Basin                     | ES           | 199,083          | 12,500             | 211,583          | -                      | 28,168          |
| St Marys        | St Marys Flood Protection Levee Upgrade                      | ES           | 174,126          | -                  | 174,126          | -                      | (25,717)        |
| Emu Plains      | Emu Plain Floodplain Risk Management Study and Plan          | ES           | 150,000          | -                  | 150,000          | -                      | -               |
| Londonderry     | Rickabys Creek Catchment Flood Study                         | ES           | 120,000          | -                  | 120,000          | -                      | 300             |
| Oxley Park      | Oxley Park levee - Investigation and Detailed Design         | ES           | 90,000           | -                  | 90,000           | -                      | 7,731           |
| Erskine Park    | Pit & Pipe Study   | ES           | 250,000          | -                  | 250,000          | -                      | -               |
|                 | <b>TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT</b>            |              | <b>1,805,121</b> |                    | <b>1,805,121</b> |                        | <b>150,541</b>  |
|                 | <b>Information Technology</b>                                |              |                  |                    |                  |                        |                 |
| Not Applicable  | Outdoor Mobility Operational Expenditure                     | ICT          | 124,610          | 4,520              | 129,130          | -                      | 129,130         |
| Penrith Council | Operational and Support Agreements                           | ICT          | 1,226,162        | -                  | 1,226,162        | -                      | 852             |
| Penrith Council | Cloud Services   | ICT          | -                | -                  | -                | -                      | 246,803         |
| Penrith Council | Data Centre Services   | ICT          | -                | -                  | -                | -                      | 51,081          |
| Penrith Council | Contractor   | ICT          | -                | -                  | -                | -                      | 93,031          |
| Penrith Council | TPG Services   | ICT          | -                | -                  | -                | -                      | 15,280          |
|                 | <b>TOTAL INFORMATION TECHNOLOGY</b>                          |              | <b>1,350,772</b> |                    | <b>1,355,292</b> |                        | <b>536,177</b>  |
|                 | <b>Libraries</b>   |              |                  |                    |                  |                        |                 |
| Various         | Library Special Purpose Projects - Promotion                 | LS           | 19,000           | -                  | 19,000           | -                      | 9,034           |
| Penrith Council | Library Resources - Operating                                | LS           | 230,000          | -                  | 230,000          | -                      | 216,215         |
| Penrith LGA     | Library Digital  | LS           | 5,000            | 111,873            | 116,873          | -                      | 590             |
| Penrith LGA     | Library Management System Op Costs                           | LS           | -                | -                  | -                | -                      | 80,687          |
| Penrith LGA     | RFID Op Costs  | LS           | -                | -                  | -                | -                      | 18,487          |
| Penrith LGA     | LMS App Op Costs   | LS           | -                | -                  | -                | -                      | 17,110          |
| Penrith LGA     | Library Special Purpose Projects - Technology                | LS           | 17,967           | -                  | 17,967           | -                      | -               |
|                 | <b>TOTAL LIBRARIES</b>                                       |              | <b>271,967</b>   |                    | <b>383,840</b>   |                        | <b>342,123</b>  |
|                 | <b>Nursery Operations and Bushcare</b>                       |              |                  |                    |                  |                        |                 |
| Penrith Council | Bushland Management  | CPR          | 201,678          | -                  | 201,678          | -                      | 109,160         |
| Castlereagh     | Save Our Species - Persoonia Nutans (Nodding Geebung)        | CPR          | 6,198            | -                  | 6,198            | -                      | 5,943           |
| Penrith LGA     | Preserving Cumberland Plain Threatened Species in Penrith LG | CPR          | 44,355           | -                  | 44,355           | -                      | 18,534          |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location                                     | Description  | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|--|--|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Emu Plains                                   | Keeping the Hawkesbury and Nepean Rivers healthy - River Roa | CPR          | 29,545           | -                  | 29,545           | -                      | 18,864          |
| Emu Heights                                  | Control of weeds at McCanns Island                           | CPR          | 47,306           | -                  | 47,306           | -                      | -               |
| Various                                      | Save Our Species - Persoonia Nutans (2022)                   | CPR          | -                | 20,000             | 20,000           | -                      | 2,927           |
| <b>TOTAL NURSERY OPERATIONS AND BUSHCARE</b> |  |              | <b>329,082</b>   |                    | <b>349,082</b>   |                        | <b>155,429</b>  |
| <b>People and Culture</b>                    |  |              |                  |                    |                  |                        |                 |
| Penrith Council                              | Culture and Change   | People a     | 19,000           | -                  | 19,000           | -                      | 4,414           |
| Penrith Council                              | Child Safety Organisational Standards                        | People a     | 18,412           | -                  | 18,412           | -                      | 18,475          |
| Not Applicable                               | WHS Services Resources - WestInvest                          | People a     | -                | -                  | -                | -                      | 19,312          |
| <b>TOTAL PEOPLE AND CULTURE</b>              |  |              | <b>37,412</b>    |                    | <b>37,412</b>    |                        | <b>42,200</b>   |
| <b>Place and Activation</b>                  |  |              |                  |                    |                  |                        |                 |
| Various                                      | REAL Festival  | CACP         | 684,487          | -                  | 684,487          | -                      | 284,170         |
| Various                                      | Australia Day  | CACP         | 112,538          | 22,000             | 134,538          | 134,538                | 2,378           |
| Penrith                                      | REAL Festival Resourcing                                     | CACP         | 131,077          | -                  | 131,077          | -                      | 16,085          |
| Penrith                                      | REAL Festival COVID related expenditure                      | CACP         | 44,000           | (44,000)           | -                | -                      | -               |
| Penrith LGA                                  | Our Voices Film Festival                                     | CACP         | 40,000           | -                  | 40,000           | -                      | -               |
| Penrith LGA                                  | Penrith Events Partnership Program                           | CACP         | 125,000          | -                  | 125,000          | -                      | -               |
| Penrith LGA                                  | Strategic Partnerships                                       | CACP         | -                | -                  | -                | 30,000                 | -               |
| Penrith LGA                                  | Regional Events Sponsorship                                  | CACP         | -                | -                  | -                | 60,000                 | 44,545          |
| Penrith LGA                                  | Community Events Fund  | CACP         | -                | -                  | -                | 20,000                 | -               |
| Penrith LGA                                  | Event Acquisition Fund                                       | CACP         | -                | -                  | -                | 15,000                 | 7,500           |
| St Marys                                     | NRL Grand Final Live Site                                    | CACP         | 40,000           | 6,190              | 46,190           | -                      | 46,190          |
| Penrith Council                              | Relay for Life Sponsorship                                   | CACP         | 3,000            | -                  | 3,000            | -                      | -               |
| <b>TOTAL PLACE AND ACTIVATION</b>            |  |              | <b>1,180,102</b> |                    | <b>1,164,292</b> |                        | <b>400,868</b>  |
| <b>Property Development and Management</b>   |  |              |                  |                    |                  |                        |                 |
| Various                                      | PD Business Development                                      | PD           | 19,350           | (6,500)            | 12,850           | 12,850                 | 2,939           |
| Various                                      | Emu Pins Employment Precinct -Investigation                  | PD           | 135,671          | 51,145             | 186,816          | 186,816                | 209,361         |
| Various                                      | Permanent Road Closure (not sold)                            | PD           | 5,000            | -                  | 5,000            | 5,000                  | 644             |
| Various                                      | Primary Application Trench Reserve                           | PD           | 20,000           | 7,000              | 27,000           | 27,000                 | 3,201           |
| Various                                      | Green Innovations Soper Place (Op)                           | PD           | 289,590          | -                  | 289,590          | 289,590                | 44,755          |
| Various                                      | 330 Great Western Highway - Demolition                       | PD           | 67,000           | 8,933              | 75,933           | 75,933                 | 1,008           |



# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location  | Description   | Resp Officer | Adopted Budget   | Proposed Variances | Revised Budget   | Estimated Project Cost | PTD Expenditure |
|---|---|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Various   | Emu Plains Old Post Office HLBC                             | PD           | 175,691          | -                  | 175,691          | 175,691                | 67,288          |
| Various   | 50-54 Chameleon Dr & 16 Ridgeview Cres Erskine Pk (Ultegra) | PD           | 6,000            | -                  | 6,000            | 6,000                  | -               |
| Various   | Road Closure-Part Chatsworth Road St Clair                  | PD           | 10,000           | -                  | 10,000           | 10,000                 | -               |
| Various   | Road Closure- Part Ashwick Circuit St Clair                 | PD           | 10,000           | -                  | 10,000           | 10,000                 | -               |
| Various   | Road Closure- Horace Street Cranebrook                      | PD           | 10,000           | -                  | 10,000           | 10,000                 | -               |
| Various   | North St Marys Industrial Precinct HLBC                     | PD           | 100,000          | -                  | 100,000          | 100,000                | -               |
| Various   | St Marys Town Centre Valuation                              | PD           | 45,950           | -                  | 45,950           | 45,950                 | 18,435          |
| Various   | 25-27 Second Ave Kingswood (Easement)                       | PD           | 6,000            | -                  | 6,000            | 6,000                  | -               |
| Various   | Road Closure- Ptt Dunheved Circuit St Marys                 | PD           | 10,000           | -                  | 10,000           | 10,000                 | -               |
| Various   | Unsolicited Bid -The Salvation Army                         | PD           | -                | 20,000             | -                | -                      | -               |
| Various   | Quigg Place Orchard Hills Land Swap                         | PD           | 20,000           | -                  | 20,000           | 20,000                 | -               |
| Various   | Lot 3 The Northern Road South Penrith (Easement)            | PD           | -                | 6,000              | -                | 6,000                  | -               |
| Penrith CBD   | Penrith Paceway - Temp Public Car Park Lease                | PD           | 26,000           | -                  | 26,000           | 26,000                 | 12,000          |
| St Marys  | St Marys Village Green                                      | PD           | 109,106          | -                  | 109,106          | -                      | -               |
| St Marys  | <i>Other consultant</i>                                     | PD           | -                | -                  | -                | 109,106                | 78,967          |
| Erskine Park  | Easement for Endeavour Energy - Chameleon Reserve           | PD           | 950              | 246                | 1,196            | -                      | 1,196           |
| Erskine Park  | <i>Valuation Consultant</i>                                 | PD           | -                | -                  | -                | 1,196                  | -               |
| Penrith LGA   | Affordable Housing Project                                  | PD           | 110,054          | -                  | 110,054          | -                      | -               |
| Penrith LGA   | <i>Internal Staff</i>                                       | PD           | -                | -                  | -                | 110,054                | 60,861          |
| Penrith LGA   | Project: Graze  | PD           | 80,334           | -                  | 80,334           | -                      | -               |
| Penrith LGA   | <i>Food and Beverage Consultant</i>                         | PD           | -                | -                  | -                | 80,334                 | 41,287          |
| Various   | Telecommunications Portfolio Optimisation                   | PD           | 28,312           | -                  | 28,312           | -                      | -               |
| Various   | <i>Consultant</i>   | PD           | -                | -                  | -                | 28,312                 | 14,983          |
| Penrith CBD   | Community Connections HLBC                                  | PD           | 89,600           | -                  | 89,600           | -                      | -               |
| Penrith CBD   | <i>Consultants</i>  | PD           | -                | -                  | -                | 89,600                 | 54,100          |
| <b>TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT</b>      |   |              | <b>1,374,608</b> |                    | <b>1,461,432</b> |                        | <b>611,026</b>  |
| <b>Public Space Maintenance (City Services)</b>       |   |              |                  |                    |                  |                        |                 |
| Not Applicable  | Public Spaces Debris Green Waste Clean Up & Rehabilitation  | CPR          | 100,000          | -                  | 100,000          | -                      | 5,316           |
| <b>TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)</b> |   |              | <b>100,000</b>   |                    | <b>100,000</b>   |                        | <b>5,316</b>    |
| <b>Public Space Maintenance (Cross City)</b>          |   |              |                  |                    |                  |                        |                 |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location  | Description  | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure  |
|---|--|--------------|----------------|--------------------|----------------|------------------------|------------------|
| Various   | Enhanced Public Domain Maintenance (Pt AREAS)                | CPR          | 2,862,226      | -                  | 2,862,226      | -                      | 1,420,637        |
| Penrith LGA   | Enhanced Public Domain                                       | CPR          | 162,755        | -                  | 162,755        | -                      | 44,102           |
| Penrith LGA   | LED Sreet Light Upgrade Project                              | CPR          | 862,360        | -                  | 862,360        | -                      | -                |
| <b>TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY)</b>      |  |              |                |                    |                |                        | <b>1,464,739</b> |
| <b>Purchasing and Supply</b>                            |  |              |                |                    |                |                        |                  |
| Not Applicable  | VendorPanel -Additional Modules                              | FS           | 121,273        | -                  | 121,273        | -                      | -                |
| <b>TOTAL PURCHASING AND SUPPLY</b>                      |  |              |                |                    |                |                        | <b>121,273</b>   |
| <b>Resilience</b>                                       |  |              |                |                    |                |                        |                  |
| Various   | Resilience Programs  | CR           | 55,330         | -                  | 55,330         | 55,330                 | 710              |
| Penrith LGA   | Community Resilience Initiatives - LG Recovery Grant         | CR           | 139,447        | -                  | 139,447        | -                      | -                |
| Penrith LGA   | Community Resilience Officer                                 | CR           | -              | -                  | -              | 99,447                 | 19,339           |
| Penrith LGA   | Community Resilience Program                                 | CR           | -              | -                  | -              | 40,000                 | 286              |
| Penrith LGA   | Community preparedness to climate risks                      | CR           | 95,000         | -                  | 95,000         | -                      | 2,652            |
| Not Applicable  | St Marys WestInvest Project Lead                             | CR           | 136,142        | -                  | 136,142        | -                      | 43,544           |
| Penrith LGA   | City Resilience Flood Recovery (DRFA)                        | CR           | 60,000         | -                  | 60,000         | -                      | 58,152           |
| <b>TOTAL RESILIENCE</b>                                 |  |              |                |                    |                |                        | <b>124,683</b>   |
| <b>Security and Emergency Services Management</b>       |  |              |                |                    |                |                        |                  |
| Not Applicable  | Probable Maximum Flood (PMF) Review                          | CA           | 150,000        | -                  | 150,000        | -                      | -                |
| Not Applicable  | DRFA Flood Funding Coordination and Consulting               | CA           | 100,000        | -                  | 100,000        | -                      | 93,730           |
| Not Applicable  | Contribution to NSW RFS Cumberland and McCarther Districs Wo | CA           | 3,400          | -                  | 3,400          | -                      | 3,400            |
| <b>TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT</b> |  |              |                |                    |                |                        | <b>253,400</b>   |
| <b>Social Strategy (CCD)</b>                            |  |              |                |                    |                |                        |                  |
| Various   | Targeted Early Intervention Programs (TEIP)                  | CACP         | 59,737         | -                  | 59,737         | -                      | 7,031            |
| Various   | Community Sector Data TEIP Projects                          | CACP         | 95,324         | 49,790             | 145,114        | 145,114                | 26,200           |
| Various   | Community Health Promotion                                   | CACP         | 6,000          | -                  | 6,000          | -                      | -                |
| Penrith LGA   | Disability Access Improvements Operational                   | CACP         | 1,470          | 8,500              | 9,970          | 1,470                  | 1,470            |
| Penrith LGA   | Accessible Tourism Campaign                                  | CACP         | -              | -                  | -              | 8,500                  | -                |
| Penrith LGA   | Digital Literacy Mentoring Program for Isolated Seniors Oper | CACP         | 10,000         | -                  | 10,000         | -                      | 7,500            |
| Penrith LGA   | Disability Inclusion Action Plan Stretch Projects            | CACP         | 220,000        | (25,000)           | 195,000        | -                      | -                |
| Penrith LGA   | Public awareness campaign                                    | CACP         | -              | -                  | -              | 50,000                 | -                |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location  | Description   | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|---|---|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Penrith LGA   | Autism friendly guides to support visits to play spaces | CACP         | -              | -                  | -              | 20,000                 | -               |
| Penrith LGA   | Boost Meaningful employment (MYC)                       | CACP         | -              | -                  | -              | 25,000                 | -               |
| Penrith LGA   | Undertake Pedestrian Access and Mobility Plans          | CACP         | -              | -                  | -              | 100,000                | -               |
| Penrith LGA   | Multicultural Community Research                        | CACP         | 35,000         | 35,000             | 70,000         | -                      | -               |
| Penrith LGA   | Community Engagement Cultural Protocols                 | CACP         | -              | 35,000             | 35,000         | -                      | -               |
| St Marys  | Nepean Potters Society - Kiln Repair                    | CACP         | 3,300          | -                  | 3,300          | -                      | 3,300           |
| Penrith LGA   | Community Assistance Program                            | CACP         | 5,200          | -                  | 5,200          | -                      | 5,200           |
| <b>TOTAL SOCIAL STRATEGY (CCD)</b>                  |   |              | <b>436,031</b> |                    | <b>539,321</b> |                        | <b>50,701</b>   |
| <b>Strategic Asset Management Planning</b>          |   |              |                |                    |                |                        |                 |
| Various   | Adoption of Plans of Management                         | CA           | 135,972        | -                  | 135,972        | -                      | 15,000          |
| Jordan Springs                                      | Declared Dams Management                                | CA           | 70,000         | -                  | 70,000         | -                      | -               |
| Not Applicable                                      | Drainage Audits   | CA           | 150,000        | -                  | 150,000        | -                      | -               |
| Llandilo  | Llandilo Stormwater Drainage Condition Assessment       | CA           | -              | -                  | -              | -                      | 19,274          |
| <b>TOTAL STRATEGIC ASSET MANAGEMENT PLANNING</b>    |   |              | <b>355,972</b> |                    | <b>355,972</b> |                        | <b>34,274</b>   |
| <b>Sustainability</b>                               |   |              |                |                    |                |                        |                 |
| Various   | Sustainability Programs                                 | CR           | 58,269         | (5,000)            | 53,269         | 53,269                 | 6,421           |
| Penrith Council                                     | Louise Petchell Learning for Sustainability Scholarship | CR           | 10,000         | -                  | 10,000         | -                      | 1,781           |
| Penrith LGA   | Compact of Mayors                                       | CR           | 21,034         | 5,000              | 26,034         | -                      | 7,595           |
| Penrith LGA   | WSU Solar Car Sponsorship                               | CR           | 25,000         | -                  | 25,000         | -                      | 25,000          |
| <b>TOTAL SUSTAINABILITY</b>                         |   |              | <b>114,303</b> |                    | <b>114,303</b> |                        | <b>40,797</b>   |
| <b>Tourism and International Partnerships</b>       |   |              |                |                    |                |                        |                 |
| Various   | City Marketing  | CEM          | 244,237        | 30,000             | 274,237        | 274,237                | 137,889         |
| Various   | International Relations                                 | CEM          | 88,700         | -                  | 88,700         | -                      | 842             |
| Penrith LGA   | Penrith Heritage Walking Trail Project                  | CEM          | 26,075         | -                  | 26,075         | -                      | 2,753           |
| <b>TOTAL TOURISM AND INTERNATIONAL PARTNERSHIPS</b> |   |              | <b>359,012</b> |                    | <b>389,012</b> |                        | <b>141,484</b>  |
| <b>Traffic Management, Parking and Road Safety</b>  |   |              |                |                    |                |                        |                 |
| Penrith LGA   | Road Safety Project                                     | ES           | 14,377         | 9,700              | 24,077         | 4,007                  | 1,600           |
| Penrith LGA   | School Zone Pedestrian Counts                           | ES           | -              | -                  | -              | 6,000                  | 6,640           |
| Penrith LGA   | P-2740 Supervising Learner Drivers Workshops - GLS      | ES           | -              | -                  | -              | 1,200                  | 250             |
| Penrith LGA   | P-2739 Child Seat Safety Program                        | ES           | -              | -                  | -              | 5,500                  | -               |
|   |   |              |                |                    |                |                        | 100             |

# PROJECTS PROGRESS REPORT

For the Period to 31 December 2022

| Location   | Description  | Resp Officer | Adopted Budget    | Proposed Variances | Revised Budget    | Estimated Project Cost | PTD Expenditure  |
|--|--|--------------|-------------------|--------------------|-------------------|------------------------|------------------|
| Penrith LGA  | P-2738 Community Road Safety Education Program               | ES           | -                 | -                  | -                 | 5,000                  | 250              |
| Penrith LGA  | Pedestrian and vehicle counts at Nepean River Precinct       | ES           | -                 | -                  | -                 | 2,370                  | -                |
| Emu Plains   | GWH Emu Plains to Glenbrook - Survey & Design                | ES           | 12,520            | -                  | 12,520            | -                      | 4,752            |
| Penrith CBD  | High Pedestrian Activity Area Study - Penrith Northern Stati | ES           | 50,000            | -                  | 50,000            | -                      | 45,660           |
| Penrith LGA  | Penrith Accessible Trails Hierarchy Strategy                 | ES           | 47,689            | -                  | 47,689            | -                      | 6,335            |
| <b>TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY</b> |  |              | <b>124,586</b>    |                    | <b>134,286</b>    |                        | <b>65,487</b>    |
| <b>Waste Avoidance and Resource Recovery</b>             |  |              |                   |                    |                   |                        |                  |
| Penrith LGA  | Purchase of Bins after Rollout                               | WRR          | 103,521           | -                  | 103,521           | -                      | 53,298           |
| Various  | Biodegradable Bags - Purchase & Delivery                     | WRR          | 1,110,087         | -                  | 1,110,087         | -                      | 577,716          |
| Penrith LGA  | E - Waste  | WRR          | 150,000           | -                  | 150,000           | -                      | 44,557           |
| Penrith  | Waste Strategy & Contract Development                        | WRR          | 50,000            | -                  | 50,000            | -                      | 1,358            |
| Penrith LGA  | Hard Waste Assessment  | WRR          | 238,876           | -                  | 238,876           | -                      | 117,028          |
| Penrith LGA  | Chemical Clean Out   | WRR          | 20,000            | -                  | 20,000            | -                      | -                |
| Penrith LGA  | Kitchen Caddies  | WRR          | 5,000             | -                  | 5,000             | -                      | 2,891            |
| Penrith LGA  | Smart Waste Collection                                       | WRR          | 2,000             | -                  | 2,000             | -                      | -                |
| Penrith LGA  | Communication Strategy                                       | WRR          | 16,561            | -                  | 16,561            | -                      | 4,387            |
| Penrith LGA  | The Middle Link (Circular Economy)                           | WRR          | 1,410             | -                  | 1,410             | -                      | 1,410            |
| Penrith LGA  | Red Ready  | WRR          | 58,400            | -                  | 58,400            | -                      | 11,900           |
| Penrith LGA  | Street Litter Bin Review                                     | WRR          | 1,219             | -                  | 1,219             | -                      | 1,219            |
| Penrith LGA  | SSCS in Schools  | WRR          | 7,695             | -                  | 7,695             | -                      | 7,695            |
| Penrith LGA  | Christmas Services   | WRR          | 30,000            | -                  | 30,000            | -                      | 5,620            |
| Penrith LGA  | Supplementary Services                                       | WRR          | 45,000            | -                  | 45,000            | -                      | 349              |
| Penrith LGA  | Scrap Together.  | WRR          | 8,772             | -                  | 8,772             | -                      | 8,781            |
| Penrith LGA  | Flood Recovery Clean-up                                      | WRR          | -                 | -                  | -                 | -                      | 225              |
| Penrith LGA  | MUDs FOGO Trial  | WRR          | 138,304           | -                  | 138,304           | -                      | 30,000           |
| Penrith LGA  | Flood Recovery Clean-up 2022-23                              | WRR          | 160,537           | -                  | 160,537           | -                      | 160,312          |
| Penrith LGA  | FUDS (FOGO in unit dwellings)                                | WRR          | -                 | 71,400             | 71,400            | -                      | 2,585            |
| Penrith LGA  | Circular Economy in the Community                            | WRR          | -                 | 42,814             | 42,814            | -                      | -                |
| <b>TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY</b>       |  |              | <b>2,147,382</b>  |                    | <b>2,261,596</b>  |                        | <b>1,031,331</b> |
| <b>TOTAL OPERATING PROJECTS</b>                          |  |              | <b>23,190,440</b> |                    | <b>24,255,668</b> |                        | <b>7,863,407</b> |



# CAPITAL BUDGET

Budget Review for the quarter ended 31 December 2022

|  | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD    |
|--|-----------------|--------------------|-------------------|-------------------|--------------------|----------------|-----------------|------------------|---------------|
| <b>Capital Funding</b>                 |                 |                    |                   |                   |                    |                |                 |                  |               |
| Rates & Other United Funding           | 28,635          | 1,213              | -                 | -                 | -                  | 29,848         | (7,153)         | 22,694           | 7,078         |
| Capital Grants & Contributions         | 28,491          | 20,867             | 1,536             | -                 | -                  | 50,895         | (2,387)         | 48,508           | 15,631        |
| Internal Restrictions                  |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Renewals                             | 4,284           | 4,948              | 819               | -                 | -                  | 10,051         | 627             | 10,678           | 3,283         |
| - New Assets                           | 31,323          | 7,032              | 1,517             | -                 | -                  | 39,872         | (4,650)         | 35,221           | 7,647         |
| External Restrictions                  | 9,239           | 6,540              | 360               | -                 | -                  | 16,139         | (369)           | 15,770           | 6,282         |
| Other Capital Funding Sources          |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Loans                                | 56,215          | 1,024              | (66)              | -                 | -                  | 57,172         | (2,474)         | 54,697           | 2,886         |
| Income from Sale of Assets             |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Plant & Equipment                    | 1,283           | -                  | -                 | -                 | -                  | 1,283          | -               | 1,283            | 680           |
| - Land & Buildings                     | -               | 40                 | -                 | -                 | -                  | 40             | -               | 40               | -             |
| <b>TOTAL CAPITAL FUNDING</b>           | <b>159,470</b>  | <b>41,663</b>      | <b>4,166</b>      | <b>-</b>          | <b>-</b>           | <b>205,299</b> | <b>(16,406)</b> | <b>188,893</b>   | <b>43,487</b> |
| <b>Capital Expenditure</b>             |                 |                    |                   |                   |                    |                |                 |                  |               |
| New Assets                             |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Plant & Equipment                    | 4,976           | 117                | 40                | -                 | -                  | 5,132          | (81)            | 5,052            | 2,522         |
| - Land & Buildings                     | 99,426          | 10,300             | 1,862             | -                 | -                  | 111,588        | (7,619)         | 103,969          | 15,887        |
| - Roads, Bridges, Footpaths            | 11,289          | 3,988              | (14)              | -                 | -                  | 15,263         | (4,037)         | 11,225           | 1,226         |
| - Other Infrastructure                 | 6,600           | 609                | 60                | -                 | -                  | 7,269          | (3,000)         | 4,269            | 210           |
| - Library Books                        | 535             | (20)               | -                 | -                 | -                  | 515            | -               | 515              | 210           |
| - Other                                | 226             | 1,342              | (15)              | -                 | -                  | 1,553          | (80)            | 1,473            | 431           |
| Renewals                               |                 |                    |                   |                   |                    |                |                 |                  |               |
| - Plant & Equipment                    | 393             | 1,486              | -                 | -                 | -                  | 1,879          | (300)           | 1,579            | 361           |
| - Land & Buildings                     | 15,813          | 20,243             | 1,443             | -                 | -                  | 37,499         | (557)           | 36,942           | 12,788        |
| - Roads, Bridges, Footpaths            | 12,094          | 3,154              | 830               | -                 | -                  | 16,078         | (1,007)         | 15,071           | 5,775         |
| - Other Infrastructure                 | 1,592           | 364                | (40)              | -                 | -                  | 1,916          | 275             | 2,191            | 869           |
| - Other                                | -               | 80                 | -                 | -                 | -                  | 80             | -               | 80               | 3             |
| Loan Repayments (principal) & Advances | 6,526           | -                  | -                 | -                 | -                  | 6,526          | -               | 6,526            | 3,204         |
| <b>TOTAL CAPITAL EXPENDITURE</b>       | <b>159,470</b>  | <b>41,663</b>      | <b>4,166</b>      | <b>-</b>          | <b>-</b>           | <b>205,299</b> | <b>(16,406)</b> | <b>188,893</b>   | <b>43,487</b> |

# CONTRACTS

Part A – Contracts Listing - contracts entered into during the December 2022 quarter

| Contractor   | Contract Number | Contract Purpose   | Contract \$ Exc. GST | Start Date | Expiration Date | Details of Contract         | Budgeted (Y/N) |
|--|-----------------|--|----------------------|------------|-----------------|-----------------------------|----------------|
| B&G Enterprises (NSW) Pty Ltd                                | RF122/23-006    | Pool Plant and Equipment Routine Maintenance                         | 349,948.50           | 1-Oct-22   | 1-Oct-25        | 2 x 1 year extension option | Y              |
| Coverit Building Group Pty Ltd                               | RF122/23-004    | Boroina Park Upgrade   | 1,410,584.08         | 5-Oct-22   | 5-Oct-24        | No extension options        | Y              |
| The trustee for the Philip Cox & Partners Unit Trust         | RF121/22-030    | REQUEST FOR TENDER –ARCHITECT GUIDLEY STREET CARPARK                 | 157,063.23           | 7-Oct-22   | 7-Oct-23        | No extension options        | Y              |
| A. Space Australia Pty Ltd                                   | RFQ21/22-042    | David Currie Playspace Construction                                  | 558,872.60           | 29-Oct-22  | 29-Oct-23       | No extension options        | Y              |
| Good Canopy Company  | RFQ22/23-038    | Development of Tree Canopy Targets for Penrith Local Government Area | 68,794.00            | 3-Nov-22   | 3-Aug-23        | No extension options        | Y              |
| Kealec Pty Ltd T/as Sportz Lighting                          | RFQ22/23-008    | Allsopp Oval Sports Lighting Upgrade                                 | 133,894.20           | 7-Nov-22   | 7-Nov-23        | No extension options        | Y              |
| Fulton Hogan Industries Pty Ltd                              | RFQ19/20-003A   | Major Asphalt Works  | Schedule of Rates    | 17-Oct-22  | 17-Oct-23       | 2x1 year extension options  | Y              |
| Cockerill Contracting Pty Ltd                                | RFQ22/23-060    | Proposed Drainage Works at Woodlands Dr, Glenmore Park- Stage2       | 644,600.00           | 7-Oct-22   | 7-Oct-23        | No extension options        | Y              |
| Asplundh Tree Expert Pty Ltd T/as Summit Open Space Services | RF122/23-012    | Ched Towns Landscaping Works   | 345,599.35           | 9-Nov-22   | 9-Nov-23        | No extension options        | Y              |
| Micromex Research  | RFQ22/23-085    | Community Wellbeing Survey   | 57,640.00            | 17-Nov-22  | 31-Jan-23       | No extension options        | Y              |
| Catchment Simulation Solutions Pty Ltd                       | RFQ22/23-001    | Emu Plains Catchment Floodplain Risk Management Study and Plan       | 190,151.50           | 15-Dec-22  | 31-Jul-24       | No extension options        | Y              |
| The Trustee for Zadro Trust T/As Zadro Pty Ltd               | RFQ22/23-047    | Children's Services Brand Refresh & Marketing Plan                   | 61,435.00            | 3-Nov-22   | 30-Jun-23       | No extension options        | Y              |

## Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included

# CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 31 December 2022

| Expense       | YTD Expenditure<br>(Actual \$) | Budgeted (Y/N) | Notes |
|---------------|--------------------------------|----------------|-------|
| Consultancies | 6,472,601                      | Y              |       |
| Legal Fees    | 928,474                        | Y              |       |

## Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

## On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

| Target | March 2022 | June 2022 | September 2022 | December 2022 |
|--------|------------|-----------|----------------|---------------|
| 90%    | 77%        | 84%       | 86%            | 74%           |

# INCOME & EXPENSE

Budget Review for the quarter ended 31 December 2022

|  | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget  | Proposed Budget | Projected Budget | Actual YTD     |
|--|-----------------|--------------------|-------------------|-------------------|--------------------|-----------------|-----------------|------------------|----------------|
| <b>Income</b>  |                 |                    |                   |                   |                    |                 |                 |                  |                |
| Rates & Annual Charges                                 | 188,571         | (387)              | -                 | -                 | -                  | 188,184         | (330)           | 187,854          | 186,479        |
| User Fees & Charges                                    | 49,855          | 102                | -                 | -                 | -                  | 49,957          | (41)            | 49,916           | 23,874         |
| Interest & Investment Revenue                          | 3,175           | 249                | -                 | -                 | -                  | 3,424           | 1,454           | 4,878            | 2,764          |
| Other Revenues   | 2,177           | 252                | -                 | -                 | -                  | 2,429           | 277             | 2,707            | 2,069          |
| Grants & Contributions - Operating                     | 9,133           | 1,419              | 312               | -                 | -                  | 10,864          | 523             | 11,387           | 9,777          |
| Grants & Contributions - Capital                       |                 |                    |                   |                   |                    |                 |                 |                  |                |
| - Other  | 38,466          | 12,391             | 1,595             | -                 | -                  | 52,451          | (8,964)         | 43,488           | 1,129          |
| - Contributions (S94)                                  | 4,337           | -                  | -                 | -                 | -                  | 4,337           | 3,187           | 7,524            | 4,874          |
| Share of Interests in Joint Ventures                   | -               | -                  | -                 | -                 | -                  | -               | -               | -                | -              |
| <b>Total Income from Continuing Operations</b>         | <b>295,714</b>  | <b>14,026</b>      | <b>1,907</b>      | <b>-</b>          | <b>-</b>           | <b>311,647</b>  | <b>(3,894)</b>  | <b>307,753</b>   | <b>230,966</b> |
| <b>Expenses</b>  |                 |                    |                   |                   |                    |                 |                 |                  |                |
| Employee Costs   | 136,015         | 57                 | 209               | -                 | -                  | 136,281         | (395)           | 135,886          | 60,499         |
| Borrowing Costs  | 1,233           | -                  | -                 | -                 | -                  | 1,233           | -               | 1,233            | 491            |
| Materials & Contracts                                  | 77,115          | 10,404             | 2,742             | -                 | -                  | 90,261          | 2,143           | 92,404           | 43,314         |
| Depreciation   | 47,328          | 90                 | -                 | -                 | -                  | 47,418          | -               | 47,418           | 28,214         |
| Legal Costs  | 262             | (34)               | 5                 | -                 | -                  | 233             | -               | 233              | 88             |
| Consultants  | 1,483           | 2,089              | (323)             | -                 | -                  | 3,248           | 368             | 3,616            | 2,722          |
| Other Expenses   | 13,195          | 5                  | -                 | -                 | -                  | 13,201          | (126)           | 13,075           | 8,089          |
| Share of Interests in Joint Ventures                   | -               | -                  | -                 | -                 | -                  | -               | -               | -                | -              |
| <b>Total Expenses from Continuing Operations</b>       | <b>276,632</b>  | <b>12,611</b>      | <b>2,632</b>      | <b>-</b>          | <b>-</b>           | <b>291,875</b>  | <b>1,989</b>    | <b>293,865</b>   | <b>143,417</b> |
| Net Gain/(Loss) from the Disposal of Assets            | (554)           | (0)                | -                 | -                 | -                  | (554)           | -               | (554)            | (533)          |
| Net Gain/(Loss) on Fair Value Adjustment               | -               | -                  | -                 | -                 | -                  | -               | -               | -                | -              |
| <b>Net Operating Result from Continuing Operations</b> | <b>18,528</b>   | <b>1,414</b>       | <b>(726)</b>      | <b>-</b>          | <b>-</b>           | <b>19,217</b>   | <b>(5,883)</b>  | <b>13,334</b>    | <b>87,016</b>  |
| <b>Net Operating Result before Capital Items</b>       | <b>(24,275)</b> | <b>(10,976)</b>    | <b>(2,320)</b>    | <b>-</b>          | <b>-</b>           | <b>(37,571)</b> | <b>(106)</b>    | <b>(37,677)</b>  | <b>81,013</b>  |



# CASH & INVESTMENTS

Budget Review for the quarter ended 31 December 2022

|                                     | Original Budget | Approved Sept Qtr. | Approved Dec Qtr. | Approved Mar Qtr. | Approved June Qtr. | Revised Budget | Proposed Budget | Projected Budget | Actual YTD     |
|-------------------------------------|-----------------|--------------------|-------------------|-------------------|--------------------|----------------|-----------------|------------------|----------------|
| <b>Externally Restricted</b>        |                 |                    |                   |                   |                    |                |                 |                  |                |
| Developer Contributions             | 55,103          | (2,555)            | -                 | -                 | -                  | 52,548         | 3,923           | 56,471           | 57,599         |
| Restricted Contributions for Works  | 11,023          | (609)              | (131)             | -                 | -                  | 10,283         | (245)           | 10,039           | 4,632          |
| Unexpended Grants                   | 3,180           | (7,820)            | (561)             | -                 | -                  | (5,201)        | (54)            | (5,255)          | 35,862         |
| Unexpended Loan Funds               | 1,892           | (1,024)            | -                 | -                 | -                  | 869            | 2,474           | 3,343            | 17,421         |
| Other Externally Restricted         | 8,845           | (1,887)            | (43)              | -                 | -                  | 6,914          | (461)           | 6,453            | 14,111         |
| <b>Total Externally Restricted</b>  | <b>80,043</b>   | <b>(13,895)</b>    | <b>(735)</b>      | <b>-</b>          | <b>-</b>           | <b>65,413</b>  | <b>5,637</b>    | <b>71,051</b>    | <b>129,625</b> |
| <b>Internally Restricted</b>        |                 |                    |                   |                   |                    |                |                 |                  |                |
| Sinking Funds                       | -               | -                  | -                 | -                 | -                  | -              | -               | -                | -              |
| Internal Reserves                   | 49,355          | (24,528)           | (4,157)           | -                 | -                  | 20,670         | 4,886           | 25,556           | 59,128         |
| Security Bonds & Deposits           | 17,881          | (330)              | 95                | -                 | -                  | 17,646         | -               | 17,646           | 17,646         |
| <b>Total Internally Restricted</b>  | <b>67,236</b>   | <b>(24,858)</b>    | <b>(4,062)</b>    | <b>-</b>          | <b>-</b>           | <b>38,316</b>  | <b>4,886</b>    | <b>43,202</b>    | <b>76,774</b>  |
| <b>Unrestricted</b>                 | 65,175          | 58,151             | (7,049)           | -                 | -                  | 116,277        | (10,523)        | 105,753          | 13,607         |
| <b>Total Cash &amp; Investments</b> | <b>212,454</b>  | <b>19,398</b>      | <b>(11,846)</b>   | <b>-</b>          | <b>-</b>           | <b>220,006</b> | <b>-</b>        | <b>220,006</b>   | <b>220,006</b> |

## Cash & Investments cont'd

### Comment on Cash and Investments Position

The Reserve Bank of Australia (RBA) has continued to increase the cash rate to 3.10%. This equates to 300 basis points rise from 0.10% cash rate in April 2022. The RBA's decision to raise the cash rate is attributed to the higher inflation rate result in the third quarter of 2022, being 7.3% from 6.1% in the second quarter, causing a substantial disparity between the two results – i.e. between Cash Rate and Inflation Rate. The increase in Cash rate within the last eight months, have been radically fast, such that the Council's portfolio has not been able to sustain the pace. In December 2022, the investment portfolio's average rate of return has marginally surpassed the BBSW monthly return benchmark, but the Enhanced BBSW benchmark is yet to be attained. Although that being the case, the Council projected interest income return for 2022/23 Financial Year of 1.85% has been favourably surpassed in December 2022 by 132 basis points – the Council investment portfolio yield for December 2022 was 3.17%.

### Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

|                                     |                           |
|-------------------------------------|---------------------------|
| <b>Externally Restricted Assets</b> | <b>\$</b>                 |
| S7.11 Development contributions     | 57,598,766                |
| Restricted contributions for works  | 4,632,086                 |
| Unexpended grants                   | 35,862,068                |
| Unexpended Loan Funds               | 17,421,236                |
| Other externally restricted         | 14,110,537                |
| <b>Internally Restricted Assets</b> |                           |
| Internal reserves                   | 59,128,510                |
| Security bonds and deposits         | 17,646,163                |
| <b>Unrestricted Invested Funds</b>  | 13,607,001                |
| <b>Cash</b>                         | <b><u>220,006,367</u></b> |

The Council's Cash Book and Bank Statements have been reconciled as at 31 December 2022.

### Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

|                                      |                           |
|--------------------------------------|---------------------------|
|                                      | <b>\$</b>                 |
| Current Cash on Call Group           | 14,899,838                |
| Term Investment Group                | 181,500,000               |
| Floating rate Notes Investment Group | 18,050,000                |
| Mortgage Backed Securities*          | 1,892,169                 |
| <b>Sub-Total</b>                     | <b>216,342,007</b>        |
| General Fund Bank Account            | 3,664,360                 |
| <b>Total</b>                         | <b><u>220,006,367</u></b> |

\*MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

# Performance Indicators

## as at December 2022

| Indicator                                       | Description   | Benchmark                  | Forecast Result 22-23 | Forecast Result 22-23 |
|---|---|----------------------------|-----------------------|-----------------------|
| Operating Performance Ratio                     | This ratio measures Council's achievement of containing operating expenditure within operating revenue.   | Greater than or equal to 0 | -17.9%                | Off Track             |
| Own Source Revenue                              | This ratio measures the degree of reliance on external funding sources.   | Greater than 60%           | 81.57%                | On Track              |
| Unrestricted Current Ratio                      | The 'unrestricted current ratio' is specific to the Local Government sector and represents a council's ability to meet its short-term obligations as they fall due. | Greater than 1.5 times     | 1.59                  | On Track              |
| Debt Service Cover Ratio                        | This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.  | Greater than 2.0 times     | 3.2                   | On Track              |
| Rates and annual charges outstanding percentage | Assesses the impact of uncollected rates and annual charges on a council's liquidity and the adequacy of debt recovery efforts.                                     | Less than 5%               | 5.00%                 | On Track              |
| Real Operating Expenditure                      | This ratio measures the cost of delivering Councils services per capita. Decreases in this ratio indicates efficiency improvements by Council.                      | Decreasing over time       | 1.32                  | At Risk               |

### Notes on Indicators listed as "Off Track" or "At Risk"

#### Operating Performance Ratio

The main reason for the deficit ratio result is the increase in depreciation following comprehensive revaluations. As the replacement cost of Council's assets continue to increase and further assets are constructed, depreciation expenditure will continue to increase. Council continues to plan for the long term (including managing asset management costs), forecasting asset renewal and investment in capital assets and balancing operational revenue and expenditure, with a focus on delivering balanced and sustainable budgets.

#### Real Operating Expenditure

At the end of June 2022, Council had spent \$1,208 per capita, which is higher than prior years, however is forecasting a slightly higher ratio of \$1,318 per capital for 2022-23.

## INTERPRETING ASSISTANCE

|            |  |
|------------|--|
| ENGLISH    | If you do not understand this, please contact the Telephone Interpreting Service on 131 450 and ask them to contact Penrith City Council on your behalf on (02) 4732 7777. Or come to the Council offices and ask for an interpreter.  |
| ARABIC     | إذا لم يكن بإمكانك قراءة النص أعلاه، الرجاء الاتصال بخدمات الترجمة الفورية الهاتفية (TIS) على الرقم 131 450 والطلب منهم الاتصال بدورهم بمجلس مدينة بنريث نيابة عنك على الرقم 4732 7777 (02). أو يمكنك الحضور إلى المجلس وطلب ترتيب مترجم فوري لك.  |
| CHINESE    | 如果您无法阅读这些文字，请致电 131 450 联系电话传译服务中心，请他们代您拨打 (02) 4732 7777 联系 Penrith 市议会。您也可以亲自到市议会来并要求获得口译服务。   |
| GREEK      | Αν δεν μπορείτε να το διαβάσετε αυτό, τηλεφωνήστε στην Τηλεφωνική Υπηρεσία Διερμηνέων στο 131 450 και ζητήστε τους να επικοινωνήσουν με το Δήμο Penrith (Penrith City Council) για λογαριασμό σας στον αριθμό (02) 4732 7777, ή ελάτε στη Δημαρχία και ζητήστε διερμηνέα.  |
| HINDI      | यदि आप इसे नहीं पढ़ पाते हैं, तो कृपया 131 450 पर टेलीफोन दुभाषिया सेवा से संपर्क करें और उनसे कहें कि वे आपकी ओर से पेनरिथ सिटी काउंसिल से (02) 4732 7777 पर संपर्क करें. या आप काउंसिल आएँ और एक दुभाषिये की मांग करें.  |
| ITALIAN    | Se non riuscite a leggere questo, contattate il servizio telefonico di interpretariato al numero 131 450 e chiedetegli di contattare da parte vostra il comune di Penrith City al numero (02) 4732 7777 oppure venite in comune e richiedete un interprete.  |
| MALTESE    | Jekk ma tistax taqra dan, jekk jogħġbok, ikkuntattja lit-Telephone Interpreting Service fuq 131 450 u itlobhom biex jikkuntattjaw Penrith City Council f'ismek fuq (02) 4732 7777. Jew ejja l-Kunsill u itlob għal interpretu.   |
| PERSIAN    | اگر نمی توانید این مطلب را بخوانید، لطفاً به خدمات ترجمه تلفنی به شماره 131 450 زنگ بزنید و از آنان بخواهید با شورای شهر پنریت Penrith City Council به شمار 4732 7777 (02) از جانب شما تماس بگیرند. یا اینکه به شهرداری Council آمده و مترجم بخواهید.  |
| PUNJABI    | ਜੇਕਰ ਤੁਸੀਂ ਇਸ ਦਸਤਾਵੇਜ਼ ਨੂੰ ਨਹੀਂ ਸਮਝਦੇ ਅਤੇ ਕਸਿ ਦੁਭਾਸ਼ੀਏ ਦੀ ਲੋੜ ਹੈ, ਤਾਂ ਕਰਿਪਾ ਕਰਕੇ 131 450 'ਤੇ ਟੈਲੀਫੋਨ ਇੰਟਰਪਰਟਿੰਗ ਸੇਵਾ ਨੂੰ ਫੋਨ ਕਰੋ ਅਤੇ ਉਨ੍ਹਾਂ ਨੂੰ (02) 4732 7777 'ਤੇ Penrith City Council (ਪੈਨਰਿਥ ਸਿਟੀ ਕੌਂਸਲ) ਨੂੰ ਫੋਨ ਕਰਨ ਲਈ ਕਹੋ।  |
| SINGHALESE | ඔබට මෙය කියවීමට නොහැකි නම්, කරුණාකර දුරකථන අංක 131 450 ඔස්සේ දුරකථන ජීවර්තන සේවාව (Telephone Interpreting Service) අමතා ඔබ වෙනුවෙන් දුරකථන අංක (02) 4732 7777 අමතා පෙන්රිත් නගර සභාව (Penrith City Council) හා සම්බන්ධ කර දෙන ලෙස ඉල්ලා සිටින්න. නැතිනම් නගර සභාව වෙත පැමිණ භාෂා ජීවර්තකයකු ලබා දෙන ලෙස ඉල්ලා සිටින්න. |
| TAGALOG    | Kung hindi mo naiintindihan ang dokumentong ito at kailangan mo ng isang interpreter, mangyaring tumawag sa Telephone Interpreting Service sa 131 450 at hilingin sa kanila na tumawag sa Penrith City Council sa (02) 4732 7777.  |
| TAMIL      | இதை உங்களால் வாசிக்க இயலவில்லை என்றால், 'தொலைபேசி உரைபெயர்ப்பு சேவை'யை 131 450 எனும் இலக்கத்தில் அழைத்து 'பென்றித் நகரவையுடன் (02) 4732 7777 எனும் இலக்கத்தில் உங்கள் சார்பாக தொடர்பு கொள்ளுமாறு கேளுங்கள். அல்லது நகரவைக்கு விஜயம் செய்து உரைபெயர்ப்பாளர் ஓடுவர் வேண்டுமெனக் கேளுங்கள்.                               |
| VIETNAMESE | Nếu quý vị không thể đọc được thông tin này, xin liên lạc Dịch Vụ Thông Dịch Qua Điện Thoại ở số 131 450 và yêu cầu họ thay mặt quý vị liên lạc với Hội Đồng Thành Phố Penrith ở số (02) 4732 7777. Hoặc hãy tới Hội Đồng và yêu cầu có thông dịch viên.   |

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