

PENRITH



2021-22

ORGANISATIONAL REPORT MARCH



How we're going with delivering
services, activities and projects for
our community

PENRITH
CITY COUNCIL

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FINANCIAL SERVICES MANAGER'S REPORT

EXECUTIVE SUMMARY

This report covers the third quarter of the 2021-22 financial year. Details of significant variations, Reserve movements, and the status of Council's Operating and Capital projects compared to Budget, are included in this document.

Council projected a balanced Budget in the adoption of the Original 2021-22 Operational Plan. The December Quarterly Review reported variations to the predicted annual budget with a net surplus result of \$418,465 for 2021-22 at that stage.

The March Quarterly Review again presents a net positive result with a revised projected net surplus of \$544,744 for 2021-22. While a surplus is currently predicted for 2021-22, it is considered prudent, given the ongoing impact of COVID and disaster recovery, to maintain this current year surplus from operations to provide the ability to minimise any future impacts in the final half of the financial year.

This result comprises mainly positive variations to the adopted budget, with the most notable budget adjustments for the March Quarter being additional Rates income (\$423,018), Development Services Income (\$100,000), and year to date Salary savings (\$1,619,763). These positive budget variations in the March Review have been offset in part by the continuing impact of COVID on General Revenue (\$357,500) in the third quarter of 2021-22, with further details of impacted areas provided in this report.

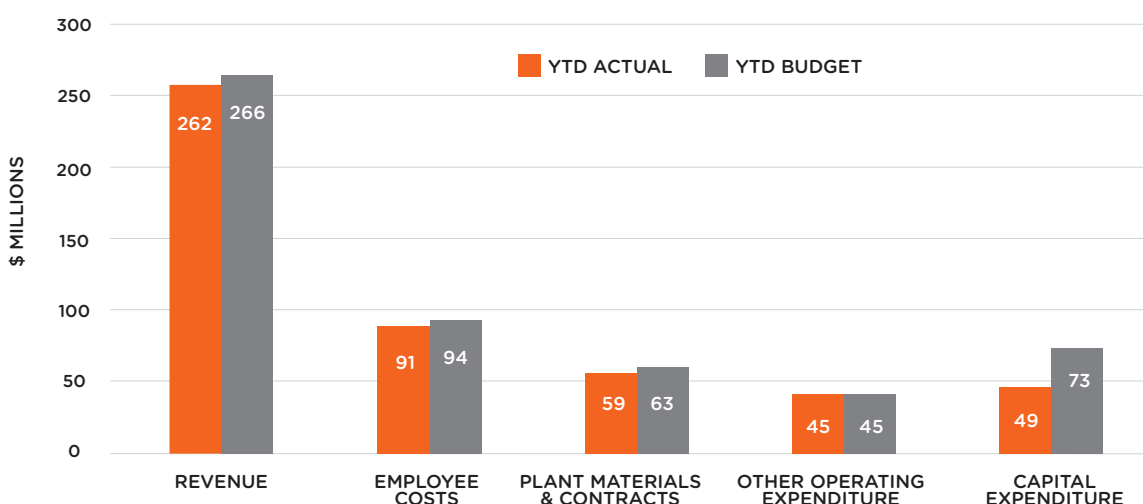
The overall 2021-22 Budget compared to the phased budget is generally in line with expectations, with a surplus of \$544,744 currently projected for 2021-22. All variations have been considered and where a budget adjustment is required, details have been included in this Review. The following graph shows a comparison by category of Council's Adopted Budget compared to expectations as at March 2022.

BUDGET POSITION

The review recommends a number of both favourable and unfavourable adjustments to the Adopted Budget for 2021-22. A full list of variations greater than \$20,000 is attached. The net effect of the recommended proposed variations and adjustments adopted during the quarter is a surplus of \$126,279 for the third quarter, which results in an expected surplus for the full year of \$544,744.

Some of the more significant variations are outlined below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

Actual vs Budget Comparison – March 2022



BUDGET VARIATIONS THAT IMPACT ON THE PROJECTED BUDGET POSITION

Non-COVID Budget Variations

Ripples Revenue - \$490,512 U (14%)

The 3rd quarter of 2021-22 was very challenging for Aquatic and Leisure centres. Revenue in this quarter was severely impacted by the extreme weather conditions throughout the summer. The recent planned campaigns have been impacted, delayed, or cancelled due to the extreme weather encountered and as a result the projected membership numbers were not achieved. The poor weather has also seen a significant impact on casual visitations, which in turn has had a similar effect to forecasted secondary spend revenue.

Ripples Salary Savings - \$332,379 F (6%)

Salary savings were identified from various vacant positions within Ripples. Delays in recruitment due to a shortage of skilled staff meant that savings were made due to delays in onboarding.

Ripples Operational Expenditure - \$129,510 F (7%)

Savings were identified as a result of closures due to floods and lower visitations from the adverse weather conditions. Significant savings were made in electricity, first aid equipment and other expenses due to venues being closed and lower visitations resulting in lower usage. Savings in items for resale were due to limited purchases as the sales were significantly low due to venue closures and lower visitations. The delay of an audit for industry best practice/processes by Royal Life Saving until September due to the recent flooding event has resulted in further savings. Savings were also advised in pest control costs, water tests and external plant hire as the services were scaled back due to low visitations and venue closures.

Net Rates Income - \$423,018F (0.2%)

Rates income is forecast to be \$390,000 (F) higher than prior forecasts due to continuing changes in values and land use around the airport. Rates related interest income will also be \$70,000 (F) higher due to higher arrears in the first half of the financial year than predicted. Due to the re-emergence of COVID and then recent floods, legal action will not recommence in the current financial year so legal income will be \$50,000 (U) less than forecast. This reduction of legal income will be partly offset by around \$13,000 lower legal expenditure than forecast.

Net Salary Savings - \$1,619,763 F (1.3%)

During the 3rd quarter of 2021-22 salary savings have also been realised primarily due to vacancies across a number of departments. In addition, a review of the City Presentation area has identified year to date salary savings of \$829,413 due to the impact of staff turnover and vacancies during the period July 2021 to March 2022. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified organisational salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$1,619,763.

It is proposed that as part of the March Quarterly Review that salary savings of \$1,619,763 are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for resignations and retirements. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

Net Development Approval Income - \$100,000 F (2.88%)

Increased income of \$250,000 in the Major Development Application area is the result of a combination of more conservative projections in early 2021 during COVID which did not anticipate the increased investment in major proposals in the first half of this financial year in the COVID "economic recovery" phase. There has been a minor reduction in development application lodgement volumes over the last quarter which allows for greater opportunity to finalise major and complex development applications for determination. The resulting projected determinations before the end of the financial year will mean that the resulting income will be realised this financial year. This increase has been offset by an increase to the Department of Planning Reform expenditure \$150,000 for fees collected as part of the DA fee to provide a net increase in income of \$100,000.

Applications to Amend LEP and DCP - \$70,033 U (60%)

Council is receiving and will continue to receive, multiple applications for rezoning and other amendments to the LEP. Fees are paid when the application is lodged, and these funds are then held as deferred income until assessment of the application is completed at which time the funds are recognised as income. This adjustment represents a reduction of income in 2021-22 which will be recognised in future years on completion of the assessment of applications currently in progress.

Commercial Waste Income - \$52,000 U (41%)

The decrease in the annual commercial waste income budget is attributed to the redirection of resources to flood waste management and the actions taken to identify illegal dumping in street litter bins. The flood waste management activity has revealed potential customers within the rural area with inadequate waste management services who have expressed interest in transitioning to Council's service. Further illegal street litter bin dumping outcomes will require compliance action.

Animal Services Income - \$25,537 F (11.59%)

The increase in Companion Animal Registration commission and fees from surrendered animals has been attributed to higher levels of pet ownership and disposal during pandemic restrictions. As further restrictions are eased or removed, a return to normal levels is anticipated.

Regulatory Control in Public Areas Income - \$25,000 F (25%)

The increased income from regulatory action has been attributed to the completion of deferred or suspended investigations during pandemic restrictions. As further restrictions are eased or removed, a return to normal levels is anticipated.

Food Shop Inspections - \$24,028 F (18.2%)

Increased income resulting from easing of COVID restrictions and Council staff being able to complete inspections sooner than anticipated.

Eileen Cammack Building Refurbishment - \$27,200 U (4%)

Additional funding is required due to site flood level issue identified while building the canteen which was outside of the original project scope. In consultation with Council's Asset Management team and the on-site contractor, a decision was made to ensure the risk was addressed. This included the construction of a new wall in the changeroom, installation of villaboard, replacement of all tiles and the installation of new benches within the canteen.

The majority of roofing structure and external brickwork is now complete. Due to COVID restrictions and recent prolonged rainfall, project works have been impacted. The contractor has provided an updated program to Council and the project is now expected to be completed late-May 2022.

COVID Related Budget Variations

Ripples Revenue - \$487,483 U (13%)

2021-22 has been one of the most challenging for the Aquatic and Leisure industry with significant flow on effect from forced closures due to COVID at the start of the year. This affected membership numbers and visitations with both acquisition and retention failing to meet historical numbers. The industry continues to be challenged by inconsistent attendance in venues due to ongoing hesitation around COVID in the community. In addition, the ongoing impact to staff levels being identified as close COVID contacts has forced employees into isolation resulting in key acquisition campaigns being delayed or cancelled.

Ripples Operational Expenditure - \$174,983 F (10%)

Savings were identified due to reduction in users of the venues as a flow on impact from forced closures due to COVID at the start of the year. Significant savings were made in electricity, and first aid equipment due to lower visitations. Savings in staff training and development expenses and staff conference fees were due to cancelled training and development days and conferences in January and February 2022 that could not be run due to COVID and these sessions will not be available until next year. Other consultancy services savings were due to services being operated by internal staff as part of redeployment opportunities. Savings were also identified in COVID related operational expenses, as the actual expenses were lower than the early estimations provided by contractors.

Library Services Income - \$45,000 U (25%)

COVID and associated government social distancing requirements, have seen the library experience lower patronage and use of its services. This has resulted in a decline in Library Fee Income.

OTHER BUDGET VARIATIONS WITH NO IMPACT ON THE SURPLUS

The March 2022 quarter also includes budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by Reserves. The more significant of these variations are detailed below.

Non-COVID Budget Variations

Developer Contributions - Increase of \$146,798 (Reserves)

Development Contributions have been received earlier than anticipated for the Cultural Facilities S7.11 Plan and Citywide Non-residential S7.12 levy for contributions for various industrial/ commercial developments and fit outs.

Harold Corr Synthetic Track Upgrade - Increase of \$850,000 (Reserve)

Despite ongoing weather and COVID challenges this project has exceeded initial milestone forecasts. Drainage, earth, and utility works are progressing ahead of schedule, requiring budget originally planned for 2022-23 to be brought forward into the current financial year period.

Dunheved Road Upgrade - Increase of \$600,000 (Grant)

The project has reached 80% design submission and is currently under review along with the draft Review of Environmental Factors document. Proposal for full funding approval to be submitted to the Department of Infrastructure, Transport, Regional Development and Communications by June 2022.

Fitch Avenue Flood Damage Restoration Works - Increase of \$377,471 (Grant)

Due to the severe weather and flooding event in February 2022, significant road failure along 57 Nepean Avenue and risk of land sliding to adjoining residents have presented. Both an emergency and permanent funding provision for design and construction have been made via the Australian Government Disaster Recovery Funding Arrangements.

Caddens Road - Gipps Street to Heaton Road - Increase of \$280,091 (Grant)

All construction works completed ahead of schedule and the new road corridor was open to the public on 28 January 2022. Funds were reallocated from within the Australian Government Local Roads Package (Round 3) Western Sydney Infrastructure Plan Program. The balance of the program will be used to complete Erskine Park Road.

Legal Services - Increase of \$264,000 (Reserve)

Legal Services have seen an increase in insurance costs due to recent flood events and is also likely to affect future premiums. An analysis of Insurance Premiums and Equity Returns will be included in Long Term Modelling which will ensure Reserves balances are maintained.

Ripples Leisure Centre Splashpad Facilities - Increase of \$170,000 (Reserve)

Council has now completed the rectification works for the St Marys Splashpad facilities. The remaining retention balance on the awarded construction contract was retained by Council to fund these works.

Cook Parade Road Restoration - Increase of \$155,985 (Grant)

Investigations following the February flooding event have discovered extensive road failures along Cook Parade, St Clair between Clyde Avenue and Creek Crescent. Council Engineers recommend major re-sheeting works to make safe the potholes and crumbled asphalt which is due to the excessive moisture that has infiltrated the pavement. Funding is being provided by Australian Government Disaster Recovery Funding Arrangements.

PPVA Lighting and Seating Replacement - Increase of \$125,000 (Grant)

Penrith Performing & Visual Arts were successful in its Creative Capital Project grants application to the NSW Government. A total of \$250,000 will be provided to maximise the efficiency of the theatre lighting upgrade at the centre.

Gipps Street - Monitor Leachate - Increase of \$122,000 (Reserve)

The \$122,000 funding is required to upgrade the pumps and monitoring systems that form part of the leachate management system at Gipps Street Reserve. These upgrades are being undertaken to address comments from the site auditor, address remediation requirements and to ensure the system operates correctly. The works will be completed by June 2022.

CRM - Waste Service - Decrease of \$99,968 (Reserve)

This project is for the implementation of the CRM with regard to enhancement to the bulky waste collection booking and payment service. Online payment options are not yet operational. It is anticipated this project will recommence in 2023-24.

Eileen Cammack Field Lighting Stage 2 and 3 - Increase of \$86,569 (Grant)

The building program is currently under construction and ahead of schedule with most of the roofing structure and external brickwork being completed. Funds allocated in the 2022-23 financial year have been brought forward to align with this milestone.

COVID Related Budget Variations

Traffic & Parking Regulation/Enforcement Income - Decrease of \$200,000

Following an easing of COVID restrictions in late 2021, timed parking enforcement was suspended until 1 January 2022. Since that time, the community has experienced further COVID impacts which resulted in reduced occupancy levels in Council Car Parks and on street parking. Limited enforcement was carried out around the Hospital Precinct between January and March 2022 to assist healthcare workers but operations returned to normal in April 2022.

COVID-19 IMPACT

Prior years

As previously reported in 2019-20 and 2020-21, in order to track the actual impact of COVID on Council's operations and revenue a separate COVID Impact Reserve was created initially resulting in a deficit balance for the Reserve as we are notionally funding from this Reserve. It has effectively resulted in a loan against our Internal Reserves. At the conclusion of each reporting period a review of Actual vs Budgeted impact was undertaken with any variance adjusted against the original source of funding for this Reserve and any surplus directed towards the repayment of this Internal Reserve.

The table below details the financial impact of COVID for the fifteen months from April 2020 to June 2021. As reported to Council in the June 2021 Quarterly Review the final impact on Council's available funds for this period was \$4.4m.

This Reserve was closed off from 1 July 2021 with a closing balance of \$4.4m, as we now move into the recovery stage of the pandemic with the focus on repaying this Reserve. The 2021-22 Original Budget includes the first of four annual repayments of \$500,000 to this COVID Impact Reserve as we work towards repaying this Reserve by 30 June 2025. The current projected closing balance of this Reserve as at 30 June 2022 is \$3.9m.

	2019-20	2020-21	
	2019-20 3 Months - April to June 2020 Actual (\$'000)	2020-21 July 2020 to June 2021 Actual (\$'000)	TOTAL 2019-20 and 2020-21 Actual (\$'000)
	As at June 2020 Review	As at June 2021 Review	Cumulative impact 2019-20 and 2020-21
Impact on General Revenue			
Revenue	2,728	2,594	5,322
Expenditure (savings)	-353	-110	-463
PWS Relief Request	0	570	570
Less: Repayment of Internal Loan	-551	-500	-1,051
	1,824	2,554	4,378
Impact on Reserves			
Revenue	244	405	649
TOTAL COVID-19 IMPACT FOR 2019-21	2,068	2,959	5,027

Current Financial Year

As mentioned in the commentary above, the 3rd quarter 2021-22 has seen continued COVID impacts on Council's operations. These impacts have been incorporated into the projected June 2022 Revised Budget surplus of \$544,744 as part of this March 2022 Quarterly Review.

The table below summarises the impact of COVID on Council's operations in 2021-22 as at March 2022 and highlights a current impact on General Revenue of \$2.8m. This impact has been addressed as part of each quarterly review and is included in the forecast 2021-22 budget result.

COVID-19 IMPACT 2021-22	2021-22 Sep-21 Budget (\$'000)	2021-22 Dec-21 Budget (\$'000)	2021-22 Mar-22 Budget (\$'000)	TOTAL 2021-22 Budget (\$'000)
	As at September 2021 Review	As at December 2021 Review	As at March 2022 Review	Total YTD impact for 2021-22
Impact on General Revenue				
Revenue (reduction)	1,494	1,349	533	3,376
Expenditure (savings)	-171	-384	-175	-730
Expenditure (additional)	175	28		203
Less: CivicRisk - COVID-19 Assistance to Councils		-63		-63
	1,498	930	358	2,786
Not Impacting on General Revenue				
Revenue (reduction)	150	492	200	842
Expenditure (additional)	207	119	-68	258
New COVID-19 related projects (funded from OLG COVID-19 Pandemic Support)		250		250
	357	861	132	1,350
TOTAL COVID-19 IMPACT FOR 2021-22	1,855	1,791	490	4,136

REVOTES

In addition to the aforementioned variations, a total of \$31.3m of planned Capital and Operating projects are proposed for revote this quarter. The total value of revotes for the year to date is \$32.1m (including the proposed March Quarter revotes) compared to \$13.4m for the same period in 2020-21. A full list of revotes is included in this report, and further details on major revotes for the March quarter are detailed below.

CAPITAL PROJECTS

Soper Place Multi Deck Carpark \$11,476,777 (Loan)

Design revisions in addition to consultation with the planning panel and consent authority is ongoing. The project has been delayed due to extensive negotiations to reach consensus and development application approval. Project completion is now forecast for the end of 2024.

Regatta Park - Stage 1 \$5,500,000 (Grant)

Inclement weather is adversely impacting the program and final completion date has been extended. The project team is fast-tracking various activities to cover the lost time. The revised estimated completion date for this project will be first quarter of 2023.

Gipps Street Recreation Precinct \$4,500,000 (Reserve)

The duration of the request for tender period was extended resulting in a delay to the tender award. Commencement of the landscape construction contract has also been slightly delayed. The revised completion date is third quarter of 2023.

City Park \$4,500,000 (Grant/Loan)

Challenges following the initial contract award have resulted in a new tender process. Some early works and early procurement are being undertaken to mitigate program delays. The revised completion is June 2023.

Shared Path Great Western Highway Emu Plains to Glenbrook \$1,623,349 (Grant)

The project has experienced a substantial impact in finalising design and organising construction work due to COVID and extreme wet weather conditions throughout the March period. Additional time is required for consultation and construction of the shared path within the Blue Mountains LGA, and to obtain approval from Transport for NSW for the traffic signal upgrade for the shared crossing at the intersection of Russell Street and Great Western Highway. As this project is fully funded by Transport for NSW, an extension of time has been requested from TfNSW. The revised estimated completion date for this project is December 2022.

Plant Replacement \$1,500,000 (Reserve)

Major plant and equipment supply from overseas have been substantially affected due to the impacts of COVID. Considerable delays of between 6 to 12 months are currently being experienced. Purchase Orders are being placed as soon as practicable to minimise ongoing impact. The revised estimated fulfilment date for current orders is June 2023.

Trinity Drive Reserve Renewal \$900,034 (Grant/Reserve)

Design took longer than expected and Council was not able to engage a suitable contractor from the Local Government Procurement panel of contractors. The construction tender is being advertised with the aim to be awarded in June 2022. Despite the delayed construction start date, construction completion remains the same at end of December 2022.

OPERATING PROJECTS

REAL Festival \$373,251 (General Revenue/Reserve)

Real Festival is Council's flagship event and is a priority project that delivers arts and cultural opportunities for our community. Tench Reserve, the site for REAL Festival, is currently under redevelopment and upgrade which has impacted on planning and timing for the event. Planning the detailed program and dates for REAL Festival 2022-23 is in progress and will consider relevant issues and opportunities.

RATES ARREARS

Rates arrears assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of Council's debt recovery efforts.

The rates outstanding debt ratio as at 31 March 2022 was 5.44% compared to the March 2021 result of 5.06%. Rate arrears have increased slightly above the industry benchmark of 5%, this is due to recovery action being on hold for a two-year period due to the COVID pandemic/flooding disaster, and it is anticipated that the ratio will fall below the 5% benchmark by 30 June 2022.

SUMMARY

Council's financial position remains sound with a surplus of \$544,744 projected for 2021-22. This Review and the proposed allocations continue to demonstrate Council's commitment to strong financial management. While a surplus is currently predicted for 2021-22, it is considered prudent given the ongoing impact of COVID to maintain this current year surplus from operations to provide the ability to minimise any future impacts in the final quarter of the financial year.



NEIL FARQUHARSON
FINANCIAL SERVICES MANAGER

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 March 2022 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the Original Budget.



ANDREW MOORE
DIRECTOR - CORPORATE SERVICES
RESPONSIBLE ACCOUNTING OFFICER

FUNDING SUMMARY

	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operations from Ordinary Activities									
Operating Expenditure									
Employee Costs	(129,357.0)	-	(129,357.0)	962.4	-	962.4	(128,394.6)	-	(128,394.6)
Interest Charges	(1,181.5)	-	(1,181.5)	-	-	-	(1,181.5)	-	(1,181.5)
Depreciation and Amortisation	(44,376.8)	-	(44,376.8)	-	-	-	(44,376.8)	-	(44,376.8)
Materials and Contracts	(97,018.0)	-	(97,018.0)	2,193.0	-	2,193.0	(94,825.0)	-	(94,825.0)
Other Expenses	(10,626.1)	-	(10,626.1)	(1,157.6)	-	(1,157.6)	(11,783.7)	-	(11,783.7)
Net (Loss)/Gain from the Disposal of Assets	7,766.8	-	7,766.8	1,955.4	-	1,955.4	9,722.2	-	9,722.2
Total Operating Expenditure	(274,792.7)	-	(274,792.7)	3,953.2	-	3,953.2	(270,839.4)	-	(270,839.4)
Operating Revenue									
Rates and Annual Charges	39,447.9	141,482.0	180,929.9	-	390.0	390.0	39,447.9	141,872.0	181,319.9
User Charges and Fees	42,156.8	-	42,156.8	(832.4)	-	(832.4)	41,324.4	-	41,324.4
Interest Income	457.1	586.0	1,043.1	(0.7)	70.0	69.3	456.4	656.0	1,112.4
Operating Grants and Contributions	11,650.5	5,898.3	17,548.8	(47.0)	-	(47.0)	11,603.5	5,898.3	17,501.8
Other Revenue	6,250.4	50.0	6,300.4	(115.8)	(50.0)	(165.8)	6,134.6	-	6,134.6
Total Operating Revenue	99,962.7	148,016.3	247,979.0	(995.8)	410.0	(585.8)	98,966.8	148,426.3	247,393.2
Result before Capital Grants and Contributions	(174,830.0)	148,016.3	(26,813.6)	2,957.4	410.0	3,367.4	(171,872.6)	148,426.3	(23,446.3)
Capital Grants & Contributions	80,933.6	-	80,933.6	(9,986.4)	-	(9,986.4)	70,947.3	-	70,947.3
Operating Result	(93,896.3)	148,016.3	54,120.0	(7,029.0)	410.0	(6,619.0)	(100,925.3)	148,426.3	47,501.0
Funding Statement (Sources & Application)									
Add back non funded items	49,038.2	-	49,038.2	-	-	-	49,038.2	-	49,038.2
Funds received from Sale of Assets	20,241.9	-	20,241.9	(1,955.4)	-	(1,955.4)	18,286.5	-	18,286.5
Loans Received	-	24,000.0	24,000.0	-	-	-	-	24,000.0	24,000.0
Budget (Surplus) / Deficit	-	(418.5)	(418.5)	-	(126.3)	(126.3)	-	(544.7)	(544.7)
Funds Transferred (to)/from Reserves held	40,964.7	(36,329.6)	4,635.1	(20,093.8)	6.5	(20,087.3)	20,871.0	(36,323.1)	(15,452.1)
Net Fund Available	16,348.4	135,268.3	151,616.7	(29,078.2)	290.2	(28,788.0)	(12,729.8)	135,558.5	122,828.8
Application of Funds									
Assets Acquired	(143,900.8)	-	(143,900.8)	28,788.0	-	28,788.0	(115,112.9)	-	(115,112.9)
Internal Loans	23.4	31.5	54.9	-	-	-	23.4	31.5	54.9
Loan Repayments and Advances Made	(7,560.1)	(210.7)	(7,770.7)	-	-	-	(7,560.1)	(210.7)	(7,770.7)
Total Application	(151,437.5)	(179.2)	(151,616.7)	28,788.0	-	28,788.0	(122,649.6)	(179.2)	(122,828.8)
Net Costs funded from Rates & Other Untied Income	(135,089.1)	135,089.1	-	(290.2)	290.2	-	(135,379.3)	135,379.3	-

Significant Proposed Variations - MARCH 2022

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's Budget Position

Account Description	Budget Variance Pos/(Neg)
DEVELOPMENT APPLICATIONS	
Net Development Approvals Income	
Increased income of \$250,000 in the Major Development Application area is the result of a combination of more conservative projections in early 2021 during COVID which didn't anticipate the increased investment in major proposals in the first half of this financial year in the COVID "economic recovery" phase. There has been minor reduction in development application lodgement volumes over the last quarter which allows for greater opportunity to finalise major and complex development applications for determination. The resulting projected determinations before the end of the financial year will mean that the resulting income will be realised this financial year. This increase has been offset by an increase to the Department of Planning Reform expenditure of \$150,000 for fees collected as part of the DA fee to provide a net increase in income of \$100,000.	100,000
TOTAL DEVELOPMENT APPLICATIONS	100,000
DESIGN AND PROJECTS	
Eileen Cammack Building Refurbishment	
Additional funding is required due to site flood level issue identified while building the canteen which was outside of the original project scope. In consultation with Council's Asset Management team and the on-site contractor, a decision was made to ensure the risk was addressed. This included the construction of a new wall in the changeroom, installation of villaboard, replacement of all tiles and installation of new benches within the canteen.	(27,200)
TOTAL DESIGN AND PROJECTS	(27,200)
RANGERS AND ANIMAL SERVICES	
Animal Services Income	
The increase in Companion Animal Registration commission and fees from surrendered animals has been attributed to higher levels of pet ownership and disposal during pandemic restrictions. As further restrictions are eased or removed, a return to normal levels is anticipated.	25,537
Regulatory Control Income	
The increased income from regulatory action has been attributed to the completion of deferred or suspended investigations during pandemic restrictions. As further restrictions are eased or removed, a return to normal levels is anticipated.	25,000
TOTAL RANGERS AND ANIMAL SERVICES	50,537
RIPPLES LEISURE CENTRES	
Ripples - Operational Expenditure	
COVID Impact - Savings were identified due to reduction in users of the venues as a flow on impact from forced closures due to COVID at the start of the year. Significant savings were made in electricity, and first aid equipment due to lower visitations. Savings in staff training and development expenses and staff conference fees were due to cancelled training and development days and conferences in January and February 2022 that couldn't be run due to COVID and these sessions will not be available until next year. Other consultancy services savings were due to services being operated by internal staff as part of redeployment opportunities. Savings were also identified in covid related operational expenses, as the actual expenses were lower than the early estimations provided by contractors.	174,983
Ripples Income	
COVID Impact - 2021-22 has been one of the most challenging for the Aquatic and Leisure industry with significant flow on effect from forced closures due to COVID at the start of the year. This affected membership numbers and visitations with both acquisition and retention failing to meet historical numbers. The industry continues to be challenged by inconsistent attendance in venues due to ongoing hesitation around COVID in the community. In addition, the ongoing impact to staff levels being identified as close COVID contacts has forced employees into isolation resulting in key acquisition campaigns being delayed or cancelled.	(487,483)
Ripples Employee Costs	

Salary savings were identified from various vacant positions within Ripples. Delays in recruitment due to a shortage of skilled staff meant that savings were made due to delays in onboarding. 332,379

Ripples Operational Expenditure

Savings were identified as a result of closures due to floods and lower visitations due to adverse weather conditions. Significant savings were made in electricity, first aid equipment and other expenses due to venues being closed and lower visitations resulting in lower usage. Savings in items for resale was due to limited purchases as the sales were significantly low due to venue closures and lower visitations. Audits have been delayed till September because of the recent flooding event, which resulted in further savings. Savings were also advised in pest control costs, water tests and external plant hire as the services were scaled back due to low visitations and venue closures. 129,511

Ripples Income

The 3rd quarter of 2021-22 was very challenging for Aquatic and Leisure centres. Revenue in quarter three was severely impacted by the extreme weather conditions throughout the summer. The recent planned campaigns have been impacted, delayed or cancelled due to the extreme weather encountered and as a result the projected membership numbers were not achieved. The poor weather has also seen a significant impact on casual visitations significantly, which in turn has had a similar effect to forecasted secondary spend revenue. (490,512)

TOTAL RIPPLES LEISURE CENTRES (341,122)

CITY PLANNING

Applications to amend LEP and DCP

Council is receiving and will continue to receive, multiple applications for rezoning and other amendments to the LEP. Fees are paid when the application is lodged, and these funds are then held as deferred income until assessment of the application is completed at which time the funds are recognised as income. This adjustment represents a reduction of income in 2021-22 which will be recognised in future years on completion of the assessment of applications currently in progress. (70,033)

TOTAL CITY PLANNING (70,033)

ENVIRONMENTAL HEALTH

Food Shop Inspection Income

Increase income resulting from easing of COVID restrictions and Council staff being able to complete inspections sooner than anticipated. 24,028

TOTAL ENVIRONMENTAL HEALTH 24,028

WASTE AVOIDANCE AND RESOURCE RECOVERY

Commercial Waste Income

The decrease in the annual commercial waste income budget is attributed to the redirection of resources to flood waste management and the actions taken to identify illegal dumping in street litter bins. The flood waste management activity has revealed potential customers within the rural area with inadequate waste management service who have expressed interest in transitioning to Council's service. Further illegal street litter bin dumping outcomes will require compliance action. (52,000)

TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY (52,000)

LIBRARIES

Library Income

COVID Impact - COVID and associated government social distancing requirements have seen the library experience lower patronage and use of its services. This has resulted in a decline in Library Fee Income. (45,000)

TOTAL LIBRARIES (45,000)

GENERAL REVENUE/UNTIED INCOME

Salary Savings

During the 3rd quarter of 2021-22 salary savings have also been realised primarily due to vacancies across a number of departments. In addition, a review of the City Presentation area has identified year to date salary savings of \$829,413 due to the impact of staff turnover and vacancies during the period July 2021 to March 2022. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified organisational salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$1,619,763. 1,619,763

Provision for Resignations/Retirements

It is proposed that as part of the March Quarterly Review the salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for resignations and retirements. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve.

(1,619,763)

Net Rates Income

Rates income is forecast to be \$390,000 (F) higher than prior forecasts due to continuing changes in values and land use around the airport. Interest income will also be \$70,000 (F) higher due to higher arrears in the first half of the financial year than predicted. Due to the re-emergence of COVID and then recent floods, legal action will not recommence in the current financial year so legal income will be \$50,000 (U) less than forecast. This reduction in legal income will be partly offset by around \$13,000 lower legal expenditure than forecast.

423,018

Total General Revenue/Untied Income	423,018
Total Variances over \$20k	62,228
Other Variances under \$20k	64,051
MARCH 2022 Quarter Surplus/(Deficit)	126,279
1st Quarter Variances to adopted budget reported to Council	210,902
2nd Quarter Variances to adopted budget reported to Council	207,563
3rd Quarter Variances to adopted budget reported to Council	-
Original 2021-22 Budget Surplus/(Deficit)	-
Net Predicted Surplus/(Deficit) for 2021-22	544,744

PROPOSED REVOTED WORKS as at March 2022

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPITAL PROJECTS							
CITY ASSETS							
Building Asset Renewal - Blair Oval	200,000	200,000	-		200,000	-	200,000
TOTAL CITY ASSETS	200,000	200,000	-		200,000	-	200,000
CITY PRESENTATION							
Plant Replacement	1,500,000	-	1,500,000	Reserve	4,129,873	512,231	3,617,642
Traffic and Transport Facilities Program - Third Avenue Llandillo	96,350	96,350	-		99,250	2,900	96,350
Shared Path Great Western Highway Emu Plains to Glenbrook	1,623,349	-	1,623,349	Grant	1,634,161	10,812	1,623,349
TOTAL CITY PRESENTATION	3,219,699	96,350	3,123,349		5,863,284	525,943	5,337,341
DESIGN & PROJECTS							
Soper Place Multi Deck Carpark	11,476,777	-	11,476,777	Loan	13,066,327	584,315	12,482,012
Regatta Park - Stage 1	5,500,000	-	5,500,000	Grant	15,572,268	5,997,384	9,574,884
Gipps Street Recreation Precinct	4,500,000	-	4,500,000	Reserve	5,449,325	620,518	4,828,807
City Park	4,500,000	-	4,500,000	Grant/Loan	7,458,918	1,717,276	5,741,642
Boating Now Round 3 Kayak Launch	489,849	-	489,849	Grant/Reserve	500,000	8,647	491,353
Trinity Drive Reserve Renewal	900,034	-	900,034	Grant/Reserve	903,860	2,322	901,538
TOTAL DESIGN & PROJECTS	27,366,660	-	27,366,660		42,950,698	8,930,462	34,020,236
TOTAL CAPITAL PROJECTS	30,786,359	296,350	30,490,009		49,013,982	9,456,405	39,557,577

PROPOSED REVOTED WORKS as at March 2022

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
OPERATING PROJECTS							
CITY ACTIVATION COMMUNITY & PLACE							
REAL Festival	373,251	346,737	26,514	Reserve	436,502	47,527	388,975
TOTAL CITY ACTIVATION COMMUNITY & PLACE	373,251	346,737	26,514		436,502	47,527	388,975
CITY ECONOMY & MARKETING							
City Park Communications and Engagement	40,000	40,000	-		140,000	28,354	111,646
Regional Strategic Alliance - Tourism Signage	49,030	-	49,030	Contribution	66,000	16,970	49,030
TOTAL CITY ECONOMY & MARKETING	89,030	40,000	49,030		206,000	45,324	160,676
PEOPLE & CULTURE							
Culture & Change Initiatives	19,000	19,000	-		102,022	76,509	25,513
TOTAL PEOPLE & CULTURE	19,000	19,000	-		102,022	76,509	25,513
TOTAL OPERATING PROJECTS	481,281	405,737	75,544	-	744,524	169,360	575,164
TOTAL PROPOSED REVOTES	31,267,640	702,087	30,565,553	-	49,758,506	9,625,765	40,132,741

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
<i>Assets and Construction</i>				
Car Parking/Traffic Facilities	1,953,513	453,223	1,349,547	1,057,189
ICT Reserve	534,793	5,935,521	6,404,117	66,197
Library Reserve	309,449	116,455	40,954	384,950
Major Projects Reserve	(1,734,929)	3,414,667	9,788,054	(8,108,316)
OOSH Bus Fleet Replacement Program	141,494	-	25,000	116,494
Plant and Motor Vehicle Replacement Reserves	2,457,003	645,165	3,129,818	(27,650)
<i>City Economy and Planning</i>				
City Planning	555,106	61,485	461,521	155,070
Economic Initiatives Reserve	83,633	-	-	83,633
<i>Committee Closures</i>				
Alister Brass Foundation	86,811	394	-	87,205
S377 Committee Closure Proceeds	95,594	-	-	95,594
<i>Community Facilities</i>				
Cemetery Reserve	748,096	(88,862)	-	659,234
Children's Services Reserves	76,189	-	-	76,189
<i>Employment</i>				
Employee's Leave Entitlements	5,792,765	118,921	-	5,911,686
Salary System Training and Development Reserves	69,083	15,917	75,000	10,000
<i>Environmental Programs</i>				
Environmental Awareness Programs	606,871	334,903	159,381	782,393
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	2,188,672	2,263,238	2,006,325	2,445,585
<i>Financial Management</i>				
COVID-19 Impact	(4,378,264)	500,000	-	(3,878,264)
Financial Assistance Grant in Advance	5,654,239	-	5,654,239	-
Financial Management Reserves	18,199,552	1,071,292	6,939,221	12,331,623
Grant Funded Projects Reserve	328,923	52,266	140,000	241,189
Productivity Revolving Fund	567,500	32,500	-	600,000
Property Development Reserve	11,416,920	25,375,943	14,617,642	22,175,221
Special Rate Variation 2016-17	5,234,642	17,906,732	18,394,984	4,746,390
Sustainability Revolving Fund	897,281	702,289	21,436	1,578,134
<i>Legal and Governance</i>				
Election Reserve	844,034	408,039	1,191,107	60,966
Insurance Reserves	5,404,439	569,454	2,975,537	2,998,356
Legal Reserve	60,630	1,613,136	1,276,443	397,323
<i>Other</i>				
Heritage Assistance Project	88,982	-	21,000	67,982
International Relationships	305,004	-	87,909	217,095
Penrith Valley Regional Sports Centre	(881,023)	31,491	210,663	(1,060,195)
Revote Reserve	1,857,604	822,484	1,810,364	869,724
Town Centre Review and Administration	47,281	-	-	47,281
Voted Works	457,388	159,000	90,889	525,499
TOTAL INTERNAL RESERVES	60,069,502	62,515,653	76,871,151	45,714,004
INTERNAL LOANS				
Costs to Advance Next Years Projects	(1,037,582)	760,736	364,540	(641,386)
Penrith Regional Gallery	(235,260)	13,650	-	(221,610)
Public Open Space Reinvestment Project	(1,790,294)	-	229,175	(2,019,469)
Waste Bins New Contract	(6,145,477)	734,840	-	(5,410,637)
Woodriff Gardens Facility Development	(97,878)	23,364	-	(74,514)
TOTAL INTERNAL LOANS	(9,306,491)	1,532,590	593,715	(8,367,616)
Section 7.11 in deficit internal loan	(5,392,214)	-	(1,129,951)	(4,262,263)
TOTAL INTERNAL RESERVES AND LOANS	45,370,797	64,048,243	76,334,915	33,084,125

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
EXTERNAL RESERVES				
<i>Section 7.11 Development Contributions</i>				
Civic Improvement s7.11	(536,318)	115,000	-	(421,318)
Claremont Meadows s7.11	(991,799)	3,515,297	283,328	2,240,170
Cultural Facilities s7.11	(2,075,567)	234,442	-	(1,841,125)
Erskine Business Park s7.11	591,298	2,342	-	593,640
Glenmore Park Stage 2 s7.11	117,409	350,933	323,712	144,630
Kingswood Neighbourhood Centre s7.11	192	1	192	1
Lambridge Industrial Estate s7.11	(1,788,530)	-	-	(1,788,530)
Mamre Road Precinct s7.11	-	-	192,125	(192,125)
Penrith City District Open Space s7.11	38,233,738	2,655,066	1,622,045	39,266,759
Penrith City Local Open Space s7.11	3,328,836	563,626	1,317,682	2,574,780
Waterside s7.11	241,697	957	-	242,654
WELL Precinct s7.11	7,220,770	1,352,702	230,236	8,343,236
Non Residential Development s7.12	577,298	2,056,591	-	2,633,889
Planning Agreements s7.4	68,110	57,441	144,716	(19,165)
Funding for Development Contributions in deficit	5,392,214	-	1,129,951	4,262,263
TOTAL DEVELOPMENT CONTRIBUTION RESERVES	50,379,348	10,904,398	5,243,987	56,039,759
<i>Other External Reserves</i>				
Waste Disposal Reserve	17,975,961	4,510,893	3,907,790	18,579,064
Environment / Sullage Reserve	335,968	945,033	1,113,284	167,717
Unexpended Loans	(466,082)	24,000,000	4,955,268	18,578,650
Unexpended Grants	1,147,303	42,835,906	41,394,375	2,588,834
Contributions	5,064,448	15,370,857	13,344,982	7,090,323
Waste and Sustainability Improvement Payments	(131,390)	209,727	329,448	(251,111)
TOTAL OTHER EXTERNAL RESERVES	23,926,208	87,872,416	65,045,147	46,753,477
TOTAL EXTERNAL RESERVES	74,305,556	98,776,814	70,289,134	102,793,236
<i>Other Internal Reserves/Committees</i>				
Bonds and Deposits	15,923,137	-	-	15,923,137
Children's Services Cooperative Reserves	525,487	(119,688)	170,499	235,300
Other (Committees)	413,396	18,235	-	431,631
TOTAL OTHER INTERNAL RESERVES	16,862,020	(101,453)	170,499	16,590,068
GRAND TOTAL OF RESERVES	136,538,373	162,723,604	146,794,548	152,467,429
Controlled Entity				
Total Controlled Entity	-	(476,929)	-	(476,929)
RESERVE MOVEMENTS PER BUDGET		162,246,675	146,794,548	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the March Quarterly Review

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PROJECTS							
Aquatic and Leisure Services							
St Clair	St Clairs backboards and Office Equipment Replacement	RIPP	45,614	-	45,614	-	21,119
St Marys CBD	Lane Rope Replacement	RIPP	130,000	-	130,000	-	5,256
St Marys	Pool Cleaners - Ripples	RIPP	-	20,933	20,933	-	-
TOTAL AQUATIC AND LEISURE SERVICES			175,614		196,547		26,375
Children's Services							
Various	Building Upgrades	CSO	300,000	-	300,000	300,000	15,119
Various	CS IT Replacement Capital	CSO	50,000	-	50,000	-	1,650
Various	CS Playground Upgrades	CSO	350,000	-	350,000	350,000	450
Penrith LGA	OOSH Bus Fleet Replacement	CSO	50,000	-	50,000	-	35,297
TOTAL CHILDREN'S SERVICES			750,000		750,000		52,517
City Planning							
Various	Voluntary Planning Agreement Management Software	CP	265,674	-	265,674	265,674	83,732
TOTAL CITY PLANNING			265,674		265,674		83,732
Civil Maintenance, Renewal and Construction							
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,274,863	-	4,274,863	-	1,872,687
Various	Traffic Facilities - Regulatory	CPR	492,000	-	492,000	-	415,760
Various	Construction of Bicycle Facilities	CPR	30,000	-	30,000	-	-
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	-
Various	Dedication - Subdivision Roads	CA	8,000,000	(189,533)	7,810,467	-	1,810,467
Various	Dedication - Drainage Works	CA	6,000,000	(1,500,000)	4,500,000	-	334,864
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction	CA	2,604,158	-	2,604,158	-	420,812
Mulgoa	Chain-of-Pond Road 200m west of Northern Rd to prev work #87	CA	-	-	-	210,926	142,181
Cranebrook	Andrews Road Laycock Street to Greygums Road	CA	-	-	-	-	2,760
Londonderry	The Driftway Londonderry	CA	-	-	-	250,000	223,055
Llandilo	Seventh Ave Llandilo	CA	-	-	-	325,000	267,209
Llandilo	Ninth Ave Llandilo	CA	-	-	-	200,000	-
Cranebrook	Borrowdale Way Cranebrook	CA	-	-	-	468,232	473,899

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	<i>Endeavour Ave St Clair</i>	CA	-	-	-	550,000	-
South Penrith	<i>Jamison Rd South Penrith</i>	CA	-	-	-	600,000	-
Penrith LGA	Shared Pathways	CA	140,000	-	140,000	-	-
Penrith LGA	Urban Drainage Construction Program	CA	377,537	-	377,537	-	205,010
Emu Plains	<i>GRW Board Walk Pedestrian Bridge</i>	CA	-	-	-	-	869
Penrith	<i>Station Street near Nepean Shops</i>	CA	-	-	-	-	98
Penrith	<i>Memorial Avenue Kerb and Gutter</i>	CA	-	-	-	-	19,747
St Clair	<i>Finch Place Drainage</i>	CA	-	-	-	-	5,474
Various	Traffic and Transport Facilities Program	CPR	99,250	(96,350)	2,900	-	-
Llandilo	<i>Third Avenue Llandillo</i>	CPR	-	-	-	99,250	2,900
Penrith LGA	Footpath Delivery Program	CA	170,000	-	170,000	20,000	-
Kingswood	<i>Copeland Street Phillip St to Richmond Rd</i>	CA	-	-	-	-	967
Cranebrook	<i>Laycock St Cranebrook</i>	CA	-	-	-	41,500	-
Kingswood	<i>OConnell St Kingswood</i>	CA	-	-	-	36,000	-
Kingswood	<i>Orth St Kingswood</i>	CA	-	-	-	50,000	-
Kingswood	<i>Angophora Cres Kingswood</i>	CA	-	-	-	22,500	164
Penrith LGA	Safer Roads Program	CPR	2,320	-	2,320	-	-
Penrith LGA	Roads to Recovery	CA	1,522,275	-	1,522,275	-	-
Kingswood	<i>Copeland St Kingswood</i>	CA	-	-	-	476,275	-
Erskine Park	<i>Swallow Dr Erskine Park</i>	CA	-	-	-	247,000	271,323
St Clair	<i>Colorado Dr St Clair</i>	CA	-	-	-	248,000	256,080
Glenmore Park	<i>Glenmore Pky</i>	CA	-	-	-	217,000	326,171
Mulgoa	<i>Littlefields Rd</i>	CA	-	-	-	334,000	296,155
South Penrith	Penrith CBD South HPAA	CPR	6,467	-	6,467	-	-
Penrith	<i>Union Road Penrith</i>	CPR	-	-	-	-	1,155
Penrith	<i>Station St Penrith</i>	CPR	-	-	-	-	1,155
Penrith	<i>Woodriff St Penrith</i>	CPR	-	-	-	-	307
Penrith LGA	Nation Building Black Spot Program	CPR	1,310,092	-	1,310,092	-	201
Penrith	<i>Reserve St & Station St Penrith</i>	CPR	-	-	-	129,070	86,273
Penrith	<i>The Crescent Penrith</i>	CPR	-	-	-	-	11,035

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
South Penrith	<i>Maxwell St South Penrith</i>	CPR	-	-	-	558,022	548,765
St Marys	<i>Forrester Rd between Glossop St - Christie St</i>	CPR	-	-	-	408,000	14,800
Werrington	<i>Victoria St between Richmond Rd - east of Burton St</i>	CPR	-	-	-	215,000	9,800
Emu Plains	Shared Path Great Western Highway Emu Plains to Glenbrook	CPR	1,634,161	(1,623,349)	10,812	-	10,812
Penrith LGA	Pedestrian Path Paving Construction	CPR	1,610,000	-	1,610,000	-	8,703
Oxley Park	<i>Adelaide St (north side)</i>	CPR	-	-	-	-	77
Cambridge Park	<i>Barry St</i>	CPR	-	-	-	-	50,137
Cambridge Park	<i>Dorset St</i>	CPR	-	-	-	-	47,672
Cambridge Park	<i>Wrench St</i>	CPR	-	-	-	-	25,465
Cranebrook	<i>McHenry Rd</i>	CPR	-	-	-	-	85,704
Cranebrook	<i>Reserve Cranebrook</i>	CPR	-	-	-	-	11,313
Emu Plains	<i>Old Bathurst Rd</i>	CPR	-	-	-	-	62,329
Emu Plains	<i>Russell St</i>	CPR	-	-	-	-	73,175
Penrith	<i>Robert St</i>	CPR	-	-	-	-	57,941
Werrington	<i>Kazanis Cr</i>	CPR	-	-	-	-	13,090
Colyton	<i>Burford St</i>	CPR	-	-	-	-	12,710
Colyton	<i>Jensen St</i>	CPR	-	-	-	-	37,487
Colyton	<i>Patricia St</i>	CPR	-	-	-	-	41,103
Oxley Park	<i>Adelaide St</i>	CPR	-	-	-	-	72,165
Oxley Park	<i>Edmondson Ave Oxley Park</i>	CPR	-	-	-	-	1,274
St Marys	<i>Collins St (3)</i>	CPR	-	-	-	-	91,286
St Marys	<i>Kalang Ave (2)</i>	CPR	-	-	-	-	55,004
St Marys	<i>Putland St</i>	CPR	-	-	-	-	38,941
St Clair	<i>Cameo Cres</i>	CPR	-	-	-	-	30,972
St Clair	<i>St Clair Ave</i>	CPR	-	-	-	-	97,511
St Clair	<i>Leicester Way</i>	CPR	-	-	-	-	80,306
Emu Plains	<i>Napier Ave</i>	CPR	-	-	-	-	30,837
Penrith	<i>Stafford St</i>	CPR	-	-	-	-	41,640
Glenmore Park	61 Woodlands Flood Emergency Renewal	CPR	279,456	-	279,456	-	161,347
Penrith LGA	Roadside Drainage Program	CPR	245,978	-	245,978	-	214,541

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Urban Drainage Construction Program 2021-22	CPR	577,055	-	577,055	-	-
Penrith	<i>Derby St Channel Behind No 149-151</i>	CPR	-	-	-	-	2,800
Emu Heights	<i>Russel St No 97 Russell St</i>	CPR	-	-	-	-	63,459
Penrith	<i>The Crescent near Blaxland Av</i>	CPR	-	-	-	-	19,430
Mt Vernon	<i>Mount Vernon Rd various locations</i>	CPR	-	-	-	-	84,844
Kingswood	<i>George St Natural drain in the reserve near 29 George St</i>	CPR	-	-	-	-	26,850
Jamisontown	<i>Preston St Southern side near No 43 Preston St</i>	CPR	-	-	-	-	13,676
Mulgoa	<i>Vincent Av Church Rd and Vincent Av intersection</i>	CPR	-	-	-	-	6,596
Not Applicable	<i>CCTV Inspection</i>	CPR	-	-	-	-	3,344
Various	Safer Roads Program 2021-22	CPR	605,000	-	605,000	-	-
Kingswood	<i>Peppermint Crescent</i>	CPR	-	-	-	75,000	1,551
Penrith	<i>Evan Street and Derby Street</i>	CPR	-	-	-	60,000	1,088
St Marys	<i>Adelaide Street and Australia Street</i>	CPR	-	-	-	150,000	57,174
St Clair	<i>Endeavour Avenue</i>	CPR	-	-	-	120,000	-
St Clair	<i>Feather Street and McIntyre Avenue</i>	CPR	-	-	-	200,000	-
Penrith LGA	School Zone Infrastructure - Road Safety Program	CPR	573,600	-	573,600	-	-
Penrith	<i>Doonmore St Penrith Public School</i>	CPR	-	-	-	-	86,433
Cambridge Park	<i>Harrow Rd High School Crossing</i>	CPR	-	-	-	-	1,893
Cambridge Park	<i>Harrow Rd High School Refuge</i>	CPR	-	-	-	-	56,911
Emu Heights	<i>Palomino Rd Public school</i>	CPR	-	-	-	-	20,021
Oxley Park	<i>Adelaide St Public School</i>	CPR	-	-	-	-	17,520
Werrington	<i>Henry Lawson Av Public School</i>	CPR	-	-	-	-	19,759
St Marys	<i>Sydney St Public School</i>	CPR	-	-	-	-	62,676
Glenmore Park	Footpath Construction - Glenmore Loch	CPR	-	25,000	25,000	-	-
Glenmore Park	Woodlands Dr Sinkhole Road Restoration	CA	-	10,000	10,000	-	5,457
St Clair	Cook Parade Road Restoration	CPR	-	155,985	155,985	-	-
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			30,769,712		27,551,465		10,183,167
Community Facilities and Recreation Operations							
Various	Neighbourhood Centres/Halls Improvements	CF	47,624	-	47,624	-	7,890
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			47,624		47,624		7,890

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Community Facilities and Recreation Planning							
Kingswood	Chapman Gardens Precinct Upgrade	CF	2,682,519	-	2,682,519	-	1,082,850
St Clair	St Clair High School Fencing	CF	14,000	(14,000)	-	-	-
South Penrith	Jamison Park Synthetic Connections	CF	18,718	-	18,718	-	6,823
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			2,715,237		2,701,237		1,089,673
Community Resilience (Community Safety)							
Penrith LGA	CCTV Werrington and St Marys	CACP	150,000	-	150,000	-	57,403
Kingswood	Kingswood Shops CCTV	CACP	92,000	-	92,000	-	45,455
Penrith	Great River Walk Safety Upgrade	CACP	1,000,000	-	1,000,000	-	-
TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)			1,242,000		1,242,000		102,858
Community Resilience (Neighbourhood Renewal)							
Various	Neighbourhood Renewal	CACP	175,178	(8,139)	167,039	167,039	44,337
Various	Mayoral Youth Challenge	CACP	217,200	8,139	225,339	225,339	225,339
Various	Advancement of St Marys Town Centre Revitalisation Projects	CACP	245,455	-	245,455	245,455	99,341
Various	Spence Park Playground Co-Design MYC CBP20	CACP	33,028	-	33,028	-	33,028
Oxley Park	Brian King Park Fitness Equipment - Everyone Can Play	CACP	50,000	-	50,000	-	50,000
Oxley Park	Brian King Park Fencing and Fitness Equipment CBP19	CACP	2,859	-	2,859	-	2,859
Kingswood	Chapman Gardens Kingswood Outdoor Gym	CACP	92,505	-	92,505	-	92,505
Kingswood	Streets as Shared Spaces Live Work Play Kingswood	CACP	430,200	-	430,200	-	49,011
Penrith	Spence Park Co-Design Upgrade ECP	CACP	74,691	-	74,691	-	74,691
Kingswood	Renewing the Heart of Kingswood - Your High St	CACP	926,782	-	926,782	-	1,800
TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)			2,247,898		2,247,898		672,911
Council and Corporate Governance							
Civic Centre	Passadena Audio Visual Equip	GOV	4,971	-	4,971	-	4,971
Penrith	Folding Machine	GOV	2,284	-	2,284	-	2,284
TOTAL COUNCIL AND CORPORATE GOVERNANCE			7,255		7,255		7,255
Design and Projects							
Various	Park Asset Shade Sails	MP	753,019	-	753,019	-	314,390
Various	Parker Street Sporting Field Upgrades	MP	1,437,547	-	1,437,547	-	415,744
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	57,223	-	57,223	-	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	<i>Kingsway Amenities Building</i>	MP	-	-	-	-	293
St Marys	<i>Construction of Kingsway Fields</i>	MP	-	-	-	-	29,820
Penrith	Soper Place Multi Deck Carpark	MP	13,066,327	(11,476,777)	1,589,550	-	584,315
Penrith CBD	Regatta Park - Stage 1	MP	15,572,268	(5,500,000)	10,072,268	-	5,898,428
Emu Plains	<i>Purchase of Part 43 Great Western Highway</i>	MP	-	-	-	-	98,955
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	15,908	170,000	185,908	-	11,261
Penrith LGA	Street Tree Asset Project (RAR)	MP	2,600	-	2,600	-	-
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	169,511	-	169,511	-	89,476
St Clair	Mark Leece Oval New Amenity Building	MP	344,492	-	344,492	-	9,473
South Penrith	Jamison Park Multi-Sport Synthetic Surface	MP	831,645	(861)	830,784	-	798,255
Emu Plains	Hunter Fields Reserve Amenities Upgrade	MP	1,000	-	1,000	-	433
Werrington	Gipps Street Recreation Precinct	MP	4,500,000	(3,672,675)	827,325	-	620,518
Penrith	St Clair Recreation and Leisure Building Upgrade	MP	27,785	-	27,785	-	15,190
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	229,175	-	229,175	-	9,688
Werrington	Parkes Ave amenity renewal and upgrade	MP	500	-	500	-	-
St Marys	St Marys Art and Craft Studio	MP	19,298	-	19,298	-	-
Penrith CBD	City Park	MP	7,458,918	(4,500,000)	2,958,918	10,750	1,720,226
Nth Penrith	Nursery Redevelopment	MP	313,545	-	313,545	-	228,117
Werrington	Harold Corr Synthetic Track Upgrade	MP	577,048	850,000	1,427,048	-	1,339,572
Claremont Meadows	Caddens Road - Gipps Street to Heaton Road	MP	3,994,391	280,091	4,274,482	-	4,136,766
Leonay	Leonay Oval Stage 2-4 Amenities Building	MP	53,104	-	53,104	-	11,160
Penrith	Dunheved Road Upgrade	MP	762,093	600,000	1,362,093	-	864,198
Werrington	Arthur Neave Hall Refurbishment and Renewal	MP	130,484	-	130,484	-	93,208
Glenmore Park	Floribunda NHC Refurbishment and Renewal	MP	227,043	-	227,043	-	223,015
Penrith	JSPAC Cafe Renewal and Refurbishment	MP	372,561	-	372,561	-	49,402
Penrith	Hickeys Lane Amenities Renewal	MP	93,000	-	93,000	-	37,978
North St Marys	Boronia Park Amenities Renewal	MP	741,480	-	741,480	-	55,694
Penrith	Boating Now Round 3 Kayak Launch	MP	500,000	(489,849)	10,151	-	8,647
South Penrith	Eilleen Cammack Building Refurbishment	MP	620,001	27,200	647,201	-	273,124
Penrith	Civic Centre Renewal	MP	2,466,653	-	2,466,653	-	5,189

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Level 2 Works	MP	-	-	-	-	21,789
Penrith	Ground Floor Works	MP	-	-	-	-	1,642,980
Penrith	Basement Works	MP	-	-	-	-	1,800
St Marys	Bill Ball (Cook Park) Oval Upgrade	MP	800,000	-	800,000	-	8,017
Emu Plains	Dukes Oval Upgrade of Field Lighting	MP	389,076	-	389,076	-	174,689
Penrith	Woodriff Gardens Tennis Amenity Upgrade	MP	1,500,000	-	1,500,000	-	48,448
Glenmore Park	Ched Towns Amenity Renewal & Upgrade	MP	565,000	-	565,000	-	60,649
Kingswood	Chapman Gardens Kingswood Fencing and Bull Pens	MP	450	-	450	-	450
South Penrith	Eileen Cammack Field Lighting Stage 2 and 3	MP	52,385	86,569	138,954	-	31,861
Glenmore Park	Surveyors Creek Diamond 2 Field Lighting Upgrade	MP	21,764	(5,879)	15,885	-	15,885
Werrington	Parkes Avenue Tennis Synthetic Surface Conversion	MP	4,402	7,235	11,637	-	11,637
Werrington	The Kingsway Fields (South) Floodlighting Upgrade	MP	14,262	(4,357)	9,905	-	6,665
Mulgoa	Gow Park Mulgoa Stage 2 Floodlighting Upgrades	MP	131,398	(42,393)	89,005	-	89,005
Cranebrook	Iron Bark Reserve Renew play equipment-soft fall-shade shelt	MP	1,440	-	1,440	-	1,440
St Clair	St Clair Dog Park Upgrade	MP	5,351	-	5,351	-	5,351
Penrith	Great River Walk Nepean Av Shared Use Path	MP	2,500,000	-	2,500,000	-	12,253
Claremont Meadows	Myrtle Road Playground Claremont Meadows	MP	4,115	-	4,115	-	1,075
St Clair	David Currie Playspace Banks Drive St Clair	MP	515,081	-	515,081	-	198,640
Colyton	Brooker and Day Street Reserve Colyton	MP	191,598	(22,000)	169,598	-	1,620
Penrith LGA	Cooling the City Strategy Green Infrastructure Project	MP	1,100,400	-	1,100,400	-	235,350
St Marys	Bennett Park St Marys Mixed Recreation Space	MP	100,000	-	100,000	-	10,350
St Marys	Monfarville Amenity Building Upgrade	MP	800,000	-	800,000	-	8,427
St Marys	Ripples St Marys Heat Pump Replacement	MP	205,712	-	205,712	-	205,712
St Marys	St Marys Hall Network Upgrades	MP	300,000	-	300,000	-	-
St Marys	St Marys Senior Citizens Centre	MP	-	-	-	-	65,307
Glenmore Park	Nindi Crescent Renew Play Equipment & Sofffall	MP	80,000	-	80,000	-	-
Jamisontown	Robinson Park Renew Playgrounds	MP	169,798	9,107	178,905	-	172,569
St Marys	Ripples St Marys Roof Refurbishment	MP	1,095,415	-	1,095,415	-	86,281
Werrington	Kingsway North (Touch) Field Upgrades	MP	549,384	-	549,384	-	456,248
Glenmore Park	Mulgoa Sanctuary Amenities Construction	MP	400,000	-	400,000	-	128,606

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Heights	Wedmore Road Dog park upgrade	MP	120,000	19,783	139,783	-	70,653
Penrith	Spence Park Installation of accessible flying fox	MP	100,000	4,540	104,540	-	104,540
Orchard Hills	Samuel Marsden baseball facility Training infrastructure upg	MP	125,000	-	125,000	-	80,790
St Marys	Cook Park Floodlight Upgrades	MP	235,000	-	235,000	-	115,462
South Penrith	Jamison Park Synthetic Field Project	MP	200,000	-	200,000	-	6,580
Cambridge Gardens	Trinity Drive Mixed Recreation Shade Seating Paths	MP	99,031	-	99,031	-	34,262
Penrith	Temporary Judges Place Carpark Construction	MP	350,000	-	350,000	-	243,840
Penrith	Andrews Road Rugby Amenities Asset Replacement	MP	300,000	-	300,000	-	-
Emu Plains	Penrith Regional Gallery Main Gallery Floor and Asset Replac	MP	85,000	-	85,000	-	10,645
Emu Plains	Emu Plains Regatta Park - Kiosk	MP	2,395,692	-	2,395,692	-	118,935
Emu Plains	<i>Landscape Consultant</i>	MP	-	-	-	-	(2,661)
Penrith LGA	Installation of Playspace Shading at 17 Playgrounds	MP	430,057	-	430,057	-	222,800
Penrith	<i>Leonay Parade</i>	MP	-	-	-	-	25,940
Jamisontown	<i>Robinson Park</i>	MP	-	-	-	-	33,980
St Marys	St Marys Tennis Court Resurfacing and Ancillary Infrastructu	MP	200,000	-	200,000	-	153,578
Penrith	Penrith Ripples Stage 3	MP	238,396	-	238,396	-	233,080
Penrith	Soper Place Commercial Development	MP	24,000	-	24,000	-	-
Londonderry	Cook Park Amenity Building & Grandstand Upgrade	MP	200,000	-	200,000	-	2,200
Cranebrook	Greys Lane CCC Retaining Wall	MP	40,000	-	40,000	-	37,810
Glenmore Park	Surveyors Creek Softball Facility	MP	508,000	-	508,000	-	-
Glenmore Park	<i>Floodlighting</i>	MP	-	-	-	-	3,600
Penrith	Stapley Street New Play Equipment Shade & Paths	MP	100,000	-	100,000	-	1,101
Werrington	Armstein Crescent Reserve Renewal	MP	68,000	-	68,000	-	1,402
Penrith	Trinity Drive Reserve Renewal	MP	903,860	(900,034)	3,826	-	2,322
Londonderry	Iron Bark Way Reserve Renewal	MP	109,000	-	109,000	-	1,202
Penrith	Pauline Fields Park Renewal	MP	40,000	-	40,000	-	1,101
Penrith	Penrose Crescent Park Renewal	MP	105,000	-	105,000	-	1,101
South Penrith	South Penrith Neighbourhood Centre Renewal	MP	432,189	-	432,189	-	6,941
St Marys	Kingsway North Amenity Building Renewal	MP	20,000	-	20,000	-	2,106
Penrith	Judges Place Carpark Amenities New Adult Change Room	MP	17,558	-	17,558	-	500

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	JSPAC Q Theatre Lighting and Seating Replacement	MP	-	125,000	125,000	-	-
Penrith	<i>Theatre Lighting Upgrade</i>	MP	-	-	-	-	2,082
Werrington	Yoorami Before & After Building Upgrade	MP	236,068	-	236,068	-	419
Cambridge Park	Patterson Oval Cricket Practice Facility Upgrade	MP	35,000	-	35,000	-	-
Penrith	University of the 3rd Age Building Renewal	MP	227,700	-	227,700	-	18,479
Penrith	Fitch Avenue Flood Damage Restoration Works	MP	-	377,471	377,471	-	-
Penrith	<i>Essential Public Asset Reconstruction Works</i>	MP	-	-	-	-	2,160
TOTAL DESIGN AND PROJECTS			74,780,201		50,722,372		23,182,587
Environment Health (Biodiversity)							
Penrith LGA	Stormwater Work Improvement Program	EHC	385,670	(385,670)	-	-	-
TOTAL ENVIRONMENT HEALTH (BIODIVERSITY)			385,670		-		-
Fleet and Plant Management							
Various	Motor Vehicle Purchases	CPR	3,906,945	-	3,906,945	-	1,814,132
Penrith Council	Plant Replacement	CPR	4,129,873	(1,500,000)	2,629,873	-	512,231
TOTAL FLEET AND PLANT MANAGEMENT			8,036,818		6,536,818		2,326,363
Information Management							
Various	Information Management System	GOV	72,621	-	72,621	-	13,821
TOTAL INFORMATION MANAGEMENT			72,621		72,621		13,821
Information Technology							
Various	Desktop Hardware / Devices	ICT	422,046	-	422,046	-	200,456
Penrith Council	Server Infrastructure	ICT	189,282	5,000	194,282	-	54,360
Penrith Council	<i>Remediation</i>	ICT	-	-	-	-	62,590
Penrith Council	<i>Networking</i>	ICT	-	-	-	-	20,729
Penrith Council	<i>Warranty</i>	ICT	-	-	-	-	2,010
Penrith	PP&VA ICT Remediation	ICT	166,600	-	166,600	-	146,267
TOTAL INFORMATION TECHNOLOGY			777,928		782,928		486,410
Libraries							
Various	Library Resources - Capital	LS	534,910	(26,750)	508,160	-	295,956
Various	Library Management System	LS	101,967	18,487	120,454	-	118,949
Civic Centre	Library Special Purpose Projects -Building	LS	30,000	26,394	56,394	-	8,034

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Toy Library Capital Purchases	LS	1,423	-	1,423	-	768
St Marys	St Marys Office Refurbishment	LS	12,042	3,960	16,002	-	11,515
Penrith LGA	Libraries Electric Vehicle Charging Infrastructure	LS	7,205	-	7,205	-	6,905
TOTAL LIBRARIES			687,547		709,638		442,128
People and Culture							
Various	WH&S Risk Management Purchase of Equipment	People ar	-	3,375	3,375	-	-
TOTAL PEOPLE AND CULTURE			-		3,375		-
Property Development and Management							
Various	Property Development Expenditure Project (1)	PD	56,148	-	56,148	136,146	56,148
Various	Henry Street Penrith	PD	1,500,000	464,833	1,964,833	1,964,833	1,360,038
Various	Union Rd At Grade Car Park	PD	19,915	-	19,915	-	-
Various	Erskine Pk Urban Reinvestment	PD	183,000	-	183,000	183,000	123,344
Various	Divestment - Lenore Drive Erskine Pk	PD	51,860	-	51,860	51,860	51,860
Various	Emu Plains Employment Precinct	PD	852,810	-	852,810	852,810	374,847
Various	Mamre Rd Upgrade - Acquisition of Council Land By TfNSW	PD	10,000	2,061	12,061	12,061	11,390
Various	Glenmore Park Sydney Water Pump Station	PD	5,000	-	5,000	5,000	3,562
Various	Tindale Street Masters Carpark Acquisition	PD	1,455,000	-	1,455,000	1,455,000	-
Penrith CBD	Mulgoa Rd & Jane St Project (RMS) - WIK/Acq	PD	3,970,475	-	3,970,475	-	-
Penrith CBD	<i>WIK - Carpenter Site- Left in/left out</i>	PD	-	-	-	1,470,475	-
Penrith CBD	<i>WIK - Hardstand/Temp CarPak - Carpenters Site</i>	PD	-	-	-	1,000,000	-
Penrith CBD	<i>WIK - Stg 2 Car Park - Woodriff Gardens</i>	PD	-	-	-	1,500,000	-
St Marys	Chesham Street St Marys	PD	(5,992)	-	(5,992)	-	-
St Marys	<i>Civil Works</i>	PD	-	-	-	(5,992)	(5,992)
Kingswood	Commuter carpark upgrade- Cox Ave Kingswood	PD	744,886	-	744,886	639,459	-
Kingswood	<i>Project Management Consultant</i>	PD	-	-	-	-	91,601
Kingswood	<i>Quantity Surveyor Consultant</i>	PD	-	-	-	-	13,250
Kingswood	<i>Architecture Consultant</i>	PD	-	-	-	-	1,934
Kingswood	<i>Engineering Consultant</i>	PD	-	-	-	-	(170,480)
Kingswood	<i>Other Consultant</i>	PD	-	-	-	-	24,642
Kingswood	<i>Project Management (internal staff)</i>	PD	-	-	-	100,343	59,092

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Kingswood	Communications	PD	-	-	-	5,084	-
St Marys	Commuter carpark upgrade - St Marys	PD	469,747	-	469,747	-	-
St Marys	Project Management Consultant	PD	-	-	-	301,217	(419)
St Marys	Surveying Consultant	PD	-	-	-	30,810	30,810
St Marys	Other Procurement Costs	PD	-	-	-	3,352	(3,352)
St Marys	Project Management (internal staff)	PD	-	-	-	129,284	90,821
St Marys	Communications	PD	-	-	-	5,084	-
St Marys	Sydney Metro Acqn- Station St St Marys	PD	7,490	-	7,490	-	-
St Marys	Valuation	PD	-	-	-	4,545	4,545
St Marys	Planning Consultant	PD	-	-	-	2,945	2,945
St Marys	Sydney Metro Acqn - Chesham St St Marys	PD	9,140	-	9,140	-	-
St Marys	Valuation	PD	-	-	-	2,100	2,100
St Marys	Planning Consultant	PD	-	-	-	7,040	7,040
Penrith	Green Innovations Soper Place Revitalisation	PD	500,000	-	500,000	-	-
Penrith	Landscaping and Fencing	PD	-	-	-	250,000	4,683
Penrith	Environmental Consultant	PD	-	-	-	250,000	120,684
Emu Plains	The Police Cottage	PD	2,865,046	-	2,865,046	-	-
Emu Plains	Other Consultant	PD	-	-	-	25,000	38,154
Emu Plains	Landscaping and fencing	PD	-	-	-	3,000	-
Emu Plains	Marketing campaign	PD	-	-	-	50,000	7,388
Emu Plains	Construction fees	PD	-	-	-	1,042,161	200,624
Emu Plains	Project Management	PD	-	-	-	51,500	57,400
Emu Plains	Car park Construction	PD	-	-	-	334,000	-
Emu Plains	Structural Engineer (Grant)	PD	-	-	-	15,000	20,830
Emu Plains	Heritage Architect (Grant)	PD	-	-	-	50,000	96,848
Emu Plains	Construction Consultant (Grant)	PD	-	-	-	150,000	64,500
Emu Plains	Construction (Grant)	PD	-	-	-	1,090,545	168,642
Emu Plains	BCA Consultant (Grant funded)	PD	-	-	-	33,500	-
Emu Plains	Communications	PD	-	-	-	20,340	-
Penrith CBD	Reserve Street Penrith (C)	PD	68,378	-	68,378	-	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith CBD	<i>Other Consultant</i>	PD	-	-	-	46,878	46,878
Penrith CBD	<i>Real estate Consultant</i>	PD	-	-	-	21,500	-
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			12,762,903		13,229,797		2,956,356
Public Space Maintenance (Buildings)							
Various	Bus Shelters Program	CPR	85,000	-	85,000	-	-
Various	<i>Tac Tiles</i>	CPR	-	-	-	-	31,325
Penrith LGA	Building Asset Renewal	CA	3,173,182	(200,000)	2,973,182	-	26,332
Penrith LGA	<i>Annual Paint Program</i>	CA	-	-	-	-	26,655
Penrith LGA	CCTV Upgrade & Renewal Program	CA	54,713	-	54,713	-	42,076
St Marys	Ripples Electrical and Fire Panel Renewals	CPR	115,799	-	115,799	-	65,464
Penrith LGA	Unscheduled Maintenance Re-active Works	CPR	500,000	-	500,000	9,900	12,287
Emu Plains	<i>Australia Hall AC Replacement</i>	CPR	-	-	-	3,400	-
Emu Plains	<i>Kid Place CCC Air Con</i>	CPR	-	-	-	53,200	57,482
St Marys	<i>Koala Cnr CCC Air Con</i>	CPR	-	-	-	64,100	-
St Clair	<i>Gumbirra CCC Air Con</i>	CPR	-	-	-	36,500	33,155
Cambridge Park	<i>Rainbow Cottage CCC Air Con</i>	CPR	-	-	-	36,800	33,450
St Clair	<i>Stepping Stone CCC Air Con</i>	CPR	-	-	-	51,100	-
Various	<i>AC Ceiling Cassettes</i>	CPR	-	-	-	18,000	-
Cambridge Park	<i>Rainbow Cottage Roof</i>	CPR	-	-	-	8,600	-
Werrington	<i>Namatjira NHC Sewer</i>	CPR	-	-	-	30,000	43,868
St Marys	<i>St Marys Kindergarten – Storm W</i>	CPR	-	-	-	8,900	8,845
St Clair	<i>Coowarra Cottage – Storm W</i>	CPR	-	-	-	12,100	12,025
Erskine Park	<i>Erskine Park NHC</i>	CPR	-	-	-	9,600	-
Londonderry	<i>Londonderry Hall tank</i>	CPR	-	-	-	33,000	-
Penrith	<i>Tench – Septic Tank</i>	CPR	-	-	-	34,000	30,683
Colyton	<i>Ridge Park Hall – Sewer</i>	CPR	-	-	-	5,800	-
Luddenham	<i>Sales Park Septic</i>	CPR	-	-	-	45,000	39,629
Cranebrook	<i>Grays Lane Wall</i>	CPR	-	-	-	40,000	-
Nth Penrith	Penrith Nursery Installation Of Solar Panels	CPR	36,000	-	36,000	-	33,612
Oxley Park	Ridge Park Hall Urgent Upgrades Meter Box and Backing Board	CPR	12,000	-	12,000	-	7,124

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Werrington County	Werrington County CCC Sewer Rectification	CPR	24,600	-	24,600	-	24,600
Emu Plains	Penrith Regional Gallery Timber Frame Replacement	CPR	15,000	-	15,000	-	-
St Marys	Ripples High Risk Works	CA	20,000	-	20,000	-	-
Various	<i>Land Recognition - LUR</i>	CA	-	85,161	85,161	-	85,161
Penrith LGA	Parks Asset Renewal	CA	756	-	756	-	-
Emu Plains	<i>Outlook Avenue Renew play equipment-soft fall-shade shelter-</i>	CA	-	-	-	-	650
Jamisontown	<i>Robinson Park Renew play equipment-soft fall-shade shelter-f</i>	CA	-	-	-	-	49
Penrith LGA	Parks Asset Renewal	CA	839,728	-	839,728	16,835	-
Leonay	<i>Leonay Parade Renew existing Play Equipment & Softfall</i>	CA	-	-	-	188,513	224,741
Glenmore Park	<i>Oriole Street Reserve Renew existing Play Equipment&Softfall</i>	CA	-	-	-	87,614	117,543
Penrith	<i>Burcher Park Renew existing Play Equipment & Softfall</i>	CA	-	-	-	206,166	145,671
Glenmore Park	<i>Sunbird Terrace Renew existing Play Equipment & Softfall</i>	CA	-	-	-	85,960	123,921
St Marys	<i>Monfarville Park Renew existitng Field Lighting</i>	CA	-	-	-	205,640	132,360
Luddenham	<i>Sales Park Renew existing Cricket</i>	CA	-	-	-	49,000	16,486
TOTAL PUBLIC SPACE MAINTENANCE (BUILDINGS)			4,876,778		4,761,939		1,375,195
Public Space Maintenance (City Services)							
Various	Local Open Space s7.11 funded capital works	CPR	62,392	(10,000)	52,392	-	-
Emu Plains	<i>Bunyarra Reserve - Bunyarra Dr</i>	CPR	-	-	-	-	1,300
Luddenham	<i>Sales Park - Roots Av</i>	CPR	-	-	-	-	720
St Marys	Penrith BMX fencing upgrade	CPR	2,405	-	2,405	-	-
TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)			64,797		54,797		2,020
Public Space Maintenance (Cross City)							
Penrith	Judges Place Lighting Upgrade	CPR	180,000	(8,212)	171,788	-	171,788
Penrith	Woodriff Gardens Arbour Replacement	CPR	150,000	-	150,000	-	150,000
South Penrith	Jamison Park Netball Court Resurfacing Works	CPR	135,650	-	135,650	-	135,650
Various	Cricket Pitch Surface Renewals	CPR	32,426	-	32,426	-	-
Glenmore Park	<i>Jamison Park</i>	CPR	-	-	-	6,485	5,497
Luddenham	<i>Sales Park</i>	CPR	-	-	-	6,485	5,497
Castlereagh	<i>Smith Park</i>	CPR	-	-	-	6,485	6,485
St Marys	<i>Potters Fields West</i>	CPR	-	-	-	6,485	5,497

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cambridge Park	<i>Allsop/Patterson</i>	CPR	-	-	-	6,486	5,497
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY)			498,076		489,864		485,910
Regional Illegal Dumping							
Penrith Council	RID Squad Motor Vehicle Purchases	EHC	256,478	2,545	259,023	-	144,135
TOTAL REGIONAL ILLEGAL DUMPING			256,478		259,023		144,135
Security and Emergency Services Management							
Regentville	NSW Emergency Operations Centres Critical Upgrade Program	CA	282,570	-	282,570	47,095	-
Regentville	<i>Dedicated Internet Infrastructure</i>	CA	-	-	-	83,400	38,129
Regentville	<i>Enterprise Printer</i>	CA	-	-	-	7,500	-
Regentville	<i>Laptop with Mobile Data Standard Apps</i>	CA	-	-	-	12,000	-
Regentville	<i>First aid kit with AED EpiPen</i>	CA	-	-	-	3,635	-
Regentville	<i>AM FM emergency radio</i>	CA	-	-	-	100	90
Regentville	<i>Generator UPS</i>	CA	-	-	-	120,000	149,345
Regentville	<i>Mobile satellite wi-fi modem satellite phone</i>	CA	-	-	-	8,840	-
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	867
Mulgoa	New Mulgoa Rural Fire Service Station Construction	CA	1,700,000	-	1,700,000	-	288,275
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT			2,002,570		2,002,570		476,706
Social Strategy (CCD)							
Various	Disability Access Improvements	CACP	52,290	-	52,290	52,290	18,000
TOTAL SOCIAL STRATEGY (CCD)			52,290		52,290		18,000
Strategic Asset Management Planning							
Penrith LGA	TicketAccess Implementation	CA	5,400	-	5,400	-	5,400
TOTAL STRATEGIC ASSET MANAGEMENT PLANNING			5,400		5,400		5,400
Sustainability							
Various	Solar photovoltaic (PV) systems at Council facilities	CR	21,436	-	21,436	2,418	-
St Marys	<i>Queen Street Centre</i>	CR	-	-	-	10,078	5,039
St Clair	<i>St Clair Leisure Centre</i>	CR	-	-	-	3,324	1,662
St Marys	<i>St Marys Childrens Centre</i>	CR	-	-	-	2,808	1,404
Oxley Park	<i>Ridge Park Hall</i>	CR	-	-	-	2,808	1,404
TOTAL SUSTAINABILITY			21,436		21,436		9,510

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Traffic Management, Parking and Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	187,803	-	187,803	-	94,300
Penrith	NSW Bike Plan River Cities Program	ES	210,516	-	210,516	-	6,975
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			398,319		398,319		101,275
TOTAL CAPITAL PROJECTS			143,900,846		115,112,887		44,252,192
OPERATING PROJECTS							
Animal Services							
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	1,765
TOTAL ANIMAL SERVICES			10,000		10,000		1,765
Aquatic and Leisure Services							
Ripples	Ripples Stolen Equipment Replacement	RIPP	20,000	-	20,000	-	5,701
Ripples	Ripples Covid Related additional expenses	RIPP	207,216	(84,216)	123,000	-	108,000
TOTAL AQUATIC AND LEISURE SERVICES			227,216		143,000		113,701
Children's Services							
Various	CS Repair & Replace Equipment Operating	CSO	100,000	-	100,000	100,000	26,278
TOTAL CHILDREN'S SERVICES			100,000		100,000		26,278
City Economy and Marketing							
Various	City Park Communications and Engagement	CEM	140,000	(40,000)	100,000	100,000	28,354
Various	Economic Development Memberships and Sponsorships	CEM	73,854	-	73,854	73,854	-
Various	Advocacy Program	CitSrat	32,030	-	32,030	-	7,030
Various	City Economy	CEM	229,717	30,000	259,717	259,717	48,799
Various	River Precinct Strategic Planning	CEM	51,450	-	51,450	51,450	2,677
Penrith LGA	Penrith COVID Economic Analysis	CEM	10,000	-	10,000	-	10,000
Penrith	Nepean River Precinct Facilitation	CEM	133,791	-	133,791	-	97,772
TOTAL CITY ECONOMY AND MARKETING			670,842		660,842		194,632
City Planning							
Various	Integrated Local Plan	CP	1,272	-	1,272	-	1,272
Various	Planning Proposal Applications to Amend a LEP	CP	217,200	-	217,200	217,200	3,393
Various	VPA Management Software Subscription and Licencing	CP	51,167	-	51,167	51,167	-
Penrith Council	Externally Commissioned Studies	CP	74,863	40,000	114,863	-	79,215

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	City Planning Major Projects Resourcing	CP	141,820	-	141,820	-	107,088
Penrith LGA	Planning and Contributions Projects Resourcing	CP	98,820	-	98,820	-	34,543
Penrith LGA	Open Space and Community Facility Developer Contributions PI	CP	33,500	-	33,500	-	5,000
Penrith LGA	Implementation of Infrastructure Contributions Projects	CP	-	40,553	40,553	-	-
TOTAL CITY PLANNING			618,642		699,195		230,511
City Strategy							
Various	City Strategy Operational Program	CitSrat	265,000	-	265,000	265,000	127,141
Various	City-shaping Strategies	CitSrat	81,600	-	81,600	81,600	5,332
Penrith Council	Integrated Transport and Planning Resourcing	CitSrat	166,304	-	166,304	-	67,684
Penrith Council	Western Parkland Councils Alliance	CitSrat	40,000	-	40,000	-	40,000
Penrith LGA	Penrith Green Grid Strategy	CitSrat	231,996	-	231,996	-	171,348
Penrith Council	Western Parkland City Economic Development Roadmap Submissio	CitSrat	20,000	-	20,000	-	-
Penrith Council	St Marys Structure Plan	CitSrat	20,919	-	20,919	-	-
TOTAL CITY STRATEGY			825,819		825,819		411,506
Civil Maintenance, Renewal and Construction							
Various	Shared Pathways Maintenance Program	CA	280,000	-	280,000	-	169,950
Various	Maintenance of GPT Constructions	CPR	340,760	-	340,760	-	311,700
Londonderry	The Driftway - Road Maintenance	CPR	33,000	-	33,000	-	-
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			653,760		653,760		481,649
Communications							
Penrith LGA	Corporate Advertising	Communi	490,766	-	490,766	-	1,500
Penrith LGA	Media Monitoring	Communi	-	-	-	-	13,333
Penrith LGA	Subscription based Newspapers	Communi	-	-	-	-	1,173
Penrith LGA	Vintage FM Radio Advertising	Communi	-	-	-	107,088	2,748
Penrith LGA	General Advertising	Communi	-	-	-	-	3,301
Penrith LGA	Western Weekender	Communi	-	-	-	-	20,342
Penrith LGA	Community Newsletter	Communi	-	-	-	383,678	289,105
Penrith Council	Website Maintenance	Communi	50,000	35,266	85,266	-	80,501
TOTAL COMMUNICATIONS			540,766		576,032		412,003
Community Facilities and Recreation Operations							

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Hall Hire - Fee Waiver	CF	3,000	-	3,000	-	-
Various	Neighbourhood Facility General Imprvmnts	CF	45,000	-	45,000	-	1,055
Penrith	<i>Penrith Senior Citizens Centre</i>	CF	-	-	-	-	1,209
St Marys	<i>St Marys Arts and Craft Studio</i>	CF	-	-	-	-	2,770
Castlereagh	Hall Hire Castlereagh Rural Fire Brigade	CF	509	-	509	-	509
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			48,509		48,509		5,543
Community Facilities and Recreation Planning							
Penrith LGA	Western Sydney Academy of Sport	CF	16,010	-	16,010	-	15,652
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	CF	15,000	-	15,000	-	15,000
Penrith Lakes	Penrith Lakes Spatial Framework	CF	43,144	-	43,144	-	33,032
Penrith	Indoor Stadium Review	CF	4,940	-	4,940	-	4,940
St Clair	Funding Allocation to St Clair Comets	CF	3,000	-	3,000	-	3,000
Kingswood	Nepean Hockey Association	CF	7,500	-	7,500	-	7,500
St Clair	St Clair Comets Rugby League Club Training Equipment	CF	3,000	-	3,000	-	3,000
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			92,594		92,594		82,124
Community Resilience (Community Safety)							
Various	Community Safety Program	CACP	166,074	-	166,074	166,074	32,435
Penrith LGA	Stop Sneak Theft	CACP	1,144	-	1,144	-	1,144
TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)			167,218		167,218		33,579
Community Resilience (Neighbourhood Renewal)							
Various	Urban Design and Activation	CACP	187,535	54,508	242,043	242,043	68,451
Various	Place Management Resourcing (Pt AREAS)	CACP	627,222	(27,542)	599,680	-	410,570
Various	Neighbourhood Renewal Projects (AREAS)	CACP	64,159	-	64,159	64,159	6,391
Various	Places to Love Demonstration Project	CACP	11,602	-	11,602	-	1,820
Various	COVID-19 Community Responses.	CACP	2,000	-	2,000	-	1,470
Various	The Festival of Place – Open Streets	CACP	500,000	-	500,000	500,000	112,500
Penrith LGA	Magnetic Places	CACP	50,000	-	50,000	-	38,373
Penrith LGA	The Village Cafe	CACP	116,340	-	116,340	53,388	30,396
St Marys	<i>The Village Cafe St Marys</i>	CACP	-	-	-	18,000	392
Kingswood	<i>The Village Cafe Kingswood</i>	CACP	-	-	-	18,000	460

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Llandilo	<i>The Village Café Llandilo</i>	CACP	-	-	-	18,000	340
Kingswood	<i>The Village Café General</i>	CACP	-	-	-	8,952	709
Penrith LGA	The Festival of Place - Summer Night Fund	CACP	15,000	-	15,000	-	386
TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)			1,573,858		1,600,824		672,258
Corporate Strategy and Performance							
Various	Strategic Research and Planning	BT	97,086	(936)	96,150	-	36,118
TOTAL CORPORATE STRATEGY AND PERFORMANCE			97,086		96,150		36,118
Customer Experience							
Penrith Council	Counter Queuing System	CE	17,377	-	17,377	-	17,377
TOTAL CUSTOMER EXPERIENCE			17,377		17,377		17,377
Design and Projects							
Penrith LGA	WSIP Local Roads Package	MP	3,000,000	-	3,000,000	-	-
Penrith LGA	<i>EPR Erskine Park Rd Upgrades</i>	MP	-	-	-	-	938,281
Penrith LGA	Major Project Design Costs	MP	140,000	-	140,000	-	3,013
Penrith	<i>Sydney Smith Dr Coreen Av Intersectio</i>	MP	-	-	-	140,000	66,951
Penrith	Coreen Avenue Corridor Improvements Design	MP	407,532	-	407,532	-	152,079
Jamisontown	Jamison Rd Signals at Station St and Woodriff St Design	MP	68,704	34,184	102,888	-	73,844
Penrith	Spence Reserve Penrith (MAYORAL CHALLENGE)	MP	22,000	(4,540)	17,460	-	95
TOTAL DESIGN AND PROJECTS			3,638,236		3,667,880		1,234,262
Development Applications							
Penrith LGA	Local Planning Panel	DS	170,843	-	170,843	-	83,233
TOTAL DEVELOPMENT APPLICATIONS			170,843		170,843		83,233
Development Compliance							
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	148,070	-	148,070	-	111,909
TOTAL DEVELOPMENT COMPLIANCE			148,070		148,070		111,909
Divisional Assurance (City Services)							
Penrith LGA	Operation Spider Illegal Dumping Clean-up and Prevention	DIVASS	82,776	20,000	102,776	-	97,943
Penrith	Assets Web QR Project	DIVASS	25,000	-	25,000	-	-
Werrington	176 Victoria Street, Werrington asbestos remediation	DIVASS	108,000	-	108,000	-	102,052
TOTAL DIVISIONAL ASSURANCE (CITY SERVICES)			215,776		235,776		199,995

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Environment Health (Biodiversity)							
Penrith LGA	On Site Sewer Management Strategy	EHC	290,839	-	290,839	-	140,754
Penrith LGA	Biodiversity Strategy	EHC	20,000	-	20,000	-	4,897
Penrith LGA	Integrated Catchment Management	EHC	147,127	-	147,127	-	84,701
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	-	70,000	-	20,775
TOTAL ENVIRONMENT HEALTH (BIODIVERSITY)			527,966		527,966		251,127
Executive Services							
Penrith Council	Councillor Professional Training and Development	EX	60,000	-	60,000	-	7,764
TOTAL EXECUTIVE SERVICES			60,000		60,000		7,764
Floodplain and Stormwater Management							
Penrith LGA	Floodplain Management Resourcing	ES	268,182	-	268,182	-	208,287
Penrith LGA	Flood Studies SMSC	ES	196,441	-	196,441	-	5,000
Penrith LGA	<i>St Marys (Byrnes Creek) Risk Management Study and Plan</i>	ES	-	-	-	-	9,750
Penrith LGA	<i>College Orth Werrington Creeks Risk Management Study&Plan</i>	ES	-	-	-	-	7,924
Penrith LGA	<i>Little Creek Risk Management Study/Plan</i>	ES	-	-	-	-	3,257
Penrith LGA	NSW Floodplain Management Program 2018-19	ES	65,040	-	65,040	-	-
Penrith LGA	<i>College Orth and Werrington Creeks Catchment</i>	ES	-	-	-	-	3,961
Penrith LGA	<i>Little Creek Catchment</i>	ES	-	-	-	-	2,049
Cranebrook	Cranebrook Overland Flow Flood Study	ES	144,278	-	144,278	-	17,883
Penrith LGA	Peach Tree and Lower Surveyors Creeks Catchment Floodplain	ES	180,000	-	180,000	-	8,332
Penrith	Doonmore Street, Penrith Retarding Basin	ES	120,000	-	120,000	-	40,917
St Marys	St Marys Flood Protection Levee Upgrade	ES	150,000	-	150,000	-	20,568
TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT			1,123,941		1,123,941		327,928
Information Management							
Various	Case Management - Dynamics 365 Implementation	ICT	673,848	-	673,848	673,848	539,886
TOTAL INFORMATION MANAGEMENT			673,848		673,848		539,886
Information Technology							
Penrith Council	Operational and Support Agreements	ICT	1,489,200	(55,000)	1,434,200	-	3,100
Penrith Council	<i>Cloud Services</i>	ICT	-	-	-	-	805,468
Penrith Council	<i>Data Centre Services</i>	ICT	-	-	-	-	81,837

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Warranty	ICT	-	-	-	-	1,651
Penrith Council	Contractor	ICT	-	-	-	-	14,403
TOTAL INFORMATION TECHNOLOGY			1,489,200		1,434,200		906,459
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	19,000	-	19,000	-	8,729
Penrith Council	Library Resources - Operating	LS	240,056	26,750	266,806	-	247,930
Penrith LGA	Library Digital	LS	14,213	-	14,213	-	4,382
Penrith LGA	Deep Freeze Cloud Subscription	LS	-	-	-	-	9,831
Penrith LGA	Library Special Purpose Projects - Technology	LS	17,967	-	17,967	-	-
Penrith LGA	Anzac Community Grant Award	LS	1,133	2,000	3,133	-	-
TOTAL LIBRARIES			292,369		321,119		270,872
Nursery Operations and Bushcare							
Mulgoa	Fowler Reserve Bank Stabilisation	CPR	19,887	-	19,887	-	-
TOTAL NURSERY OPERATIONS AND BUSHCARE			19,887		19,887		-
People and Culture							
Penrith Council	Culture and Change	People ar	102,022	(19,000)	83,022	-	73,710
Penrith Council	Child Safety Organisational Standards	People ar	20,000	-	20,000	-	-
TOTAL PEOPLE AND CULTURE			122,022		103,022		73,710
Place and Activation							
Various	REAL Festival	CACP	401,001	(353,474)	47,527	-	47,527
Penrith	REAL Festival Resourcing	CACP	126,951	(24,851)	102,100	-	70,655
Penrith CBD	150 Years Community Event	CACP	5,131	-	5,131	-	5,131
Penrith	REAL Festival COVID related expenditure	CACP	44,000	(44,000)	-	-	-
Penrith Council	Relay for Life Sponsorship	CACP	3,000	-	3,000	-	-
Penrith LGA	Australia Day	CACP	68,000	-	68,000	14,036	14,036
Penrith LGA	Penrith Alive Events	CACP	-	-	-	53,964	68
TOTAL PLACE AND ACTIVATION			648,083		225,758		137,417
Property Development and Management							
Various	PD Business Development	PD	126,611	-	126,611	126,611	99,600
Various	Opportunity Sites Project	PD	100,000	(98,300)	1,700	1,700	1,700

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Emu Plns Employment Precinct -Investigation	PD	355,461	250	355,711	355,711	7,687
Various	Permanent Road Closure (not sold)	PD	5,000	-	5,000	5,000	170
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	-	26,000	-	13,000
Penrith CBD	Union Rd At Grade Car Park Planning (refer PD061)	PD	-	4,020	4,020	-	-
Penrith CBD	<i>Legal Costs</i>	PD	-	-	-	752	752
Penrith CBD	<i>Other Consultation</i>	PD	-	-	-	3,268	3,268
St Marys	St Marys Village Green	PD	150,000	18,100	168,100	-	-
St Marys	<i>Other consultant</i>	PD	-	-	-	168,100	73,578
Penrith	Easement for Substation 151 Parker Street	PD	10,000	-	10,000	-	-
Penrith	<i>Valuation Consultant</i>	PD	-	-	-	10,000	2,750
Erskine Park	Easement for Endeavour Energy - Chameleon Reserve	PD	10,000	-	10,000	-	-
Erskine Park	<i>Valuation Consultant</i>	PD	-	-	-	10,000	5,112
Penrith LGA	Affordable Housing Project	PD	8,000	25,086	33,086	-	-
Penrith LGA	<i>Other Consultant</i>	PD	-	-	-	8,000	8,000
Penrith LGA	<i>Internal Staff</i>	PD	-	-	-	25,086	-
Penrith LGA	Project: Graze	PD	100,000	-	100,000	-	-
Penrith LGA	<i>Food and Beverage Consultant</i>	PD	-	-	-	100,000	-
Various	Telecommunications Portfolio Optimisation	PD	5,000	59,400	64,400	-	-
Various	<i>Consultant</i>	PD	-	-	-	64,400	24,750
Penrith CBD	Community Connections HLBC	PD	-	25,000	25,000	-	-
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			896,072		929,628		240,368
Public Space Maintenance (Cross City)							
Various	Enhanced Public Domain Maintenance (Pt AREAS)	CPR	2,836,812	-	2,836,812	-	2,128,433
Penrith Council	Bushland Management	CPR	199,240	-	199,240	-	131,829
Castlereagh	Save Our Species - Persoonia Nutans (Nodding Geebung)	CPR	6,198	-	6,198	-	-
Penrith LGA	Preserving Cumberland Plain Threatened Species in Penrith LG	CPR	40,566	-	40,566	-	3,736
Emu Plains	Keeping the Hawkesbury and Nepean Rivers healthy - River Roa	CPR	63,872	-	63,872	-	40,176
Wallacia	Fowler Reserve Resnagging	CPR	4,304	-	4,304	-	4,304
Emu Plains	Emu Green Reserve Resnagging	CPR	5,628	-	5,628	-	5,628
Wallacia	Strategic Bushland Regeneration Project - Regent Honeyeater	CPR	20,000	-	20,000	-	20,000

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Biodiversity Offset Works - The Northern Road	CPR	108,013	-	108,013	-	104,165
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY)			3,284,633		3,284,633		2,438,270
Security and Emergency Services Management							
Kingswood	COVID Support for Penrith Emergency Operations Command	CA	10,000	-	10,000	-	4,681
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT			10,000		10,000		4,681
Social Strategy (CCD)							
Various	Targeted Early Intervention Programs (TEIP)	CACP	58,170	-	58,170	58,170	4,625
Various	COVID-19 Pandemic Support Community Initiatives	CACP	250,176	-	250,176	250,176	250,176
Various	Community Health Promotion	CACP	6,000	-	6,000	-	-
Penrith LGA	Disability Access Improvements Operational	CACP	1,470	-	1,470	-	-
Penrith LGA	Digital Literacy Mentoring Program for Isolated Seniors Oper	CACP	40,000	-	40,000	-	30,000
Penrith LGA	Donation to Penrith Community Kitchen	CACP	3,000	-	3,000	-	3,000
Penrith LGA	Mayoral request for action - Food issues	CACP	9,000	-	9,000	-	9,000
Penrith LGA	Financial support for Fusion Western Sydney	CACP	1,880	-	1,880	-	1,880
Penrith LGA	COVID Recovery – Special Purposes Grant	CACP	60,000	-	60,000	-	-
Penrith LGA	Abirami Natya Shestra School of Dance Performance	CACP	3,000	-	3,000	-	-
TOTAL SOCIAL STRATEGY (CCD)			432,696		432,696		298,681
Strategic Asset Management Planning							
Penrith LGA	Tree Critical Works Package	CA	50,000	-	50,000	-	39,782
TOTAL STRATEGIC ASSET MANAGEMENT PLANNING			50,000		50,000		39,782
Sustainability							
Various	Sustainability Programs	CR	78,299	-	78,299	78,299	11,995
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	CR	20,000	-	20,000	-	4,510
Penrith LGA	Compact of Mayors	CR	13,680	-	13,680	-	-
TOTAL SUSTAINABILITY			111,979		111,979		16,505
Tourism and International Partnerships							
Various	City Marketing	CEM	345,317	(58,228)	287,089	287,089	179,993
Various	International Relations	CEM	87,909	-	87,909	-	-
Penrith LGA	Penrith Heritage Walking Trail Project	CEM	60,000	-	60,000	-	6,350
TOTAL TOURISM AND INTERNATIONAL PARTNERSHIPS			493,226		434,998		186,343

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Traffic Management, Parking and Road Safety							
Penrith LGA	Road Safety Project	ES	24,492	-	24,492	5,364	-
Penrith LGA	<i>P-2196 Community Road Safety Education Program</i>	ES	-	-	-	9,269	4,010
Penrith LGA	<i>P-2194 Child Seat Safety Check Days</i>	ES	-	-	-	7,609	3,055
Penrith LGA	<i>P-2182 Supervising Learner Drivers Workshops – GLS</i>	ES	-	-	-	1,500	800
Penrith LGA	<i>P-2198 Penrith City Council Safer Fleet - Towards Zero</i>	ES	-	-	-	750	-
Emu Plains	GWH Emu Plains to Glenbrook - Survey & Design	ES	60,000	-	60,000	-	39,280
Penrith CBD	High Pedestrian Activity Area Study - Penrith Northern Stati	ES	50,000	-	50,000	-	-
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			134,492		134,492		47,144
Waste Avoidance and Resource Recovery							
Penrith LGA	Purchase of Bins after Rollout	WRR	130,135	-	130,135	-	81,373
Various	Biodegradable Bags - Purchase & Delivery	WRR	1,120,571	-	1,120,571	-	751,754
Penrith LGA	E - Waste	WRR	150,000	(30,000)	120,000	-	72,784
Penrith	Waste Strategy & Contract Development	WRR	50,000	-	50,000	-	31,404
Penrith LGA	Hard Waste Assessment	WRR	248,928	-	248,928	-	200,160
Penrith LGA	Place Management and Waste Partnership	WRR	392	(36)	356	-	356
Penrith LGA	Community Recycling Centre Education	WRR	2,457	7,545	10,002	-	1,612
Penrith LGA	Chemical Clean Out	WRR	20,000	(3,625)	16,375	-	15,698
Penrith LGA	CRM Waste Services	WRR	100,000	(99,968)	32	-	32
Penrith LGA	Expanding Horizons	WRR	69,551	-	69,551	-	69,551
Penrith LGA	Kitchen Caddies	WRR	5,000	(3,980)	1,020	-	1,020
Penrith LGA	Smart Waste Collection	WRR	14,023	(9,023)	5,000	-	-
Penrith LGA	Communication Strategy	WRR	134,762	-	134,762	-	55,488
Penrith LGA	Supporting Sustainable Choices Scheme	WRR	4,568	-	4,568	-	4,568
Penrith LGA	Illegal Dumping Strategy	WRR	25,000	-	25,000	-	22,280
Penrith LGA	Reduce Single-Use	WRR	308	(19)	289	-	289
Penrith LGA	The Middle Link (Circular Economy)	WRR	68,496	(12,500)	55,996	-	31,928
Penrith LGA	FOGO - It's a Product	WRR	20,000	2,500	22,500	-	19,651
Penrith LGA	Strategy 2025	WRR	17,661	-	17,661	-	(900)
Penrith LGA	Red Ready	WRR	85,000	-	85,000	-	5,000

PROJECTS PROGRESS REPORT

For the Period to 31 March 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	3 Bins & You're In	WRR	35,856	-	35,856	-	35,856
Penrith LGA	Street Litter Bin Review	WRR	10,000	-	10,000	-	6,061
Penrith LGA	SSCS in Schools	WRR	20,000	-	20,000	-	-
Penrith LGA	Soft plastics, hard reality	WRR	55,000	(15,000)	40,000	-	31,517
Penrith LGA	Championing the App	WRR	4,000	25,055	29,055	-	4,662
Penrith LGA	Weekly Services Project	WRR	10,000	-	10,000	-	-
Penrith LGA	The Right Fit	WRR	80,000	9,023	89,023	-	58,475
Penrith LGA	Scrap Together.	WRR	-	10,000	10,000	-	-
TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY			2,481,708		2,361,680		1,500,620
TOTAL OPERATING PROJECTS			22,668,734		22,153,736		11,636,001

CAPITAL BUDGET

Budget Review for the quarter ended 31 March 2022

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD	
Capital Funding										
Rates & Other Untied Funding	23,854	(5,940)	(1,818)	400	-	16,497	(1,862)	14,635	6,831	
Capital Grants & Contributions	42,940	8,012	5,097	348	-	56,397	(8,023)	48,374	21,764	
Internal Restrictions										
- Renewals	8,432	1,963	1,683	272	-	12,350	(1,086)	11,264	4,063	
- New Assets	8,453	9,184	(299)	661	-	17,999	(4,091)	13,908	5,599	
External Restrictions	11,387	(62)	247	-	-	11,572	-	11,572	3,282	
Other Capital Funding Sources										
- Loans	19,124	(2,523)	(72)	-	-	16,529	(13,727)	2,802	1,380	
Income from Sale of Assets										
- Plant & Equipment	2,576	-	-	-	-	2,576	-	2,576	1,246	
- Land & Buildings	10,372	5,668	1,612	100	-	17,752	-	17,752	4,352	
TOTAL CAPITAL FUNDING	127,139	16,301	6,451	1,781	-	151,672	(28,788)	122,884	48,517	
Capital Expenditure										
New Assets										
- Plant & Equipment	8,329	673	89	-	-	9,090	(1,469)	7,621	3,086	
- Land & Buildings	39,971	7,192	3,462	(893)	-	49,732	(23,645)	26,087	14,446	
- Roads, Bridges, Footpaths	19,163	367	1,146	1,455	-	22,131	(1,884)	20,247	4,116	
- Other Infrastructure	6,691	74	40	-	-	6,805	(1,834)	4,971	492	
- Library Books	635	1	(100)	-	-	536	(27)	510	297	
- Other	1,411	649	(3)	216	-	2,272	18	2,291	590	
Renewals										
- Plant & Equipment	2,051	2,105	719	-	-	4,875	32	4,908	2,499	
- Land & Buildings	24,783	2,466	1,213	1,003	-	29,464	(1,018)	28,447	6,526	
- Roads, Bridges, Footpaths	14,406	1,809	(265)	-	-	15,950	1,424	17,374	10,508	
- Other Infrastructure	2,139	509	151	-	-	2,798	(386)	2,413	1,693	
- Other	-	245	-	-	-	245	-	245	-	
Loan Repayments (principal) & Advances	7,560	211	-	-	-	7,771	-	7,771	4,265	
TOTAL CAPITAL EXPENDITURE	127,139	16,301	6,451	1,781	-	151,672	(28,788)	122,884	48,517	

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract \$ Exc. GST	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
HCL Australia Services Pty Ltd	RFT20/21-22	Dynamic 365 (D362) Vendor Partners	>\$250000	3-Mar-22	3-Mar-25	2x1 Year Extensions	Y
Coverit Building Group Pty Ltd	RFT21/22-22	Bill Ball Amenities	1,219,498.50	9-Mar-22	28-Feb-23	No extension options	Y
Coverit Building Group Pty Ltd	RFT21/22-04	Doug Rennie Amenities Upgrade	1,163,100.55	9-Mar-22	30-Dec-22	No extension options	Y
Margot Natoli Project Management Pty Ltd	RFQ21/22-175	Open Streets - St Marys Town Centre (Events & Activation Program)	231,000.00	3-Feb-22	28-May-22	No extension options	Y
Novoplan Trading Pty Ltd	RFT21/22-11	Voluntary Planning Agreement and Development Contributions Tracking Software	177,398.03	3-Mar-22	3-Mar-25	2 x 1 year extension options	Y
Abcoe Distributors Pty Ltd	RFT21/22-16	Provision of Catering and Consumables	619,928.69	10-Mar-22	10-Mar-25	No extension options	Y
University of Technology Sydney	RFQ21/22-112	Penrith Library Strategy	53,651.40	3-Mar-22	3-May-22	No extension options	Y
Coverit Building Group Pty Ltd	RFT21/22-14	Hickeys Lane Amenities Building Construction	1,408,221.00	16-Mar-22	16-Mar-23	No extension options	Y
VDG Pty Ltd	RFT21/22-15	Street Cleaning Services	406,063.09	2-Mar-22	2-Mar-25	2 x 1 year extension options	Y
Land & Marine Ocean Engineering Pty Ltd	RFQ21/22-210	Fitch Avenue river embankment stabilisation works	153,962.60	25-Mar-22	25-Mar-23	No extension options	Y
Morrison Low Consultants	RFQ21/22-125	Assistance in developing the Resourcing Strategy	61,886.00	11-Feb-22	30-Jun-22	No extension options	Y
Alpall Pty Ltd	RFT21/22-05	Ched Towns Amenities Building Development	1,502,050.00	29-Mar-22	20-Dec-22	No extension options	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 31 March 2022

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	7,900,898	Y	
Legal Fees	1,108,262	Y	

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	June 2021	September 2021	December 2021	March 2022
90%	81%	82%	84%	77%

INCOME & EXPENSE

Budget Review for the quarter ended 31 March 2022

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	179,400	1,350	180	-	-	180,930	390	181,320	179,806
User Fees & Charges	48,794	(2,055)	(1,050)	50	-	45,738	(838)	44,900	29,208
Interest & Investment Revenue	955	3	85	-	-	1,043	69	1,112	1,033
Other Revenues	2,042	111	566	-	-	2,719	(160)	2,559	2,774
Grants & Contributions - Operating	18,178	(4,111)	2,932	550	-	17,549	(47)	17,502	18,440
Grants & Contributions - Capital									
- Other	45,360	13,321	13,576	132	-	72,389	(10,021)	62,368	15,619
- Contributions (S94)	3,715	-	4,830	-	-	8,545	34	8,579	7,520
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	298,443	8,619	21,119	732	-	328,913	(10,572)	318,340	254,399
Expenses									
Employee Costs	130,971	(286)	(1,328)	-	-	129,357	(962)	128,395	90,563
Borrowing Costs	1,182	-	-	-	-	1,182	-	1,182	379
Materials & Contracts	74,174	12,646	2,204	1,453	-	90,477	(2,266)	88,211	57,148
Depreciation	44,377	-	-	-	-	44,377	-	44,377	35,150
Legal Costs	247	(35)	246	-	-	458	(113)	345	15
Consultants	6,458	75	44	(493)	-	6,083	186	6,269	2,011
Other Expenses	9,932	647	(15)	62	-	10,626	1,158	11,784	9,046
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	267,339	13,047	1,152	1,022	-	282,559	(1,998)	280,562	194,313
Net Gain/(Loss) from the Disposal of Assets	6,553	-	1,214	-	-	7,767	1,955	9,722	7,434
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing Operations	37,656	(4,428)	21,181	(290)	-	54,120	(6,619)	47,501	67,521
Net Operating Result before Capital Items	(11,419)	(17,749)	2,775	(422)	-	(26,814)	3,367	(23,446)	44,382

CASH & INVESTMENTS

Budget Review for the quarter ended 31 March 2022

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	40,347	6,140	5,586	(267)	-	51,806	(29)	51,777	53,926
Restricted Contributions for Works	4,893	(711)	2,956	-	-	7,139	(299)	6,839	3,623
Unexpended Grants	(319)	(4,574)	7,657	-	-	2,764	(175)	2,589	12,814
Unexpended Loan Funds	4,410	445	(3)	-	-	4,852	11,250	16,102	-
Other Externally Restricted	19,636	(5,550)	(5)	-	-	14,080	4,667	18,747	36,286
Total Externally Restricted	68,967	(4,250)	16,191	(267)	-	80,641	15,414	96,054	106,649
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	45,615	(10,991)	(1,247)	2,007	-	35,385	2,197	37,582	57,302
Security Bonds & Deposits	15,923	(212)	1,347	(254)	-	16,804	-	16,804	16,804
Total Internally Restricted	61,538	(11,203)	100	1,753	-	52,189	2,197	54,386	74,106
Unrestricted	7,983	37,634	(10,361)	18,224	-	53,479	(17,611)	35,869	5,554
Total Cash & Investments	138,488	22,181	5,930	19,710	-	186,309	-	186,309	186,309

Cash & Investments cont'd

Comment on Cash and Investments Position

The Council's portfolio continues to outperform the Bank Bill Swap Rate benchmark. Although that being the case, the Council had revised the projected interest income return for 2021/22 Financial Year to 0.45%, 70 basis points (bps) less than the prior year's projection. The decrease in Council's rate of return is due to the current economic climate, attributed to the global pandemic virus - COVID-19. For the month of March 2022, the Reserve Bank of Australia (RBA) decided to maintain the official cash rate to 0.10% - the RBA's continued response to the volatile Australian economy.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets	\$
S7.11 Development contributions	53,926,301
Restricted contributions for works	3,623,101
Unexpended grants	12,813,505
Other externally restricted	36,286,289
Internally Restricted Assets	
Internal reserves	57,301,647
Security bonds and deposits	16,804,167
Unrestricted Invested Funds	5,554,163
Cash	<u>186,309,173</u>

The Council's Cash Book and Bank Statements have been reconciled as at 31 March 2022.

Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	14,162,450
Term Investment Group	152,500,000
Floating rate Notes Investment Group	16,150,000
Mortgage Backed Securities*	1,961,530
Sub-Total	184,773,980
General Fund Bank Account	1,535,193
Total	<u>186,309,173</u>

*MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

Performance Indicators

Indicator	Description	Benchmark	Forecast Result 21-22	Forecast Result 21-22
Operating Performance Ratio	This ratio measures Council's achievement of containing operating expenditure within operating revenue.	Greater than or equal to 0	-13.41%	Off Track
Own Source Revenue	This ratio measures the degree of reliance on external funding sources.	Greater than 60%	72.22%	On Track
Unrestricted Current Ratio	The 'unrestricted current ratio' is specific to the Local Government sector and represents a council's ability to meet its short-term obligations as they fall due.	Greater than 1.5 times	2.28	On Track
Debt Service Cover Ratio	This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.	Greater than 2.0 times	2.42	On Track
Rates and annual charges outstanding percentage	Assesses the impact of uncollected rates and annual charges on a council's liquidity and the adequacy of debt recovery efforts.	Less than 5%	4.80%	On Track
Real Operating Expenditure	This ratio measures the cost of delivering Councils services per capita. Decreases in this ratio indicates efficiency improvements by Council.	Decreasing over time	1.27	At Risk

Notes on Indicators listed as "Off Track" or "At Risk"

Operating Performance Ratio	The main reason for the deficit ratio result is the increase in depreciation following comprehensive revaluations. As the replacement cost of Council's assets continue to increase and further assets are constructed, depreciation expenditure will continue to increase. Council continues to plan for the long term (including managing asset management costs), forecasting asset renewal and investment in capital assets and balancing operational revenue and expenditure, with a focus on delivering balanced and sustainable budgets.
Rates and annual charges outstanding percentage	Rates arrears in 2021-22 have been similar to the arrears for corresponding times in the last financial year. The arrears for the March 2022 quarter were slightly up from March 2021 and it is predicted that the June 2022 arrears will be around 4.8%, which is slightly up from the June 2021 result (4.68%) but still under the industry benchmark of 5%.
Real Operating Expenditure	At the end of June 2021, Council had spent \$1,260 per capita, which is higher than prior years, however is forecasting a similar ratio of \$1,270 per capital for 2021-22.